



WALGETT SHIRE COUNCIL

DELIVERY PROGRAM: 2017/18 – 2020/21

OPERATIONAL PLAN: 2020/2021



Revised: 21 May 2019

Adopted: xx July 2020

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Attachments

Long Term Financial Plan

- Conservative Scenario – Zero general rate increase
- Moderate Scenario – 1.3% general rate increase
- Planned Scenario – 2.6% general rate increase

Statement of Revenue Policy

Fees and Charges 2020/2021

Walgett Shire Council Workforce Plan 2017/18 to 2020/21

Foreword – Mayor Matrinez

It gives me great pleasure to present the final year of the Delivery Program 2018-2021 and the Operational Plan for 2020-2021 to the Walgett Shire Community.

The purpose of Council's IP&R documents is to focus on long-term strategic planning and to set priorities and aspirations aligned to what our community is asking of Council.

The Community strategic Plan reflects the areas that the community has identified as being important for maintaining the Social, Economic & Environmental wellbeing of Walgett Shire.

OUR COMMUNITY WANTS:

Town beautification	Support & promote tourist attractions
RV friendly towns	Enhanced options for people with disabilities
Quality water supply	Waste management/recycling
Sustainable river & catchment management	Environmental Sustainability
More employment opportunities	National promotion of local industries
Youth & Community facilities	Transport options
Increased tree planting	Improved footpaths, kerb & guttering
Improved disability access to facilities	Enhanced responsiveness to Community issues
Enhanced communication	Law & Order
Improved WSC website	Crime Prevention
Enhanced sporting facilities& public amenities	Roads- improved maintenance & enhancement
Aged care and facilities	Enhanced dissemination of information

The other plans that underpin this Plan are the Resourcing Strategy which involves the preparation of a Long Term (10 Year) Financial Plan, Asset Management (10 year) Plans and Workforce (4 year) Plan as well as this Delivery (4 year) Program and Operational (annual) Plan.

The Council continues to operate within a tight financial environment where government grants are increasingly competitive and local revenue raising capacity restricted by severe drought, associated economic factors and most recently the Covid-19 pandemic. The Delivery Program and Operational Plan are directed at maximising community outcomes within these operating constraints.

Integrated Planning and Reporting

Council is again presenting its strategic direction and budget under the Integrated Planning and Reporting framework. It provides the basis for responding to community needs and aspirations within works programs and supporting budgets and plans.

Integrated Planning takes a longer term (10 year) outlook and is based around the Community Strategic plan that reflects the community's needs and aspirations. 2020/2021 is the eighth year of

a ten year cycle. This provides for Council to take a strategic long-term approach to its activities and works programs and to ensure that these reflect the priorities of the Walgett Shire communities to the extent possible within available resources.

The Integrated Planning Model consist of a 'three tier' hierarchy of plans consisting of a Community Strategic Plan, a Delivery Program and an Operational Plan (see diagram below).

The Community Strategic Plan

The Walgett Community Strategic Plan (CSP) records the identified needs and aspirations of the community as communicated to the Council through the community consultation process. The plan identifies strategic objectives and strategies for achieving these under each of the following themes:

Community

Economic Development

Governance and Civil Leadership

Sustainable Living

Infrastructure

Delivery Program

The Delivery Program is aligned to the Council four year term of office. A public consultation process was undertaken following the 2016 Council election to review the CSP. The revised CSP informs the development of a new four (4) year Delivery Program. It details the direction Council will undertake over a four year period towards achieving the objectives and strategies across the five themes of the CSP in the Community Strategic Plan.

The Delivery Program:

- Addresses the objectives and strategies of the Community Strategic Plan and identifies specific actions Council will undertake to achieve this.
- Informs, and is informed by, the Resourcing Strategy
- Addresses the scope of Council's operations
- Allocates responsibilities for each action or set of actions
- Includes budget items for the four year period and the Operational Plan 2020/2021
- Includes a method of assessment to determine the effectiveness of each activity detailed in the Delivery Program in achieving the strategy at which the action is directed.

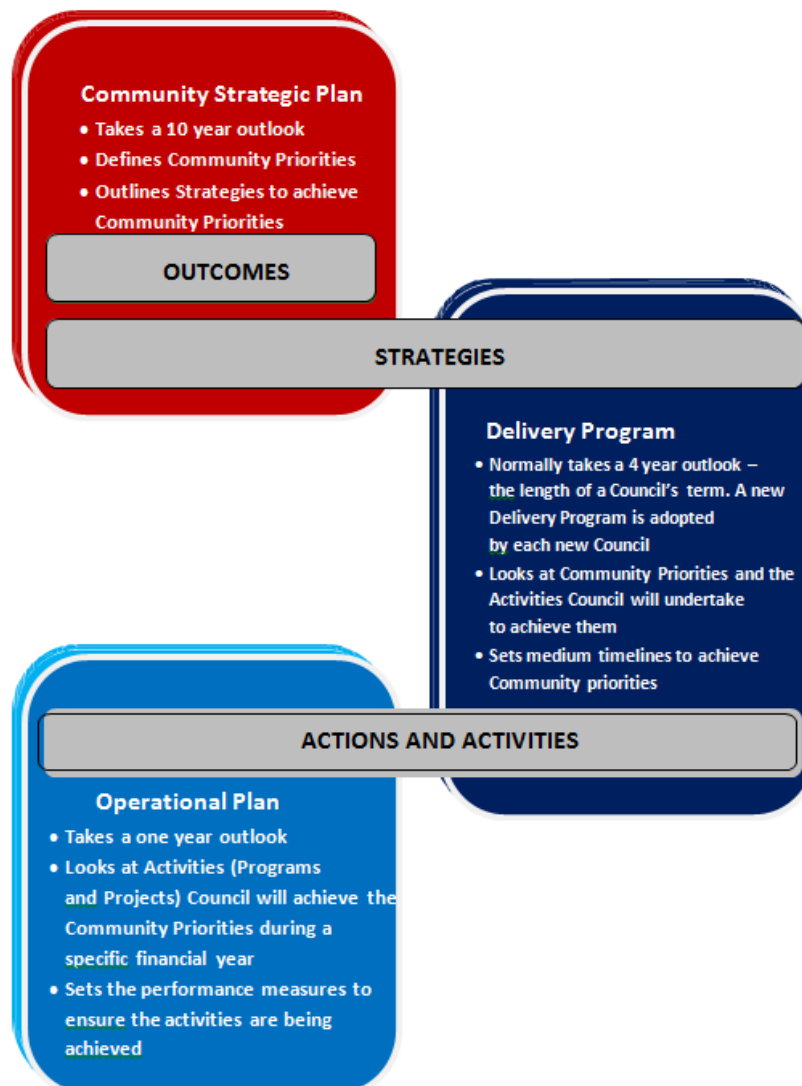
Council reviews its Delivery Program each year when preparing the annual Operational Plan. Progress reports are provided to Council, with respect to activities detailed in the Delivery Program, at six (6) monthly intervals.

Operational Plan

The Operational Plan is a sub-plan of the Delivery Program. It directly addresses the strategies outlined in the Delivery Program and identifies actions, programs and activities which Council proposes to undertake within the current financial year. The Operational Plan also allocates responsibilities for each action or set of actions and identifies measures for determining the effectiveness of the activities undertaken. It is supported by a detailed Budget, Long Term Financial Plan and Statement of Revenue Policy.

This document combines both the Delivery Program and Operational Plan.

How the Community Strategic Plan, Delivery Program and Operational Plan relate to each other



Strategic Objectives and Action Plans

Community Objectives

What is the community vision?

The aim for Walgett Shire over the next decade is that after energetically tackling its challenges and maximising its opportunities, Walgett Shire is home to resilient, resourceful, friendly people with a strong education base. They live within diverse cultures and respect each other and their unique outback environment. The community is socially satisfied, with minimal conflict and it provides opportunities for people of all backgrounds. The community is also welcoming to visitors and those passing through.

What are the challenges facing our community?

Walgett Shire's population in 2016 was 6,107 people, and faces many of the challenges common to small regional and remote communities.

Similar trends to those identified in the 2006 census have continued in the 2011 and 2016 census results.

These include:

- A falling population
- An ageing population with a significant increase in persons aged 45+ years
- A significant gender imbalance, with males outnumbering females
- Providing appropriate services that respond to the needs of a diverse community.
- Towns within the Shire ranked very high in socio-economic disadvantage which highlights the emphasis given by the community to economic initiatives in the CSP.

What are the opportunities for strengthening our community?

To further expand and build on qualities that make Walgett Shire unique and special

- It's a friendly community with open space and a pleasant environment
- The co-existence of Aboriginal culture and European settlement that gives Walgett shire a strong identity and optimism for the future.
- It's a place where hard work is valued, where people can cooperate to achieve a goal (such as the swimming pool complex in Lightning Ridge) and where people with good ideas can flourish.
- It draws people from around the world. Lightning Ridge, known as the Home of the Black Opal, is home to people from approximately 50 nationalities who work and socialise harmoniously.

What are the challenges to building a strong community?

The ABS (2011 census data) has identified the Walgett Shire as the third most disadvantaged Shire in NSW on measures such as low income, low education, high unemployment and unskilled occupations. The trends show that a number of challenges will continue for the Shire in the future, with crime and socio-economic disadvantage standing out as key issues. Strategies and actions for addressing these issues are detailed in the Delivery Program and Operational Plan.

Other factors that impact on the level of community wellbeing include;

- Drugs and alcohol misuse as issues of community concern
- Unemployment and lack of entertainment, recreation and sporting activities for young people as key contributors to social issues
- A lack of service organisations and resultant opportunities for people to participate in community activities and sports
- Some young people are not completing school, limiting their learning and career opportunities.

However, what the statistics don't show is that the Walgett Shire community works well together, is focussed on improving areas of disadvantage and has an extremely optimistic outlook for the future.

Over the ten year life of the current Community Strategic Plan (CSP) the Council will focus on implementing the strategies identified in the Community Strategic Plan

Programs and actions to support these strategies include:

Economic

- Facilitate the expansion and retention of existing industries
- Develop and source opportunities for wider promotion of Walgett Shire through effective utilisation of media and multimedia
- Development of a Shire wide Tourism Marketing Strategy and Plan, including upgrading of shire signage
- Advocate for significant projects such as the Australian Opal Centre at Lightning Ridge.
- Work with education decision-makers and funders to enhance learning outcomes for school children which builds on their knowledge and education base including participation in the 'School to Work Program'.

- Creating employment and traineeships for local people, including developing Aboriginal Employment and Drought relief strategies
- Undertake Industrial/Residential subdivision in Walgett and Lightning Ridge
- Develop Economic Development Strategy
- Develop a package of Economic Development incentives

Community

- Implement a Community Safety Plan that responds to the perception of 'fear of crime' in the community
- Promote participation in cultural and sporting activities as a means of building community capacity and wellbeing
- Develop an Aging Strategy
- Support Harmony Day and initiatives from the CALD community
- Ensuring that Aboriginal culture and identity are respected and acknowledged through consultation with Aboriginal community members on issues relating to land and cultural and natural heritage
- Engage with the Community and advocate to Government to improve educational outcomes and increased attendance at local schools.
- Engage a Multi-cultural Support worker based in Lightning Ridge.

Sustainability

- Develop and implement a Waste Management Strategy
- Develop a Rural Lifestyle Strategy

Infrastructure

- Continue to advocate for improved mobile phone and internet services
- Ensure that urban and rural infrastructure including water supply is effectively managed through an asset management framework
- Research and review opportunities for developing new and existing infrastructure through sourcing funding from loan
- Undertake raising of the height of the Walgett weir with grant funding allocated.

- Advocate for the development of new road and rail transport corridors
- Complete Walgett water supply security infrastructure
- Advocate for air services to Lightning Ridge and Walgett

Governance and Leadership

- Developing regional and local government initiatives that effectively respond to the issues and aspirations of the Walgett Shire community including progressing the Western Division Councils
- Implement an effective customer request system with the aim of improving service levels across all sections of council's operations.
- Develop processes that promote Council as an employer of choice in the Western Region
- Introduce processes that provide for more effective community engagement and involvement in Council decision making.

Who else will be involved in building a strong community?

State and Federal Government Departments, Walgett Aboriginal Medical Service, MacKillop Rural Services, Community Transport, Country Woman's Associations, Farmers Association, Youth Groups, Sporting Associations, Community Working Parties, Walgett Shire schools, Aboriginal Education Consultative Group, Aboriginal Elder Groups, the Murdi Paaki Regional Employment Corporation, Yawarra Meamai Group, Mission Australia, Walgett Men's Groups, Aboriginal Land Councils, Women's Legal Services, Namoi House Inc, TAFE, and other community organisations within the Shire.

How will we measure success in building a strong community?

The Walgett Shire Growth Management Study and Strategy (2008) and the Walgett Shire Social Plan contain a detailed breakdown of strategies, actions, timelines and areas of responsibility for achieving the Shire's community goals. The revision and implementation plans for these two programs are a blueprint for cross checking progress in building a strong community. The assessment of outcomes from implementing the CSP strategies through the Delivery Program and Operational Plan will be the primary method of assessment over the 10 year life of the plan.

Our Area and Demographics

Walgett Shire Local Government Area is located in the far north west of New South Wales and covers an area of 22,007 square kilometers. Walgett Shire borders with Queensland to the north,

Moree Plains and Narrabri Councils to the east, Coonamble to the south and Brewarrina to the west.

The Shire is located on Gamilaroi country in the southern and eastern sector and to the north is on Yuwaalaraay country. Acknowledgement of the traditional occupiers of the land is an important part of the Shire's history and social fabric.

The Shire is geographically on the productive black-soil plains of New South Wales, part of which is in the Central Division and part in the Western Division. The North and North West of the Shire is opal bearing country, which is home to the NSW state gemstone, the Black Opal.

Walgett Shire comprises thirteen towns, villages and hamlets spread throughout the Shire and the preserved opal fields of Grawin, Glengarry and Sheepyard. Each community has its own special identity and individual challenges and aspirations.

Population Changes (ABS - Place of Usual Residence)

1996	2001	2006	2011	2016
8,144	7,536	6,944	6,454	6,107
	-7.75 decrease	-7.9% decrease	-7.1% decrease	-5.37% decrease

Federal and State Government Context

Council is actively engaged with Federal and State Governments in a number of areas and as such is aligned with its policy direction. As an example, Council's Youth Services provide extensive Federal and State Governments funded programmes and the Council is the provider of maintenance and construction services for state highways and regional roads within the shire. The Community Strategic Plan further highlights where the focus needs to be into the future: regional economic development, roads, rail and air infrastructure, transport, education and community services.

Federal Government *Council is committed to continue to work in partnership with the Federal Government in line with their policy direction and Council's Community Strategic Plan. The commitment of the Federal Government to continue funding the Roads to Recovery Programme until 2024 is an important component of the Council's capacity to address resident expectations relating to road infrastructure.*

Policy Direction: Regional Development *Regional Development is substantially dependent on Federal funding programs which are very competitive. Council is a lead agency in advocating for*

the establishment of the Australian Opal Centre at Lightning Ridge which is progressing with a \$20 million build commencing in 2021.

Policy Direction: Asset Management and Long Term Roads Planning *Council continues to develop and refine Asset Management Plans for all built and infrastructure assets. These plans will underpin decision making going forward and are a key requirement for continuing funding under State and Federal infrastructure programs.*

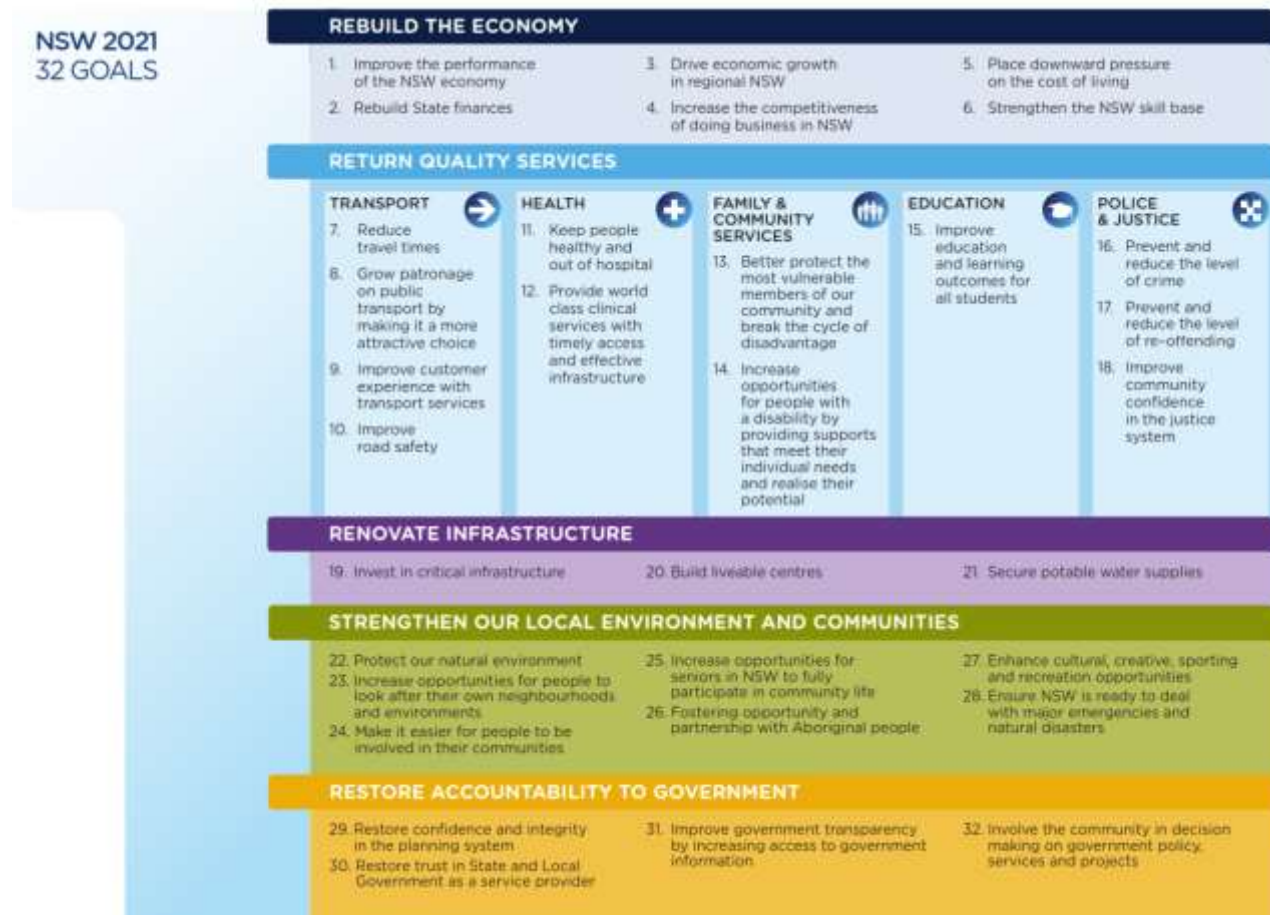
Policy Direction: Community Programs and Services Delivery *Council continues to work with local community groups and government agencies to deliver positive outcomes for the benefit of the whole community. Engagement with these groups and agencies will be focussed on achieving more effective outcomes that can occur through better alignment of, and cooperation in service delivery. The Council participates in the Western Division Council Group, which is directed at achieving better co-ordinated service delivery and ‘on the ground’ outcomes. Council in 2015, 2019 and 2020 was successful with its application for funding under the Australian Government’s Drought Communities Programme.*

Policy Direction: Natural Disaster Programmes *Sound disaster planning remains a high priority for Council, particularly for flood events. Council is committed to working with higher tiers of government to maximise the return to government through implementing “betterment” principals whenever feasible as part of the recovery process, particularly as it relates to the road network. Council facilitates the Walgett Shire Local Emergency Management Committees (LEMC) to address responses to emergency situations. The assistance and contribution by other agencies to the L.E.M.C is acknowledged and appreciated.*

State Government Investing in a Better Future – NSW State Plan

The objectives and strategies from the CSP relate substantially to the thirty two goals contained in the NSW State Plan (reprint below).

State Plan NSW 2021 32 Goals



Economic Growth – supporting jobs and attracting business development. This has been given additional emphasis with the appointment of an Economic Development Officer.

Transport – safe, accessible and reliable. Council will lobby the State Government to provide additional funding for the regular maintenance and upgrading of key Transport Routes (Road, Rail and Air)

Health – a system which provides high level care. Council will continue to work with State agencies and local services to enhance public health and wellbeing outcomes for residents across the Shire

Infrastructure – Council's focus includes providing potable water supplies and associated infrastructure such as raising the height of the Walgett weir and completing stage 5 of the levee bank.

High quality of life – Council will continue its commitment to provide an inclusive community environment that recognises diversity and maximises opportunities for participation.

Disadvantaged Communities – Council will continue its focus on providing services and community development to disadvantaged sectors of the community and the development of longer term strategies that more broadly improve community wellbeing. Improved co-ordination and the development of 'placed based' program will form a key part of this.

Police and justice system – keeping people safe. Council will continue to work with key stakeholders in implementing a Community Safety Plan. Underpinning this is respect for all sections of the community and ongoing and meaningful consultation and engagement.

Council currently works in partnership with the State Government and receives funding for the functions of weed control, street lighting, and contributions towards infrastructure through the Roads Block Grant, Repair Program, Fixing Country Roads, R2R

Council is also an active member of:

- Outback Arts
- Orana Regional Organisation of Councils (OROC)
- Local Government NSW
- Western Division Group of Councils

Other partnerships include:

- Big Sky Library Service
- State Wide Mutual Insurance Group
- NSW Rural Fire Service
- Castlereagh Macquarie County Council

Community

Standard Service Levels

Facilitate regular Community meetings
Offer annual Community Grants Program
Facilitate annual celebratory events per annum
Provide a high quality Children's Services – (Youth Centres)
Provide a high quality Library Services
Maintain an online Community Directory and Volunteering Data Base
Provide a Community Bus Resource for Community Events
Provide community development and information service across the Shire
Provide a range of opportunities for the Community to consult with Council

Measures of Progress

MP1. Increased range of ways in which Council engages with the Community
MP2. Increased grant funding provided to Council for Community Services
MP3. Greater community participation at Community events
MP4. Increased number of people using library services
MP5. Increased number of families accessing Council's Children's services

Community

GOAL: Develop a connected, informed, resilient and inviting community

CSP REF	STRATEGY	ACTION	RESPONIBILITY	17/18	18/19	19/20	20/21
1.1.1	Support and initiate a range of local activities and projects that build community connections for all age sectors	Develop a community consultation framework Provide Sec 356 Donations and subsidies Develop projects in conjunction with community organisations	GM	✓	✓	✓	✓
1.1.2	Provide vibrant and welcoming town centres, streets and meeting places	Liaise with volunteers and other community groups to assist in maintenance of parks and gardens	DETS	✓	✓	✓	✓
1.1.3	Embellish our community with parks, paths, cycleways, facilities, and meeting places	Implement the active transport plan Progressively review and upgrade community halls and swimming pools	DETS GM	✓	✓	✓	✓
1.1.4	Respect the heritage of the region and highlight and enhance our unique characteristics	Continue to implement the recommendations of Council's heritage advisor	DES	✓	✓	✓	✓
1.1.5	Support, encourage and celebrate community participation and volunteerism	Creation and promotion of volunteer opportunities	GM	✓	✓	✓	✓
1.1.6	Work with other agencies and service providers to deliver community programmes, services and facilities which complement and enhance Council's service provision	Identify gaps in service delivery	EDO	✓	✓	✓	✓

GOAL: A safe, active and healthy Shire

CSP REF	STRATEGY	ACTION	RESPONIBILITY	17/18	18/19	19/20	20/21
1.2.1	Partner with health agencies and community organisations in promoting healthy lifestyles and better health outcomes	Engage with local sporting associations and peak sporting bodies	CSM	✓	✓	✓	✓
1.2.2	Support agencies and local organisations to address the availability of emergency services, affordable housing, disability and aged services and employment for people with disabilities	Consultation process for engaging with marginalised sections of community developed Enhanced wellbeing options provided for disadvantaged and marginalised community members	CSM	✓	✓	✓	✓
1.2.3	Work with key partners and the community to lobby for adequate health services in our region	Identify gaps in service delivery	DES	✓	✓	✓	✓
1.2.4	Provide, maintain and develop children's play and recreational facilities that encourage active participation	Operate youth centres and vacation care programs	CSM	✓	✓	✓	✓
1.2.5	Provide, maintain and develop passive recreational facilities and parklands to encourage greater utilisation and active participation	Maintain all parks and gardens including playground equipment and progressively upgrade shade shelters	DETS	✓	✓	✓	✓
1.2.6	Partner with police, community organisations and the community to address crime, anti-social behaviour and maintain community safety	Partner with all combat emergency services and emergency support services Install and maintain cctv systems across the Shire	GM GM	✓	✓	✓	✓
	Provide effective regulatory, compliance and enforcement services for the community	Carry out food premises inspections to ensure compliance with the Food Act Target number of premises audited for fire safety compliance Undertake impounding of animals and registrations	DES	✓	✓	✓	✓

1.2.8		Inspections of Swimming Pools for compliance Provide management and investigation of dog attacks and dangerous dog declarations Orders to be issued or served where necessary					
	Provide and maintain accessible quality sport and recreation facilities that encourage participation	Maintain swimming pools and bore baths facilities and the surrounds	DETS	✓	✓	✓	✓

GOAL: A diverse and creative culture

CSP REF	STRATEGY	ACTION	RESPONIBILITY	17/18	18/19	19/20	20/21
1.3.1	Provide enhanced and innovative library services that encourage lifelong learning	Continue yearly membership of Outback Arts Support Arts Program Increase use of library as a community space	CSM	✓	✓	✓	✓
1.3.2	Work with the community and other agencies to develop major cultural and community events	Work with agencies to encourage events for the Shire Apply for grants for cultural events	EDO	✓	✓	✓	✓
1.3.3	Work in collaboration with agencies and community groups to address existing and emerging issues specific to the Aboriginal and ageing communities	Implement the Aboriginal Reconciliation Plan Undertake Aboriginal Projects Develop an ageing strategy	CSM	✓	✓	✓	✓
1.3.4	Support the development of programs which offer alternative education programs and opportunities that meet the needs of specific community sectors	Establish programs for cadetships/traineeships Advocate for the improvement of secondary school educational outcomes across the Shire	GM GM	✓	✓	✓	✓

Economic Development

Standard Service Levels

Visitor Information Centre opened weekly
On Duty Building Inspector available Monday - Friday
All building inspections within 48 hours
Town Planner available during office hours
Written development enquiries responded to within 14 days

Measures of Progress

MP1. Review Visitor Information Guide every 2 Years
MP2. Increase by 5% the number of visitors yearly into the Information Centres
MP3. Increase % of certificates issued by Council
MP4. Monitor % of market share of Certificates issued by Council
MP5. Construction Certificates within legislative timeframes (10 days)

Economic Development

GOAL: An attractive environment for business, tourism and industry

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
2.1.1	Implement tools to simplify development processes and encourage quality commercial, industrial and residential development	Advocate for the development of the Australian Opal Centre Ensure that building certification and inspections are carried out as per National Construction and the requirements of the Building Professionals Board	GM DES	✓	✓	✓	✓
2.1.2	Develop the skills of businesses to maximize utilization of new technologies and the emerging broadband and telecommunications networks	Develop and implement an Economic Development Strategy Lobby for improved mobile phone coverage across the shire Implement an Economic Incentive Scheme	EDO EDO EDO	✓	✓	✓	✓
2.1.3	Lobby the Government to address needed infrastructure and services to match business and industry development in the region (education, transport and health)	Continue to lobby the Government for funding for transport infrastructure	GM	✓	✓	✓	✓
2.1.4	Promote the Walgett Shire to business and industry and increase recognition of the area's strategic advantages	Develop business development prospects in collaboration with various government agencies	EDO	✓	✓	✓	✓
2.1.5	Provision of caravan support facilities throughout the Shire	Maintain and expand facilities of the 'RV Friendly'	VIC	✓	✓	✓	✓

GOAL: Employment opportunities that supports local industries

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
2.2.1	Identify partnerships and innovative funding approaches to provide for new and upgraded infrastructure for event hosting and tourism expansion	Continue to apply for grants for a new information centres for Lightning Ridge and Walgett	GM	✓			
2.2.2	Provide land use planning that facilitates employment creation	Monitor and review Council's Local Environment Plan	DES	✓	✓	✓	✓
2.2.3	Support and encourage existing business and industry to develop and grow	Maintain a sufficient supply of residential, lifestyle, agriculture, commercial and industrial zoned land	DES	✓	✓	✓	✓
2.2.4	Develop and implement an economic development strategy which identifies potential projects and/or industries that build on the Shire's attributes and/or natural resources	Provide consultation with potential new business operators and pre-development application assistance	EDO	✓			
2.2.5	Encourage and support youth employment initiatives	Promote the school to work programme	EDO	✓	✓	✓	✓

GOAL: An efficient network of arterial roads & supporting infrastructure; town streets & footpaths that are adequate & maintained

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
2.3.1	Provide an effective road network that balances asset conditions with available resources and asset utilisation	Undertake bitumen maintenance program in line with service levels	DETS	✓	✓	✓	✓
		Undertake maintenance grading program in line with service levels	DETS				
2.3.2	Maintain, renew and replace Council bridges and culverts as required	Undertake annual inspections of all bridges and culverts and update the required maintenance and repair program	DETS	✓	✓	✓	✓
2.3.3	Ensure road network supporting assets are maintained (signs, posts, guardrails etc.)	Renew and maintain Council's road network supporting assets in-line with the Asset Management Plan	DETS	✓	✓	✓	✓
2.3.4	Maintain existing footpaths in Shire towns and villages	Undertake annual inspections of all footpath and update the required maintenance and repair program	DETS	✓	✓	✓	✓
2.3.5	Lobby the Government to provide needed funds to maintain regional networks	Continue to apply for grants for the reconstruction and sealing of unsealed Regional Roads and major Local Roads network Investigate using SRV(5-15%) to fund a major upgrade of Local Roads	DETS GM	✓	✓	✓	✓

GOAL: Communities that are well serviced with essential infrastructure

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
2.4.1	Implement Council's strategic asset management plans and continue to develop asset systems	Implement an electronic asset management system for all Council assets	CFO	✓	✓	✓	✓
2.4.2	Ensure adequate public car parking and kerb and gutter infrastructure is provided and maintained	Inspect all kerb and gutter and undertake the required repair and replacement program	DETS	✓	✓	✓	✓
2.4.3	Provide the infrastructure to embellish public spaces and recreation areas	Undertake the maintenance program for Council's parks and gardens team	DETS	✓	✓	✓	✓
2.4.4	Continue to lobby Government to provide incentives to appeal to airline companies to service the region	Partner with Brewarrina and Bourke to lobby the Government to subsidise airlines and the reintroduction of RPT services for Walgett and Bourke	GM	✓	✓	✓	✓

Governance and Civic Leadership

Standard Service Levels

Provide financial concessions for eligible pensioners

Council provides 24 hours, 7 days a week phone service

A minimum of 10 Council Meetings per calendar year

A minimum of 10 Community Forums per calendar year

Quarterly Newsletter distributed Shire wide

Maintain social media presence

All external Council's Positions Vacant advertised through various related media

Measures of Progress

MP1. Timeliness of complaints requiring an intervention of Code of Conduct Committee/sole reviewer

MP2. Increased website usage

MP3. Continue to work with government agencies to deliver improved spatial data outcomes

MP4. Carry out a Customer Satisfaction Survey with Council Services (every 2 years)

Governance and Civic Leadership

GOAL: An accountable and representative Council

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
3.1.1	Provide clear direction for the community through the development of the community strategic plan, delivery program and operational plan	Implement, monitor and review the Delivery and Operational Plan	CFO	✓	✓	✓	✓
3.1.2	Engage with the community effectively and use community input to inform decision making	Deliver a Local Government week Program to engage the community and show case services provided by Council Distribute newsletters to residents	GM EDO	✓	✓	✓	✓
3.1.3	Provide strong representation for the community at regional, state and federal levels	Participate in and make visible contributions to regional forums such as OROC and Western Division Advocate the needs of the Shire to State and Federal Governments	GM GM	✓	✓	✓	✓
3.1.4	Undertake the civic duties of Council with the highest degree of professionalism and ethics	Ensure annual pecuniary interest declarations are completed Ensure Councillors comply with the Code of Conduct	GM GM	✓	✓	✓	✓
3.1.5	Councillors represent the interests of the whole of the Shire area	Arrange seminars to ensure all Councillors appreciate their roles	GM	✓	✓	✓	✓

GOAL: Implement governance and financial management process that support the effective administration of Council

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
3.2.1	Develop processes that ensure that legislative and financial standards are actioned in a timely manner	Provide financial reports to management and staff to assist in budget control and decision making Complete quarterly budget review statements in line with statutory requirements Review, revise and maintain Council's Long Term Financial Plan Oversight financial decision making process	CFO CFO CFO GM	✓	✓	✓	✓
3.2.2	Council's exposure to risk is minimized with WH & S compliance	Provide a safe workplace to all employees and community Hold WH & S meetings Conduct workplace safety training Develop a risk register and Risk Management Plan.	GM and all employees GM & DETS HRM CFO	✓	✓	✓	✓

GOAL: Promote community involvement in Government decision making

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
3.2.1	Engage with the community through effective consultation and communication processes	Facilitate the delivery of community presentations to Council Meetings Conduct regular community meetings to present the annual budget Promote community involvement in any emerging Government Initiatives	GM GM GM	✓	✓	✓	✓
3.3.2	Develop and implement community feedback systems that provides for	Develop an online survey for Council's website	EDO	✓	✓	✓	✓

community input on council projects and activities						
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GOAL: Promote community involvement in Government decision making

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
3.4.1	Resource the organisation of Council adequately to provide the services and support functions required to deliver the goals and strategies detailed in this plan	Resources provided in a timely fashion	GM	✓	✓	✓	✓
3.4.2	Implement and maintain a performance management framework to enable clear reporting on progress in Councils strategic planning documents	Report to Council Meetings	GM	✓	✓	✓	✓

Sustainable Living

Standard Service Levels

Domestic Waste collection offered each week

Deliver Environmental Educational Programs annually

Customer Requests for weeds and hazard reduction responded to within 14 days

Annual “free” microchip day

Bi-annual School Visits

Various education programs delivered throughout the year

Measures of Progress

MP1. Increased funding for bio-diversity programs

MP2. Decrease % illegal dumping

MP3. Manage the domestic waste and landfill management contracts

MP4. Implement the Waste Management Strategy

Sustainable Living

GOAL: Operate an an urban waste management system that meets the community needs and environmental standards

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
4.1.1	Develop and implement a Shire Wide Waste Management strategy that includes recycling services	Develop and implement the Waste Management Strategy Effectively manage the domestic waste and landfill management contracts	DES	✓	✓	✓	✓
4.1.2	Implement initiatives to reduce illegal dumping and provide community education to prevent litter	Actively respond to complaints and issues identified to ensure appropriate outcomes for illegal development, dumping and other activities such as abandoned vehicles, noise pollution and odour. Develop and implement a waste education program	DES DES	✓	✓	✓	✓

GOAL: Provide potable and raw water supply systems that ensures enhanced water security and meets health standards

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
4.2.1	Improve and upgrade the water supply infrastructure through an asset management framework	Complete an annual water main replacement program Ensure water supply is provided and maintained in compliance with the Drinking Water Quality requirements	DETS	✓	✓	✓	✓
4.2.2	Maintain and renew the sewerage network infrastructure to ensure the provision of efficient and environmentally-sound sewerage services	Operate the sewer treatment plants in an efficient manner	DETS	✓	✓	✓	✓
4.2.3	Ensure adequate stormwater and drainage infrastructure is provided, maintained and renewed	Maintain and renew the stormwater and drainage infrastructure	DETS	✓	✓	✓	✓

GOAL: A sustainable environment that recognises our rivers, natural environment, ecological systems and biodiversity

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
4.3.1	Promote and raise community awareness of environmental and biodiversity issues	Undertake waste avoidance, waste reduction and recycling program	DES	✓	✓	✓	✓
4.3.2	Protect and maintain a healthy catchments and waterways	Inspect Council's water networks and take samples when necessary	DETS	✓	✓	✓	✓
4.3.3	Protect the Shire's historic buildings and sites recognising their value to the community	Implement the recommendations of Council's heritage advisor	DES	✓	✓	✓	✓

GOAL: Maintain a healthy balance between development and the environment

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
4.4.1	Retain open space that are accessible to everyone	Monitor environmental protection measures for sensitive land	DES	✓	✓	✓	✓
4.4.2	Ensure that Walgett Shire is sufficiently prepared to deal with natural disasters	Provide annual contribution to the RFS, SES and NSW Fire and rescue	GM	✓	✓	✓	✓
4.4.3	Educate the community about sustainable practices	Promote and provide adequate and user friendly pre-lodgement advice on all aspects of development	DES	✓	✓	✓	✓

Infrastructure

Standard Service Levels

Ensure all facilities are clean & safe as per relevant standards

Mow grass as per maintenance schedule

Customer Request Acknowledgement within 7 working days

Customer Request Response within 14 working days

Measures of Progress

MP1. Increased utilisation of recreational and community facilities

MP2. Provision of improved facilities to meet the changing needs of the community (Works Program is being delivered)

MP3. Refine and adjust maintenance schedules to ensure longevity of Council Assets

MP4. Key high priority projects delivered

MP5. % of road maintenance budget expended

Infrastructure

GOAL: Provide and maintain an effective road network that meets the community needs and expectations

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
5.1.1	Manage the road network to respond to community needs, growth in the Shire, improving road safety and improving transport choices	Continually revise the works program for regional and local roads	DETS	✓	✓	✓	✓
5.1.2	Develop a strategy that addresses transport options for the local community	Advocate for taxi services, air services and public transport	GM	✓	✓	✓	✓
5.1.3	An effective complaints management process that effectively responds to residents issues regarding roads	Maintain complaints management process	DETS	✓	✓	✓	✓
		Complaints actioned within 7 days through the CAR system	CFO				

GOAL: A Regional and State Road network that is appropriately supported and resourced by the Government

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
5.2.1	Ensure that the road network is maintained to a standard that is achievable within the resources available	Continually revise the works program for regional and local roads	DETS	✓	✓	✓	✓
5.2.2	Maintain an effective operational relationship with the Roads and Maritime Services	Submit progress reports in a timely manner	DETS	✓	✓	✓	✓
5.2.3	Lobby the Government to provide needed funds to maintain regional and state road networks	Continue to advocate for betterment and other funding through advocacy to state/federal Government	GM	✓	✓	✓	✓

GOAL: Maintain and improve Council's property assets to an optimal level

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
5.3.1	Manage properties in accordance with Council Asset Management Plan	Carry out the property works programme in line with the annual budget	CFO	✓	✓	✓	✓

GOAL: Provision of facilities and communication services

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21
5.4.1	Provide a range of recreational and community facilities	Maintain and upgrade Council's community halls and reserves	CFO	✓	✓	✓	✓
5.4.2	Represent the community with regard to external services including energy, communication, water, waste management and resource recovery	Lobby service providers in response to identified community concerns including mobile phone services	GM	✓	✓	✓	✓
5.4.3	Advocate to utility and communication providers regarding the capacity and reliability of infrastructure across the Shire	Lobby service providers in response to identified community concerns	GM	✓	✓	✓	✓



WALGETT SHIRE COUNCIL

Long Term Financial Plan 2020/2021 – 2029/2030



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Long Term Financial Plan Introduction

Chapter 13 (Part 2) of the Local Government Act 1993 indicates Council's in regards to meeting Strategic Planning requirements, through development of the following key items;

- Community Strategic Plan
- Resourcing Strategy
- Delivery Program
- Operational Plan

A key component of the Strategic Planning management is the preparation of the Long Term Financial Plan, specifically as part of the Integrated Planning and Reporting Guidelines which require Council to prepare financial scenarios for the ten year period to 2026/2027.

The Long Term Financial Plan is made up of the following components;

- Projected incomes and expenditure, balance sheet and cash flow statements
- Planning assumptions used to develop the Plan
- Sensitivity analysis – risk/factors most likely to affect the Plan
- Financial modelling for different scenarios e.g. Best/Worst
- Methods of monitoring financial performance

The annual budget for the current year assumes that Council intends to maintain the existing asset stock in a sustainable manner and that Council wants to maintain current service levels. It also includes a number new initiatives and plans endorse by Council to date which create new or upgraded facilities within the Shire.

The Long Term Financial Plan is not a standalone document. It is prepared as part of the wider Resourcing Strategy which forms a key part of the Integrated Planning and Reporting Framework set out by the Office of Local Government. Other plans included within the integrated reporting framework are as follows;

- a) A 10 year Community Strategic Plan
- b) A 4 year Delivery Program
- c) Asset Management Plans (covering a minimum period of 10 years) for each class of asset (including an overall Asset policy and Strategy)
- d) A 4 year Workforce Management Plan

Therefore the Long Term Financial Plan should be reviewed in conjunction with these other plans. This is discussed further in section 2.

The Long Term Financial Plan is a tool used to allow informed decision making and reflects the outcomes from review of the Community Strategic Plan, it contains information and development from the Delivery Program, all of which are review as part of the annual Operational Plan.

The Long Term Financial Plan will be used to monitor financial performance within Council to ensure that Council is operating in the most efficient manner and working toward continuing financial sustainability. This is discussed further in sections 7 and 8.

Links to other Plans prepare under the Integrated Reporting Framework



Local Government Planning and Reporting framework

Taken from the IPR Manual available on the Division of Local Government website

The Community Strategic Plan and Delivery Program set out what the community (and Council) would like to achieve into the future. It is made up of;

- Very broad objectives which detail the area's they would like to achieve in those areas
- Strategies attached to those objectives, which show how Council is going to reach those objectives.
- The Delivery Program sets out actions, which fall under each strategy outlined, these actions make up Council schedule of works on a yearly basis. These actions are influenced by factors included in the Resourcing Strategy, incorporating the Long Term Financial Plan, the Workforce Management Plan and Asset Management Plan respectively.

Example:

OBJECTIVE: Develop a connected, informed and resilient community STRATEGY: Provide Youth Centre and Library services that respond to identified community needs

ACTION: Run Regular Youth Centre Sessions in Walgett, Lightning Ridge and Collarenebri throughout the year.

This action is then influenced and limited by:

- A. Number of Youth workers available to work throughout the year (identified through the Workforce Strategy)
- B. Finance available to pay for wages, materials, building maintenance and running costs (identified through the Long Term Financial Plan)
- C. A safe, comfortable working environment for local youth to meet (identified through the Asset Management Plan, the costs of which will also be included in the Long Term Financial Plan).

Service Delivery

The current service level will be the number of youth workers available (as to keep the relevant legislative required ratio of workers to youths) and the number of hours the centre is open. Therefore if the community would like the service to increase (e.g. longer youth sessions) this has a direct impact on the operational costs and therefore Long Term Financial Plan. The plan has been prepared in line with current service levels.

Revenue Policy and Key Assumptions

Finance is an important resource for Council to complete its set of objectives included within the Community Strategic Plan.

Finance is raised for operating expenses through the following methods:

- Rates payments made by ratepayers in the Shire
- Government grants and contributions
- User fees and charges for services delivered by Council
- Private works completed for individuals and the RMS

Council will seek to ensure that all rates, charges and fees are set so as to provide adequate cash flows to meet operating costs and to contribute to the of funding capital works. Council will pursue cost effective opportunities in order to maximize its revenue base and seek an optimum commercial rate of return on investments, subject of course to community service obligations.

Council's Revenue Policy for all fees and charges is that fees are charged on a cost recovery "user pays basis". However in reality there are currently many instances of fees being charged below cost (for example community hall hire, or some library services). This is to keep charges at affordable levels for the community, subsidized by Council.

A number of assumptions are required to be made in the compilation of a 10 year financial plan. Some of these assumptions impact the Long Term Financial Plan, and for this reason we have gone through the process to identify and document all assumptions made, and where they impact financial results, include them in the Long Term Financial Plan. However Council stresses that the future is to a large extent unknown, and any assumptions made are subject to change both in the shorter or longer term.

Item	Movement
General purpose rating	Increase by 2.6% as per IPART decision, plus catch-up.
Fees and Charges	Generally increased by 2.5% to 3.00%, however some income streams have rather significant increases due to actual cost recovery.
Grants Capital and Recurrent	Increased on average by 2.00%.
Waste Management Charges	Increased by 2.60%.
Domestic Waste Charges	Increased by 2.60%.
Water Usage Charges	Increased by 5.00%.
Water Access Charges	Increased by 2.50%.
Sewer Service Charges	Increased by 2.60%. Lightning Ridge and Collarenebri
Wages and Salaries	Wage and Salary line items have been increased by an average of 2.25%. Cost centres having a mix a combination of labour and materials have increased by 2.25%.
Materials	Specific line items for materials increased by 2.00%.
Ratepayer Incentive Scheme	The 3.6% ratepayer incentive scheme was withdrawn in 17/18. Saving for Council equivalent to a 1% general purpose rate increase.

Notes and Key Matters of General Interest

- The Long Term Financial Plan has been completed based on currently known and available information, and on the basis that it will be updated after further analysis from Asset Management Plans. The process and measures put in place will ensure the Councils financial sustainability into the future.
- The Income Statement indicates grant funds as two separate items, those being for operational purposes and that of capital purpose for renewal or purchase of Infrastructure, Property, and Plant & Equipment. It is assumed that certain levels of grant funds used for both operational and renewal or purchase of IPP&E are a key component in ensuring a sustainable financial position. With the majority of these items being recurrent grants, Council needs to be mindful in modelling a scale of operations to suit a possible decline in specific non recurrent grant funds.
- Council's balance sheet as a measure is of current representative liquidity. Where Council is in a sound position in terms of meeting liabilities, a positive net current asset position. Revaluation of assets is completed as a cost of replacement scenario, rather than an indicative market value, whilst this improves Council's asset basis on the balance sheet, the result is an increase in depreciable expense. A long term goal of Council is to have a balanced budget inclusive of this depreciable expense, thereby reducing the overall effect of said revaluations as they occur. This is a key aspect of maintaining longevity in Council's financial position.

Key Risk Factors

a) Reliance on Grant Funding

The majority of grant income comprises of operating grants (Untied), that being the Financial Assistance Grant, along with Capital Grants –non recurrent from Government Agencies for ongoing operations and maintenance or renewal of infrastructure, also Operating Grants for Specific Purposes for renewal or replacement (Road Infrastructure).

Both State and Federal Government have an ongoing interest to ensure that regional Shires are well serviced, as they often play a part in wider population strategies, and national income sustainability. However to be so reliant on handouts makes accurate financial planning difficult, and leaves the provision of ongoing Council services at the mercy of government policy change.

If Council builds or buys new assets, the total asset cost increases, along with the depreciation expense reducing the asset value over time. All capital projects associated with the acquisition or construction of new assets should be subject to close scrutiny with a whole of life cost analysis completed.

Currently Council is only funding part of its depreciation expense, and when an asset comes up for renewal (for example the Walgett Depot), Council has to find adequate sources of finance to pay for it. If grants are not available, then Council must fund the works itself. This can be in one hit during the year (or years) of construction, or over a longer period with an external loan. The issue with funding assets in arrears is that it is difficult to forward plan, especially over a 10 year time period. However when Council continues to purchase or build brand new assets, it is certain that less capital will be available in the years to come to share around the ever increasing number of assets.

b) Legislative compliance

i) Legislative compliance for Risk management in the community

This risk is related to Council's commitment to a safe and orderly manner, minimizing any risks of harm to any persons (including employees) or property within the Shire. This includes (but is not limited to) the following:

- Maintaining Council run assets (such as public parks, halls and sporting facilities) to a standard which minimises the risk of harm due to natural deterioration or vandalism of the asset.
- Maintaining vegetation around the Shire to minimise the risk of harmful bush fire
- Maintain public roads and footpaths to a safe level
- Ensuring public order and safety are well resourced and managed (e.g. dog catchers)
- Maintaining stormwater assets (including the levee), to ensure the risk of harmful flooding is kept at a minimum.
- Ensuring Council has enough resources to foresee and deal with any environmental planning issues, and dealing with environmental legislation changes

If funds are limited to the extent that any of the above cannot fully take place, the financial implications for Council would come in the form of litigation and fines for breach of legislation, and even administration.

ii) Legislative compliance for Governance

Council must comply with numerous administrative legislations, code of conduct, Local Government Act, and it must be heading towards complying with best practice guidelines in how it administers Council assets. If any of the prescribed legislations are breached on a continued basis, Council may again face financial penalties and administration.

Therefore Council must not underestimate its responsibilities to comply with legislation, and must prioritise funds to service these responsibilities above any new asset or asset improvements.

Sensitivity Analysis and Scenario's

Sensitivity Analysis

This is the investigation into how projected performance varies along with changes in the key assumptions on which the projections have been based. The following assumptions have been found the most sensitive, with results as follows:

- General Government Grant and Contributions income

Our findings have indicated that if this income source did not increase in line with inflation, and instead only increased by 1.0%, Council would experience financial hardship. In the 2020/2021 year Council's income would fall leading to unrestricted cash deficits and therefore over-committing its cash, and this figure would be compounded further in the following years.

- Changes in employee expenses

Employee expenses have been assumed to increase by 2.25% per annum. If this increased to 4%, Council would have short term cash flow difficulties, if it increased to 5% per annum there would be unrestricted cash deficits into the mid-term.

- Increase in Asset renewal cost due to legislative change

Council has commenced meeting replacement of assets above the annual depreciation expense and this will continue into the future.

- Rates & Charges

Should the Ministers allowable rate pegging increase not be adopted, Council will encounter an income deficit. This will result in a deficit for the year and a reduction in Council's capacity to meet any unexpected expenditure that may arise during the year.

A. Conservative

The following profit and loss and cash flow schedules have been adapted from the Base case scenario with the following factors in place:

- No adoption of the Ministers allowable rate pegging limit for 2020/2021 of 2.6%
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased by on average 2.75% per annum and higher in some instances where charges reflect actual cost recovery.

Results

- The result reflects that Council is not in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with no pegging increase has a negative result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.
- Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Scenario - Planned

The following profit and loss and cash flow schedules have been adapted from the Base case scenario with the following factors in place:

- Adoption of the Ministers allowable rate pegging limit for 2020/2021 of 2.6%.
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased on average by 2.75% per annum and higher in some instances where charges reflect actual cost recovery

Results

- The result reflects that Council is in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with a full rate pegging increase has a positive result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.
- Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Scenario - Moderate

The following profit and loss and cash flow schedules have been adapted from the Planned case scenario with the following factors in place:

- Adoption of a 1.3% rate pegging limit for 2020/2021
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased on average by 2.75% per annum and higher in some instances where charges reflect actual cost recovery

Results

- The result reflects that Council is in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with a full rate pegging increase has a positive result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.

Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Financial Strategy

Overview

It is clear that any decisions made by Council today have large impacts on Council in the future. One purpose of the Long Term Financial Plan is to ensure Council and the Community is aware of the financial impacts in the future. This is especially true for any new assets which are proposed for Council to take ownership over, even when they are given a full grant to be constructed, whole of life costs must be considered.

Financial Indicators

Council has adopted the TCorp performance ratios as its benchmark for future assessment and development of its Long Term Financial Plan.

Water Fund

Key issues of interest

There are a number of issues arising within the Water fund in the coming years.

Water billing & pricing

Water billing has recently undergone review with the implementation of a two tier pricing strategy for the pricing of water consumption charges. Water billing is conducted three (3) times a year.

In the coming year the pricing structure will undergo another further review as Council investigates the pricing and step allocations.

For the Delivery program 19/20 to 22/23 Council proposes to increase the water consumption charges by 5% per annum.

Water standpipe charges are to be re-introduced at Lightning Ridge when the drought breaks.

Major water infrastructure works over the past few years, has slowly depleted the once sound working capital balance for water fund. It is proposed that revenue capital works for the next ten (10) years be kept to a minimum, in order to regenerate the cash position with borrowing.

The projected working funds result (cash result) for 20/21 is a deficit of \$270,901. The cash balance increase each year, will be sufficient to accommodate any unforeseen capital expenditure that may arise.

Water usage charges

In 2015/16 Council increased its water usage charges in an effort to move towards best practice pricing as detailed by the NSW Governments Office of Water.

The NSW Government encourages best-practice by all NSW Local Water Utilities (LWUs). The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

The NSW Government is required to demonstrate compliance with the Australian Government's National Competition Policy and National Water Initiative. The approach adopted since 1995 is to progressively encourage best-practice management by LWUs to ensure effective, efficient and sustainable water supply and sewerage businesses.

Demonstrated best-practice management is therefore a pre-requisite for payment of a dividend from the surplus of a local government LWU's water supply and sewerage businesses and for financial assistance under the CTWS&S Program.

There are six (6) criteria, each of which must be complied with to qualify for a dividend payment. These are:

- 1. Strategic Business Planning*
- 2. Pricing (including Developer Charges, Liquid Trade Waste Policy and Approvals)*
- 3. Water Conservation*
- 4. Drought Management*
- 5. Performance Reporting*
- 6. Integrated Water Cycle Management"*

The primary objective of the National Water Initiative and NCP is full cost recovery of expenditure, management, administration and depreciation. Best practice requires LWU's to raise at least 50% of

revenue from water consumption charges to better manage water resources. The trap for small LCU's (small number of connections) is a high unit per kilolitre consumption charge may be financially detrimental as water users significantly reduce water consumption therefore, consumption income is considerably lower. The table below shows a comparison to adjoining Council charges.

The NSW Office of Water advises "Best Practice Management" (BPM) framework provides a strong basis for good planning, management and the continued performance improvement of LWUs.

Compliance of the BPM framework is not a pre-requisite for financial assistance under the current Safe & Secure Water Program, however applicants will need to demonstrate that their project is consistent with an appropriate strategic infrastructure planning process such as an IWCM strategy. A sound IWCM strategy must address each element of the best-practice pricing. Directly related Best Practice framework elements may also be taken into account. In addition, any other future funding program may link directly with the best-practice framework compliance.

As you are aware, two-part water supply tariff with appropriate access charge and usage charge is the key pricing requirement of NSW Water Supply and Sewerage Best Practice Management Guidelines. These guidelines are issued by the Minister for Water.

It is also a key requirement under the National Water Initiative (NWI) urban water pricing principles. The NWI, agreed in 2004 by the Council of Australian Governments, is the national blueprint for water reform. Accordingly, by 2007 all NSW water utilities including local water utilities have eliminated "Water allowance" and adopted user pay pricing model with two-part tariff. Also, all NSW local water utilities adopted the best-practice pricing principles including user pay pricing with two-part tariff.

Two-Part tariff with usage charges reflecting the long-run marginal cost provides appropriate pricing signals for efficient water use and minimises cross-subsidies among water users with fair customer bill reflecting the water use of a customer.

Capital Upgrades

In 2020/2021 there is a number of planned equipment upgrades for the water supplies including projects at Walgett \$970K, Lightning Ridge \$90K and emergency bore in Collarenebri \$90K and Village \$140K.

The Long Term Financial Plan has been compiled on a consolidated basis (water fund), due to the interdependency of the individual water services. It is noted that capital expenditure after the first four years has only been estimated in the absence of the financial information in the Water asset management plan. The asset management plan will be reconciled to the water plan in the coming year.

Sewer Fund

Key Issues of interest

Overall

Council Sewer Fund has undergone investigation regarding levels of expenditure and the impact of this results in a marginal profit. This will be allocated to a reserve for future capital works expenditure, or to fund contingency based items (unforeseen) should they arise. The 2020/2021 pricing now reflects the physical structure and operational cost associated for each service.

Capital Upgrade

Council will be undertaking major mains replacement programs for 2020/2021 and in future years in the three major service areas of Walgett, Collarenebri and Lightning Ridge. There are also plans to apply for a grant to replace the Walgett Sewer Treatment Plant at a cost of \$2,000,000.

The Sewer fund has resulted in a marginal surplus before capital grants and contributions, also its meeting 100% depreciation cost.

Domestic Waste management (DWM)

Key Issues of interest

Overall

Council's DWM Fund enjoys a healthy financial position with substantial reserves set aside for future rehabilitation of waste sites throughout the shire. Notwithstanding this, it is planned to increase the waste charges for future year's in-line with the expected CPI. In 2020/2021 Council proposes to increase the charges by 2.6%.

The DWM operations for the forthcoming year are a continuum of previous years with no expansion of the collection areas in the foreseeable future.

The landfill management contract expenditure has been increased to reflect a new contract commencing in 2019/2020 and this is indexed for future years.

Capital Upgrade

In 2020/2021 it is planned to undertake \$1,122,954 of capital works including land fill consolidation, recycling shed at Walgett.

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,001,000	9,256,375	9,512,528	9,771,867	10,045,905	10,324,783	10,619,076	10,925,184	11,243,596	11,574,832	11,919,436	12,277,977
User Charges & Fees	3,819,000	3,042,652	5,126,148	5,291,597	5,475,810	5,666,675	5,878,574	6,098,657	6,327,249	6,564,697	6,811,351	7,067,587
Interest & Investment Revenue	956,000	821,258	636,633	573,836	621,258	750,837	811,767	1,002,238	1,097,487	1,339,813	1,607,244	1,746,750
Other Revenues	1,131,000	3,431,394	1,936,814	1,946,212	1,966,510	1,989,124	2,017,363	2,046,018	2,081,313	2,117,224	2,158,988	2,201,584
Grants & Contributions provided for Operating Purposes	11,051,000	11,950,669	12,128,478	12,278,764	12,300,744	12,475,863	12,654,331	12,807,984	12,991,216	13,177,129	13,391,987	13,647,901
Grants & Contributions provided for Capital Purposes	8,808,000	21,544,346	19,745,163	6,686,000	6,671,000	6,581,000	2,200,000	2,800,000	3,600,000	3,600,000	3,600,000	3,600,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	3,733,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	38,499,000	50,046,694	49,085,764	36,548,276	37,081,227	37,788,282	34,181,111	35,680,081	37,340,861	38,373,695	39,489,006	40,541,799
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,072,000	12,774,956	13,473,853	13,371,145	13,684,261	14,026,868	14,388,346	14,778,927	15,158,648	15,579,774	16,012,615	16,495,263
Borrowing Costs	206,000	137,356	122,249	129,265	183,536	159,289	141,913	130,158	119,619	109,598	99,069	89,625
Materials & Contracts	7,780,000	5,333,641	4,702,877	5,061,872	5,095,621	5,294,937	5,353,574	5,527,432	5,588,596	5,924,914	5,877,194	6,097,133
Depreciation & Amortisation	7,032,000	7,631,754	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,797,000	4,895,104	4,905,674	4,520,560	3,913,236	3,993,612	4,162,488	4,178,442	4,278,150	4,380,357	4,630,119	4,642,503
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	276,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,163,000	30,772,811	30,864,558	30,742,747	30,536,559	31,134,611	31,706,226	32,274,864	32,804,918	33,654,548	34,278,902	34,984,429
Operating Result from Continuing Operations	11,336,000	19,273,883	18,221,206	5,805,529	6,544,668	6,653,671	2,474,885	3,405,217	4,535,943	4,719,147	5,210,104	5,557,370
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,336,000	19,273,883	18,221,206	5,805,529	6,544,668	6,653,671	2,474,885	3,405,217	4,535,943	4,719,147	5,210,104	5,557,370
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,528,000	(2,270,463)	(1,523,957)	(880,471)	(126,332)	72,671	274,885	605,217	935,943	1,119,147	1,610,104	1,957,370

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

BALANCE SHEET - CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	8,941,000	5,300,425	3,319,163	3,555,840	4,288,305	5,036,742	7,335,695	8,906,805	11,000,982	13,343,567	15,028,470	17,657,960
Investments	11,000,000	10,490,171	10,740,171	10,677,671	10,740,171	10,521,421	10,646,421	10,833,921	11,115,171	11,396,421	11,740,171	12,002,671
Receivables	6,014,000	3,910,036	4,993,058	4,027,440	4,117,541	4,205,279	3,909,455	4,077,851	4,272,611	4,397,289	4,522,341	4,660,588
Inventories	957,000	808,611	836,481	875,450	895,267	922,913	940,321	960,272	977,077	1,019,185	1,026,575	1,053,995
Other	125,000	37,583	39,997	39,731	37,964	39,138	40,313	40,974	41,852	43,572	44,722	45,603
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	27,037,000	20,546,827	19,928,870	19,176,132	20,079,247	20,725,493	22,872,205	24,819,823	27,407,692	30,200,034	32,362,279	35,420,817
Non-Current Assets												
Investments	14,000,000	15,509,829	16,259,829	16,072,329	16,259,829	15,978,579	16,353,579	16,916,079	17,634,829	18,353,579	19,259,829	19,947,329
Receivables	153,000	316,347	329,527	334,826	340,683	346,748	353,437	360,398	367,641	375,179	383,025	391,192
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	284,297,000	306,814,816	325,762,170	333,587,409	338,316,042	344,241,705	343,928,210	344,661,792	345,770,612	346,888,703	348,879,806	350,564,390
Investments Accounted for using the equity method	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	302,183,000	326,373,992	346,084,526	353,727,564	358,649,553	364,300,031	364,368,226	365,671,268	367,506,082	369,350,461	372,255,660	374,635,911
TOTAL ASSETS	329,220,000	346,920,819	366,013,396	372,903,697	378,728,801	385,025,524	387,240,431	390,491,091	394,913,774	399,550,495	404,617,939	410,056,728
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,281,000	3,222,740	3,451,901	3,190,888	3,004,262	3,072,092	3,030,981	3,105,817	3,170,906	3,275,575	3,385,080	3,438,431
Income received in advance	-	140,433	153,832	157,553	161,951	166,541	171,706	177,052	182,717	188,580	194,757	201,152
Borrowings	707,000	742,317	631,979	592,484	485,646	281,466	293,348	243,828	253,999	264,682	184,823	192,160
Provisions	2,018,000	2,280,581	2,326,569	2,373,483	2,421,340	2,470,162	2,519,967	2,570,775	2,622,606	2,675,481	2,676,944	2,678,443
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,006,000	6,386,071	6,564,280	6,314,408	6,073,199	5,990,261	6,016,002	6,097,471	6,230,227	6,404,318	6,441,604	6,510,186
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,606,000	1,863,553	2,549,747	3,877,263	3,391,617	3,110,151	2,816,803	2,572,975	2,318,976	2,054,295	1,869,472	1,677,312
Provisions	4,492,000	4,281,312	4,288,280	4,295,407	4,302,698	4,310,155	4,317,783	4,325,586	4,333,568	4,341,733	4,346,609	4,351,607
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	7,098,000	6,144,865	6,838,027	8,172,671	7,694,315	7,420,306	7,134,586	6,898,562	6,652,545	6,396,028	6,216,081	6,028,919
TOTAL LIABILITIES	14,104,000	12,530,936	13,402,307	14,487,079	13,767,514	13,410,567	13,150,589	12,996,033	12,882,772	12,800,346	12,657,685	12,539,105
Net Assets	315,116,000	334,389,883	352,611,089	358,416,618	364,961,286	371,614,957	374,089,842	377,495,059	382,031,002	386,750,150	391,960,254	397,517,623
EQUITY												
Retained Earnings	121,279,000	140,552,883	158,774,089	164,579,618	171,124,286	177,777,957	180,252,842	183,658,059	188,194,002	192,913,150	198,123,254	203,680,623
Revaluation Reserves	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000
Council Equity Interest	315,116,000	334,389,883	352,611,089	358,416,618	364,961,286	371,614,957	374,089,842	377,495,059	382,031,002	386,750,150	391,960,254	397,517,623
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	315,116,000	334,389,883	352,611,089	358,416,618	364,961,286	371,614,957	374,089,842	377,495,059	382,031,002	386,750,150	391,960,254	397,517,623

Walgett Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - CONSOLIDATED Scenario: Planned - 2.60% Rate Pegging Increase												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,148,000	9,037,767	9,484,765	9,743,598	10,015,476	10,293,660	10,585,617	10,890,444	11,207,525	11,537,376	11,880,540	12,237,584
User Charges & Fees	4,060,000	3,195,835	4,730,052	5,257,849	5,438,267	5,627,723	5,835,356	6,053,707	6,280,495	6,516,063	6,760,759	7,014,953
Interest & Investment Revenue Received	816,000	862,375	608,842	588,232	600,390	735,945	790,099	977,402	1,070,424	1,312,118	1,584,996	1,718,367
Grants & Contributions	16,818,000	35,201,645	31,274,033	19,908,079	18,966,022	19,049,573	15,217,765	15,542,881	16,506,274	16,761,129	16,973,496	17,225,862
Bonds & Deposits Received	19,000	-	-	-	-	-	-	-	-	-	-	-
Other	2,579,000	3,830,122	1,905,271	2,014,557	1,969,513	1,992,168	2,046,573	2,045,636	2,079,805	2,120,655	2,162,494	2,205,015
Payments:												
Employee Benefits & On-Costs	(8,563,000)	(12,525,268)	(13,419,728)	(13,312,463)	(13,624,381)	(13,964,606)	(14,324,780)	(14,714,030)	(15,091,144)	(15,510,817)	(15,998,126)	(16,479,022)
Materials & Contracts	(7,818,000)	(5,396,278)	(4,673,369)	(5,147,119)	(5,237,822)	(5,266,201)	(5,303,883)	(5,514,996)	(5,555,184)	(5,887,548)	(5,807,597)	(6,083,092)
Borrowing Costs	(177,000)	(133,753)	(117,684)	(118,053)	(180,504)	(155,642)	(137,217)	(125,365)	(114,453)	(104,320)	(93,676)	(83,715)
Bonds & Deposits Refunded	(17,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(4,062,000)	(4,883,258)	(4,904,335)	(4,520,707)	(3,914,216)	(3,992,961)	(4,161,836)	(4,178,075)	(4,277,663)	(4,379,403)	(4,629,481)	(4,642,014)
Net Cash provided (or used in) Operating Activities	12,803,000	29,189,186	24,887,845	14,413,973	14,032,744	14,319,659	10,547,694	10,977,605	12,106,078	12,365,254	12,833,403	13,113,938
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	71,500,000	1,000,000	-	250,000	-	750,000	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	194,000	437,000	1,595,614	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(81,500,000)	(2,000,000)	(1,000,000)	-	(250,000)	(250,000)	(500,000)	(750,000)	(1,000,000)	(1,000,000)	(1,250,000)	(950,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,845,000)	(31,559,631)	(28,040,577)	(16,365,818)	(12,845,796)	(14,066,975)	(7,915,775)	(9,001,646)	(9,066,076)	(9,443,675)	(10,140,825)	(9,964,136)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(22,621,000)	(32,122,631)	(27,444,963)	(15,465,318)	(12,707,796)	(13,085,575)	(7,967,275)	(9,113,146)	(9,768,074)	(9,768,671)	(10,883,819)	(10,299,625)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,348,228	1,920,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(683,000)	(707,130)	(772,372)	(631,979)	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(683,000)	(707,130)	575,856	1,288,021	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)
Net Increase/(Decrease) in Cash & Cash Equivalents	(10,501,000)	(3,640,575)	(1,981,262)	236,677	732,464	748,437	2,298,953	1,571,110	2,094,177	2,342,585	1,684,903	2,629,490
plus: Cash, Cash Equivalents & Investments - beginning of year	19,442,000	8,941,000	5,300,425	3,319,163	3,555,840	4,288,305	5,036,742	7,335,695	8,906,805	11,000,982	13,343,567	15,028,470
Cash & Cash Equivalents - end of the year	8,941,000	5,300,425	3,319,163	3,555,840	4,288,305	5,036,742	7,335,695	8,906,805	11,000,982	13,343,567	15,028,470	17,657,960
Cash & Cash Equivalents - end of the year	8,941,000	5,300,425	3,319,163	3,555,840	4,288,305	5,036,742	7,335,695	8,906,805	11,000,982	13,343,567	15,028,470	17,657,960
Investments - end of the year	25,000,000	26,000,000	27,000,000	26,750,000	27,000,000	26,500,000	27,000,000	27,750,000	28,750,000	29,750,000	31,000,000	31,950,000
Cash, Cash Equivalents & Investments - end of the year	33,941,000	31,300,425	30,319,163	30,305,840	31,288,305	31,536,742	34,335,695	36,656,805	39,750,982	43,093,567	46,028,470	49,607,960
Representing:												
- External Restrictions	27,487,773	24,313,364	23,076,796	22,729,948	23,032,417	22,387,582	22,985,808	23,665,391	24,462,674	25,371,977	26,474,710	27,659,176
- Internal Restrictions	12,429,144	12,101,675	12,294,189	10,591,911	10,353,595	10,192,895	10,596,016	11,434,362	11,860,940	12,224,254	11,692,570	11,453,891
- Unrestricted	(5,975,917)	(5,114,615)	(5,051,822)	(3,016,019)	(2,097,708)	(1,043,735)	753,870	1,557,052	3,427,368	5,497,335	7,861,190	10,494,893
	33,941,000	31,300,425	30,319,163	30,305,840	31,288,305	31,536,742	34,335,695	36,656,805	39,750,982	43,093,567	46,028,470	49,607,960

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance	300,313,000	315,116,000	334,389,883	352,611,089	358,416,618	364,961,286	371,614,957	374,089,842	377,495,059	382,031,002	386,750,150	391,960,254
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	300,313,000	315,116,000	334,389,883	352,611,089	358,416,618	364,961,286	371,614,957	374,089,842	377,495,059	382,031,002	386,750,150	391,960,254
Net Operating Result for the Year	11,336,000	19,273,883	18,221,206	5,805,529	6,544,668	6,653,671	2,474,885	3,405,217	4,535,943	4,719,147	5,210,104	5,557,370
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	11,336,000	19,273,883	18,221,206	5,805,529	6,544,668	6,653,671	2,474,885	3,405,217	4,535,943	4,719,147	5,210,104	5,557,370
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,467,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,467,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	14,803,000	19,273,883	18,221,206	5,805,529	6,544,668	6,653,671	2,474,885	3,405,217	4,535,943	4,719,147	5,210,104	5,557,370
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	315,116,000	334,389,883	352,611,089	358,416,618	364,961,286	371,614,957	374,089,842	377,495,059	382,031,002	386,750,150	391,960,254	397,517,623

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
AVAILABLE WORKING CAPITAL - CONSOLIDATED
Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Current Assets	27,037,000	20,546,827	19,928,870	19,176,132	20,079,247	20,725,493	22,872,205	24,819,823	27,407,692	30,200,034	32,362,279	35,420,817
Less: Total External Restrictions - Cash	(13,487,773)	(8,803,535)	(6,816,967)	(6,657,619)	(6,772,588)	(6,409,003)	(6,632,230)	(6,749,313)	(6,827,845)	(7,018,399)	(7,214,881)	(7,711,847)
Less: Current Internal Restrictions - Cash	(12,429,144)	(12,101,675)	(12,294,189)	(10,591,911)	(10,353,595)	(10,192,895)	(10,596,016)	(11,434,362)	(11,860,940)	(12,224,254)	(11,692,570)	(11,453,891)
Less: Current External Restrictions - Receivables	-	(489,580)	(508,660)	(526,815)	(546,977)	(567,954)	(591,199)	(615,444)	(640,733)	(667,114)	(694,635)	(723,349)
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(30,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	(1,000,000)	(2,000,000)	(2,000,000)	-	-	-
Available Current Assets	958,083	(979,964)	177,053	1,267,787	2,274,086	3,423,640	3,920,760	3,888,704	5,946,173	10,158,267	12,628,192	15,399,730
Current Liabilities	7,006,000	6,386,071	6,564,280	6,314,408	6,073,199	5,990,261	6,016,002	6,097,471	6,230,227	6,404,318	6,441,604	6,510,186
Less: Current Borrowings	(707,000)	(742,317)	(631,979)	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)	(192,160)
Less: Current ELE Provisions	(2,018,000)	(2,079,102)	(2,123,890)	(2,169,573)	(2,216,169)	(2,263,698)	(2,312,178)	(2,361,627)	(2,412,066)	(2,463,515)	(2,463,515)	(2,463,515)
Less: Current Liabilities funded by Restricted Cash - External	-	(299,040)	(254,066)	(259,382)	(265,101)	(270,765)	(277,155)	(283,698)	(290,829)	(298,140)	(305,637)	(313,108)
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	4,281,000	3,265,611	3,554,345	3,292,969	3,106,283	3,174,331	3,133,321	3,208,318	3,273,333	3,377,982	3,487,629	3,541,404
Available Working Capital	(3,322,917)	(4,245,576)	(3,377,292)	(2,025,183)	(832,197)	249,309	787,439	680,386	2,672,840	6,780,286	9,140,563	11,858,326

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - GENERAL CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	6,713,000	6,846,904	7,030,774	7,215,662	7,406,622	7,599,721	7,798,636	8,006,028	8,222,267	8,447,756	8,682,910	8,928,171
User Charges & Fees	2,972,000	2,478,153	4,526,559	4,662,055	4,813,246	4,969,352	5,142,929	5,322,581	5,508,521	5,700,970	5,900,153	6,106,308
Interest & Investment Revenue	716,000	582,903	453,484	407,414	451,526	552,195	601,526	754,491	832,064	1,027,548	1,240,567	1,349,156
Other Revenues	1,115,000	2,932,341	1,430,275	1,432,075	1,445,946	1,462,053	1,482,386	1,503,017	1,528,809	1,555,050	1,585,569	1,616,697
Grants & Contributions provided for Operating Purposes	11,030,000	11,939,140	12,116,719	12,266,770	12,288,540	12,463,446	12,641,728	12,795,193	12,978,200	13,163,885	13,378,478	13,634,122
Grants & Contributions provided for Capital Purposes	8,663,000	11,674,515	17,745,163	6,686,000	6,671,000	6,581,000	2,200,000	2,800,000	3,600,000	3,600,000	3,600,000	3,600,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	3,733,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	34,942,000	36,453,956	43,302,974	32,669,976	33,076,880	33,627,767	29,867,205	31,181,310	32,669,861	33,495,209	34,387,677	35,234,454
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,461,000	12,190,002	12,775,151	12,656,722	12,953,763	13,278,107	13,620,866	13,992,260	14,350,348	14,749,246	15,159,248	15,616,295
Borrowing Costs	206,000	137,356	105,598	108,127	163,645	140,685	124,634	114,244	105,111	96,539	87,503	79,598
Materials & Contracts	6,148,000	3,052,467	2,981,817	3,290,133	3,306,373	3,471,285	3,489,916	3,623,233	3,619,096	3,931,080	3,836,975	4,011,592
Depreciation & Amortisation	6,124,000	6,771,725	6,696,876	6,696,876	6,696,876	6,696,876	6,696,876	6,696,876	6,696,876	6,696,876	6,696,876	6,696,876
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,312,000	3,930,165	4,295,125	3,897,914	3,277,633	3,344,779	3,498,862	3,499,683	3,582,561	3,667,518	3,899,597	3,893,859
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	276,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,527,000	26,081,715	26,854,567	26,649,772	26,398,290	26,931,732	27,431,154	27,926,296	28,353,992	29,141,259	29,680,199	30,298,220
Operating Result from Continuing Operations	11,415,000	10,372,241	16,448,407	6,020,204	6,678,590	6,696,035	2,436,051	3,255,014	4,315,869	4,353,950	4,707,478	4,936,234
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,415,000	10,372,241	16,448,407	6,020,204	6,678,590	6,696,035	2,436,051	3,255,014	4,315,869	4,353,950	4,707,478	4,936,234
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,752,000	(1,302,274)	(1,296,756)	(665,796)	7,590	115,035	236,051	455,014	715,869	753,950	1,107,478	1,336,234

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

BALANCE SHEET - GENERAL CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	4,595,399	3,546,208	2,951,917	3,253,912	3,980,278	4,639,611	6,929,461	8,640,652	10,815,434	13,104,627	14,860,130	17,203,685
Investments	11,000,000	8,865,171	8,865,171	8,865,171	8,865,171	8,583,921	8,583,921	8,583,921	8,677,671	8,771,421	8,865,171	8,940,171
Receivables	5,405,000	3,420,456	4,484,397	3,500,625	3,570,564	3,637,325	3,318,256	3,462,406	3,631,877	3,730,175	3,827,706	3,937,239
Inventories	957,000	808,611	836,481	875,450	895,267	922,913	940,321	960,272	977,077	1,019,185	1,026,575	1,053,995
Other	125,000	37,583	39,997	39,731	37,964	39,138	40,313	40,974	41,852	43,572	44,722	45,603
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	22,082,399	16,678,030	17,177,964	16,534,889	17,349,243	17,822,908	19,812,271	21,688,226	24,143,911	26,668,981	28,624,304	31,180,694
Non-Current Assets												
Investments	8,500,000	10,634,829	10,634,829	10,634,829	10,634,829	10,166,079	10,166,079	10,166,079	10,322,329	10,478,579	10,634,829	10,759,829
Receivables	153,000	227,206	236,920	238,920	241,112	243,364	245,828	248,382	251,030	253,774	256,619	259,569
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	236,896,000	248,629,471	264,789,854	272,572,422	277,752,270	284,122,912	284,346,446	285,608,905	287,238,247	288,868,298	291,362,583	293,541,352
Investments Accounted for using the equity method	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	249,282,000	263,224,506	279,394,603	287,179,171	292,361,210	298,265,355	298,491,353	299,756,366	301,544,605	303,333,651	305,987,031	308,293,749
TOTAL ASSETS	271,364,399	279,902,536	296,572,567	303,714,059	309,710,453	316,088,262	318,303,624	321,444,591	325,688,516	330,002,632	334,611,335	339,474,443
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,243,000	2,938,984	3,238,971	2,973,891	2,782,832	2,846,322	2,800,187	2,869,886	2,929,294	3,028,145	3,131,691	3,179,157
Income received in advance	-	125,148	137,919	141,087	144,902	148,883	153,366	157,996	162,892	167,948	173,260	178,747
Borrowings	707,000	742,317	590,842	550,099	441,976	236,471	246,987	196,060	204,782	213,972	132,575	138,327
Provisions	2,018,000	2,280,581	2,326,569	2,373,483	2,421,340	2,470,162	2,519,967	2,570,775	2,622,606	2,675,481	2,676,944	2,678,443
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	6,968,000	6,087,030	6,294,301	6,038,560	5,791,050	5,701,837	5,720,506	5,794,717	5,919,573	6,085,546	6,114,470	6,174,674
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,606,000	1,863,553	1,870,939	3,240,840	2,798,865	2,562,394	2,315,407	2,119,346	1,914,564	1,700,592	1,568,017	1,429,690
Provisions	4,492,000	4,281,312	4,288,280	4,295,407	4,302,698	4,310,155	4,317,783	4,325,586	4,333,568	4,341,733	4,346,609	4,351,607
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	7,098,000	6,144,865	6,159,219	7,536,248	7,101,562	6,872,549	6,633,190	6,444,933	6,248,132	6,042,325	5,914,626	5,781,297
TOTAL LIABILITIES	14,066,000	12,231,896	12,453,520	13,574,808	12,892,613	12,574,386	12,353,696	12,239,650	12,167,705	12,127,871	12,029,096	11,955,971
Net Assets	257,298,399	267,670,640	284,119,047	290,139,251	296,817,841	303,513,876	305,949,928	309,204,942	313,520,811	317,874,761	322,582,239	327,518,472
EQUITY												
Retained Earnings	97,117,000	107,489,241	123,937,648	129,957,852	136,636,442	143,332,477	145,768,529	149,023,543	153,339,412	157,693,362	162,400,840	167,337,073
Revaluation Reserves	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000	160,181,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	257,298,000	267,670,241	284,118,648	290,138,852	296,817,442	303,513,477	305,949,529	309,204,543	313,520,412	317,874,362	322,581,840	327,518,073
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	257,298,000	267,670,241	284,118,648	290,138,852	296,817,442	303,513,477	305,949,529	309,204,543	313,520,412	317,874,362	322,581,840	327,518,073

Walgett Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - GENERAL CONSOLIDATED Scenario: Planned - 2.60% Rate Pegging Increase												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges		6,622,393	7,015,493	7,200,250	7,390,539	7,583,411	7,781,648	7,988,336	8,203,840	8,428,562	8,662,915	8,907,340
User Charges & Fees		2,606,960	4,140,526	4,636,905	4,785,183	4,940,376	5,110,711	5,289,235	5,474,008	5,665,249	5,863,182	6,068,043
Interest & Investment Revenue Received		624,020	425,693	421,810	430,658	537,303	579,858	729,655	805,001	999,853	1,218,319	1,320,773
Grants & Contributions		25,320,285	29,262,274	19,896,085	18,953,818	19,037,156	15,205,162	15,530,090	16,493,258	16,747,885	16,959,987	17,212,083
Bonds & Deposits Received		-	-	-	-	-	-	-	-	-	-	-
Other		3,315,784	1,398,104	1,499,868	1,448,367	1,464,487	1,510,914	1,501,920	1,526,531	1,557,675	1,588,209	1,619,221
Payments:												
Employee Benefits & On-Costs		(11,940,314)	(12,721,026)	(12,598,040)	(12,893,883)	(13,215,845)	(13,557,300)	(13,927,363)	(14,282,844)	(14,680,289)	(15,144,759)	(15,600,054)
Materials & Contracts		(3,360,860)	(2,881,483)	(3,379,448)	(3,453,007)	(3,446,889)	(3,445,250)	(3,615,933)	(3,591,365)	(3,899,533)	(3,773,337)	(4,003,436)
Borrowing Costs		(133,753)	(101,033)	(96,915)	(160,614)	(137,038)	(119,938)	(109,451)	(99,945)	(91,261)	(82,111)	(73,688)
Bonds & Deposits Refunded		-	-	-	-	-	-	-	-	-	-	-
Other		(3,918,319)	(4,293,786)	(3,898,061)	(3,278,613)	(3,344,128)	(3,498,210)	(3,499,316)	(3,582,074)	(3,666,564)	(3,898,959)	(3,893,370)
Net Cash provided (or used in) Operating Activities	-	19,136,196	22,244,761	13,682,454	13,222,447	13,418,835	9,567,595	9,887,173	10,946,409	11,061,577	11,393,447	11,556,910
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities		-	-	-	-	750,000	-	-	-	-	-	-
Sale of Investment Property		-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment		437,000	1,595,614	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511
Sale of non-current assets classified as "held for sale"		-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts		-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups		-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts		-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities		-	-	-	-	-	-	-	(250,000)	(250,000)	(250,000)	(200,000)
Purchase of Investment Property		-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment		(19,915,257)	(24,290,577)	(15,360,118)	(12,333,982)	(13,548,925)	(7,489,775)	(8,567,494)	(8,623,569)	(8,992,606)	(9,680,978)	(9,495,292)
Purchase of Real Estate Assets		-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets		-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made		-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates		-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments		-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(19,478,257)	(22,694,963)	(14,709,618)	(11,945,982)	(12,317,525)	(7,041,275)	(7,928,994)	(8,575,567)	(8,567,602)	(9,423,972)	(9,080,781)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances		-	598,228	1,920,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts		-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances		(707,130)	(742,317)	(590,842)	(550,099)	(441,976)	(236,471)	(246,987)	(196,060)	(204,782)	(213,972)	(132,575)
Repayment of Finance Lease Liabilities		-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests		-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments		-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(707,130)	(144,089)	1,329,158	(550,099)	(441,976)	(236,471)	(246,987)	(196,060)	(204,782)	(213,972)	(132,575)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(1,049,191)	(594,290)	301,994	726,366	659,334	2,289,849	1,711,191	2,174,782	2,289,193	1,755,503	2,343,555
plus: Cash, Cash Equivalents & Investments - beginning of year	-	4,595,399	3,546,208	2,951,917	3,253,912	3,980,278	4,639,611	6,929,461	8,640,652	10,815,434	13,104,627	14,860,130
Cash & Cash Equivalents - end of the year	-	3,546,208	2,951,917	3,253,912	3,980,278	4,639,611	6,929,461	8,640,652	10,815,434	13,104,627	14,860,130	17,203,685
Cash & Cash Equivalents - end of the year	-	3,546,208	2,951,917	3,253,912	3,980,278	4,639,611	6,929,461	8,640,652	10,815,434	13,104,627	14,860,130	17,203,685
Investments - end of the year	19,500,000	19,500,000	19,500,000	19,500,000	19,500,000	18,750,000	18,750,000	18,750,000	19,000,000	19,250,000	19,500,000	19,700,000
Cash, Cash Equivalents & Investments - end of the year	19,500,000	23,046,208	22,451,917	22,753,912	23,480,278	23,389,611	25,679,461	27,390,652	29,815,434	32,354,627	34,360,130	36,903,685
Representing:												
- External Restrictions	17,642,172	16,059,147	15,209,550	15,178,019	15,224,390	14,240,451	14,329,574	14,399,238	14,527,126	14,633,038	14,806,370	14,954,901
- Internal Restrictions	12,429,144	12,101,675	12,294,189	10,591,911	10,353,595	10,192,895	10,596,016	11,434,362	11,860,940	12,224,254	11,692,570	11,453,891
- Unrestricted	(10,571,316)	(5,114,615)	(5,051,822)	(3,016,019)	(2,097,708)	(1,043,735)	753,870	1,557,052	3,427,368	5,497,335	7,861,190	10,494,893
	19,500,000	23,046,208	22,451,917	22,753,912	23,480,278	23,389,611	25,679,461	27,390,652	29,815,434	32,354,627	34,360,130	36,903,685

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - GENERAL CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance	243,163,000	257,298,000	267,670,241	284,118,648	290,138,852	296,817,442	303,513,477	305,949,529	309,204,543	313,520,412	317,874,362	322,581,840
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	243,163,000	257,298,000	267,670,241	284,118,648	290,138,852	296,817,442	303,513,477	305,949,529	309,204,543	313,520,412	317,874,362	322,581,840
Net Operating Result for the Year	11,415,000	10,372,241	16,448,407	6,020,204	6,678,590	6,696,035	2,436,051	3,255,014	4,315,869	4,353,950	4,707,478	4,936,234
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	11,415,000	10,372,241	16,448,407	6,020,204	6,678,590	6,696,035	2,436,051	3,255,014	4,315,869	4,353,950	4,707,478	4,936,234
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	2,720,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	2,720,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	14,135,000	10,372,241	16,448,407	6,020,204	6,678,590	6,696,035	2,436,051	3,255,014	4,315,869	4,353,950	4,707,478	4,936,234
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	257,298,000	267,670,241	284,118,648	290,138,852	296,817,442	303,513,477	305,949,529	309,204,543	313,520,412	317,874,362	322,581,840	327,518,073

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
AVAILABLE WORKING CAPITAL - GENERAL CONSOLIDATED
Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Current Assets	22,082,399	16,678,030	17,177,964	16,534,889	17,349,243	17,822,908	19,812,271	21,688,226	24,143,911	26,668,981	28,624,304	31,180,694		
Less: Total External Restrictions - Cash	(9,142,172)	(5,424,318)	(4,574,721)	(4,543,190)	(4,589,561)	(4,074,372)	(4,163,495)	(4,233,159)	(4,204,797)	(4,154,459)	(4,171,541)	(4,195,072)		
Less: Current Internal Restrictions - Cash	(12,429,144)	(12,101,675)	(12,294,189)	(10,591,911)	(10,353,595)	(10,192,895)	(10,596,016)	(11,434,362)	(11,860,940)	(12,224,254)	(11,692,570)	(11,453,891)		
Less: Current External Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-		
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-		
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-		
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-		
Less: Inventories not realisable in the next 12 months	-	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)		
Less: Deferred Debtors to be budgeted for in future years	(30,000)	-	-	-	-	-	-	-	-	-	-	-		
Other manual adjustment accumulated from funds	-	-	-	-	-	-	(1,000,000)	(2,000,000)	(2,000,000)	-	-	-		
Available Current Assets	481,083	(979,964)	177,053	1,267,787	2,274,086	3,423,640	3,920,760	3,888,704	5,946,173	10,158,267	12,628,192	15,399,730		
Current Liabilities	6,968,000	6,087,030	6,294,301	6,038,560	5,791,050	5,701,837	5,720,506	5,794,717	5,919,573	6,085,546	6,114,470	6,174,674		
Less: Current Borrowings	(707,000)	(742,317)	(590,842)	(550,099)	(441,976)	(236,471)	(246,987)	(196,060)	(204,782)	(213,972)	(132,575)	(138,327)		
Less: Current ELE Provisions	(2,018,000)	(2,079,102)	(2,123,890)	(2,169,573)	(2,216,169)	(2,263,698)	(2,312,178)	(2,361,627)	(2,412,066)	(2,463,515)	(2,463,515)	(2,463,515)		
Less: Current Liabilities funded by Restricted Cash - External	-	-	-	-	-	-	-	-	-	-	-	-		
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-		
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-		
Adjusted Current Liabilities	4,243,000	3,265,611	3,579,569	3,318,889	3,132,905	3,201,668	3,161,341	3,237,029	3,302,725	3,408,059	3,518,380	3,572,833		
Available Working Capital	(3,761,917)	(4,245,576)	(3,402,516)	(2,051,102)	(858,819)	221,972	759,418	651,675	2,643,449	6,750,208	9,109,812	11,826,898		

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - WATER FUND

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Income from Continuing Operations														
Revenue:														
Rates & Annual Charges	1,407,000	1,471,091	1,515,223	1,560,678	1,611,399	1,663,770	1,722,003	1,782,274	1,844,655	1,909,218	1,976,041	2,045,203		
User Charges & Fees	847,000	563,200	598,251	628,164	661,141	695,854	734,125	774,503	817,100	862,042	909,454	959,474		
Interest & Investment Revenue	111,000	104,985	55,007	56,362	59,723	70,998	79,172	95,315	107,289	129,980	157,623	178,544		
Other Revenues	15,000	455,766	462,603	469,542	475,412	481,355	488,575	495,903	504,582	513,413	523,683	534,156		
Grants & Contributions provided for Operating Purposes	11,000	11,529	11,759	11,994	12,204	12,417	12,603	12,791	13,016	13,244	13,509	13,779		
Grants & Contributions provided for Capital Purposes	145,000	9,869,831	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:														
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	2,536,000	12,476,402	2,642,843	2,726,740	2,819,879	2,924,394	3,036,478	3,160,786	3,286,642	3,427,897	3,580,310	3,731,156		
Expenses from Continuing Operations														
Employee Benefits & On-Costs	509,000	423,352	533,464	545,467	557,740	571,684	585,976	600,625	617,142	634,113	651,551	671,098		
Borrowing Costs	-	-	16,651	21,138	19,890	18,604	17,280	15,914	14,508	13,059	11,565	10,027		
Materials & Contracts	1,264,000	1,748,433	1,178,073	1,200,303	1,224,511	1,247,813	1,274,813	1,302,391	1,332,481	1,363,268	1,394,760	1,425,346		
Depreciation & Amortisation	728,000	654,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302		
Other Expenses	470,000	680,679	608,499	620,555	633,468	646,653	661,396	676,478	693,251	710,443	728,066	746,127		
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	2,971,000	3,506,766	3,093,989	3,144,765	3,192,911	3,242,056	3,296,767	3,352,710	3,414,684	3,478,185	3,543,244	3,609,900		
Operating Result from Continuing Operations	(435,000)	8,969,636	(451,146)	(418,025)	(373,032)	(317,662)	(260,289)	(191,924)	(128,042)	(50,288)	37,066	121,256		
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(435,000)	8,969,636	(451,146)	(418,025)	(373,032)	(317,662)	(260,289)	(191,924)	(128,042)	(50,288)	37,066	121,256		
Net Operating Result before Grants and Contributions provided for Capital Purposes	(580,000)	(900,195)	(451,146)	(418,025)	(373,032)	(317,662)	(260,289)	(191,924)	(128,042)	(50,288)	37,066	121,256		

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

BALANCE SHEET - WATER FUND

Scenario: Planned - 2.60% Rate Pegging In

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	448,601	243,158	30,651	166,216	144,044	175,080	260,791	162,656	126,560	165,859	40,080	245,734
Investments	-	375,000	375,000	312,500	375,000	437,500	500,000	625,000	750,000	875,000	1,062,500	1,187,500
Receivables	480,000	351,724	366,669	380,564	395,972	412,041	429,830	448,428	467,871	488,201	509,460	531,693
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	928,601	969,882	772,319	859,280	915,016	1,024,622	1,190,622	1,236,084	1,344,431	1,529,060	1,612,041	1,964,927
Non-Current Assets												
Investments	2,500,000	1,125,000	1,125,000	937,500	1,125,000	1,312,500	1,500,000	1,875,000	2,250,000	2,625,000	3,187,500	3,562,500
Receivables	-	89,141	92,607	95,907	99,571	103,384	107,609	112,016	116,611	121,405	126,406	131,623
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	27,956,000	38,431,254	38,823,952	38,466,650	37,809,348	37,152,046	36,494,744	35,837,442	35,180,140	34,522,838	33,865,536	33,208,234
Investments Accounted for using the equity m	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	30,456,000	39,645,395	40,041,559	39,500,057	39,033,919	38,567,930	38,102,353	37,824,458	37,546,751	37,269,243	37,179,442	36,902,357
TOTAL ASSETS	31,384,601	40,615,277	40,813,878	40,359,336	39,948,935	39,592,552	39,292,975	39,060,541	38,891,183	38,798,304	38,791,483	38,867,284
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	38,000	283,756	212,930	216,997	221,430	225,770	230,795	235,931	241,612	247,431	253,389	259,274
Income received in advance	-	15,284	15,913	16,466	17,048	17,658	18,341	19,056	19,825	20,632	21,497	22,404
Borrowings	-	-	41,137	42,385	43,671	44,996	46,361	47,767	49,216	50,710	52,248	53,833
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	38,000	299,040	269,979	275,847	282,149	288,424	295,496	302,754	310,654	318,772	327,134	335,512
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	678,808	636,423	592,752	547,757	501,396	453,629	404,413	353,703	301,455	247,622
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity m	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	678,808	636,423	592,752	547,757	501,396	453,629	404,413	353,703	301,455	247,622
TOTAL LIABILITIES	38,000	299,040	948,787	912,271	874,902	836,181	796,892	756,383	715,066	672,475	628,589	583,134
Net Assets	31,346,601	40,316,237	39,865,091	39,447,066	39,074,033	38,756,371	38,496,083	38,304,158	38,176,116	38,125,829	38,162,894	38,284,150
EQUITY												
Retained Earnings	11,381,000	20,350,636	19,899,490	19,481,465	19,108,432	18,790,770	18,530,482	18,338,557	18,210,515	18,160,228	18,197,293	18,318,549
Revaluation Reserves	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000	19,966,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	31,347,000	40,316,636	39,865,490	39,447,465	39,074,432	38,756,770	38,496,482	38,304,557	38,176,515	38,126,228	38,163,293	38,284,549
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	31,347,000	40,316,636	39,865,490	39,447,465	39,074,432	38,756,770	38,496,482	38,304,557	38,176,515	38,126,228	38,163,293	38,284,549

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

CASH FLOW STATEMENT - WATER FUND

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,489,063	1,506,822	1,552,025	1,601,744	1,653,801	1,710,918	1,770,801	1,832,781	1,896,928	1,963,321	2,032,038
User Charges & Fees	-	584,363	588,241	619,622	651,724	685,941	723,196	762,972	804,935	849,208	895,914	945,189
Interest & Investment Revenue Received	-	104,985	55,007	56,362	59,723	70,998	79,172	95,315	107,289	129,980	157,623	178,544
Grants & Contributions	-	9,881,360	11,759	11,994	12,204	12,417	12,603	12,791	13,016	13,244	13,509	13,779
Other	-	471,050	463,231	470,095	475,995	481,965	489,257	496,619	505,351	514,220	524,548	535,063
Payments:												
Employee Benefits & On-Costs	-	(423,352)	(533,464)	(545,467)	(557,740)	(571,684)	(585,976)	(600,625)	(617,142)	(634,113)	(651,551)	(671,098)
Materials & Contracts	-	(1,502,677)	(1,248,899)	(1,196,235)	(1,220,078)	(1,243,473)	(1,269,788)	(1,297,255)	(1,326,800)	(1,357,450)	(1,388,802)	(1,419,460)
Borrowing Costs	-	-	(16,651)	(21,138)	(19,890)	(18,604)	(17,280)	(15,914)	(14,508)	(13,059)	(11,565)	(10,027)
Other	-	(680,679)	(608,499)	(620,555)	(633,468)	(646,653)	(661,396)	(676,478)	(693,251)	(710,443)	(728,066)	(746,127)
Net Cash provided (or used in) Operating Activities	-	9,924,113	217,548	326,702	370,213	424,707	480,706	548,225	611,671	688,515	774,931	857,901
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	1,000,000	-	250,000	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	(250,000)	(250,000)	(250,000)	(500,000)	(500,000)	(500,000)	(750,000)	(500,000)
Purchase of Infrastructure, Property, Plant & Equipment	-	(11,129,556)	(1,150,000)	(400,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(10,129,556)	(1,150,000)	(150,000)	(350,000)	(350,000)	(350,000)	(600,000)	(600,000)	(600,000)	(850,000)	(600,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	750,000	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	(30,056)	(41,137)	(42,385)	(43,671)	(44,996)	(46,361)	(47,767)	(49,216)	(50,710)	(52,248)
Net Cash Flow provided (used in) Financing Activities	-	-	719,944	(41,137)	(42,385)	(43,671)	(44,996)	(46,361)	(47,767)	(49,216)	(50,710)	(52,248)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(205,443)	(212,507)	135,565	(22,172)	31,036	85,711	(98,135)	(36,096)	39,299	(125,778)	205,653
plus: Cash, Cash Equivalents & Investments - beginning	-	448,601	243,158	30,651	166,216	144,044	175,080	260,791	162,656	126,560	165,859	40,080
Cash & Cash Equivalents - end of the year	448,601	243,158	30,651	166,216	144,044	175,080	260,791	162,656	126,560	165,859	40,080	245,734
Cash & Cash Equivalents - end of the year	448,601	243,158	30,651	166,216	144,044	175,080	260,791	162,656	126,560	165,859	40,080	245,734
Investments - end of the year	2,500,000	1,500,000	1,500,000	1,250,000	1,500,000	1,750,000	2,000,000	2,500,000	3,000,000	3,500,000	4,250,000	4,750,000
Cash, Cash Equivalents & Investments - end of the year	2,948,601	1,743,158	1,530,651	1,416,216	1,644,044	1,925,080	2,260,791	2,662,656	3,126,560	3,665,859	4,290,080	4,995,734
Representing:												
- External Restrictions	2,948,601	1,743,158	1,530,651	1,416,216	1,644,044	1,925,080	2,260,791	2,662,656	3,126,560	3,665,859	4,290,080	4,995,734
- Internal Restrictitons	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	0	(0)	(0)	0	0	0	(0)	0	(0)	0	(0)
19/06/2020	2,948,601	1,743,158	1,530,651	1,416,216	1,644,044	1,925,080	2,260,791	2,662,656	3,126,560	3,665,859	4,290,080	4,995,734

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - WATER FUND

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance	31,340,000	31,347,000	40,316,636	39,865,490	39,447,465	39,074,432	38,756,770	38,496,482	38,304,557	38,176,515	38,126,228	38,163,293
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	31,340,000	31,347,000	40,316,636	39,865,490	39,447,465	39,074,432	38,756,770	38,496,482	38,304,557	38,176,515	38,126,228	38,163,293
Net Operating Result for the Year	(435,000)	8,969,636	(451,146)	(418,025)	(373,032)	(317,662)	(260,289)	(191,924)	(128,042)	(50,288)	37,066	121,256
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	(435,000)	8,969,636	(451,146)	(418,025)	(373,032)	(317,662)	(260,289)	(191,924)	(128,042)	(50,288)	37,066	121,256
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	442,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	442,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	7,000	8,969,636	(451,146)	(418,025)	(373,032)	(317,662)	(260,289)	(191,924)	(128,042)	(50,288)	37,066	121,256
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	31,347,000	40,316,636	39,865,490	39,447,465	39,074,432	38,756,770	38,496,482	38,304,557	38,176,515	38,126,228	38,163,293	38,284,549

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

AVAILABLE WORKING CAPITAL - WATER FUN

Scenario: Planned - 2.60% Rate Pegging Increa

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years		2026/27	2027/28	2028/29	2029/30
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	928,601	969,882	772,319	859,280	915,016	1,024,622	1,190,622	1,236,084	1,344,431	1,529,060	1,612,041	1,964,927
Less: Current External Restrictions - Cash	(448,601)	(618,158)	(405,651)	(478,716)	(519,044)	(612,580)	(760,791)	(787,656)	(876,560)	(1,040,859)	(1,102,580)	(1,433,234)
Less: Current Internal Restrictions - Cash	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories &	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories &	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 mon	-	-	-	-	-	-	-	-	-	-	-	-
Less: Deferred Debtors to be budgeted for in future	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Available Current Assets	480,000	351,724	366,668	380,564	395,972	412,042	429,831	448,428	467,871	488,201	509,461	531,693
Current Liabilities	38,000	299,040	269,979	275,847	282,149	288,424	295,496	302,754	310,654	318,772	327,134	335,512
Less: Current Borrowings	-	-	(41,137)	(42,385)	(43,671)	(44,996)	(46,361)	(47,767)	(49,216)	(50,710)	(52,248)	(53,833)
Less: Current ELE Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Adjusted Current Liabilities	38,000	299,040	228,842	233,463	238,478	243,428	249,135	254,987	261,437	268,062	274,886	281,679
Available Working Capital	442,000	52,684	137,826	147,101	157,493	168,614	180,695	193,441	206,434	220,139	234,575	250,014

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - SEWER FUND

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	881,000	938,380	966,531	995,527	1,027,884	1,061,292	1,098,437	1,136,882	1,176,674	1,217,858	1,260,485	1,304,603
User Charges & Fees	-	1,299	1,338	1,378	1,423	1,469	1,520	1,573	1,628	1,685	1,744	1,805
Interest & Investment Revenue	129,000	133,370	128,142	110,060	110,009	127,644	131,069	152,432	158,134	182,285	209,054	219,050
Other Revenues	1,000	43,287	43,936	44,595	45,152	45,716	46,402	47,098	47,922	48,761	49,736	50,731
Grants & Contributions provided for Operating Purposes	10,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	2,000,000	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,021,000	1,116,336	3,139,947	1,151,560	1,184,468	1,236,121	1,277,428	1,337,985	1,384,358	1,450,589	1,521,019	1,576,189
Expenses from Continuing Operations												
Employee Benefits & On-Costs	102,000	161,602	165,238	168,956	172,758	177,077	181,504	186,042	191,158	196,415	201,816	207,870
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	368,000	532,741	542,987	571,436	564,737	575,839	588,845	601,808	637,019	630,566	645,459	660,195
Depreciation & Amortisation	180,000	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	15,000	284,260	2,050	2,091	2,135	2,180	2,230	2,281	2,338	2,396	2,456	2,517
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	665,000	1,184,330	916,002	948,210	945,357	960,823	978,306	995,858	1,036,242	1,035,104	1,055,458	1,076,309
Operating Result from Continuing Operations	356,000	(67,994)	2,223,945	203,350	239,111	275,298	299,122	342,127	348,116	415,485	465,561	499,880
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	356,000	(67,994)	2,223,945	203,350	239,111	275,298	299,122	342,127	348,116	415,485	465,561	499,880
Net Operating Result before Grants and Contributions provided for Capital Purposes	356,000	(67,994)	223,945	203,350	239,111	275,298	299,122	342,127	348,116	415,485	465,561	499,880

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

BALANCE SHEET - SEWER FUND

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	3,897,000	1,511,059	336,595	135,713	163,983	222,050	145,443	103,497	58,988	73,080	128,259	208,541
Investments	-	1,250,000	1,500,000	1,500,000	1,500,000	1,500,000	1,562,500	1,625,000	1,687,500	1,750,000	1,812,500	1,875,000
Receivables	129,000	137,856	141,992	146,251	151,005	155,913	161,369	167,017	172,862	178,913	185,175	191,656
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	4,026,000	2,898,915	1,978,587	1,781,964	1,814,988	1,877,963	1,869,312	1,895,514	1,919,350	2,001,993	2,125,934	2,275,197
Non-Current Assets												
Investments	3,000,000	3,750,000	4,500,000	4,500,000	4,500,000	4,500,000	4,687,500	4,875,000	5,062,500	5,250,000	5,437,500	5,625,000
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,445,000	19,754,091	22,148,364	22,548,337	22,754,424	22,966,747	23,087,020	23,215,445	23,352,225	23,497,567	23,651,687	23,814,804
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	22,445,000	23,504,091	26,648,364	27,048,337	27,254,424	27,466,747	27,774,520	28,090,445	28,414,725	28,747,567	29,089,187	29,439,801
TOTAL ASSETS	26,471,000	26,403,006	28,626,951	28,830,301	29,069,412	29,344,710	29,643,832	29,985,959	30,334,075	30,749,560	31,215,121	31,715,001
LIABILITIES												
Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	26,471,000	26,403,006	28,626,951	28,830,301	29,069,412	29,344,710	29,643,832	29,985,959	30,334,075	30,749,560	31,215,121	31,715,001
EQUITY												
Retained Earnings	12,781,000	12,713,006	14,936,951	15,140,301	15,379,412	15,654,710	15,953,832	16,295,959	16,644,075	17,059,560	17,525,121	18,025,001
Revaluation Reserves	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000	13,690,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	26,471,000	26,403,006	28,626,951	28,830,301	29,069,412	29,344,710	29,643,832	29,985,959	30,334,075	30,749,560	31,215,121	31,715,001
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	26,471,000	26,403,006	28,626,951	28,830,301	29,069,412	29,344,710	29,643,832	29,985,959	30,334,075	30,749,560	31,215,121	31,715,001

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

CASH FLOW STATEMENT - SEWER FUND

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	926,310	962,449	991,322	1,023,192	1,056,448	1,093,051	1,131,307	1,170,904	1,211,886	1,254,304	1,298,206
User Charges & Fees	-	4,513	1,284	1,323	1,361	1,406	1,450	1,500	1,552	1,607	1,663	1,721
Interest & Investment Revenue Received	-	133,370	128,142	110,060	110,009	127,644	131,069	152,432	158,134	182,285	209,054	219,050
Grants & Contributions	-	-	2,000,000	-	-	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	43,287	43,936	44,595	45,152	45,716	46,402	47,098	47,922	48,761	49,736	50,731
Payments:												
Employee Benefits & On-Costs	-	(161,602)	(165,238)	(168,956)	(172,758)	(177,077)	(181,504)	(186,042)	(191,158)	(196,415)	(201,816)	(207,870)
Materials & Contracts	-	(532,741)	(542,987)	(571,436)	(564,737)	(575,839)	(588,845)	(601,808)	(637,019)	(630,566)	(645,459)	(660,195)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(284,260)	(2,050)	(2,091)	(2,135)	(2,180)	(2,230)	(2,281)	(2,338)	(2,396)	(2,456)	(2,517)
Net Cash provided (or used in) Operating Activities:	-	128,877	2,425,536	404,817	440,084	476,117	499,393	542,206	547,997	615,162	665,026	699,126
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(2,000,000)	(1,000,000)	-	-	-	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)
Purchase of Infrastructure, Property, Plant & Equipment	-	(514,818)	(2,600,000)	(605,700)	(411,814)	(418,050)	(326,000)	(334,152)	(342,507)	(351,069)	(359,847)	(368,844)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities:	-	(2,514,818)	(3,600,000)	(605,700)	(411,814)	(418,050)	(576,000)	(584,152)	(592,507)	(601,069)	(609,847)	(618,844)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities:	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents:	-	(2,385,941)	(1,174,464)	(200,883)	28,270	58,067	(76,607)	(41,946)	(44,510)	14,093	55,179	80,282
plus: Cash, Cash Equivalents & Investments - beginning of year	-	3,897,000	1,511,059	336,595	135,713	163,983	222,050	145,443	103,497	58,988	73,080	128,259
Cash & Cash Equivalents - end of the year	3,897,000	1,511,059	336,595	135,713	163,983	222,050	145,443	103,497	58,988	73,080	128,259	208,541
Cash & Cash Equivalents - end of the year	3,897,000	1,511,059	336,595	135,713	163,983	222,050	145,443	103,497	58,988	73,080	128,259	208,541
Investments - end of the year	3,000,000	5,000,000	6,000,000	6,000,000	6,000,000	6,000,000	6,250,000	6,500,000	6,750,000	7,000,000	7,250,000	7,500,000
Cash, Cash Equivalents & Investments - end of the year	6,897,000	6,511,059	6,336,595	6,135,713	6,163,983	6,222,050	6,395,443	6,603,497	6,808,988	7,073,080	7,378,259	7,708,541
Representing:												
- External Restrictions	6,897,301	6,511,059	6,336,595	6,135,713	6,163,983	6,222,050	6,395,443	6,603,497	6,808,988	7,073,080	7,378,259	7,708,541
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	(301)	(0)	0	(0)	(0)	0	(0)	0	(0)	0	0	(0)
19/06/2020	6,897,000	6,511,059	6,336,595	6,135,713	6,163,983	6,222,050	6,395,443	6,603,497	6,808,988	7,073,080	7,378,259	7,708,541

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - SEWER FUND

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance	25,810,000	26,471,000	26,403,006	28,626,951	28,830,301	29,069,412	29,344,710	29,643,832	29,985,959	30,334,075	30,749,560	31,215,121
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	25,810,000	26,471,000	26,403,006	28,626,951	28,830,301	29,069,412	29,344,710	29,643,832	29,985,959	30,334,075	30,749,560	31,215,121
Net Operating Result for the Year	356,000	(67,994)	2,223,945	203,350	239,111	275,298	299,122	342,127	348,116	415,485	465,561	499,880
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	356,000	(67,994)	2,223,945	203,350	239,111	275,298	299,122	342,127	348,116	415,485	465,561	499,880
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	305,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	305,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	661,000	(67,994)	2,223,945	203,350	239,111	275,298	299,122	342,127	348,116	415,485	465,561	499,880
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	26,471,000	26,403,006	28,626,951	28,830,301	29,069,412	29,344,710	29,643,832	29,985,959	30,334,075	30,749,560	31,215,121	31,715,001

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
AVAILABLE WORKING CAPITAL - SEWER FUND
Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years		2026/27	2027/28	2028/29	2029/30
		\$	\$	\$	\$	\$	2024/25	2025/26	\$	\$	\$	\$
Current Assets	4,026,000	2,898,915	1,978,587	1,781,964	1,814,988	1,877,963	1,869,312	1,895,514	1,919,350	2,001,993	2,125,934	2,275,197
Less: Current External Restrictions - Cash	(3,897,301)	(2,761,059)	(1,836,595)	(1,635,713)	(1,663,983)	(1,722,050)	(1,707,943)	(1,728,497)	(1,746,488)	(1,823,080)	(1,940,759)	(2,083,541)
Less: Current Internal Restrictions - Cash	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	-	-	-	-	-	-	-	-	-	-	-	-
Less: Deferred Debtors to be budgeted for in future years	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Available Current Assets	128,699	137,856	141,992	146,251	151,005	155,913	161,369	167,017	172,862	178,913	185,175	191,656
Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current ELE Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - External	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Adjusted Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Available Working Capital	128,699	137,856	141,992	146,251	151,005	155,913	161,369	167,017	172,862	178,913	185,175	191,656

[illegible]

EXECUTIVE SERVICES	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Income												
<u>Rates</u>												
Business	(366,364)	(339,564)	(378,775)	(357,277)	(366,209)	(375,181)	(384,185)	(393,598)	(403,438)	(413,726)	(424,483)	(435,732)
Residential - Walgett	(342,116)	(337,420)	(345,122)	(355,021)	(363,897)	(372,812)	(381,759)	(391,112)	(400,890)	(411,113)	(421,802)	(432,980)
Residential - Lightning Ridge	(334,474)	(334,473)	(347,089)	(351,920)	(360,718)	(369,556)	(378,425)	(387,696)	(397,388)	(407,521)	(418,117)	(429,197)
Residential - Collarenebri	(97,490)	(97,490)	(99,247)	(102,576)	(105,140)	(107,716)	(110,301)	(113,003)	(115,828)	(118,782)	(121,870)	(125,100)
Residential - Other	(41,795)	(41,623)	(41,851)	(43,794)	(44,889)	(45,989)	(47,093)	(48,247)	(49,453)	(50,714)	(52,033)	(53,412)
Residential - Burren Junction	(40,149)	(40,149)	(41,108)	(42,243)	(43,299)	(44,360)	(45,425)	(46,538)	(47,701)	(48,917)	(50,189)	(51,519)
Residential - Cumborah	(10,634)	(10,634)	(10,912)	(11,188)	(11,468)	(11,749)	(12,031)	(12,326)	(12,634)	(12,956)	(13,293)	(13,645)
Residential - Come-By-Chance/Rowena	(6,620)	(6,620)	(6,777)	(6,965)	(7,139)	(7,314)	(7,490)	(7,674)	(7,866)	(8,067)	(8,277)	(8,496)
Residential - Carinda	(13,199)	(12,123)	(13,326)	(12,755)	(13,074)	(13,394)	(13,715)	(14,051)	(14,402)	(14,769)	(15,153)	(15,555)
Rates - Rural Ordinary	(3,859,433)	(3,861,136)	(3,950,623)	(4,062,545)	(4,164,109)	(4,266,130)	(4,368,517)	(4,475,546)	(4,587,435)	(4,704,415)	(4,826,730)	(4,954,638)
Residential - Preserved Opal Fields	(556,289)	(582,488)	(576,686)	(612,873)	(628,195)	(643,586)	(659,032)	(675,178)	(692,057)	(709,704)	(728,156)	(747,452)
Pensioner Rebates - This Year	97,899	90,572	92,927	95,297	97,679	100,072	102,474	104,985	107,610	110,354	113,223	116,223
Interest on Overdue Rates & Charges	(30,371)	(30,371)	(32,573)	(34,935)	(37,380)	(39,997)	(42,897)	(46,007)	(49,458)	(53,167)	(57,287)	(61,727)
Council Property Rating Offset Account	100,744	101,411	104,048	106,701	109,369	112,049	114,738	117,549	120,488	123,560	126,773	130,132
Rates - Write Off	2,101	2,101	2,156	2,211	2,266	2,322	2,378	2,436	2,497	2,561	2,628	2,698
Interest Write Off	2,101	2,101	2,156	2,211	2,266	2,322	2,378	2,436	2,497	2,561	2,628	2,698
<u>Untied Income</u>												
Financial Assistance (FAG) Grant General Component	(4,259,190)	(4,599,728)	(4,691,723)	(4,785,557)	(4,869,304)	(4,954,517)	(5,028,835)	(5,104,268)	(5,193,593)	(5,284,481)	(5,390,171)	(5,497,974)
Pensioner Rebates - Subsidy	(53,237)	(51,250)	(52,583)	(53,924)	(55,272)	(56,626)	(57,985)	(59,406)	(60,891)	(62,444)	(64,068)	(65,766)
Interest Received from Banks	(37,566)	(51,566)	(21,591)	(21,570)	(21,840)	(22,113)	(22,445)	(22,860)	(23,260)	(23,667)	(24,140)	(24,623)
Interest Received from Investments	(874,393)	(698,636)	(549,814)	(484,034)	(528,580)	(663,278)	(716,741)	(912,067)	(992,871)	(1,241,633)	(1,511,293)	(1,647,421)
Contra A/c - Distribution to Minor Funds	272,774	272,774	180,323	158,445	161,871	191,955	190,612	240,021	249,763	312,595	380,853	418,487
<u>Economic Development</u>												
Australian Opal Centre Grant	0	(1,425,000)	0	-	0	0	0	-	0	0	0	0
Executive Services Other income (reimbursement for C	(33,126)	(48,626)	(49,355)	(50,095)	(50,739)	(51,391)	(52,162)	(52,944)	(53,871)	(54,814)	(55,910)	(57,028)
Walgett Bulldust to Bitumen Festival Income	(4,108)	0	(4,170)	(4,233)	(4,286)	(4,340)	(4,405)	(4,471)	(4,549)	(4,629)	(4,722)	(4,816)
Community Promotional Events	(3,788)	(3,788)	(3,864)	(3,941)	(4,010)	(4,080)	(4,141)	(4,203)	(4,277)	(4,352)	(4,439)	(4,528)
Murray-Darling Basin Authority	(150,000)	(150,000)	(150,000)	(150,000)	0	0	0	-	0	0	0	0
<u>Human Resources</u>												
Workers Comp Refunds	(46,238)	(48,738)	(49,469)	(50,211)	(50,839)	(51,474)	(52,246)	(53,030)	(53,958)	(54,902)	(56,000)	(57,120)
Employment Subsidies	(23,396)	(23,396)	(23,747)	(24,103)	(24,404)	(24,709)	(25,080)	(25,456)	(25,901)	(26,354)	(26,881)	(27,419)
Sundry Income	(4,911)	(4,911)	(4,985)	(5,060)	(5,123)	(5,187)	(5,265)	(5,344)	(5,438)	(5,533)	(5,644)	(5,757)
<u>Tourism</u>												
Income - Tourism Sales	(5,545)	(4,545)	(5,628)	(5,712)	(5,783)	(5,855)	(5,943)	(6,032)	(6,138)	(6,245)	(6,370)	(6,497)
Sales - Internet Fees	(3,002)	(2,527)	(2,565)	(2,603)	(2,636)	(2,669)	(2,709)	(2,750)	(2,798)	(2,847)	(2,904)	(2,962)
Fees and Charges - Advertising	0	(1,455)	(1,477)	(1,499)	(1,518)	(1,537)	(1,560)	(1,583)	(1,611)	(1,639)	(1,672)	(1,705)
Tourism Sales- Lightning Ridge	(196,450)	(146,450)	(199,397)	(202,388)	(204,918)	(207,479)	(210,591)	(213,750)	(217,491)	(221,297)	(225,723)	(230,237)
Revenue - Tourism Lightning Ridge - Commercial Rent	(6,260)	(6,260)	(6,354)	(6,449)	(6,530)	(6,612)	(6,711)	(6,812)	(6,931)	(7,052)	(7,193)	(7,337)
Total Operating Income	(10,924,525)	(12,492,008)	(11,279,201)	(11,480,606)	(11,607,848)	(11,950,931)	(12,235,109)	(12,618,525)	(12,949,273)	(13,404,109)	(13,898,415)	(14,300,405)
Operating Expenditure												
<u>Elected Members</u>												
Council Election	0	0	0	66,000	0	0	80,000	0	0	0	95,000	0
Mayoral Vehicle Running Costs	16,077	47,077	48,019	48,979	50,008	51,058	52,232	53,433	54,769	56,138	57,541	58,980

EXECUTIVE SERVICES	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Deputy Mayoral Allowance	7,884	6,633	6,766	6,901	7,046	7,194	7,359	7,528	7,716	7,909	8,107	8,310
Delegates Expenses	1,072	1,072	1,093	1,115	1,138	1,162	1,189	1,216	1,246	1,277	1,309	1,342
Mayoral Office Expenses	1,072	0	0	0	0	0	0	0	0	0	0	0
Australia Day Celebrations	3,832	8,649	8,822	8,998	9,187	9,380	9,596	9,817	10,062	10,314	10,572	10,836
Mayor's Xmas Luncheon	519	519	529	540	551	563	576	589	604	619	634	650
Mayoral Allowance	19,759	19,899	20,297	20,703	21,138	21,582	22,078	22,586	23,151	23,730	24,323	24,931
Councillor Training	1,072	1,072	1,093	1,115	1,138	1,162	1,189	1,216	1,246	1,277	1,309	1,342
Corporate Planning	1,072	1,072	1,093	1,115	1,138	1,162	1,189	1,216	1,246	1,277	1,309	1,342
Councillor Office Expenses	10,719	10,719	10,933	11,152	11,386	11,625	11,892	12,166	12,470	12,782	13,102	13,430
Corporate Radio Sponsorship	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500	5,500
Newsletter to Residents	13,200	10,700	13,464	13,733	14,021	14,315	14,644	14,981	15,356	15,740	16,134	16,537
Local Government Associations Memberships	15,273	15,273	15,578	15,890	16,224	16,565	16,946	17,336	17,769	18,213	18,668	19,135
Complaints/Code of Conduct Reviews	10,180	10,180	10,384	10,592	10,814	11,041	11,295	11,555	11,844	12,140	12,444	12,755
Sister City Program	10,000	0	0	0	0	0	0	0	0	0	0	0
Civic Receptions & Functions	4,145	4,145	4,228	4,313	4,404	4,496	4,599	4,705	4,823	4,944	5,068	5,195
Councillor Allowances - Councillor 1	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances - Councillor 2	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances - Councillor 3	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances- Councillor 5	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances - Councillor 6	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances - Councillor 8	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances -Councillor 9	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances -Councillor 12	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Councillor Allowances -Councillor 13	12,073	12,160	12,403	12,651	12,917	13,188	13,491	13,801	14,146	14,500	14,863	15,235
Travelling, Accommodation and Meeting Expenses	21,312	21,312	21,738	22,173	22,639	23,114	23,646	24,190	24,795	25,415	26,050	26,701
Cross Border Tourism Concept	0	5,000	5,100	5,202	5,311	5,423	5,548	5,676	5,818	5,963	6,112	6,265
LGSA Subscription	38,586	43,651	44,524	45,414	46,368	47,342	48,431	49,545	50,784	52,054	53,355	54,689
<u>Donations & Contributions</u>												
Section 356 Expenditure- Community Assistance	20,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Subsidy -Fees and Charges Rebates, Local Churches	18,688	18,806	19,182	19,566	19,977	20,397	20,866	21,346	21,880	22,427	22,988	23,563
Donation - Barwon Group CWA Medical Scholarship Scl	3,389	3,389	3,457	3,526	3,600	3,676	3,761	3,848	3,944	4,043	4,144	4,248
Section 356 Expenditure-Glengarry Grawin Sheep-yard:	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510
Section 356 Expenditure-Lightning Ridge Pool	386,335	270,433	277,464	284,678	292,080	299,674	307,466	315,460	323,347	331,431	339,717	348,210
Section 356 Lightning Ridge Jewellery Design Award	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
Jimmy Little - Art/Cultural Scholarship	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Section 356 Australian Opal Centre	0	625,000	950,000	425,000	0	0	0	0	0	0	0	0
Section 356 Lightning Ridge Opal Queen	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Section 356 Walgett Show Photo Competition	0	1,000	1,020	1,040	1,062	1,084	1,109	1,135	1,163	1,192	1,222	1,253
Clr Geoffrey 'Dick' Colless Scholarship	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Section 356 L/Ridge Diving Pool	0	61,814	63,421	65,070	66,762	68,498	70,279	72,106	73,909	75,757	77,651	79,592
Section 356 L/Ridge Sports Centre	0	54,088	55,494	56,937	58,417	59,936	61,494	63,093	64,670	66,287	67,944	69,643
<u>Executive Services</u>												
Contract Packages Salaries	269,989	269,989	276,064	282,275	288,626	295,842	303,238	310,819	319,367	328,150	337,174	347,289
Senior Staff Performance Management	3,307	1,059	1,083	1,107	1,132	1,160	1,189	1,219	1,253	1,287	1,322	1,362
General Staff - Salaries & Wages	87,625	87,625	89,597	91,613	93,674	96,016	98,416	100,876	103,650	106,500	109,429	112,712
GM Professional Development	2,845	2,845	2,902	2,960	3,022	3,085	3,156	3,229	3,310	3,393	3,478	3,565

EXECUTIVE SERVICES	Original	Revised										
	Budget	Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
GM LG Conferences	5,681	3,094	517	527	538	549	562	575	589	604	619	634
GM Professional Association Membership	469	641	654	667	681	695	711	727	745	764	783	803
General Manager Recruitment Expenses	0	15,000	0	0	0	0	0	30,000	0	0	0	0
Travelling & Accommodation	8,570	5,570	5,695	5,823	5,954	6,103	6,256	6,412	6,588	6,769	6,955	7,164
General Meeting expenses	5,895	7,895	8,053	8,214	8,386	8,562	8,759	8,960	9,184	9,414	9,649	9,890
CMCC reimbursable expenses	33,126	42,626	49,355	50,095	50,739	51,391	52,162	52,944	53,871	54,814	55,910	57,028
Plant Running Expenses	37,621	15,421	15,729	16,044	16,381	16,725	17,110	17,504	17,942	18,391	18,851	19,322
Legal & Professional Advice	10,180	10,180	10,384	10,592	10,814	11,041	11,295	11,555	11,844	12,140	12,444	12,755
Economic Development												
Salaries Wages & On-costs - Economic Development	76,235	19,235	77,950	79,704	81,497	83,534	85,622	87,763	90,176	92,656	95,204	98,060
Economic development travel & accommodation	2,714	614	2,775	2,837	2,901	2,974	3,048	3,124	3,210	3,298	3,389	3,491
Economic Development Promotional Events	8,431	8,431	8,600	8,772	8,956	9,144	9,354	9,569	9,808	10,053	10,304	10,562
Economic Development Consultant	50,000	57,500	50,000	51,000	52,071	53,164	54,387	55,638	57,029	58,455	59,916	61,414
Economic development strategy	15,000	15,000	50,000	0	0	0	0	0	0	0	0	0
Economic incentive scheme	10,719	10,719	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Main Street Incentive Scheme	50,000	50,000	50,000	50,000	0	0	0	0	0	0	50,000	50,000
Murray-Darling Basin Authority	150,000	150,000	150,000	150,000	0	0	0	0	0	0	0	0
Walgett Bulldust to Bitumen Festival	12,000	0	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000	12,000
Museum Advisor			10,000	10,200	10,414	10,633	10,878	11,128	11,406	11,691	11,983	12,283
Human Resources												
Staff Training	193,177	193,177	197,523	201,967	206,511	211,674	216,966	222,390	228,506	234,790	241,247	248,484
Staff Conferences & Development	16,188	16,188	16,552	16,924	17,305	17,738	18,181	18,636	19,148	19,675	20,216	20,822
Staff Replacement	42,157	52,157	53,200	54,264	55,404	56,567	57,868	59,199	60,679	62,196	63,751	65,345
School to Work Program	18,921	18,921	19,347	19,782	20,227	20,733	21,251	21,782	22,381	22,996	23,628	24,337
HR Program Development	2,144	2,144	2,187	2,231	2,278	2,326	2,379	2,434	2,495	2,557	2,621	2,687
Investigations - Complaints	10,180	10,180	10,384	10,592	10,814	11,041	11,295	11,555	11,844	12,140	12,444	12,755
Consultancy Fees	0	5,000	5,100	5,202	5,311	5,423	5,548	5,676	5,818	5,963	6,112	6,265
Tourism												
Salaries and Wages and on costs - Tourism	85,918	100,918	103,189	105,511	107,885	110,582	113,347	116,181	119,376	122,659	126,032	129,813
Street Art	20,000	20,000	0	20,000	0	0	25,000	0	0	30,000	0	0
Tourism and Internet Operations	5,177	8,177	8,341	8,508	8,687	8,869	9,073	9,282	9,514	9,752	9,996	10,246
Marketing & Promotion	20,706	72,706	120,000	122,400	124,970	127,594	130,529	133,531	136,869	140,291	143,798	147,393
Advertising & Publicity	8,003	3,003	8,163	8,326	8,501	8,680	8,880	9,084	9,311	9,544	9,783	10,028
Souvenirs	8,521	12,521	12,771	13,026	13,300	13,579	13,891	14,210	14,565	14,929	15,302	15,685
Tourism Industry Memberships	5,000	5,000	5,100	5,202	5,311	5,423	5,548	5,676	5,818	5,963	6,112	6,265
LR Tourism Wages	100,157	135,157	138,198	141,307	144,486	148,098	151,800	155,595	159,874	164,271	168,788	173,852
LR Tourism Replacement Staff	11,840	11,840	12,106	12,378	12,657	12,973	13,297	13,629	14,004	14,389	14,785	15,229
Travelling & Accommodation	3,768	3,768	3,853	3,940	4,029	4,130	4,233	4,339	4,458	4,581	4,707	4,848
Meeting Expenses	527	527	538	549	561	573	586	599	614	629	645	661
LR Tourism Office Equipmment Operation & Maintenan	2,951	2,951	3,010	3,070	3,134	3,200	3,274	3,349	3,433	3,519	3,607	3,697
LR Tourism Office Expenses	5,270	2,270	2,315	2,361	2,411	2,462	2,519	2,577	2,641	2,707	2,775	2,844
Airline Incentive Scheme	25,000	25,000	0	0	0	0	0	0	0	0	0	0
Subscriptions - Journals & Publications	1,054	1,054	1,075	1,097	1,120	1,144	1,170	1,197	1,227	1,258	1,289	1,321
LR Tourism - Marketing & Promotion	3,689	13,689	3,763	3,838	3,919	4,001	4,093	4,187	4,292	4,399	4,509	4,622
LR Tourism Interest paid - Loans	0	0	0	25,857	22,946	19,902	16,719	13,390	9,909	6,268	2,461	0
Trade Shows	1,581	0	0	0	0	0	0	0	0	0	0	0

EXECUTIVE SERVICES	Original	Revised												
	Budget	Budget	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
LR Tourism Souvenirs and Retail	125,592	76,592	124,024	126,504	129,161	131,873	134,906	138,009	141,459	144,995	148,620	152,336		
LR VIC Operations	10,539	10,539	10,750	10,965	11,195	11,430	11,693	11,962	12,261	12,568	12,882	13,204		
Staff On-Costs														
WH&S Plant Running Costs	25,625	28,156	28,790	29,438	30,100	30,853	31,624	32,415	33,306	34,222	35,163	36,218		
Staff Fringe Benefits Taxable expenditure	2,354	2,354	2,407	2,461	2,516	2,579	2,643	2,709	2,783	2,860	2,939	3,027		
Fringe Benefit expense	116,252	96,252	112,733	115,269	117,863	120,810	123,830	126,926	130,416	134,002	137,687	141,818		
Annual Leave expense	613,392	633,392	647,643	662,215	677,115	694,043	711,394	729,179	749,231	769,835	791,005	814,735		
Long Service Leave	160,522	161,322	164,952	168,663	172,458	176,769	181,188	185,718	190,825	196,073	201,465	207,509		
Sick Leave	314,453	314,453	321,528	328,762	336,159	344,563	353,177	362,006	371,961	382,190	392,700	404,481		
Workers Compensation	32,024	42,024	32,745	33,482	34,235	35,091	35,968	36,867	37,881	38,923	39,993	41,193		
Special Leave	13,284	13,284	13,583	13,889	14,202	14,557	14,921	15,294	15,715	16,147	16,591	17,089		
Maternity Leave	85,179	85,179	87,096	89,056	91,060	93,337	95,670	98,062	100,759	103,530	106,377	109,568		
Public Holidays	254,620	254,620	260,349	266,207	272,197	279,002	285,977	293,126	301,187	309,470	317,980	327,519		
Wet Weather Pay	5,536	5,536	5,661	5,788	5,918	6,066	6,218	6,373	6,548	6,728	6,913	7,120		
Superannuation	672,367	672,367	736,310	709,839	732,909	756,729	781,323	806,716	832,934	860,004	887,954	916,813		
Division B superannuation - Council contribution	15,565	15,565	15,915	16,432	16,966	17,517	18,086	18,674	19,281	19,908	20,555	21,223		
Employment Insurance Premiums (Workers Comp)	534,071	234,071	239,338	244,723	250,229	256,485	262,897	269,469	276,879	284,493	292,317	301,087		
Data Power	2,337	2,337	2,384	2,432	2,483	2,535	2,593	2,653	2,719	2,787	2,857	2,928		
Staff Professional Membership	2,617	2,617	2,676	2,736	2,798	2,868	2,940	3,014	3,097	3,182	3,270	3,368		
Drug & Alcohol Testing	41,000	41,000	41,923	42,866	43,830	44,926	46,049	47,200	48,498	49,832	51,202	52,738		
Medical Tests	15,538	15,538	20,888	16,245	21,611	17,026	22,452	17,888	18,380	18,885	19,404	19,986		
Indoor Staff Uniforms	16,012	16,012	16,372	16,740	17,117	17,545	17,984	18,434	18,941	19,462	19,997	20,597		
Employee Assistance Program	3,402	3,402	3,479	3,557	3,637	3,728	3,821	3,917	4,025	4,136	4,250	4,378		
PPE	54,718	82,718	76,399	78,118	79,876	81,873	83,920	86,018	88,383	90,814	93,311	96,110		
Emergency Service Leave	2,132	2,132	2,180	2,229	2,279	2,336	2,394	2,454	2,521	2,590	2,661	2,741		
Employee Dedication Awards	1,098	1,098	1,123	1,148	1,174	1,203	1,233	1,264	1,299	1,335	1,372	1,413		
Consultative Committee Costs	1,098	1,098	1,123	1,148	1,174	1,203	1,233	1,264	1,299	1,335	1,372	1,413		
OH&S Committee Costs	1,098	2,196	2,245	2,296	2,348	2,407	2,467	2,529	2,599	2,670	2,743	2,825		
Industrial Relations Costs	4,512	4,512	4,614	4,718	4,824	4,945	5,069	5,196	5,339	5,486	5,637	5,806		
Special Leave/Leave without Pay	539	539	551	563	576	590	605	620	637	655	673	693		
On-cost recovery value (from wages)	(3,609,615)	(3,121,244)	(2,841,472)	(3,263,280)	(3,336,704)	(3,420,122)	(3,505,625)	(3,593,266)	(3,692,081)	(3,793,613)	(3,897,937)	(4,014,875)		
Indirect Payroll Allowances	144,083	137,083	140,167	143,321	146,546	150,210	153,965	157,814	162,154	166,613	171,195	176,331		
Private Plant usage	94,187	170,187	174,016	177,931	181,934	186,482	191,144	195,923	201,311	206,847	212,535	218,911		
Total Operating Expenditure	1,965,820	2,942,176	3,850,401	3,037,344	2,384,511	2,434,440	2,602,662	2,582,429	2,615,731	2,710,758	2,892,681	2,868,410		
Operating Surplus/(Deficit)	8,958,705	9,549,832	7,428,800	8,443,262	9,223,337	9,516,491	9,632,447	10,036,096	10,333,542	10,693,351	11,005,734	11,431,995		
Capital Income														
Loan Income - LR Tourism	(450,000)	0	(598,228)	0	0	0	0	0	0	0	0	0		
Grant Income - LR Tourism	(1,425,000)	0	(1,794,682)	0	0	0	0	0	0	0	0	0		
Total Capital Income	(1,875,000)	0	(2,392,910)	0	0	0	0	0	0	0	0	0		
Capital Expenditure														
Shire Signage	0	22,842	0	0	0	0	0	0	0	0	0	0		
LR Toursim Loan principal repayment	0	0	0	63,603	66,514	69,558	72,741	76,070	79,551	83,192	86,999	0		
Lightning Ridge Visitor Information Centre - Constructi	2,403,580	0	2,392,910	0	0	0	0	0	0	0	0	0		

EXECUTIVE SERVICES	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Burren Junction - Tourism Signs	0	6,396	0	0	0	0	0	0	0	0	0	0
Total Capital Expenditure	2,403,580	29,238	2,392,910	63,603	66,514	69,558	72,741	76,070	79,551	83,192	86,999	0
Capital Surplus/(Deficit)	(528,580)	(29,238)	0	(63,603)	(66,514)	(69,558)	(72,741)	(76,070)	(79,551)	(83,192)	(86,999)	0
Transfer from Reserves (Income)												
Transfer from Reserves - Council Election	0	0		(48,000)			(39,000)				(42,000)	
Transfer from Reserves - LR Opal Centre	0	0	(800,000)									
Transfer from Reserves - Economic Development			(44,288)	(425,000)								
Transfer from Reserves - Tourism & Marketing			(105,712)									
Transfer from Reserve - Toursim	(528,580)	(78,396)										
Total Transfer from Reserves	(528,580)	(78,396)	(950,000)	(473,000)	0	0	(39,000)	0	0	0	(42,000)	0
Transfer to Reserve												
Transfer to Reserves - Council Elections	12,000	24,000	12,000		13,000	13,000		14,000	14,000	14,000		15,000
Transfer to Reserve - Lightning Ridge Opal Centre	0	800,000	0									
Transfer to ELE Reserve	10,200	10,200	10,404	10,612	10,824	11,040	11,261	11,486	11,716	11,950	11,950	11,950
Total Transfer to Reserve	22,200	834,200	22,404	10,612	23,824	24,040	11,261	25,486	25,716	25,950	11,950	26,950
Reserves Surplus/(Deficit)	506,380	(755,804)	927,596	462,388	(23,824)	(24,040)	27,739	(25,486)	(25,716)	(25,950)	30,050	(26,950)
Internal Income												
Total Internal Income	0	0	0	0	0	0	0	0	0	0	0	0
Internal Expenditure												
Tourism Expense Collarenebri	20,360	20,360	20,767	21,182	21,606	22,038	22,479	22,929	23,388	23,856	24,333	24,820
Total Internal Expenditure	20,360	20,360	20,767	21,182	21,606	22,038	22,479	22,929	23,388	23,856	24,333	24,820
Internal Surplus/(Deficit)	(20,360)	(20,360)	(20,767)	(21,182)	(21,606)	(22,038)	(22,479)	(22,929)	(23,388)	(23,856)	(24,333)	(24,820)
Net Surplus/(Deficit)	8,916,145	8,744,430	8,335,629	8,820,865	9,111,393	9,400,855	9,564,966	9,911,611	10,204,887	10,560,353	10,924,452	11,380,225

	Original Budget	Revised Budget										
CORPORATE & COMMUNITY SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Income												
<u>Administration & Finance</u>												
LIRS loan interest subsidy	(29,334)	(58,618)	(43,405)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)
Section 603 Certificate Fees	(16,229)	(16,229)	(16,472)	(16,719)	(16,928)	(17,140)	(17,397)	(17,658)	(17,967)	(18,281)	(18,647)	(19,020)
Legal Income	(115,291)	(35,291)	(115,751)	(116,214)	(116,214)	(116,214)	(116,795)	(117,380)	(119,434)	(121,524)	(123,954)	(126,433)
Sundry Income	(11,494)	(17,494)	(17,756)	(18,022)	(18,247)	(18,475)	(18,752)	(19,033)	(19,366)	(19,705)	(20,099)	(20,501)
Freedom of Information	(247)	(240)	(247)	(254)	(262)	(271)	(280)	(290)	(300)	(311)	(322)	(333)
Sundry Income	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(29)	(30)
<u>Risk Management</u>												
Risk management incentives (insurance)	(25,665)	-	(26,050)	(26,441)	(26,772)	(27,107)	(27,514)	(27,927)	(28,416)	(28,913)	(29,491)	(30,081)
PL/PI Premium Refund / Other Income	(5,602)	-	-	-	-	-	-	-	-	-	-	-
Motor Vehicle Premium Rebate	(7,012)	-	-	-	-	-	-	-	-	-	-	-
Property Insurance Refunds	-	(239,522)	-	-	-	-	-	-	-	-	-	-
State Cover OH&S Incentive Payments	(24,831)	(28,090)	(28,511)	(28,939)	(29,301)	(29,667)	(30,112)	(30,564)	(31,099)	(31,643)	(32,276)	(32,922)
<u>Arts & Culture</u>												
Grant - Country Arts Support Program	(5,545)	(5,545)	(5,656)	(5,769)	(5,870)	(5,973)	(6,063)	(6,154)	(6,262)	(6,372)	(6,499)	(6,629)
Chickpea book income	(497)	(197)	(200)	(203)	(206)	(209)	(212)	(215)	(219)	(223)	(227)	(232)
Sundry Income	(2,055)	(2,055)	(2,086)	(2,117)	(2,143)	(2,170)	(2,203)	(2,236)	(2,275)	(2,315)	(2,361)	(2,408)
<u>Community Services</u>												
Transport Grants	(12,500)	-	-	-	-	-	-	-	-	-	-	-
Grant - Youth Development Officer	(60,748)	(60,772)	(61,987)	(63,227)	(64,333)	(65,459)	(66,441)	(67,438)	(68,618)	(69,819)	(71,215)	(72,639)
Grant- Senior's Week/Festival	(600)	(600)	(612)	(624)	(635)	(646)	(656)	(666)	(678)	(690)	(704)	(718)
Grant - Specific Purpose (Carer's Week)	-	(300)	(305)	(310)	(314)	(318)	(323)	(328)	(334)	(340)	(347)	(354)
Drug Awareness Grants	-	(29,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
Grant Community Development Officer	(62,041)	(70,080)	(71,482)	(72,912)	(74,188)	(75,486)	(76,618)	(77,767)	(79,128)	(80,513)	(82,123)	(83,765)
NAIDOC Public Awareness	(4,215)	(4,215)	(4,299)	(4,385)	(4,462)	(4,540)	(4,608)	(4,677)	(4,759)	(4,842)	(4,939)	(5,038)
Community Services - Sundry Income and Contributions	(7,706)	(7,706)	(7,860)	(8,017)	(8,157)	(8,300)	(8,425)	(8,551)	(8,701)	(8,853)	(9,030)	(9,211)
Sundry Income - (IBC LR for CMCC)	-	(2,348)	-	-	-	-	-	-	-	-	-	-
Contributions to Vacation Care	(6,493)	-	-	-	-	-	-	-	-	-	-	-
Grants - Walgett	(18,669)	(18,669)	(19,042)	(19,423)	(19,763)	(20,109)	(20,411)	(20,717)	(21,080)	(21,449)	(21,878)	(22,316)
Grants- Collarenebri	(5,721)	(5,721)	(5,835)	(5,952)	(6,056)	(6,162)	(6,254)	(6,348)	(6,459)	(6,572)	(6,703)	(6,837)
Grants- Grawin	(4,457)	(4,457)	(4,546)	(4,637)	(4,718)	(4,801)	(4,873)	(4,946)	(5,033)	(5,121)	(5,223)	(5,327)
Grants- Lightning Ridge	(9,730)	(9,730)	(9,925)	(10,124)	(10,301)	(10,481)	(10,638)	(10,798)	(10,987)	(11,179)	(11,403)	(11,631)
Grant - Youth Week	(1,908)	(1,886)	(1,924)	(1,962)	(1,996)	(2,031)	(2,061)	(2,092)	(2,129)	(2,166)	(2,209)	(2,253)
Program Events	(3,617)	(4,981)	(5,056)	(5,132)	(5,196)	(5,261)	(5,340)	(5,420)	(5,515)	(5,612)	(5,724)	(5,838)
Contributions to Other Youth Programmes	(2,112)	-	-	-	-	-	-	-	-	-	-	-
<u>Library</u>												
Walgett Library - Photocopier Income	(53)	(53)	(55)	(57)	(59)	(61)	(63)	(65)	(67)	(69)	(71)	(73)
Grant - Library Subsidy	(36,802)	(59,755)	(60,950)	(62,169)	(63,257)	(64,364)	(65,329)	(66,309)	(67,469)	(68,650)	(70,023)	(71,423)
Grant - Library Priority Program	(16,440)	(19,500)	(19,890)	(20,288)	(20,643)	(21,004)	(21,319)	(21,639)	(22,018)	(22,403)	(22,851)	(23,308)
Sundry Income (Fines & Fees)	(1,664)	(1,664)	(1,689)	(1,714)	(1,735)	(1,757)	(1,783)	(1,810)	(1,842)	(1,874)	(1,911)	(1,949)
<u>Property & Reserves</u>												
Rent - Tenant Payments	(132,794)	(132,794)	(134,786)	(136,808)	(138,518)	(140,249)	(142,353)	(144,488)	(147,017)	(149,590)	(152,582)	(155,634)
Council Property Rents	(10,686)	(10,686)	(10,846)	(11,009)	(11,147)	(11,286)	(11,455)	(11,627)	(11,830)	(12,037)	(12,278)	(12,524)
Housing and Community Amenities Sundry Income	(555)	(555)	(563)	(571)	(578)	(585)	(594)	(603)	(614)	(625)	(638)	(651)
Reserve Trust - Lightning Ridge Reservoir Trust	(555)	(555)	(563)	(571)	(578)	(585)	(594)	(603)	(614)	(625)	(638)	(651)
Reserve Trust - Walgett Showground	(10,679)	(10,679)	(10,839)	(11,002)	(11,140)	(11,279)	(11,448)	(11,620)	(11,823)	(12,030)	(12,271)	(12,516)
Reserve Trust - Collarenebri Mud Trials	(2,440)	(2,440)	(2,477)	(2,514)	(2,545)	(2,577)	(2,616)	(2,655)	(2,701)	(2,748)	(2,803)	(2,859)
Reserve Trust - LR R84117	(4,382)	(4,382)	(4,448)	(4,515)	(4,571)	(4,628)	(4,697)	(4,767)	(4,850)	(4,935)	(5,034)	(5,135)
Reserve Trust - Rowena Rec Hall R60149	(1,332)	(1,332)	(1,352)	(1,372)	(1,389)	(1,406)	(1,427)	(1,448)	(1,473)	(1,499)	(1,529)	(1,560)

	Original Budget	Revised Budget										
CORPORATE & COMMUNITY SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Reserve Trust - Collarenebri Caravan Park	(178)	(178)	(181)	(184)	(186)	(188)	(191)	(194)	(197)	(200)	(204)	(208)
Reserve Trust - Carinda Recreation	(290)	(490)	(497)	(504)	(510)	(516)	(524)	(532)	(541)	(550)	(561)	(572)
Reserve Trust - Collarenebri Showground	(622)	(822)	(834)	(847)	(858)	(869)	(882)	(895)	(911)	(927)	(946)	(965)
Reserve Trust - Walgett Sportsgrounds	(3,823)	(10,823)	(10,985)	(11,150)	(11,289)	(11,430)	(11,601)	(11,775)	(11,981)	(12,191)	(12,435)	(12,684)
Reserve Trust - Walgett Gray Park	(499)	(499)	(506)	(514)	(520)	(527)	(535)	(543)	(553)	(563)	(574)	(585)
Reserve Trust - Carinda Pool / Sports oval	(3,428)	(3,428)	(3,479)	(3,531)	(3,575)	(3,620)	(3,674)	(3,729)	(3,794)	(3,860)	(3,937)	(4,016)
Reserve Trust - Burren Junction R44101	(1,782)	(2,782)	(2,824)	(2,866)	(2,902)	(2,938)	(2,982)	(3,027)	(3,080)	(3,134)	(3,197)	(3,261)
Reserve Trust - Walgett Council Chambers	(38,637)	(38,637)	(39,217)	(39,805)	(40,303)	(40,807)	(41,419)	(42,040)	(42,776)	(43,525)	(44,396)	(45,284)
Reserve Trust - LR Lions Park	(1,602)	(1,602)	(1,626)	(1,650)	(1,671)	(1,692)	(1,717)	(1,743)	(1,774)	(1,805)	(1,841)	(1,878)
Reserve Trust - Collarenebri Hall	(2,001)	(2,001)	(2,031)	(2,061)	(2,087)	(2,113)	(2,145)	(2,177)	(2,215)	(2,254)	(2,299)	(2,345)
Reserve Trust - Collarenebri Sport/Caravan	(499)	(499)	(506)	(514)	(520)	(527)	(535)	(543)	(553)	(563)	(574)	(585)
Reserve Trust - Rowena Sports Oval	(1,443)	(1,443)	(1,465)	(1,487)	(1,506)	(1,525)	(1,548)	(1,571)	(1,598)	(1,626)	(1,659)	(1,692)
Reserve Trust - Carinda Hall	(1,570)	(1,570)	(1,594)	(1,618)	(1,638)	(1,658)	(1,683)	(1,708)	(1,738)	(1,768)	(1,803)	(1,839)
Reserve Trust - Burren Junction School of Arts Hall	(665)	(4,665)	(4,735)	(4,806)	(4,866)	(4,927)	(5,001)	(5,076)	(5,165)	(5,255)	(5,360)	(5,467)
Reserve Trust - Walgett Pool D520034	(2,551)	(2,551)	(2,589)	(2,628)	(2,661)	(2,694)	(2,734)	(2,775)	(2,824)	(2,873)	(2,930)	(2,989)
Trust - L/Ridge Community Purpose Reserve	(514)	(514)	(522)	(530)	(537)	(544)	(552)	(560)	(570)	(580)	(592)	(604)
Reserve Trust - Walgett Pearson Park	(316)	(316)	(321)	(326)	(330)	(334)	(339)	(344)	(350)	(356)	(363)	(370)
Reserve Trust - LR Arts Crafts	(772)	(772)	(784)	(796)	(806)	(816)	(828)	(840)	(855)	(870)	(887)	(905)
Collarenebri Tennis Courts R72184	(162)	(162)	(164)	(166)	(168)	(170)	(173)	(176)	(179)	(182)	(186)	(190)
Trust - Collarenebri Lions Club Parks R230021	(162)	(162)	(167)	(172)	(178)	(184)	(190)	(197)	(204)	(211)	(218)	(226)
Agencies												
Centrelink Agency Income	(66,788)	(66,788)	(67,790)	(68,807)	(69,667)	(70,538)	(71,596)	(72,670)	(73,942)	(75,236)	(76,741)	(78,276)
PO Agency Commission	(46,586)	(61,586)	(62,510)	(63,448)	(64,241)	(65,044)	(66,020)	(67,010)	(68,183)	(69,376)	(70,764)	(72,179)
Countrylink Commission	(1,110)	(1,110)	(1,127)	(1,144)	(1,158)	(1,172)	(1,190)	(1,208)	(1,229)	(1,251)	(1,276)	(1,302)
Sale of Stamps	(34,966)	(39,966)	(40,565)	(41,173)	(41,688)	(42,209)	(42,842)	(43,485)	(44,246)	(45,020)	(45,920)	(46,838)
Sale of Overseas Stamps & Phone cards	(1,110)	(1,110)	(1,127)	(1,144)	(1,158)	(1,172)	(1,190)	(1,208)	(1,229)	(1,251)	(1,276)	(1,302)
Council Dwelling Rents	(12,330)	(13,300)	(13,500)	(13,703)	(13,874)	(14,047)	(14,258)	(14,472)	(14,725)	(14,983)	(15,283)	(15,589)
Sundry Income	(2,218)	(2,218)	(2,251)	(2,285)	(2,314)	(2,343)	(2,378)	(2,414)	(2,456)	(2,499)	(2,549)	(2,600)
Total Operating Income	(889,353)	(1,128,163)	(994,390)	(994,144)	(1,005,745)	(1,017,517)	(1,030,693)	(1,044,063)	(1,061,257)	(1,078,749)	(1,099,087)	(1,119,834)
Operating Expenditure												
Property & Reserves												
Collarenebri Swimming Pool - contract	167,664	134,589	137,204	139,948	142,887	145,888	149,243	152,676	156,493	160,405	164,415	168,525
Walgett Swimming Pool - contract	187,228	171,248	190,973	194,792	198,883	203,060	207,730	212,508	217,821	223,267	228,849	234,570
Stores Oncost revenue	(118,832)	(88,832)	(90,609)	(92,421)	(94,362)	(96,344)	(98,560)	(100,827)	(103,348)	(105,932)	(108,580)	(111,295)
Purchase Minor Tools & Equipment	5,467	5,467	5,576	5,688	5,807	5,929	6,065	6,204	6,359	6,518	6,681	6,848
Equipment Maintenance	10,339	10,339	10,546	10,757	10,983	11,214	11,472	11,736	12,029	12,330	12,638	12,954
Operations - Supply Store & Depot	164,251	134,251	136,936	139,675	142,608	145,603	148,952	152,378	156,187	160,092	164,094	168,196
Come by Chance Hall	-	101,497	-	-	-	-	-	-	-	-	-	-
Council Chambers Capital Projects	5,000	-	-	-	-	-	-	-	-	-	-	-
Depreciation - Buildings etc	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009
Council Chambers	19,560	19,560	19,951	20,350	20,777	21,213	21,701	22,200	22,755	23,324	23,907	24,505
Offices	136,344	126,344	128,871	131,448	134,208	137,026	140,178	143,402	146,987	150,662	154,429	158,290
Dwellings	91,377	151,377	95,245	97,150	99,190	101,273	103,602	105,985	108,635	111,351	114,135	116,988
Halls and Community Facilities	70,566	173,566	79,117	80,699	82,394	84,124	86,059	88,038	90,239	92,495	94,807	97,177
Libraries	43,144	43,144	44,007	44,887	45,830	46,792	47,868	48,969	50,193	51,448	52,734	54,052
Community Facilities	1,036	-	-	-	-	-	-	-	-	-	-	-
Recreational and Cultural Buildings	96,468	166,468	100,437	102,446	104,597	106,794	109,250	111,763	114,557	117,421	120,357	123,366
Rates on Council Properties	59,419	59,419	60,607	61,819	63,117	64,442	65,924	67,440	69,126	70,854	72,625	74,441
Property Maintenance	28,850	43,850	44,727	45,622	46,580	47,558	48,652	49,771	51,015	52,290	53,597	54,937

[illegible]

	Original Budget	Revised Budget										
CORPORATE & COMMUNITY SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Painting Walgett Water Tower	-	75,000	-	-	-	-	-	-	-	-	-	-
Risk Management												
Risk Management Programs	13,631	13,631	13,904	14,182	14,480	14,784	15,124	15,472	15,859	16,255	16,661	17,078
WH&S Subsidies Expenditure	5,487	5,487	5,597	5,709	5,829	5,951	6,088	6,228	6,384	6,544	6,708	6,876
OH&S Support and Asset Maintenance	4,824	4,824	4,920	5,018	5,123	5,231	5,351	5,474	5,611	5,751	5,895	6,042
Public Liability Claims	13,934	13,934	14,213	14,497	14,801	15,112	15,460	15,816	16,211	16,616	17,031	17,457
Risk Initiatives	25,148	30,566	31,177	28,801	29,739	30,708	31,698	32,721	33,843	34,689	35,556	36,445
Pandemic Expenditure	-	20,000	-	-	-	-	-	-	-	-	-	-
Minor Insurance Claims	2,108	2,108	2,150	2,193	2,239	2,286	2,339	2,393	2,453	2,514	2,577	2,641
Risk Reduction Equipment/Projects	7,130											
Premium - Personal accident	3,979	3,908	3,986	4,066	4,151	4,238	4,335	4,435	4,546	4,660	4,777	4,896
Premium - Fidelity Guarantee	7,225	7,210	7,354	7,501	7,659	7,820	8,000	8,184	8,389	8,599	8,814	9,034
Premium - Car & Officer Liability	25,989	25,938	26,457	26,986	27,553	28,132	28,779	29,441	30,177	30,931	31,704	32,497
Premium - Public Liability	209,142	196,992	200,932	204,951	209,255	213,649	218,563	223,590	229,180	234,910	240,783	246,803
Premium - Marine Cargo	1,440	1,535	1,566	1,597	1,631	1,665	1,703	1,742	1,786	1,831	1,877	1,924
Premium - Property	230,656	245,308	250,214	255,218	260,578	266,050	272,169	278,429	285,390	292,525	299,838	307,334
Premium - Liability Effluent Re-use	77,961	76,583	78,115	79,677	81,350	83,058	84,968	86,922	89,095	91,322	93,605	95,945
Premium - Other	5,641	8,400	8,568	8,739	8,923	9,110	9,320	9,534	9,772	10,016	10,266	10,523
Risk Training	210	210	215	220	225	231	237	243	250	257	264	272
Internal Incident Response and Management	1,018	1,018	1,038	1,059	1,081	1,104	1,129	1,155	1,184	1,214	1,244	1,275
Risk Management Footpaths DIAP	20,726	20,726	21,141	21,564	22,017	22,479	22,996	23,525	24,113	24,716	25,334	25,967
Administration & Finance												
Matching Government Grants	80,000	-	80,000	80,000	85,000	85,000	85,000	90,000	90,000	90,000	90,000	90,000
Administration Staff Contractors	50,900	141,900	80,000	81,600	83,314	85,064	87,020	89,021	91,247	93,528	95,866	98,263
Financial Statements Prep. Overtime	2,214	2,214	2,264	2,315	2,367	2,426	2,487	2,549	2,619	2,691	2,765	2,848
IP&R - Integrated Planning and Reporting	4,728	4,728	4,834	4,943	5,054	5,180	5,310	5,443	5,593	5,747	5,905	6,082
Salaries and wages including on-costs	1,466,555	1,291,555	1,185,645	1,212,322	1,239,599	1,270,589	1,302,354	1,334,913	1,371,623	1,409,343	1,448,100	1,491,543
Travelling & Accommodation	103	1,603	1,639	1,676	1,714	1,757	1,801	1,846	1,897	1,949	2,003	2,063
Receipts Rounding Account	10	10	10	10	10	10	10	10	10	10	10	10
Meeting Expenses	204	204	208	212	216	221	226	231	237	243	249	255
Accounting Software Upgrades/Improvements	120,726	66,726	40,000	10,000	10,210	10,424	10,664	10,909	11,182	11,462	11,749	12,043
Office and Telephone and Sundry Expenses	251,887	251,887	256,925	262,064	267,567	273,186	279,469	285,897	293,044	300,370	307,879	315,576
Consultant Fees	1,527	1,527	1,558	1,589	1,622	1,656	1,694	1,733	1,776	1,820	1,866	1,913
Internal Audit	40,000	-	40,000	40,800	41,657	42,532	43,510	44,511	45,624	46,765	47,934	49,132
Car Running Costs	27,492	12,492	12,742	12,997	13,270	13,549	13,861	14,180	14,535	14,898	15,270	15,652
General Legal Expenses	33,906	33,906	10,000	10,200	10,414	10,633	10,878	11,128	11,406	11,691	11,983	12,283
Grant - Crown Land Plans of Management	50,000	50,000	50,000	-	-	-	-	-	-	-	-	-
Bank Fees	18,713	28,713	29,287	29,873	30,500	31,141	31,857	32,590	33,405	34,240	35,096	35,973
Additional Support - Finance	21,000	21,000	21,420	22,042	22,505	23,089	23,620	24,163	24,767	25,386	26,021	26,672
Audit Fees (Auditing Services)	79,539	98,075	74,537	76,028	77,625	79,255	81,078	82,943	85,017	87,142	89,321	91,554
Additional Accounting Support	20,000	-	25,000	25,500	26,036	26,583	27,194	27,819	28,514	29,227	29,958	30,707
Finance - Subscriptions, Journals and Publications	2,354	2,354	2,401	2,449	2,500	2,553	2,612	2,672	2,739	2,807	2,877	2,949
IT Training	7,849	7,849	8,026	8,207	8,392	8,602	8,817	9,037	9,286	9,541	9,803	10,097
Computer Consumables	8,575	8,575	8,747	8,922	9,109	9,300	9,514	9,733	9,976	10,225	10,481	10,743
Licensing	188,007	200,007	204,007	208,087	212,457	216,919	221,908	227,012	232,687	238,504	244,467	250,579
Depreciation - Office Equipment	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220
Subscriptions - Journals & Publications	3,216	3,216	3,280	3,346	3,416	3,488	3,568	3,650	3,741	3,835	3,931	4,029
Lease Payments	26,796	26,796	27,332	27,879	28,464	29,062	29,730	30,414	31,174	31,953	32,752	33,571
Managed Service	71,814	71,814	73,250	74,715	76,284	77,886	79,677	81,510	83,548	85,637	87,778	89,972
Council Server Rental	15,810	19,128	19,511	19,901	20,319	20,746	21,223	21,711	22,254	22,810	23,380	23,965

	Original Budget	Revised Budget										
CORPORATE & COMMUNITY SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Website upgrade	12,954	5,454	5,563	5,674	5,793	5,915	6,051	6,190	6,345	6,504	6,667	6,834
IT support General	10,719	10,719	10,933	11,152	11,386	11,625	11,892	22,166	12,470	12,782	13,102	13,430
Ratepayer Information Resources	37,303	37,303	38,049	38,810	39,625	40,457	41,388	42,340	43,399	44,484	45,596	46,736
Consultancy Fees	2,144	2,144	2,187	2,231	2,278	2,326	2,379	2,434	2,495	2,557	2,621	2,687
Legal Fees- rates collection	136,302	56,302	113,528	115,799	118,231	120,714	123,490	126,330	129,488	132,725	136,043	139,444
Rate Collection / Recovery Cost	13,317	13,317	13,583	13,855	14,146	14,443	14,775	15,115	15,493	15,880	16,277	16,684
Legal Fees Write Off	4,287	4,287	4,373	4,460	4,554	4,650	4,757	4,866	4,988	5,113	5,241	5,372
Bad Debts written off (debtors)	3,216	3,216	3,280	3,346	3,416	3,488	3,568	3,650	3,741	3,835	3,931	4,029
Debtor Collection/Recovery Costs	-	1,000	1,020	1,040	1,062	1,084	1,109	1,135	1,163	1,192	1,222	1,253
Valuation Fee	37,747	39,405	40,193	40,997	41,858	42,737	43,720	44,726	45,844	46,990	48,165	49,369
Rate Collection-Fees Australia Post	13,059	11,059	11,280	11,506	11,748	11,995	12,271	12,553	12,867	13,189	13,519	13,857
Records Disposal and Control	2,144	2,144	2,187	2,231	2,278	2,326	2,379	2,434	2,495	2,557	2,621	2,687
Agencies												
General Staff - Salaries & Wages	97,250	99,250	101,483	103,766	106,101	108,754	111,473	114,260	117,402	120,631	123,948	127,666
Operating Expenses	6,246	8,246	8,411	8,579	8,759	8,943	9,149	9,359	9,593	9,833	10,079	10,331
Rental	20,360	20,796	21,212	21,636	22,090	22,554	23,073	23,604	24,194	24,799	25,419	26,054
Salaries and Wages and on costs	143,324	143,324	146,549	149,846	153,218	157,048	160,974	164,998	169,535	174,197	178,987	184,357
Post office Cost of Sales Stamps and other merchandise	25,936	30,936	31,555	32,186	32,862	33,552	34,324	35,113	35,991	36,891	37,813	38,758
Agency Running costs	7,234	7,234	7,379	7,527	7,685	7,846	8,026	8,211	8,416	8,626	8,842	9,063
Total Operating Expenditure	7,556,569	7,652,759	7,210,762	7,225,881	7,347,645	7,472,096	7,606,341	7,758,771	7,904,345	8,065,039	8,228,978	8,403,000
Operating Surplus/(Deficit)	(6,667,216)	(6,524,596)	(6,216,372)	(6,231,737)	(6,341,900)	(6,454,579)	(6,575,648)	(6,714,708)	(6,843,088)	(6,986,290)	(7,129,891)	(7,283,166)
Capital Income												
Contributions - Other - BJ Bore Baths and Walgett Show ground	-	(40,000)	-	-	-	-	-	-	-	-	-	-
Stronger Country Communities Grant	-	(659,359)	(589,681)	-	-	-	-	-	-	-	-	-
Grant - NSW Drought Initiative	-	-	(1,900,000)	-	-	-	-	-	-	-	-	-
Grant - FRRR Burren Junction School of Arts	-	(53,010)	-	-	-	-	-	-	-	-	-	-
Murray-Darling Basin Authority Grant	(330,000)	(380,000)	(150,000)	-	-	-	-	-	-	-	-	-
Parks & Ovals - Grants	-	-	-	(45,000)	(90,000)	-	-	-	-	-	-	-
Grant - Youth Centre Upgrade/Renewal	-	-	-	-	-	-	-	-	-	-	-	-
Total Capital Income	(330,000)	(1,132,369)	(2,639,681)	(45,000)	(90,000)	-	-	-	-	-	-	-
Capital Expenditure												
Loan Principal Repayments - Housing	46,433	46,433	48,460	50,509	52,526	54,672	56,931	59,264	-	-	-	-
Burren Junction Bore Baths Amenities	-	89,000	-	15,000	-	-	-	-	-	-	-	-
Walgett Swimming	-	-	50,000	75,000	-	55,000	-	-	60,000	-	-	40,000
Collarenebri Pool Repairs	50,000	-	-	-	90,000	-	-	-	-	-	-	-
Carinda Swimming Pool	-	-	200,000	40,000	40,000	-	35,000	-	-	-	-	-
Burren Junction Bore Baths	-	-	-	-	20,000	-	-	-	-	-	-	-
Burren Junction Park	-	49,045	-	-	-	-	-	-	-	-	-	-
Carinda Park	-	7,231	-	-	-	-	-	-	-	-	-	-
Collarenebri Parks	-	-	-	-	-	-	-	100,000	-	-	-	-
Lightning Ridge Opal Park	-	14,664	-	-	-	50,000	-	-	-	-	-	-
Lightning Ridge Lions & Gem Parks	-	5,555	165,000	10,000	-	10,000	-	-	-	-	-	-
Walgett - Apex Park	-	7,231	166,377	-	-	-	-	-	-	-	-	-
Staff Housing - Construct 4 Units	-	-	385,000	-	-	-	-	-	-	-	-	-
WIP - Carinda Hall	-	-	-	35,000	-	-	-	-	-	-	-	-
Computer Equipment Replacement	34,420	39,420	23,000	23,000	24,000	24,000	25,000	25,000	26,000	26,000	27,000	27,000

	Original Budget	Revised Budget										
CORPORATE & COMMUNITY SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Office Furniture & Equipment Replacement	15,937	15,937	16,000	16,000	10,000	10,000	11,000	11,000	12,000	12,000	13,000	13,000
Walgett - Gray Park	-	-	85,000	50,000	25,000	-	-	-	-	-	-	-
Land Acquisition	-	90,000	-	-	-	-	-	-	-	-	-	-
Burren Junction School of Arts	-	23,800	50,000	-	-	-	-	-	-	-	-	-
Collarenebri Lions & Earls Parks	-	99,156	-	-	-	-	-	-	-	-	-	-
Lightning Ridge Sporting Precinct - Multi-Purpose Facility	-	758,836	-	-	-	-	-	-	-	-	-	-
Walgett Ovals 1, 2 and 3	255,000	7,900	107,344	-	-	-	-	-	-	-	-	-
Walgett Showground	-	36,641	-	-	-	-	-	50,000	100,000	-	-	50,000
WIP - Art & Culture Sculptures	-	-	70,000	-	70,000	-	70,000	-	70,000	-	70,000	-
WIP - Burren Junction Sportsgrounds	-	-	-	25,000	-	-	35,000	-	-	-	-	-
WIP - Carinda Sportsground	-	-	20,000	-	-	-	-	100,000	-	-	-	-
Collarenebri Agency	-	-	25,000	-	-	-	-	-	-	10,000	30,000	-
Collarenebri Housing	-	-	-	15,000	-	-	-	20,000	-	-	-	20,000
Collarenebri Tennis Club	-	-	-	17,000	-	-	90,000	-	-	25,000	-	-
Collarenebri Hall	50,000	-	248,314	-	-	-	-	-	-	-	-	50,000
Collarenebri Kindergarten	-	-	-	-	-	-	-	-	40,000	-	-	-
Come by Chance Playground	-	-	105,000	-	-	-	-	-	-	-	-	-
Grawin Park	-	-	105,000	-	-	-	-	-	-	-	-	-
Lightning Ridge Community Space	-	-	-	-	-	-	-	50,000	-	80,000	-	-
Lightning Ridge Housing	35,000	-	-	-	20,000	-	20,000	-	25,000	-	30,000	-
Rowena Hall	33,000	-	65,000	-	-	30,000	-	-	-	-	-	-
Walgett Housing	-	-	30,000	41,000	35,000	-	-	-	20,000	25,000	30,000	30,000
Walgett River - Viewing Platforms	-	-	-	-	-	-	50,000	-	50,000	-	-	-
Walgett - Trevallion Park	-	-	-	20,000	-	-	-	-	-	-	-	-
Walgett - Administration Centre	-	-	-	-	-	85,000	-	-	-	150,000	150,000	-
Walgett Lodge	-	-	15,000	-	-	-	-	-	-	-	-	-
Walgett - Beautification	-	-	80,000	-	-	-	-	-	-	-	-	-
Footpaths	-	-	934,600	-	-	-	-	-	-	-	-	-
Skate Paths	-	-	90,000	-	-	-	-	-	-	-	-	-
Bundy Clock Systems	-	-	30,000	-	-	-	-	-	-	-	-	-
LR - Opal Park Footpath	-	21,800	-	-	-	-	-	-	-	-	-	-
Walgett Aerodrome Residence-Paint & Kitc	-	6,700	-	-	-	-	-	-	-	-	-	-
Collarenebri Showground Upgrade	330,000	380,000	-	-	-	-	-	-	-	-	-	-
Spider Brown Oval	-	56,701	-	-	-	45,000	100,000	50,000	-	-	-	-
Collarenebri Sportsgrounds	-	93,000	87,224	-	-	-	-	-	-	-	-	-
Burren Junction Hall	-	53,010	-	-	-	-	-	-	-	-	-	-
Gem Gardens – Lightning Ridge	-	14,000	-	-	-	-	-	-	-	-	-	-
Walgett Administration Centre	-	185,000	-	-	-	-	-	-	-	-	-	-
Walgett - Ovals 2 & 3 Amenities (New)	-	385,000	-	-	-	-	-	-	-	-	-	-
Walgett Showground - Irrigation	-	60,191	-	-	-	-	-	-	-	-	-	-
Council Courtyard Upgrade	-	15,000	-	-	-	-	-	-	-	-	-	-
Depots - CCTV	-	30,000	-	-	-	-	-	-	-	-	-	-
Lightning Ridge - Carport next to Radio Station	-	4,700	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	849,790	2,595,951	3,201,319	432,509	386,526	363,672	492,931	465,264	403,000	328,000	350,000	230,000
Capital Surplus/(Deficit)	(519,790)	(1,463,582)	(561,638)	(387,509)	(296,526)	(363,672)	(492,931)	(465,264)	(403,000)	(328,000)	(350,000)	(230,000)

	Original Budget	Revised Budget										
CORPORATE & COMMUNITY SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Transfer from Reserves												
Transfer from Reserves - Unspent Grants	0	(25,000)	-	-	-	-	-	-	-	-	-	-
Transfers from Reserves - Walgett No Oval Refurbishment	0	(180,000)	-	-	-	-	-	-	-	-	-	-
Transfers from Reserves - Burren Junction Toilet Facility	0	(44,175)	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	0	(30,000)	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves	0	(35,000)	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves - Unspent Grants Community Services	0	(671,980)	-	-	-	-	-	-	-	-	-	-
Transfer From Reserves - Internal Audit	0	-	(40,000)	(30,000)	-	-	-	-	-	-	-	-
Transfer from Reserves - Unspent Grant	0	-	(50,000)	-	-	-	-	-	-	-	-	-
Transfer from Reserves - Unspent Grant Drug Action Teams	0	(32,905)	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves - Community Transport Options	0	(101,112)	-	-	-	-	-	-	-	-	-	-
Transfer From Reserves - Housing (Property Development)	(50,000)	(50,000)	(385,000)	-	-	-	-	-	-	-	-	-
Total Transfer from Reserves	(50,000)	(1,170,172)	(475,000)	(30,000)	-	-	-	-	-	-	-	-
Transfer to Reserve												
Total Transfer to Reserve	-	-	-	-	-	-	-	-	-	-	-	-
Reserves Surplus/(Deficit)	50,000	1,170,172	475,000	30,000	-	-	-	-	-	-	-	-
Internal Income												
Tourism Income Collarenebri	(20,360)	(20,360)	(20,767)	(21,182)	(21,606)	(22,038)	(22,479)	(22,929)	(23,388)	(23,856)	(24,333)	(24,820)
Administration Charge - Internal	(464,140)	(433,843)	(330,581)	(337,460)	(344,481)	(351,650)	(358,819)	(365,801)	(372,920)	(380,379)	(387,987)	(395,747)
Total Internal Income	(484,500)	(454,203)	(351,348)	(358,642)	(366,087)	(373,688)	(381,298)	(388,730)	(396,308)	(404,235)	(412,320)	(420,567)
Internal Expenditure												
Total Internal Expenditure	-	-	-	-	-	-	-	-	-	-	-	-
Internal Surplus/(Deficit)	484,500	454,203	351,348	358,642	366,087	373,688	381,298	388,730	396,308	404,235	412,320	420,567
Net Surplus/(Deficit)	(6,652,506)	(6,363,803)	(5,951,662)	(6,230,604)	(6,272,339)	(6,444,563)	(6,687,281)	(6,791,242)	(6,849,780)	(6,910,055)	(7,067,571)	(7,092,599)

	Original Budget	Revised Budget										
ENVIRONMENTAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Income												
Building Administration												
Heritage Advisor Grant	(6,101)	(2,243)	(2,288)	(2,334)	(2,375)	(2,417)	(2,453)	(2,490)	(2,534)	(2,578)	(2,630)	(2,683)
Heritage Projects Grant	(5,545)	(5,038)	(5,139)	(5,242)	(5,334)	(5,427)	(5,508)	(5,591)	(5,689)	(5,789)	(5,905)	(6,023)
Sundry Income	(3,328)	(3,328)	(3,378)	(3,429)	(3,472)	(3,515)	(3,568)	(3,622)	(3,685)	(3,749)	(3,824)	(3,900)
Application - Construction certificate	(6,048)	(6,048)	(6,139)	(6,231)	(6,309)	(6,388)	(6,484)	(6,581)	(6,696)	(6,813)	(6,949)	(7,088)
Application - Development	(22,185)	(22,185)	(22,518)	(22,856)	(23,142)	(23,431)	(23,782)	(24,139)	(24,561)	(24,991)	(25,491)	(26,001)
Drainage Diagrams	(3,549)	(3,549)	(3,602)	(3,656)	(3,702)	(3,748)	(3,804)	(3,861)	(3,929)	(3,998)	(4,078)	(4,160)
Building Inspections	(13,962)	(13,962)	(14,171)	(14,384)	(14,564)	(14,746)	(14,967)	(15,192)	(15,458)	(15,729)	(16,044)	(16,365)
Application - Complying Dev Cert	(5,545)	(5,545)	(5,628)	(5,712)	(5,783)	(5,855)	(5,943)	(6,032)	(6,138)	(6,245)	(6,370)	(6,497)
Application - Activity	(15,529)	(15,529)	(15,762)	(15,998)	(16,198)	(16,400)	(16,646)	(16,896)	(17,192)	(17,493)	(17,843)	(18,200)
Certificate - Planning	(16,637)	(16,637)	(16,887)	(17,140)	(17,354)	(17,571)	(17,835)	(18,103)	(18,420)	(18,742)	(19,117)	(19,499)
Certificate - Building	(3,328)	(3,328)	(3,378)	(3,429)	(3,472)	(3,515)	(3,568)	(3,622)	(3,685)	(3,749)	(3,824)	(3,900)
Certificate - Outstanding Notices	(3,328)	(3,328)	(3,378)	(3,429)	(3,472)	(3,515)	(3,568)	(3,622)	(3,685)	(3,749)	(3,824)	(3,900)
Agent Fee - Plan first	(78)	(78)	(79)	(80)	(81)	(82)	(83)	(84)	(85)	(86)	(88)	(90)
Regulatory												
Commission - Long Service Levy	(1,381)	(1,381)	(1,402)	(1,423)	(1,441)	(1,459)	(1,481)	(1,503)	(1,529)	(1,556)	(1,587)	(1,619)
Licences & Inspections - Other	-	(1,000)	(1,030)	(1,061)	(1,095)	(1,131)	(1,171)	(1,212)	(1,254)	(1,298)	(1,343)	(1,390)
Licences & Inspections - Food	(1,664)	(664)	(674)	(684)	(693)	(702)	(713)	(724)	(737)	(750)	(765)	(780)
Regulatory - Other Regulatory Fines	(792)	(792)	(816)	(840)	(867)	(895)	(926)	(958)	(992)	(1,027)	(1,063)	(1,100)
Eligible Pounds Rebate	(109)	-	-	-	-	-	-	-	-	-	-	-
Contributions to Animal Control/Regulation	(5,000)											
Companion Animals Act - Commission	(8,498)	(5,498)	(5,580)	(5,664)	(5,735)	(5,807)	(5,894)	(5,982)	(6,087)	(6,194)	(6,318)	(6,444)
Dog / Cat Microchip Implanting	(3,328)	(1,328)	(1,348)	(1,368)	(1,385)	(1,402)	(1,423)	(1,444)	(1,469)	(1,495)	(1,525)	(1,556)
Dog / Cat Impounding Fee	(4,317)	(1,817)	(1,844)	(1,872)	(1,895)	(1,919)	(1,948)	(1,977)	(2,012)	(2,047)	(2,088)	(2,130)
Collection Fines	(10,001)	(5,001)	(5,076)	(1,543)	665	836	849	862	877	892	910	928
Cemeteries												
Burial and Internment Fees	(49,509)	(53,509)	(54,312)	(55,127)	(55,816)	(56,514)	(57,362)	(58,222)	(59,241)	(60,278)	(61,484)	(62,714)
Cemetery Plaques	(9,538)	(5,538)	(5,621)	(5,705)	(5,776)	(5,848)	(5,936)	(6,025)	(6,130)	(6,237)	(6,362)	(6,489)
Total Operating Income	(199,300)	(177,326)	(180,050)	(179,207)	(179,296)	(181,451)	(184,214)	(187,020)	(190,331)	(193,701)	(197,612)	(201,600)

	Original Budget	Revised Budget										
ENVIRONMENTAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Expenditure												
Cemeteries												
Cemeteries	117,635	85,635	87,348	89,095	90,966	92,876	95,012	97,197	99,627	102,118	104,671	107,288
Regulatory												
Noxious Weeds Contribution to CMCC	107,087	107,824	109,980	112,180	114,536	116,941	119,631	122,383	125,443	128,579	131,793	135,088
Relief Regulatory Officer	10,250											
Water Sampling	55,754	55,754	56,869	58,006	59,224	60,468	61,859	63,282	64,864	66,486	68,148	69,852
General Staff - Salaries & Wages - Animal	83,998	101,998	104,293	106,640	109,039	111,765	114,559	117,423	120,652	123,970	127,379	131,200
Illegal Dumping - Walgett Shire	7,254	20,000	20,400	20,808	21,245	21,691	22,190	22,700	23,268	23,850	24,446	25,057
CCTV Operations and Maintenance	10,182	10,182	5,286	5,392	5,505	5,621	5,750	5,882	6,029	6,180	6,335	6,493
RID Online Dumping	654	654	-	-	-	-	-	-	-	-	-	-
Responsible Pet Ownership	24,756	11,756	11,991	12,231	12,488	12,750	13,043	13,343	13,677	14,019	14,369	14,728
Infringement processing fee expenses	8,575	1,075	1,097	1,119	1,142	1,166	1,193	1,220	1,251	1,282	1,314	1,347
Plant Running Expenses	50,341	45,341	46,248	47,173	48,164	49,175	50,306	51,463	52,750	54,069	55,421	56,807
Walgett Pound Running Costs	17,861	17,861	18,218	18,582	18,972	19,370	19,816	20,272	20,779	21,298	21,830	22,376
Purchase - Tools & Equipment	1,608	1,608	1,640	1,673	1,708	1,744	1,784	1,825	1,871	1,918	1,966	2,015
Derelict Vehicles	2,108	2,108	2,150	2,193	2,239	2,286	2,339	2,393	2,453	2,514	2,577	2,641
Building Administration												
General Staff - Salaries & Wages	803,445	540,045	496,981	508,163	519,597	532,587	545,902	559,550	574,938	590,749	606,995	625,205
Travel and Accommodation	-	5,000	5,113	5,228	5,346	5,480	5,617	5,757	5,915	6,078	6,245	6,432
Office Expenses	642	642	655	668	682	696	712	728	746	765	784	804
Contract Inspections	5,359	75,359	51,000	52,020	53,112	54,227	55,474	56,750	58,169	59,623	61,114	62,642
Plant Running Expenses	35,383	35,383	36,091	36,813	37,586	38,375	39,258	40,161	41,165	42,194	43,249	44,330
Professional Equipment	1,608	1,608	1,640	1,673	1,708	1,744	1,784	1,825	1,871	1,918	1,966	2,015
Development Application Review	2,680	-	-	-	-	-	-	-	-	-	-	-
Legal Costs	10,719	15,000	15,300	15,606	15,934	16,269	16,643	17,026	17,452	17,888	18,335	18,793
Heritage Advisor	17,686	5,686	5,800	5,916	6,040	6,167	6,309	6,454	6,615	6,780	6,950	7,124
Heritage Projects	16,077	10,077	10,279	10,485	10,705	10,930	11,181	11,438	11,724	12,017	12,317	12,625
Subscriptions - Journals & Publications	4,287	7,787	7,943	8,102	8,272	8,446	8,640	8,839	9,060	9,287	9,519	9,757
GIS Maintenance/Licensing	25,725	20,641	21,054	21,475	21,926	22,386	22,901	23,428	24,014	24,614	25,229	25,860
Local Environmental Plan Reviews	-	80,000	-	-	-	90,000	-	-	-	100,000	-	-
Total Operating Expenditure	1,421,674	1,259,024	1,117,376	1,141,241	1,166,136	1,283,160	1,221,903	1,251,339	1,284,333	1,418,196	1,352,952	1,390,479
Operating Surplus/(Deficit)	(1,222,374)	(1,081,698)	(937,326)	(962,034)	(986,840)	(1,101,709)	(1,037,689)	(1,064,319)	(1,094,002)	(1,224,495)	(1,155,340)	(1,188,879)

	Original Budget	Revised Budget											
ENVIRONMENTAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	
Capital Income													
SCC - Walgett Cemetery	-	(250,000)	-	-	-	-	-	-	-	-	-	-	-
Total Capital Income	-	(250,000)	-	-	-	-	-	-	-	-	-	-	-
Capital Expenditure													
Walgett Cemetery Asset New/Renewals	-	250,000	-	-	-	-	-	-	-	-	-	-	-
Companion Animals Facility - New	-	-	-	350,000	-	-	-	-	-	-	-	-	-
Walgett Cemetery	-	-	-	-	-	-	-	50,000	-	-	-	-	-
Total Capital Expenditure	-	250,000	-	350,000	-	-	-	50,000	-	-	-	-	-
Capital Surplus/(Deficit)	-	-	-	(350,000)	-	-	-	(50,000)	-	-	-	-	-
Transfer from Reserves													
Transfer from Reserves	-	-	-	(306,250)	-	-	-	-	-	-	-	-	-
Total Transfer from Reserves	-	-	-	(306,250)	-	-	-	-	-	-	-	-	-
Transfer to Reserve													
Transfer to Health/Demolition Reserve	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Transfer to Reserves - Animal Impound	43,750	43,750	43,750	-	-	-	-	-	-	-	-	-	-
Total Transfer to Reserve	58,750	58,750	58,750	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Reserves Surplus/(Deficit)	(58,750)	(58,750)	(58,750)	291,250	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)	(15,000)
Internal Income													
Total Internal Income	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Expenditure													
Total Internal Expenditure	-	-	-	-	-	-	-	-	-	-	-	-	-
Internal Surplus/(Deficit)	-	-	-	-	-	-	-	-	-	-	-	-	-
Net Surplus/(Deficit)	(1,281,124)	(1,140,448)	(996,076)	(1,020,784)	(1,001,840)	(1,116,709)	(1,052,689)	(1,129,319)	(1,109,002)	(1,239,495)	(1,170,340)	(1,203,879)	

	Original Budget	Revised Budget										
ENGINEERING & TECHNICAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Income												
Other Transport												
Aerodromes - Walgett	(12,224)	(12,224)	(12,407)	(12,593)	(12,750)	(12,909)	(13,103)	(13,300)	(13,533)	(13,770)	(14,045)	(14,326)
Gravel Supplies - External Sales	-	-	(250,000)	(257,500)	(265,869)	(274,510)	(284,118)	(294,062)	(304,354)	(315,006)	(326,031)	(337,442)
Truckwash Revenue	(5,055)	(5,055)	(5,131)	(5,208)	(5,273)	(5,339)	(5,419)	(5,500)	(5,596)	(5,694)	(5,808)	(5,924)
Saleyards revenue	(3,829)	(3,829)	(3,886)	(3,944)	(3,993)	(4,043)	(4,104)	(4,166)	(4,239)	(4,313)	(4,399)	(4,487)
Private Works Income	(49,193)	(18,630)	(18,909)	(19,193)	(19,433)	(19,676)	(19,971)	(20,271)	(20,626)	(20,987)	(21,407)	(21,835)
Engineering Administration												
Inspections - Driveways	(1,229)	(500)	(515)	(530)	(547)	(565)	(585)	(605)	(626)	(648)	(671)	(694)
Sundry Income	(5,545)	(545)	(553)	(561)	(568)	(575)	(584)	(593)	(603)	(614)	(626)	(639)
Roads												
Regional Roads Block Grant	(2,383,262)	(2,287,000)	(2,333,000)	(2,380,000)	(2,423,000)	(2,467,000)	(2,504,000)	(2,542,000)	(2,588,000)	(2,635,000)	(2,688,000)	(2,742,000)
Contribution RMS - Street Lighting	(28,957)	(32,000)	(32,640)	(33,293)	(33,876)	(34,469)	(34,986)	(35,511)	(36,132)	(36,764)	(37,499)	(38,249)
Regional Roads Block Grant -Supplementary	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)
Regional Roads Block Grant Traffic Facilities	(61,000)	(62,000)	(63,000)	(64,000)	(65,000)	(66,000)	(67,000)	(68,000)	(69,000)	(70,000)	(71,000)	(72,000)
RMCC -Routine Services	(960,738)	(748,000)	(989,560)	(1,019,247)	(1,052,373)	(1,086,575)	(1,124,605)	(1,163,966)	(1,204,705)	(1,246,870)	(1,290,510)	(1,335,678)
Contributions to Roads - Other	(10,558)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)	(10,000)
RMCC Ordered Works	(3,062,749)	(1,628,847)	(3,154,631)	(3,249,270)	(3,354,871)	(3,463,904)	(3,585,141)	(3,710,621)	(3,840,493)	(3,974,910)	(4,114,032)	(4,258,023)
Grant - Repair Program	(400,000)	-	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Grant - Roads to Recovery	(894,803)	(1,853,422)	(1,853,422)	(1,853,422)	(1,853,422)	(1,853,422)	(1,881,220)	(1,881,220)	(1,881,220)	(1,881,220)	(1,881,220)	(1,919,000)
Emergency Flood Grant	-	(400,000)	-	-	-	-	-	-	-	-	-	-
Financial Assistance Grant (FAG) - Roads	(1,979,246)	(2,016,451)	(2,056,780)	(2,097,920)	(2,135,680)	(2,174,000)	(2,206,610)	(2,240,000)	(2,280,000)	(2,320,000)	(2,367,000)	(2,414,000)
Sale of Surplus Materials	(1,541)											
Drought Communities Program - Roads	-	(13,407)	-	-	-	-	-	-	-	-	-	-
Roads & bridges sundry income	(792)	(792)	(804)	(816)	(826)	(836)	(849)	(862)	(877)	(892)	(910)	(928)
Recreation												
Burren Junction Pool Income	-	(1,917)	(2,575)	(2,652)	(2,738)	(2,827)	(2,926)	(3,028)	(3,134)	(3,244)	(3,358)	(3,476)
Burren Junction Bore Baths Camping Fees	-	(16,086)	(44,290)	(45,619)	(47,102)	(48,633)	(50,335)	(52,097)	(53,920)	(55,807)	(57,760)	(59,782)
Emergency Services												
Reimbursable income from SES	(22,185)	-	-	-	-	-	-	-	-	-	-	-
Reimbursable Income from RFS Zone	(33,277)	-	-	-	-	-	-	-	-	-	-	-
RFS Claimable Fire Hazard Reduction	(31,673)	(32,157)	(32,639)	(33,129)	(33,543)	(33,962)	(34,471)	(34,988)	(35,600)	(36,223)	(36,947)	(37,686)
Grant - Emergency Services Levy (ESL)	-	(39,158)	(39,941)	-	-	-	-	-	-	-	-	-

	Original Budget	Revised Budget										
ENGINEERING & TECHNICAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Fleet Management												
Plant Fund - Leaseback Contributions	(53,822)	(53,822)	(54,629)	(55,448)	(56,141)	(56,843)	(57,696)	(58,561)	(59,586)	(60,629)	(61,842)	(63,079)
Plant Operations - Sundry Income	(3,916)	(3,916)	(3,975)	(4,035)	(4,085)	(4,136)	(4,198)	(4,261)	(4,336)	(4,412)	(4,500)	(4,590)
Diesel Fuel Rebate	(83,191)	(83,191)	(84,439)	(85,706)	(86,777)	(87,862)	(89,180)	(90,518)	(92,102)	(93,714)	(95,588)	(97,500)
Total Operating Income	(10,233,785)	(9,467,949)	(11,592,726)	(11,779,086)	(12,012,867)	(12,253,086)	(12,526,101)	(12,779,130)	(13,053,682)	(13,335,717)	(13,638,153)	(13,986,338)
Operating Expenditure												
Other Transport												
Gravel Sales - Internal	(2,124,289)	(2,174,289)	(1,967,775)	(2,007,131)	(2,049,281)	(2,092,316)	(2,140,439)	(2,189,669)	(2,244,411)	(2,300,521)	(2,358,034)	(2,416,985)
Aerodrome Grounds	160,779	210,779	214,995	219,295	223,900	228,602	233,860	239,239	245,220	251,351	257,635	264,076
Tree Removal Program	26,796	36,964	27,503	28,053	28,642	29,243	29,916	30,604	31,369	32,153	32,957	33,781
Interest Paid - Loans	20,870	20,870	14,497	7,783	1,264	-	-	-	-	-	-	-
Footpaths Maintenance	57,530	57,530	58,681	59,855	61,112	62,395	63,830	65,298	66,930	68,603	70,318	72,076
Parking Areas	21,437	15,437	15,746	16,061	16,398	16,742	17,127	17,521	17,959	18,408	18,868	19,340
Street Lighting	160,779	160,779	163,995	167,275	170,788	174,375	178,386	182,489	187,051	191,727	196,520	201,433
Sealed Roads Sweeping	160,779	160,779	163,995	167,275	170,788	174,375	178,386	182,489	187,051	191,727	196,520	201,433
Sealed Roads - Litter Control	149,522	149,522	152,512	155,562	158,829	162,164	165,894	169,710	173,953	178,302	182,760	187,329
Stormwater												
Cesspit Cleaning Maintenance	28,941	28,941	29,520	30,110	30,742	31,388	32,110	32,849	33,670	34,512	35,375	36,259
Depreciation - Stormwater Drainage	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964
Walgett Levee Maintenance	32,066	32,066	32,707	33,361	34,062	34,777	35,577	36,395	37,305	38,238	39,194	40,174
Economic Affairs												
Truckwash Operations & Maintenance	3,027	6,727	6,862	6,999	7,146	7,296	7,464	7,636	7,827	8,023	8,224	8,430
Saleyard Maintenance	7,450	9,450	9,639	9,832	10,038	10,249	10,485	10,726	10,994	11,269	11,551	11,840
Private Works Expenditure - at cost work	35,525	15,525	15,836	16,153	16,492	16,838	17,225	17,621	18,062	18,514	18,977	19,451
Depreciation - Quarry	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
Gravel Pits - Restoration	1,429	11,429	11,658	11,891	12,141	12,396	12,681	12,973	13,297	13,629	13,970	14,319
Gravel Pits - Administration	6,304	6,304	6,446	6,591	6,739	6,907	7,080	7,257	7,457	7,662	7,873	8,109
Gravel Pits - Push Up	460,849	440,849	449,666	458,659	468,291	478,125	489,122	500,372	512,881	525,703	538,846	552,317
Gravel Pits - Crushing	128,166	248,166	253,129	258,192	263,614	269,150	275,340	281,673	288,715	295,933	303,331	310,914
Borrowing Costs - Amortisation of Discount	5,075	5,075	5,202	5,332	5,465	5,602	5,742	5,886	6,033	6,184	6,339	6,497
Engineering Administration												
Engineering software renewal/licence	23,033	23,033	23,494	23,964	24,467	24,981	25,556	26,144	26,798	27,468	28,155	28,859
Salaries & Wages Distribution-Rural Administration	881,272	631,272	701,713	717,502	733,646	751,987	770,787	790,057	811,784	834,108	857,046	882,757
Asset Management Plan Revisions	-	29,900	30,498	31,108	31,761	32,428	33,174	33,937	34,785	35,655	36,546	37,460
Meeting Expenses	28,962	35,962	36,681	37,415	38,201	39,003	39,900	40,818	41,838	42,884	43,956	45,055
Consultancy Fees	100,000	130,000	130,600	31,212	31,867	32,536	33,284	34,050	34,901	35,774	36,668	37,585
Plant Running Expenses	133,332	63,332	64,599	65,891	67,275	68,688	70,268	71,884	73,681	75,523	77,411	79,346
Advertising & Publicity	1,018	1,018	1,038	1,059	1,081	1,104	1,129	1,155	1,184	1,214	1,244	1,275
Legal Expenses	2,073	2,073	2,114	2,156	2,201	2,247	2,299	2,352	2,411	2,471	2,533	2,596

Roads - Urban

	Original Budget	Revised Budget										
ENGINEERING & TECHNICAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Inspection and Reporting	2,000	2,000	2,040	2,081	2,125	2,170	2,220	2,271	2,328	2,386	2,446	2,507
Depreciation - RBF Urban	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666
Urban Bridges - Concrete	1,000	-	1,020	1,040	1,062	1,084	1,109	1,135	1,163	1,192	1,222	1,253
Urban Unsealed Pavement Maintenance	2,000	12,000	2,040	2,081	2,125	2,170	2,220	2,271	2,328	2,386	2,446	2,507
Urban Corridor - Vegetation Control	154,473	429,473	193,262	196,460	200,586	204,798	209,508	214,327	219,685	225,177	230,806	236,576
Sealed Roads Pavement Management	185,651	347,651	342,364	349,211	355,864	362,463	372,396	384,348	391,967	401,766	411,810	422,105
Urban Traffic Facilities	57,401	47,401	58,549	59,720	60,974	62,254	63,686	65,151	66,780	68,450	70,161	71,915
Urban Corridor - Incident Response	5,676	1,693	14,987	15,287	15,608	15,936	16,303	16,678	17,095	17,522	17,960	18,409
Urban Drainage	85,534	65,534	51,545	52,576	53,680	54,807	56,068	57,358	58,792	60,262	61,739	63,282
Litter Control	1,000	-	1,020	1,040	1,062	1,084	1,109	1,135	1,163	1,192	1,222	1,253
Roads - Shire Rural Unsealed												
Inspection and reporting	76,728	71,728	78,263	79,828	81,504	83,216	85,130	87,088	89,265	91,497	93,784	96,129
Depreciation - RBF Shire Rural Unsealed	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681
Shire Unsealed Pavement	284,801	450,000	717,501	730,912	745,200	760,115	779,248	797,171	792,698	812,515	832,828	853,649
Other Bridges -Unsealed Roads	-	245,140	5,000	5,100	5,207	5,316	5,438	5,563	5,702	5,845	5,991	6,141
Corridor- Vegetation Control	10,788	-	11,004	11,224	11,460	11,701	11,970	12,245	12,551	12,865	13,187	13,517
Shire Traffic Facilities	64,134	74,922	65,417	66,725	68,126	69,557	71,157	72,794	74,614	76,479	78,391	80,351
Shire Corridor- Incident Response	5,000	1,000	5,100	5,202	5,311	5,423	5,548	5,676	5,818	5,963	6,112	6,265
Drainage	61,080	147,238	19,583	19,975	20,394	20,822	21,301	21,791	22,336	22,894	23,466	24,053
Shire Corridor including grid repairs	30,540	21,540	31,151	31,774	32,441	33,122	33,884	34,663	35,530	36,418	37,328	38,261
Litter Control	6,222	3,222	6,346	6,473	6,609	6,748	6,903	7,062	7,239	7,420	7,606	7,796
Roads - Shire Rural Sealed												
Inspection and reporting	12,552	7,552	12,803	13,059	13,333	13,613	13,926	14,246	14,602	14,967	15,341	15,725
Depreciation - RBF Shire Rural Sealed	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056
Interest Paid - Loans - Shire Roads	26,495	26,495	25,069	23,657	22,187	20,661	19,173	17,362	15,683	13,925	12,017	10,050
Sealed Pavement Maintenance	25,450	94,744	313,844	294,140	299,785	320,537	328,550	336,107	344,510	353,123	361,951	371,000
Local Rural Roads Sealed Bridge Maintenance	31,260											
Corridor - Vegetation Control	5,273	5,273	5,378	5,486	5,601	5,719	5,851	5,986	6,136	6,289	6,446	6,607
Traffic Facilities	22,761	22,761	23,216	23,680	24,177	24,685	25,253	25,834	26,480	27,142	27,821	28,517
Rural Incident Response	5,778	5,778	5,894	6,012	6,138	6,267	6,411	6,558	6,722	6,890	7,062	7,239
Shire Drainage	57,847	17,847	18,204	18,568	18,958	19,356	19,801	20,256	20,762	21,281	21,813	22,358
Shire Corridor including grid repairs	28,886	8,886	29,464	30,053	30,684	31,328	32,049	32,786	33,606	34,446	35,307	36,190
Shire Bitumen Patching	38,359	38,359										
Shire Heavy Patching	210,901	14,000										
Shire Shoulder Grading	16,078	16,078	16,400	16,728	17,079	17,438	17,839	18,249	18,705	19,173	19,652	20,143
Loan interest - Baroka Bridge	37,788	37,788	37,797	27,902	17,389	6,334	-	-	-	-	-	-
Roads - Shire Rural Sealed												
Inspection and reporting	30,760	23,063	23,524	23,994	24,498	25,012	25,587	26,176	26,830	27,501	28,189	28,894
Depreciation - RBF Regional Unsealed	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296
Interest on Borrowings	20,870	20,870	7,783	7,783	1,264	-	-	-	-	-	-	-
Rural Corridor- Vegetation Control	8,400	7,200	2,040	2,081	2,125	2,170	2,220	2,271	2,328	2,386	2,446	2,507
Traffic Facilities	8,144	18,884	19,262	19,647	20,060	20,481	20,952	21,434	21,970	22,519	23,082	23,659

	Original Budget	Revised Budget										
ENGINEERING & TECHNICAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Incident Response	6,847	3,847	3,924	4,002	4,086	4,172	4,268	4,366	4,475	4,587	4,702	4,820
Drainage	10,000	25,000	10,200	10,404	10,622	10,845	11,094	11,349	11,633	11,924	12,222	12,528
Rural Corridor including grid repairs	40,500	29,000	24,480	24,970	25,494	26,029	26,628	27,240	27,921	28,619	29,334	30,067
Regional Rural Unsealed Maintenance Grading	182,451	100,000	102,000	104,040	116,225	118,666	121,395	124,674	127,791	130,986	134,261	137,618
Roads -Regional Unsealed												
Inspection and Reporting	30,111	25,133	25,636	26,149	26,698	27,259	27,886	28,527	29,240	29,971	30,720	31,488
Depreciation - RBF Regional Sealed	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846
Corridor - Vegetation Control	48,425	5,000	50,000	51,000	52,071	53,164	54,387	55,638	57,029	58,455	59,916	61,414
Traffic Facilities	42,116	57,116	42,958	43,817	44,737	30,676	31,382	32,104	32,907	33,730	34,573	35,437
Corridor Incident Response	26,932	5,000	5,100	5,202	5,311	5,423	5,548	5,676	5,818	5,963	6,112	6,265
Rural Drainage	47,645	47,645	48,598	49,570	50,611	51,674	52,863	54,079	55,431	56,817	58,237	59,693
Rural Shoulder Grading	51,054	74,096	75,578	77,090	78,709	80,362	82,210	84,101	86,204	88,359	90,568	92,832
Sealed Roads Pavement Maintenan	50,042	25,000	1,346,743	1,422,920	1,447,329	1,482,284	1,516,377	1,536,337	1,570,820	1,606,015	1,646,165	1,688,513
Rural Heavy Patching	676,255	490,630										
Bitumen Patching	802,507	1,087,039										
Litter Control	48,216	32,216	32,860	33,517	34,221	34,940	35,744	36,566	37,480	38,417	39,377	40,361
Roads -Regional Sealed												
Regional Roads Flood Damage	-	400,000	-	-	-	-	-	-	-	-	-	-
Roads - State Highways Contract												
RMCC -Routine Services	804,103	748,000	989,560	1,019,247	1,052,373	1,086,575	1,124,605	1,163,966	1,204,705	1,246,870	1,290,510	1,335,678
RMCC Ordered Works	2,562,437	1,384,520	2,743,157	2,825,452	2,917,279	3,012,090	3,117,514	3,226,627	3,339,559	3,456,443	3,577,419	3,702,629
Emergency Services												
Office Expenses	2,144	2,144	2,187	2,231	2,278	2,326	2,379	2,434	2,495	2,557	2,621	2,687
RFS Claimable Fire Hazard Reduction	32,000	32,000	32,640	33,293	33,992	34,706	35,504	36,321	37,229	38,160	39,114	40,092
Emergency Expense (Not Claimable)	7,904	7,904	8,062	8,223	8,396	8,572	8,769	8,971	9,195	9,425	9,661	9,903
Reimbursable Expenses	32,157	32,157	32,800	33,456	34,159	34,876	35,678	36,499	37,411	38,346	39,305	40,288
Contribution - Rural Fire Service Zone operations	219,098	258,256	263,421	268,689	274,331	280,092	286,534	293,124	300,452	307,963	315,662	323,554
Subsidy Fire Brigades	42,564	42,251	43,096	43,958	44,881	45,824	46,878	47,956	49,155	50,384	51,644	52,935
SES - Sundry Expenses	21,079	11,079	11,301	11,527	11,769	12,016	12,292	12,575	12,889	13,211	13,541	13,880
Contribution - SES Emergency Service Lev	12,254	9,101	9,283	9,469	9,668	9,871	10,098	10,330	10,588	10,853	11,124	11,402
Maintenance - Other Assets												
Village Bores - Operations	3,636	5,136	5,239	5,344	5,456	5,571	5,699	5,830	5,976	6,125	6,278	6,435
Bore - Maintenance	8,144	8,144	8,307	8,473	8,651	8,833	9,036	9,244	9,475	9,712	9,955	10,204
Total Operating Expenditure	12,671,209	12,572,260	13,328,344	13,825,251	14,135,762	14,338,104	14,613,701	14,868,620	15,102,216	15,411,787	15,691,148	16,027,056
Operating Surplus/(Deficit)	(2,437,424)	(3,104,311)	(1,735,618)	(2,046,165)	(2,122,895)	(2,085,018)	(2,087,600)	(2,089,490)	(2,048,534)	(2,076,070)	(2,052,995)	(2,040,718)

	Original Budget	Revised Budget										
ENGINEERING & TECHNICAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Capital Income												
Drought Communities Program - Stormwater	-	(150,000)	-	-	-	-	-	-	-	-	-	-
Fixing Country Truck Washes - Federal	-	(25,158)	-	-	-	-	-	-	-	-	-	-
Fixing Country Truck Washes - State	-	(25,158)	-	-	-	-	-	-	-	-	-	-
Regional Roads Bridge Partnership	-	(342,581)	-	-	-	-	-	-	-	-	-	-
Grant - Restart (Fixing Country Road)	(2,534,600)	(6,360,063)	(10,450,800)	(4,081,000)	(4,081,000)	(4,081,000)	(1,400,000)	(2,800,000)	(2,800,000)	(2,800,000)	(2,800,000)	(2,800,000)
Roads - Grant Heavy Vehicle Safety and Productivity Progr	-	(1,200,000)	(2,800,000)	(2,500,000)	(2,500,000)	(2,500,000)	(800,000)	-	(800,000)	(800,000)	(800,000)	(800,000)
Recreation & Community Grant - Stronger Country Comm	-	(190,332)	-	-	-	-	-	-	-	-	-	-
Loan Income - Depot	-	-	-	(1,920,000)	-	-	-	-	-	-	-	-
Levee Stage 1-3 grant income	-	(380,608)	-	-	-	-	-	-	-	-	-	-
Grant - Restart Program	-	(871,146)	-	-	-	-	-	-	-	-	-	-
Sale of Vehicle, Plant & Equipment	(437,000)	(437,000)	(1,595,614)	(650,500)	(388,000)	(481,400)	(448,500)	(638,500)	(298,002)	(675,004)	(507,006)	(614,511)
Total Capital Income	(2,971,600)	(9,982,046)	(14,846,414)	(9,151,500)	(6,969,000)	(7,062,400)	(2,648,500)	(3,438,500)	(3,898,002)	(4,275,004)	(4,107,006)	(4,214,511)
Capital Expenditure												
Loan Principal Repayment - Aerodrome	110,228	110,228	116,745	123,415	64,317	-	-	-	-	-	-	-
Fixing Country Truck Washes Prg Saleyard	-	38,978	-	-	-	-	-	-	-	-	-	-
Grawin Bore Grant Expenditure	-	50,000	-	-	-	-	-	-	-	-	-	-
Levee upgrade stage 1-3 grant expense	-	386,907	-	-	-	-	-	-	-	-	-	-
Loan Principal - Depot	-	-	-	-	60,713	63,492	66,397	69,436	72,614	75,937	79,414	83,047
Timber Bridge Replacement	-	5,000	-	-	-	-	-	-	-	-	-	-
Loan Principal Repayment - Bridges	317,372	317,372	335,479	353,315	306,029	254,254	40,402	42,217	43,895	45,653	47,559	49,528
Loan Principal Repayments - Plant	232,853	232,853	241,633	-	-	-	-	-	-	-	-	-
Capital WIP - Reg Rds Rural Sealed Reseal	-	422,724	-	-	-	-	288,952	-	-	-	-	-
Capital WIP - Reg Rds Rural Sealed Rehab	500,000	114,074	800,000	-	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
Capital WIP - Reg Rds Rural Seal Gravel Roads	-	-	1,287,117	-	-	-	-	-	-	-	-	-
Capital WIP - Local Roads Unsealed Rehab	-	-	-	-	-	-	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000	1,600,000
Capital WIP - Local Rds Rural Sealed Reseal	-	-	-	251,150	166,302	-	155,733	378,945	386,830	399,041	402,277	404,986
Capital WIP - Local Rds Rural Sealed Rehab	-	-	-	-	617,807	617,807	645,605	627,070	627,070	627,070	627,070	640,000
Capital WIP - Local Roads Seal Gravel Roads	394,803	-	342,296	-	-	-	-	-	-	-	-	-
Capital WIP - Local Rds Rural Unsealed Gravel Resheet	317,669	-	317,669	400,000	400,000	400,000	709,712	703,535	703,535	703,535	703,535	703,535
Capital WIP - Urban Rds Sealed Reseal	400,000	564,542	400,000	444,179	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Drainage - Lightning Ridge	-	-	-	100,000	-	175,007	108,623	100,000	100,000	100,000	100,000	100,000
Kerb & Gutter/Footpath renewals	-	-	-	250,615	250,615	250,615	250,615	250,615	250,615	250,615	250,615	275,465
Capital WIP - Bridges Upgrade	-	642,489	-	-	-	-	-	-	-	-	-	-
RR426 Ridge Road	-	-	-	1,500,000	1,500,000	1,500,000	-	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
RR7716 Come by Chance Rd Rehabilitation	1,200,000	86,577	7,951,000	5,781,000	5,381,000	5,381,000	-	-	-	-	-	-
RR457 Gundabloui Road Rehabilitation	1,200,000	3,027,096	4,350,000	-	-	-	-	-	-	-	-	-
Purchase of vehicles, Plant & Equipment	1,152,855	1,087,855	1,821,000	2,540,000	1,636,000	1,652,000	1,003,500	811,500	883,000	1,323,500	1,994,500	1,866,000
Bugilbone Rd Sealing	-	2,796,827	-	-	-	-	-	-	-	-	-	-
Mercadoool Road	100,000											
Pandora St - Backfill	265,400											

	Original Budget	Revised Budget										
ENGINEERING & TECHNICAL SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Shakespeare Street Gravel Resheeting	-	8,439	-	-	-	-	-	-	-	-	-	-
Hare Street Gravel Resheeting	-	138,198	-	-	-	-	-	-	-	-	-	-
Rowena Levee - Feasibility	-	179,117	-	-	-	-	-	-	-	-	-	-
Footpaths - Collarenebri	-	17,738	-	-	-	-	-	-	-	-	-	-
Cryon Road	200,000	-	603,022	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Walgett Bore Baths	-	71,458	-	-	-	-	-	-	-	-	-	-
Cumberdoon Way Repair Programme Repair Grant)	800,000	-	-	-	-	-	-	-	-	-	-	-
Lightning Ridge Main Street Beautification (Opal)	-	27,960	75,000	75,000	-	-	-	-	-	-	-	-
Walgett - Wee Waa St (Fox to Pitt)	-	17,827	-	-	-	-	-	-	-	-	-	-
Rowena Drainage Improvements	-	94,894	-	-	-	-	-	-	-	-	-	-
New Bores (Cumborah)	-	841,211	-	-	-	-	-	-	-	-	-	-
Shire Parks Lighting	-	164,746	-	-	-	-	-	-	-	-	-	-
New Walgett Depot Design & Construction	-	-	-	1,920,000	-	-	-	-	-	-	-	-
RR457 Gundabloui Road - Mungindi End	-	3,000,000	-	-	-	-	-	-	-	-	-	-
Carinda Footpath and K&G	-	98,575	-	-	-	-	-	-	-	-	-	-
SR112 Brewon Road	-	436,211	600,000	476,000	479,000	479,000	670,170	670,170	670,170	670,170	670,170	670,170
WIP Euroka St Walgett	-	114,995	-	-	-	-	-	-	-	-	-	-
SR16 Mercadool Road	-	458,468	300,000	300,000	-	-	-	-	-	-	-	-
WIP Walgett Street Collarenebri	-	32,580	-	-	-	-	-	-	-	-	-	-
Purchase of NAVMAN GPS system	-	65,000	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	7,191,180	15,650,939	19,540,961	14,814,674	12,361,783	12,273,175	7,039,709	8,253,488	8,337,729	8,795,521	9,475,140	9,392,731
Capital Surplus/(Deficit)	(4,219,580)	(5,668,893)	(4,694,547)	(5,663,174)	(5,392,783)	(5,210,775)	(4,391,209)	(4,814,988)	(4,439,727)	(4,520,517)	(5,368,134)	(5,178,220)
Transfer from Reserves												
Transfer from Reserves - Unspent Grants	-	(68,953)	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves - Unspent Grant RTR	-	(168,898)	-	-	-	-	-	-	-	-	-	-
Transfer from Reserves - Unspent Loans Local Rds	-	(304,908)	-	-	-	-	-	-	-	-	-	-
Plant fund - reserve movement	(948,708)	(948,708)	(284,500)	(1,889,500)	(1,248,000)	(1,170,600)	(555,000)	(173,000)	(584,998)	(648,496)	(1,487,494)	(1,251,489)
Total Transfer from Reserves	(948,708)	(1,491,467)	(284,500)	(1,889,500)	(1,248,000)	(1,170,600)	(555,000)	(173,000)	(584,998)	(648,496)	(1,487,494)	(1,251,489)
Transfer to Reserve												
Transfer to Reserve - Gravel Remediation	100,000	-	-	-	-	-	-	-	-	-	-	-
Transfer Fleet profit to/from Restricted Reserve	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
Total Transfer to Reserve	1,070,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
Reserves Surplus/(Deficit)	(122,152)	520,607	(686,360)	918,640	277,140	199,740	(415,860)	(797,860)	(385,862)	(322,364)	516,634	280,629
Net Surplus/(Deficit)	(6,779,156)	(8,252,597)	(7,116,525)	(6,790,699)	(7,238,538)	(7,096,053)	(6,894,669)	(7,702,338)	(6,874,123)	(6,918,951)	(6,904,495)	(6,938,309)

WASTE MANAGEMENT	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Income												
S502 Garbage Charge - User	(1,110,083)	(1,114,109)	(1,147,532)	(1,181,958)	(1,220,372)	(1,260,034)	(1,304,135)	(1,349,780)	(1,397,022)	(1,445,918)	(1,496,525)	(1,548,903)
S496 Garbage Charge - Availability	(283,457)	(280,260)	(288,668)	(297,328)	(306,991)	(316,968)	(328,062)	(339,544)	(351,428)	(363,728)	(376,458)	(389,634)
Garbage Interest	(12,397)	(12,397)	(12,769)	(13,152)	(13,579)	(14,020)	(14,511)	(15,019)	(15,545)	(16,089)	(16,652)	(17,235)
Pension Rebate Write-Off	46,661	43,233	44,530	45,866	47,357	48,896	50,607	52,378	54,211	56,108	58,072	60,105
Interest Received from Investments	(75,104)	(75,104)	(29,829)	(25,320)	(25,597)	(18,762)	(10,055)	(13,578)	(16,238)	(21,676)	(28,700)	(33,872)
Pension Rate Subsidy	(25,071)	(24,269)	(24,754)	(25,249)	(25,691)	(26,141)	(26,533)	(26,931)	(27,402)	(27,882)	(28,440)	(29,009)
Fees & Charges - Walgett Landfill	-	(57,000)	(58,710)	(60,471)	(62,436)	(64,465)	(66,721)	(69,056)	(71,473)	(73,975)	(76,564)	(79,244)
Fees & Charges - Lightning Ridge Landfill	-	(5,000)	(5,150)	(5,305)	(5,477)	(5,655)	(5,853)	(6,058)	(6,270)	(6,489)	(6,716)	(6,951)
Sales - Recyclable Materials	-	(7,947)	(8,066)	(8,187)	(8,289)	(8,393)	(8,519)	(8,647)	(8,798)	(8,952)	(9,131)	(9,314)
Fines Collected	-	(65)	(67)	(69)	(71)	(73)	(76)	(79)	(82)	(85)	(88)	(91)
Sales - Sulo Bins	(4,991)	(8,491)	(8,746)	(9,008)	(9,301)	(9,603)	(9,939)	(10,287)	(10,647)	(11,020)	(11,406)	(11,805)
Grant - NetWaste	-	(8,000)	(8,160)	(8,323)	(8,469)	(8,617)	(8,746)	(8,877)	(9,032)	(9,190)	(9,374)	(9,561)
Council Property Rating Offset Account	33,620	33,698	34,709	35,750	36,912	38,112	39,446	40,827	42,256	43,735	45,266	46,850
Rates -Write Off	1,131	1,131	1,165	1,200	1,239	1,279	1,324	1,370	1,418	1,468	1,519	1,572
Interest Write-off	585	585	603	621	641	662	685	709	734	760	787	815
Total Operating Income	(1,429,106)	(1,513,995)	(1,511,444)	(1,550,933)	(1,600,124)	(1,643,782)	(1,691,088)	(1,752,572)	(1,815,318)	(1,882,933)	(1,954,410)	(2,026,277)
Operating Expenditure												
Consultant Fees	-	52,100	-	-	-	-	-	-	-	-	-	-
Collarenebri Waste Collection Operations	16,525	66,525	27,056	27,597	28,177	28,769	29,431	30,108	30,861	31,633	32,424	33,235
Carinda Tip Operations	9,212	20,000	20,400	20,808	21,245	21,691	22,190	22,700	23,268	23,850	24,446	25,057
Burren Junction Tip Operations	8,497	59,997	20,397	20,805	21,242	21,688	22,187	22,697	23,264	23,846	24,442	25,053
Rowena Tip Operations	7,176	20,000	20,400	20,808	21,245	21,691	22,190	22,700	23,268	23,850	24,446	25,057
Come by Chance Tip Operations	9,338	9,338	9,525	9,716	9,920	10,128	10,361	10,599	10,864	11,136	11,414	11,699
Clean-up Campaign	-	38,043	-	40,000	-	45,000	-	50,000	-	55,000	-	60,000
Village Tyre Shredding	7,980	2,980	3,040	3,101	3,166	3,232	3,306	3,382	3,467	3,554	3,643	3,734
L/Ridge Return and Earn Contributions	24,000	18,000	-	-	-	-	-	-	-	-	-	-
Waste Crushing	80,000	80,000	60,000	70,000	30,000	-	-	-	-	-	-	-
Depreciation	247,311	247,311	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
Memberships	4,116	4,116	4,198	4,282	4,372	4,464	4,567	4,672	4,789	4,909	5,032	5,158
Technical and Supervision	2,142	2,142	2,185	2,229	2,276	2,324	2,377	2,432	2,493	2,555	2,619	2,684
Purchase - Sulo Bins - Public sales	3,752	3,752	3,827	3,904	3,986	4,070	4,164	4,260	4,367	4,476	4,588	4,703
Purchase - Sulo Bins	2,851	2,851	2,908	2,966	3,028	3,092	3,163	3,236	3,317	3,400	3,485	3,572
Community DWM Collections (Roadside Skips)	28,388	47,388	27,936	28,495	29,093	29,704	30,387	31,086	31,863	32,660	33,477	34,314
Walgett Landfill Contract	353,327	408,000	416,160	424,483	433,397	442,498	452,675	463,087	474,664	486,531	498,694	511,161
Kerbside DWM Collections (MGBs)	186,955	186,955	190,694	194,508	198,593	202,763	207,427	212,198	217,503	222,941	228,515	234,228
EPA Bore Monitoring System (Contracted)	27,670	30,000	30,600	31,212	31,867	32,536	33,284	34,050	34,901	35,774	36,668	37,585
Herbicide Sampling	1,639	1,639	-	-	-	-	-	-	-	-	-	-
Hazardous Waste - Operations	8,291	8,291	8,457	8,626	8,807	8,992	9,199	9,411	9,646	9,887	10,134	10,387
Lightning Ridge Landfill Contract	319,764	384,346	392,033	399,874	408,271	416,845	426,432	436,240	447,146	458,325	469,783	481,528
Skips Waste Collection	68,733	68,733	70,108	71,510	73,012	74,545	76,260	78,014	79,964	81,963	84,012	86,112
Composting Operations	1,105	-	-	-	-	-	-	-	-	-	-	-
Collarenebri Tyre Shredding	3,991	3,991	4,071	4,152	4,239	4,328	4,428	4,530	4,643	4,759	4,878	5,000
AMP Strategy Investigation	50,347	50,347	-	-	-	-	-	-	-	-	-	-
Walgett Landfill Maintenance - Council Cost	4,958	20,258	20,663	21,076	21,519	21,971	22,476	22,993	23,568	24,157	24,761	25,380
Walgett Landfill tyre shredding	22,143	28,143	10,000	10,200	10,414	10,633	10,878	11,128	11,406	11,691	11,983	12,283
Green Waste mulching- Walgett	27,600	16,200	10,000	10,200	10,414	10,633	10,878	11,128	11,406	11,691	11,983	12,283

WASTE MANAGEMENT	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Lightning Ridge Landfill - Council Cost	69,677	19,677	20,071	20,472	20,902	21,341	21,832	22,334	22,892	23,464	24,051	24,652
Lightning Ridge Landfill tyre shredding	30,364	63,364	10,000	10,200	10,414	10,633	10,878	11,128	11,406	11,691	11,983	12,283
Green Waste mulching - L/Ridge	16,561	16,200	10,000	10,200	10,414	10,633	10,878	11,128	11,406	11,691	11,983	12,283
L/Ridge - Partial Closure of Waste Site	300,000	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expenditure	1,944,413	1,980,687	1,567,191	1,643,886	1,592,475	1,636,666	1,624,310	1,707,703	1,694,834	1,787,896	1,771,906	1,871,893
Operating Surplus/(Deficit)	(515,307)	(466,692)	(55,747)	(92,953)	7,649	7,116	66,778	44,869	120,484	95,037	182,504	154,384
Capital Income												
Grant - Environmental Trust	(280,000)	(280,000)	-	-	-	-	-	-	-	-	-	-
Waste Less Recycle More Initiative	-	(155,572)	(60,000)	(60,000)	-	-	-	-	-	-	-	-
WLRM - Landfill Consolidation	-	(111,528)	-	-	-	-	-	-	-	-	-	-
Grant - Drought Communities Program	(200,000)	(200,000)	-	-	-	-	-	-	-	-	-	-
Total Capital Income	(480,000)	(747,100)	(60,000)	(60,000)	-	-	-	-	-	-	-	-
Capital Expenditure												
Lightning Ridge Landfill Consolidation	-	300,000	-	-	-	-	-	-	-	-	-	-
Walgett - Recycle Shed	200,000	200,000	-	-	-	-	-	-	-	-	-	-
Dnew Waste Cell - Walgett	-	-	-	-	-	1,284,489	-	-	-	-	-	-
DWM Strategy Implementation	-	48,008	60,000	60,000	-	-	-	-	-	-	-	-
Walgett Landfill Environmental Improvements	-	172,208	-	-	-	-	-	-	-	-	-	-
Lightning Ridge Demountable Building	-	52,214	-	-	-	-	-	-	-	-	-	-
Lightning Ridge Recycling Shed	-	220,000	-	-	-	-	-	-	-	-	-	-
Lightning Ridge Environmental Improvements	-	30,524	-	-	-	-	-	-	-	-	-	-
Collarenebri Landfill Environmental Improvements	-	50,000	-	-	-	-	-	-	-	-	-	-
Burren Junction Environmental Improvements	-	50,000	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure	200,000	1,122,954	60,000	60,000	-	1,284,489	-	-	-	-	-	-
Capital Surplus/(Deficit)	280,000	(375,854)	-	-	-	(1,284,489)	-	-	-	-	-	-
Transfer from Reserves (Income)												
Transfer from Reserves	-	(880,744)	-	-	-	(1,284,489)	-	-	-	-	-	-
Transfer from Reserves - External	-	(153,525)	-	(31,531)	-	-	-	-	-	-	-	-
Total Transfer from Reserve (Income)	-	(1,034,269)	-	(31,531)	-	(1,284,489)	-	-	-	-	-	-
Transfer to Reserves (Expenditure)												
Transfer to Reserves - External	357,767	-	403	-	46,371	300,550	89,123	69,664	127,888	105,912	173,332	148,531
Transfer to Reserves	100,000	-	-	-	-	-	-	-	-	-	-	-
Total Transfer to Reserve Expenditure	457,767	-	403	-	46,371	300,550	89,123	69,664	127,888	105,912	173,332	148,531
Net Reserve Surplus/(Deficit)	(457,767)	1,034,269	(403)	31,531	(46,371)	983,939	(89,123)	(69,664)	(127,888)	(105,912)	(173,332)	(148,531)

WASTE MANAGEMENT	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Internal Expenditure												
Administration - Internal	108,577	108,577	111,074	113,629	116,242	118,916	121,056	123,235	125,453	127,962	130,521	133,131
		-	-	-	-	-	-	-	-	-	-	-
Total Internal Expenditure	108,577	108,577	111,074	113,629	116,242	118,916	121,056	123,235	125,453	127,962	130,521	133,131
Internal Surplus/(Deficit)	(108,577)	(108,577)	(111,074)	(113,629)	(116,242)	(118,916)	(121,056)	(123,235)	(125,453)	(127,962)	(130,521)	(133,131)
Net Surplus/(Deficit)	(801,651)	83,146	(167,224)	(175,051)	(154,964)	(412,350)	(143,401)	(148,030)	(132,857)	(138,837)	(121,349)	(127,278)

WATER SERVICES	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Income - Walgett												
Water Rates Charges	(978,175)	(988,862)	(1,018,528)	(1,049,084)	(1,083,179)	(1,118,382)	(1,157,525)	(1,198,038)	(1,239,969)	(1,283,368)	(1,328,286)	(1,374,776)
Pension Rebate Write-Off	4,832	4,397	4,529	4,665	4,817	4,974	5,148	5,328	5,514	5,707	5,907	6,114
Walgett Water Consumption Charges	(300,965)	(300,965)	(316,013)	(331,814)	(349,234)	(367,569)	(387,785)	(409,113)	(431,614)	(455,353)	(480,397)	(506,819)
NOW Aboriginal Communities O&M Fee Walg	(232,166)	(232,166)	(235,648)	(239,183)	(242,173)	(245,200)	(248,878)	(252,611)	(257,032)	(261,530)	(266,761)	(272,096)
NOW Aboriginal Communities Emergency Fee	(127,049)	(200,000)	(203,000)	(206,045)	(208,621)	(211,229)	(214,397)	(217,613)	(221,421)	(225,296)	(229,802)	(234,398)
Sale of Filtered Water	(1,084)	(1,084)	(1,138)	(1,195)	(1,258)	(1,324)	(1,397)	(1,474)	(1,555)	(1,641)	(1,731)	(1,826)
Interest from Investments	(33,325)	(33,325)	(8,075)	(7,063)	(7,738)	(10,287)	(13,054)	(17,286)	(20,333)	(25,067)	(32,728)	(40,174)
Interest on Water Usage Charges	(4,263)	(4,263)	(4,572)	(4,903)	(5,246)	(5,613)	(6,020)	(6,456)	(6,940)	(7,461)	(8,039)	(8,662)
Interest on Overdue Rates and Charges	(9,018)	(9,018)	(9,672)	(10,373)	(11,099)	(11,876)	(12,737)	(13,660)	(14,685)	(15,786)	(17,009)	(18,327)
Pensioner Rate Subsidy	(2,467)	(2,506)	(2,556)	(2,607)	(2,653)	(2,699)	(2,739)	(2,780)	(2,829)	(2,879)	(2,937)	(2,996)
Other Income	(8,873)	(8,873)	(9,006)	(9,141)	(9,255)	(9,371)	(9,512)	(9,655)	(9,824)	(9,996)	(10,196)	(10,400)
New Water Service Connection	(9,405)	(9,405)	(9,875)	(10,369)	(10,913)	(11,486)	(12,118)	(12,784)	(13,487)	(14,229)	(15,012)	(15,838)
Legal Income	(10,054)	(10,054)	(10,557)	(11,085)	(11,667)	(12,280)	(12,955)	(13,668)	(14,420)	(15,213)	(16,050)	(16,933)
Council Property Rating Offset Account	91,829	91,575	94,322	97,152	100,309	103,569	107,194	110,946	114,829	118,848	123,008	127,313
Charges - Write Off	2,196	2,196	2,262	2,330	2,406	2,484	2,571	2,661	2,754	2,850	2,950	3,053
Water - Write Off	6,681	6,681	7,015	7,366	7,753	8,160	8,609	9,082	9,582	10,109	10,665	11,252
Total Operating Income - Walgett	(1,611,306)	(1,695,672)	(1,720,512)	(1,771,349)	(1,827,751)	(1,888,129)	(1,955,595)	(2,027,121)	(2,101,430)	(2,180,305)	(2,266,418)	(2,355,513)
Operating Income - Lightning Ridge												
Water Rates Charges	(292,115)	(291,994)	(300,754)	(309,777)	(319,845)	(330,240)	(341,798)	(353,761)	(366,143)	(378,958)	(392,222)	(405,950)
Pension Rebate Write-Off	13,441	12,622	13,001	13,391	13,826	14,275	14,775	15,292	15,827	16,381	16,954	17,547
Lightning Ridge Water Consumption Charges	(113,603)	(113,603)	(122,975)	(129,124)	(135,903)	(143,038)	(150,905)	(159,205)	(167,961)	(177,199)	(186,945)	(197,227)
Interest Received from Investments	(43,003)	(43,003)	(16,916)	(17,137)	(17,603)	(20,563)	(23,262)	(28,791)	(31,663)	(39,729)	(48,693)	(52,942)
Interest on Water Usage Charges	(1,952)	(1,952)	(2,094)	(2,246)	(2,403)	(2,571)	(2,757)	(2,957)	(3,179)	(3,417)	(3,682)	(3,967)
Interest on Overdue Rates & Charges	(1,952)	(1,952)	(2,094)	(2,246)	(2,403)	(2,571)	(2,757)	(2,957)	(3,179)	(3,417)	(3,682)	(3,967)
Pensioner Rate Subsidy	(7,261)	(7,099)	(7,241)	(7,386)	(7,515)	(7,647)	(7,762)	(7,878)	(8,016)	(8,156)	(8,319)	(8,485)
Other Statutory Income	(8,237)	(8,237)	(8,361)	(8,486)	(8,592)	(8,699)	(8,829)	(8,961)	(9,118)	(9,278)	(9,464)	(9,653)
Standpipe Fee	(1,174)	(1,174)	(1,233)	(1,295)	(1,363)	(1,435)	(1,514)	(1,597)	(1,685)	(1,778)	(1,876)	(1,979)
New Water Service Connection Income L/Ridge	(7,548)	(7,548)	(7,925)	(8,321)	(8,758)	(9,218)	(9,725)	(10,260)	(10,824)	(11,419)	(12,047)	(12,710)
Legal Income	(2,916)	(2,916)	(3,062)	(3,215)	(3,384)	(3,562)	(3,758)	(3,965)	(4,183)	(4,413)	(4,656)	(4,912)
Council Property Rating Offset	11,859	12,160	12,525	12,901	13,320	13,753	14,234	14,732	15,248	15,782	16,334	16,906
Interest - Write Off	13	-	-	-	-	-	-	-	-	-	-	-
Water- Write Off	1,354	287	301	316	333	350	369	389	410	433	457	482
Total Operating Income - Lightning Ridge	(453,094)	(454,409)	(446,828)	(462,625)	(480,290)	(501,166)	(523,689)	(549,919)	(574,466)	(605,168)	(637,841)	(666,857)
Operating Income - Collarenebri												
Water Rates Charges	(291,420)	(316,098)	(325,581)	(335,348)	(346,247)	(357,500)	(370,013)	(382,963)	(396,367)	(410,240)	(424,598)	(439,459)
Pension Rebate Write-Off	2,517	2,450	2,524	2,600	2,685	2,772	2,869	2,969	3,073	3,181	3,292	3,407
Collarenebri Water Consumption Charges	(98,445)	(98,445)	(106,567)	(111,895)	(117,769)	(123,952)	(130,769)	(137,961)	(145,549)	(153,554)	(161,999)	(170,909)
Interest Received from Investments	(956)	(956)	(457)	(464)	(470)	(3,866)	(3,948)	(7,513)	(10,442)	(16,974)	(24,260)	(29,466)
Interest on Water Usage Charges	(2,135)	(2,135)	(2,290)	(2,456)	(2,628)	(2,812)	(3,016)	(3,235)	(3,478)	(3,739)	(4,029)	(4,341)
Interest on Overdue Rates & Charges	(6,736)	(6,736)	(7,224)	(7,748)	(8,290)	(8,870)	(9,513)	(10,203)	(10,968)	(11,791)	(12,705)	(13,690)
Pensioner Rate Subsidy	(1,367)	(1,367)	(1,394)	(1,422)	(1,447)	(1,472)	(1,494)	(1,516)	(1,543)	(1,570)	(1,601)	(1,633)
Other income	(5,713)	(5,713)	(5,799)	(5,886)	(5,960)	(6,035)	(6,126)	(6,218)	(6,327)	(6,438)	(6,567)	(6,698)

	Original Budget	Revised Budget										
WATER SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
New Water Service Connection Income Collar	(2,407)	(2,407)	(2,527)	(2,653)	(2,792)	(2,939)	(3,101)	(3,272)	(3,452)	(3,642)	(3,842)	(4,053)
Legal Income	(6,081)	(6,081)	(6,385)	(6,704)	(7,056)	(7,426)	(7,834)	(8,265)	(8,720)	(9,200)	(9,706)	(10,240)
Council Property Rating Offset Account	23,746	23,682	24,392	25,124	25,941	26,784	27,721	28,691	29,695	30,734	31,810	32,923
Interest Write Off	62	62	66	71	76	81	87	93	100	108	116	125
Water - Write Off	3,596	3,596	3,704	3,815	3,939	4,067	4,209	4,356	4,508	4,666	4,829	4,998
Total Operating Income - Collarenebri	(385,339)	(410,148)	(427,538)	(442,966)	(460,018)	(481,168)	(500,928)	(525,037)	(549,470)	(578,459)	(609,260)	(639,036)
Operating Income - Villages												
Pension Rebate Write off- CARINDA	-	-	-	-	-	-	-	-	-	-	-	-
Pension Rebate Write off - ROWENA	1,124	962	991	1,021	1,054	1,088	1,126	1,165	1,206	1,248	1,292	1,337
Carinda Town Bore Water Charges	(21,637)	(21,578)	(22,225)	(22,892)	(23,636)	(24,404)	(25,258)	(26,142)	(27,057)	(28,004)	(28,984)	(29,998)
Water Charges Income - ROWENA	(8,730)	(8,708)	(8,969)	(9,238)	(9,538)	(9,848)	(10,193)	(10,550)	(10,919)	(11,301)	(11,697)	(12,106)
Carinda Water Consumption Charges	(10,369)	(10,369)	(10,887)	(11,431)	(12,031)	(12,663)	(13,359)	(14,094)	(14,869)	(15,687)	(16,550)	(17,460)
Water Consumption Charges Rowena	(3,484)	(3,484)	(3,658)	(3,841)	(4,043)	(4,255)	(4,489)	(4,736)	(4,996)	(5,271)	(5,561)	(5,867)
Interest Received from Investments	(30)	(200)	(62)	(63)	(64)	(65)	(66)	(67)	(68)	(69)	(70)	(71)
Interest on Water Usage Charges	(781)	(781)	(838)	(899)	(962)	(1,029)	(1,104)	(1,184)	(1,273)	(1,368)	(1,474)	(1,588)
Interest on Overdue Rates and Charges -ROW	(726)	(726)	(779)	(835)	(893)	(956)	(1,025)	(1,099)	(1,181)	(1,270)	(1,368)	(1,474)
Pensioner Rate - Subsidy	(633)	(557)	(568)	(579)	(589)	(599)	(608)	(617)	(628)	(639)	(652)	(665)
New Water Service Connection Income Rowe	(1,174)	(1,174)	(1,233)	(1,295)	(1,363)	(1,435)	(1,514)	(1,597)	(1,685)	(1,778)	(1,876)	(1,979)
Legal Income	(1,459)	(1,459)	(1,532)	(1,609)	(1,693)	(1,782)	(1,880)	(1,983)	(2,092)	(2,207)	(2,328)	(2,456)
Sundry Income	(777)	(777)	(789)	(801)	(811)	(821)	(833)	(845)	(860)	(875)	(893)	(911)
Council Property Rating Offset Account	2,515	2,509	2,584	2,662	2,749	2,838	2,937	3,040	3,146	3,256	3,370	3,488
Total Operating Income - Villages	(46,161)	(46,342)	(47,965)	(49,800)	(51,820)	(53,931)	(56,266)	(58,709)	(61,276)	(63,965)	(66,791)	(69,750)
Total Income	(2,495,900)	(2,606,571)	(2,642,843)	(2,726,740)	(2,819,879)	(2,924,394)	(3,036,478)	(3,160,786)	(3,286,642)	(3,427,897)	(3,580,310)	(3,731,156)
Operating Expenditure - Walgett												
NOW Aboriginal Communities O&M Exp Walg	225,091	225,091	229,593	234,185	239,103	244,124	249,739	255,483	261,870	268,417	275,127	282,005
NOW Aboriginal Communities Emergency Exp	92,378	170,000	173,400	176,868	180,582	184,374	188,615	192,953	197,777	202,721	207,789	212,984
Town Bore Maintenance	5,359	47,169	48,112	49,074	50,105	51,157	52,334	53,538	54,876	56,248	57,654	59,095
Walgett Water - private works	5,359	-	-	-	-	-	-	-	-	-	-	-
Depreciation	258,786	258,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786
Telemetry and Computerisation	4,287	4,287	4,373	4,460	4,554	4,650	4,757	4,866	4,988	5,113	5,241	5,372
Water Meter Replacements	6,412	6,412	6,540	6,671	6,811	6,954	7,114	7,278	7,460	7,647	7,838	8,034
Software, IT, & Meter Readers	10,907	2,907	2,965	3,024	3,088	3,153	3,226	3,300	3,383	3,468	3,555	3,644
Administration Expenses - Interest on Loans	-	-	16,651	21,138	19,890	18,604	17,280	15,914	14,508	13,059	11,565	10,027
Algae Monitor/Treatment	111	111	-	-	-	-	-	-	-	-	-	-
Surface License Costs - DNR	83,070	83,070	84,731	86,426	88,241	90,094	92,166	94,286	96,643	99,059	101,535	104,073
Filtration Plant - Chemicals	60,029	55,029	56,130	57,253	58,455	59,683	61,056	62,460	64,022	65,623	67,264	68,946
Save Water Alliance Fees	536	536	547	558	570	582	595	609	624	640	656	672
Reservoirs - Operations	3,108	3,108	3,170	3,233	3,301	3,370	3,448	3,527	3,615	3,705	3,798	3,893
Reservoirs - Repairs and Maintenance	50,304	90,304	51,310	52,336	53,435	54,557	55,812	57,096	58,523	59,986	61,486	63,023
Mains - Operations	28,812	28,812	29,388	29,976	30,605	31,248	31,967	32,702	33,520	34,358	35,217	36,097
Mains - Repairs and Maintenance	212,312	212,312	216,558	220,889	225,528	230,264	235,560	240,978	247,002	253,177	259,506	265,994
Valves and Hydrants Repair	10,891	10,891	11,109	11,331	11,569	11,812	12,084	12,362	12,671	12,988	13,313	13,646

WATER SERVICES	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Meter Readings	12,359	12,359	12,606	12,858	13,128	13,404	13,712	14,027	14,378	14,737	15,105	15,483
Service Connection Repairs	37,515	47,515	48,465	49,434	50,472	51,532	52,717	53,929	55,277	56,659	58,075	59,527
Pumping Station - Operations	48,144	48,144	49,107	50,089	51,141	52,215	53,416	54,645	56,011	57,411	58,846	60,317
Pumping Stations - Repair and Maintenance	42,330	60,330	61,537	62,768	64,086	65,432	66,937	68,477	70,189	71,944	73,743	75,587
Filtration Plant - Operations	215,276	220,276	224,682	229,176	233,989	238,903	244,398	250,019	256,269	262,676	269,243	275,974
Filtration Plant - Repairs and Maintenance	57,336	77,336	58,483	59,653	60,906	62,185	63,615	65,078	66,705	68,373	70,082	71,834
LMWUA Fees	21,896	21,896	22,334	22,781	23,259	23,747	24,293	24,852	25,473	26,110	26,763	27,432
LMWUA project costs	16,376	-	-	-	-	-	-	-	-	-	-	-
LMWUA - ICWCMP	94,696	94,696	-	-	-	-	-	-	-	-	-	-
Technical and Supervision	16,077	16,077	16,399	16,727	17,078	17,437	17,838	18,248	18,704	19,172	19,651	20,142
12.04822.4054 NOW Aboriginal WS&S Progr	21,731	-	-	-	-	-	-	-	-	-	-	-
Total Operating Expenditure - Walgett	1,641,488	1,797,454	1,781,976	1,814,694	1,843,682	1,873,267	1,906,465	1,940,413	1,978,274	2,017,077	2,056,838	2,097,587
Operating Expenditure - Lightning Ridge												
Water Connections Audits	50,000	50,000	-	-	-	-	-	-	-	-	-	-
Depreciation	208,981	208,981	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336
Licenses	6,377	6,069	6,190	6,314	6,447	6,582	6,733	6,888	7,060	7,237	7,418	7,603
AvData Telemetry Standpipes	10,363	10,363	10,570	10,781	11,007	11,238	11,496	11,760	12,054	12,355	12,664	12,981
Telemetry and Computerisation	8,575	17,575	8,747	8,922	9,109	9,300	9,514	9,733	9,976	10,225	10,481	10,743
Meter Replacements	3,216	3,216	3,280	3,346	3,416	3,488	3,568	3,650	3,741	3,835	3,931	4,029
Software, IT, & Meter Readers	1,072	1,072	1,093	1,115	1,138	1,162	1,189	1,216	1,246	1,277	1,309	1,342
Algae Monitor / Treatment	7,635	7,635	7,788	7,944	8,111	8,281	8,471	8,666	8,883	9,105	9,333	9,566
Filtration Plant - Chemicals/Disinfection	858	858	875	893	912	931	952	974	998	1,023	1,049	1,075
Save Water Alliance Fees	444	444	453	462	472	482	493	504	517	530	543	557
Reservoirs - Operations	29,920	34,920	35,618	36,330	37,093	37,872	38,743	39,634	40,625	41,641	42,682	43,749
Reservoirs - Repairs and Maintenance	5,626	5,626	5,739	5,854	5,977	6,103	6,243	6,387	6,547	6,711	6,879	7,051
Mains - Operations	1,063	1,663	1,696	1,730	1,766	1,803	1,844	1,886	1,933	1,981	2,031	2,082
Mains - Repairs and Maintenance	64,311	71,311	72,737	74,192	75,750	77,341	79,120	80,940	82,964	85,038	87,164	89,343
Bore - Maintenance and Repairs	1,018	11,018	11,238	11,463	11,704	11,950	12,225	12,506	12,819	13,139	13,467	13,804
Water Connection Maintenance	5,270	5,270	5,375	5,483	5,598	5,716	5,847	5,981	6,131	6,284	6,441	6,602
Meter Readings	32,281	32,281	32,927	33,586	34,291	35,011	35,816	36,640	37,556	38,495	39,457	40,443
Service Connection Repairs	12,521	6,921	7,059	7,200	7,351	7,505	7,678	7,855	8,051	8,252	8,458	8,669
Pumping station - Operations	55,737	48,737	49,712	50,706	51,771	52,858	54,074	55,318	56,701	58,119	59,572	61,061
Pumping station - Repairs and maintenance	56,356	56,356	57,483	58,633	59,864	61,121	62,527	63,965	65,564	67,203	68,883	70,605
Filtration Plant - Repairs & Maintenance	1,809	1,809	1,845	1,882	1,922	1,962	2,007	2,053	2,104	2,157	2,211	2,266
Total Operating Expenditure - Lightning Ridge	563,433	582,125	502,761	509,172	516,035	523,042	530,876	538,892	547,806	556,943	566,309	575,907
Operating Expenditure - Collarenebri												
Water Connections Audits	25,000	-	-	-	-	-	-	-	-	-	-	-
Depreciation	143,147	143,147	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774
Water Meter Replacement & Repairs	3,216	3,216	3,280	3,346	3,416	3,488	3,568	3,650	3,741	3,835	3,931	4,029
Surface License Costs - Dept LW&C	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391
Filtration Plant - Chemicals	53,219	53,219	13,483	13,753	14,042	14,337	14,667	15,004	15,379	15,763	16,157	16,561
Save Water Alliance Fees	194	194	198	202	206	210	215	220	226	232	238	244
Reservoirs - Operations	4,181	4,181	4,265	4,350	4,441	4,534	4,638	4,745	4,864	4,986	5,111	5,239

WATER SERVICES	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Reservoirs - Repairs and Maintenance	4,287	4,287	4,373	4,460	4,554	4,650	4,757	4,866	4,988	5,113	5,241	5,372
Mains - Operations	4,428	4,428	4,517	4,607	4,704	4,803	4,913	5,026	5,152	5,281	5,413	5,548
Mains - Repairs and Maintenance	32,157	32,157	32,800	33,456	34,159	34,876	35,678	36,499	37,411	38,346	39,305	40,288
Meter Readings	9,648	9,648	9,841	10,038	10,249	10,464	10,705	10,951	11,225	11,506	11,794	12,089
Service Connection Repairs	21,437	16,437	16,766	17,101	17,460	17,827	18,237	18,656	19,122	19,600	20,090	20,592
Pumping Stations - Operations	40,744	33,744	34,419	35,107	35,844	36,597	37,439	38,300	39,258	40,239	41,245	42,276
Pumping Stations - Repair and Maintenance	18,700	25,700	26,214	26,738	27,299	27,872	28,513	29,169	29,898	30,645	31,411	32,196
Filtration Plant -Operations	197,474	182,474	100,443	102,452	104,603	106,800	109,256	111,769	114,563	117,427	120,363	123,372
Filtration Plant - Repairs and Maintenance	35,854	165,854	36,571	37,302	38,085	38,885	39,779	40,694	41,711	42,754	43,823	44,919
Contract VEOLA WTP Operations	24,117	38,734	39,509	40,299	41,145	42,009	42,975	43,963	45,062	46,189	47,344	48,528
Total Operating Expenditure - Collarene	623,194	722,811	526,844	533,376	540,372	547,517	555,505	563,677	572,765	582,081	591,631	601,418
Operating Expenditure - Villages												
Depreciation Rowena	18,505	18,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505
Licenses	209	209	209	209	209	209	209	209	209	209	209	209
AvData Telemetry Standpipes	214	214	218	222	227	232	237	242	248	254	260	267
Telemetry and Computerisation	5,359	-	-	-	-	-	-	-	-	-	-	-
Inspections	255	630	643	656	670	684	700	716	734	752	771	790
Reservoirs - Operations	4,287	4,287	4,373	4,460	4,554	4,650	4,757	4,866	4,988	5,113	5,241	5,372
Reservoirs - Repairs & Maintenance	1,527	6,840	6,977	7,117	7,266	7,419	7,590	7,765	7,959	8,158	8,362	8,571
Mains - Repairs and Maintenance	7,118	7,118	7,260	7,405	7,561	7,720	7,898	8,080	8,282	8,489	8,701	8,919
Bore - Operations	5,053	5,053	5,154	5,257	5,367	5,480	5,606	5,735	5,878	6,025	6,176	6,330
Meter Readings	1,072	1,072	1,093	1,115	1,138	1,162	1,189	1,216	1,246	1,277	1,309	1,342
Service Connection Repairs	684	684	698	712	727	742	759	776	795	815	835	856
Pumping Stations - Operations	6,967	6,967	7,106	7,248	7,400	7,555	7,729	7,907	8,105	8,308	8,516	8,729
Pumping Stations - Repair and Maintenance	750	750	765	780	796	813	832	851	872	894	916	939
Depreciation Carinda	14,700	14,700	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451
Telemetry and Computerisation	1,072	-	-	-	-	-	-	-	-	-	-	-
Water Meter Replacements & Repairs	1,072	1,072	1,093	1,115	1,138	1,162	1,189	1,216	1,246	1,277	1,309	1,342
Reservoirs - Operations	1,930	1,930	1,969	2,008	2,050	2,093	2,141	2,190	2,245	2,301	2,359	2,418
Reservoirs - Repairs and Maintenance	3,752	3,752	3,827	3,904	3,986	4,070	4,164	4,260	4,367	4,476	4,588	4,703
Mains - Operations	666	3,366	3,433	3,502	3,576	3,651	3,735	3,821	3,917	4,015	4,115	4,218
Mains - Repairs and Maintenance	16,469	14,469	14,758	15,053	15,369	15,692	16,053	16,422	16,833	17,254	17,685	18,127
Meter Readings	3,515	3,515	3,585	3,657	3,734	3,812	3,900	3,990	4,090	4,192	4,297	4,404
Service Connection Repairs	2,572	2,572	2,623	2,675	2,731	2,788	2,852	2,918	2,991	3,066	3,143	3,222
Pumping Stations - Operations	2,251	2,251	2,296	2,342	2,391	2,441	2,497	2,554	2,618	2,683	2,750	2,819
Pumping Stations - Repair and Maintenance	3,108	3,108	3,170	3,233	3,301	3,370	3,448	3,527	3,615	3,705	3,798	3,893
Depreciation Cumborah	10,183	10,183	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450
Telemetry and Computerisation	974	-	-	-	-	-	-	-	-	-	-	-
Reservoirs - Operations	1,072	1,072	1,093	1,115	1,138	1,162	1,189	1,216	1,246	1,277	1,309	1,342

WATER SERVICES	Original Budget	Revised Budget										
	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Pumping Station - Operations	3,054	3,054	3,115	3,177	3,244	3,312	3,388	3,466	3,553	3,642	3,733	3,826
Pumping Stations - Repair and Maintenance	5,217	5,217	5,321	5,427	5,541	5,657	5,787	5,920	6,068	6,220	6,376	6,535
Total Operating Expenditure - Villages	123,607	122,590	107,185	108,795	110,520	112,282	114,255	116,269	118,511	120,808	123,164	125,579
Total Operating Expenditure	2,951,722	3,224,980	2,918,766	2,966,037	3,010,609	3,056,108	3,107,101	3,159,251	3,217,356	3,276,909	3,337,942	3,400,491
Operating Surplus/(Deficit)	(455,822)	(618,409)	(275,923)	(239,297)	(190,730)	(131,714)	(70,623)	1,535	69,286	150,988	242,368	330,665
Capital Income - Walgett												
Safe Secure Water Funding	-	(1,010,000)	-	-	-	-	-	-	-	-	-	-
Reverse Osmosis Plant	-	(107,130)	-	-	-	-	-	-	-	-	-	-
Water Security Grant (Weir)	-	(7,116,972)	-	-	-	-	-	-	-	-	-	-
Loan Income - Walgett Water	-	-	(750,000)	-	-	-	-	-	-	-	-	-
Total Capital Income - Walgett	-	(8,234,102)	(750,000)	-	-	-	-	-	-	-	-	-
Capital Income - Lightning Ridge												
Grant - Restart NSW	(878,229)	(878,229)	-	-	-	-	-	-	-	-	-	-
Total Capital Income - Lightning Ridge	(878,229)	(878,229)	-	-	-	-	-	-	-	-	-	-
Capital Income - Collarenebri												
Safe Secure Water Funding	(1,000,000)	(757,500)	-	-	-	-	-	-	-	-	-	-
Total Capital Income - Collarenebri	(1,000,000)	(757,500)	-	-	-	-	-	-	-	-	-	-
Total Capital Income	(1,878,229)	(9,869,831)	(750,000)	-	-	-	-	-	-	-	-	-
Capital Expenditure - Walgett												
Walgett System Asset Replacement	-	-	100,000	-	-	100,000	-	-	100,000	-	-	100,000
New Bore Capital WIP	-	1,010,000	750,000	-	-	-	-	-	-	-	-	-
Water Security Grant (Weir)	-	7,309,761	-	-	-	-	-	-	-	-	-	-
Water Treatment Plant - WIP	-	125,434	-	-	-	-	-	-	-	-	-	-
Loan Repayments - Principal	-	-	30,056	41,137	42,385	43,671	44,996	46,361	47,767	49,216	50,710	52,248
Water Reservoir WIP	-	116,075	-	-	-	-	-	-	-	-	-	-
Telemetry and Computerisation Replacement	-	-	90,000	90,000	-	-	-	-	-	-	-	-
Town Bore Pump - Emergency Spare	-	27,607	-	-	-	-	-	-	-	-	-	-
LMWUA Capital Projects WIP	-	29,094	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Walgett	-	8,617,971	970,056	131,137	42,385	143,671	44,996	46,361	147,767	49,216	50,710	152,248
Capital Expenditure - Lightning Ridge												
Water System Asset Replacement	1,170,972	1,170,972	-	-	100,000	-	100,000	-	-	100,000	-	-
LR WIP - Telemetry and Computerisation	-	-	90,000	90,000	-	-	-	-	-	-	-	-
LMWUA Capital Projects- L/R	-	38,879	-	-	-	-	-	-	-	-	-	-
New Pipelines	-	33,000	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Lightning Ridge	1,170,972	1,242,851	90,000	90,000	100,000	-	100,000	-	-	100,000	-	-

	Original Budget	Revised Budget										
WATER SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Capital Expenditure - Collarenebri												
Colly WIP - Telemetry and Computerisation	-	-	90,000	90,000	-	-	-	-	-	-	-	-
Collarenebri - New Bore	-	1,065,298	-	-	-	-	-	-	-	-	-	-
Pre-Treatment & Sludge Handling Scoping Stu	-	40,886	-	-	-	-	-	-	-	-	-	-
Collarenebri switchboard replacement	-	3,300	-	-	-	-	-	-	-	-	-	-
Collarenebri system asset replacement	1,000,000	145,000	-	100,000	-	-	-	100,000	-	-	100,000	-
Other Structures - Capital WIP	-	14,250	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure - Collarenebri	1,000,000	1,268,734	90,000	190,000	-	-	-	100,000	-	-	100,000	-
Capital Expenditure - Villages												
Villages WIP - Telemetry and Computerisation	-	-	30,000	30,000	-	-	-	-	-	-	-	-
Total Capital Expenditure - Villages	-	-	30,000	30,000	-	-	-	-	-	-	-	-
Capital Surplus/(Deficit)	(292,743)	(1,259,725)	(430,056)	(441,137)	(142,385)	(143,671)	(144,996)	(146,361)	(147,767)	(149,216)	(150,710)	(152,248)
Transfer from Reserves (Income)												
Transfer from Reserves - Capital	(292,743)	(1,363,345)	(400,000)	(400,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer from Reserves	(91,930)	-	-	-	-	-	-	-	-	-	-	-
Total Transfer from Reserves (Income)	(384,673)	(1,363,345)	(400,000)	(400,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Transfer to Reserves (Expenditure)												
Transfer to Reserves	-	157,902	187,493	285,565	327,828	381,036	435,711	501,865	563,904	639,299	724,221	805,654
Total Transfer to Reserves (Expenditure)	-	157,902	187,493	285,565	327,828	381,036	435,711	501,865	563,904	639,299	724,221	805,654
Net Reserve Surplus/(Deficit)	384,673	1,205,443	212,507	114,435	(227,828)	(281,036)	(335,711)	(401,865)	(463,904)	(539,299)	(624,221)	(705,654)
Internal Expenditure												
Administration - Walgett	183,199	183,199	105,263	107,368	109,515	111,705	113,939	116,218	118,542	120,913	123,331	125,798
Administration - Lightning Ridge	22,887	22,887	23,345	23,812	24,288	24,774	25,269	25,774	26,289	26,815	27,351	27,898
Administration - Collarenebri	71,079	71,079	41,901	42,739	43,594	44,466	45,355	46,262	47,187	48,131	49,094	50,076
Administration - Rowena	1,989	1,989	2,029	2,070	2,111	2,153	2,196	2,240	2,285	2,331	2,378	2,426
Administration - Carinda	2,255	2,255	2,300	2,346	2,393	2,441	2,490	2,540	2,591	2,643	2,696	2,750
Administration - Cumborah	377	377	385	393	401	409	417	425	434	443	452	461
Total Internal Expenditure	281,786	281,786	175,223	178,728	182,302	185,948	189,666	193,459	197,328	201,276	205,302	209,409
Internal Surplus/(Deficit)	(281,786)	(281,786)	(175,223)	(178,728)	(182,302)	(185,948)	(189,666)	(193,459)	(197,328)	(201,276)	(205,302)	(209,409)
Net Surplus/(Deficit)	(645,678)	(954,477)	(668,695)	(744,727)	(743,245)	(742,369)	(740,996)	(740,150)	(739,713)	(738,803)	(737,865)	(736,646)

	Original Budget	Revised Budget										
SEWER SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Income - Walgett												
Sewer Charges Income	(392,340)	(393,798)	(405,612)	(417,780)	(431,358)	(445,377)	(460,965)	(477,099)	(493,797)	(511,080)	(528,968)	(547,482)
Sewer Cistern Income	(18,820)	(22,108)	(22,771)	(23,454)	(24,216)	(25,003)	(25,878)	(26,784)	(27,721)	(28,691)	(29,695)	(30,734)
Sewer Pedestal Income	(41,129)	(44,565)	(45,902)	(47,279)	(48,816)	(50,403)	(52,167)	(53,993)	(55,883)	(57,839)	(59,863)	(61,958)
Pension Rebate Write-Off	4,743	4,309	4,438	4,571	4,720	4,873	5,044	5,221	5,404	5,593	5,789	5,992
Interest Received from Investments	(66,470)	(66,470)	(63,758)	(54,517)	(54,048)	(62,174)	(63,423)	(72,403)	(74,537)	(84,093)	(95,737)	(99,606)
Interest on Overdue Rates and Charges	(5,206)	(5,206)	(5,583)	(5,988)	(6,407)	(6,855)	(7,352)	(7,885)	(8,476)	(9,112)	(9,818)	(10,579)
Pensioner Rate Subsidy	(2,417)	(2,455)	(2,529)	(2,605)	(2,690)	(2,777)	(2,874)	(2,975)	(3,079)	(3,187)	(3,299)	(3,414)
Other income	(8,299)	(8,299)	(8,548)	(8,804)	(9,090)	(9,385)	(9,713)	(10,053)	(10,405)	(10,769)	(11,146)	(11,536)
Sundry Income	(1,299)	(1,299)	(1,338)	(1,378)	(1,423)	(1,469)	(1,520)	(1,573)	(1,628)	(1,685)	(1,744)	(1,805)
Council Property Rating Offset	26,966	26,889	27,696	28,527	29,454	30,411	31,475	32,577	33,717	34,897	36,118	37,382
NOW Walgett - Namoi & Gingie	(43,287)	(43,287)	(43,936)	(44,595)	(45,152)	(45,716)	(46,402)	(47,098)	(47,922)	(48,761)	(49,736)	(50,731)
Total Operating Income - Walgett	(547,558)	(556,289)	(567,843)	(573,302)	(589,026)	(613,875)	(633,775)	(662,065)	(684,327)	(714,727)	(748,099)	(774,471)
Operating Income - Lightning Ridge												
Sewer Charges Income	(346,744)	(346,425)	(356,818)	(367,523)	(379,467)	(391,800)	(405,513)	(419,706)	(434,396)	(449,600)	(465,336)	(481,623)
Sewer Cistern Income	(19,639)	(20,448)	(21,061)	(21,693)	(22,398)	(23,126)	(23,935)	(24,773)	(25,640)	(26,537)	(27,466)	(28,427)
Sewer Pedestal Income	(21,952)	(21,903)	(22,560)	(23,237)	(23,992)	(24,772)	(25,639)	(26,536)	(27,465)	(28,426)	(29,421)	(30,451)
Pension Rebate Write-Off	13,172	12,359	12,730	13,112	13,538	13,978	14,467	14,973	15,497	16,039	16,600	17,181
Interest Received from Investments	(50,548)	(50,548)	(47,349)	(37,917)	(37,298)	(44,714)	(45,702)	(55,985)	(57,998)	(69,918)	(83,113)	(87,047)
Interest on Overdue Rates and Charges	(3,904)	(3,904)	(4,187)	(4,491)	(4,805)	(5,141)	(5,514)	(5,914)	(6,358)	(6,835)	(7,365)	(7,936)
Pensioner Rate Subsidy	(7,109)	(6,948)	(7,156)	(7,371)	(7,611)	(7,858)	(8,133)	(8,418)	(8,713)	(9,018)	(9,334)	(9,661)
Lightning Ridge Sundry Income	(2,213)	(2,713)	(2,794)	(2,878)	(2,972)	(3,069)	(3,176)	(3,287)	(3,402)	(3,521)	(3,644)	(3,772)
Council Property Rating Offset Account	7,616	8,046	8,287	8,536	8,813	9,099	9,417	9,747	10,088	10,441	10,806	11,184
Total Operating Income - Lightning Ridge	(431,321)	(432,484)	(440,908)	(443,462)	(456,192)	(477,403)	(493,728)	(519,899)	(538,387)	(567,375)	(598,273)	(620,552)
Operating Income - Collarenebri												
Sewer Charges Income	(119,683)	(119,392)	(122,974)	(126,663)	(130,780)	(135,030)	(139,756)	(144,647)	(149,710)	(154,950)	(160,373)	(165,986)
Sewer Cistern Income	(1,843)	(1,846)	(1,901)	(1,958)	(2,022)	(2,088)	(2,161)	(2,237)	(2,315)	(2,396)	(2,480)	(2,567)
Sewer Pedestal Income	(4,274)	(4,264)	(4,392)	(4,524)	(4,671)	(4,823)	(4,992)	(5,167)	(5,348)	(5,535)	(5,729)	(5,930)
Pension Rebate Write-Off	1,618	1,575	1,622	1,671	1,725	1,781	1,843	1,908	1,975	2,044	2,116	2,190
Interest Received from Investments	(3,338)	(3,338)	(3,078)	(2,656)	(2,646)	(3,619)	(3,564)	(4,331)	(4,407)	(5,492)	(5,656)	(5,946)
Interest on Overdue Rates and Charges	(3,904)	(3,904)	(4,187)	(4,491)	(4,805)	(5,141)	(5,514)	(5,914)	(6,358)	(6,835)	(7,365)	(7,936)
Pensioner Rate Subsidy	(860)	(861)	(887)	(914)	(944)	(975)	(1,009)	(1,044)	(1,081)	(1,119)	(1,158)	(1,199)
Collarenebri Sundry Income	(2,213)	(2,213)	(2,279)	(2,347)	(2,423)	(2,502)	(2,590)	(2,681)	(2,775)	(2,872)	(2,973)	(3,077)
Council Property Rating Offset Account	6,695	6,680	6,880	7,086	7,316	7,554	7,818	8,092	8,375	8,668	8,971	9,285
Total Operating Income - Collarenebri	(127,802)	(127,563)	(131,196)	(134,796)	(139,250)	(144,843)	(149,925)	(156,021)	(161,644)	(168,487)	(174,647)	(181,166)
Total Income	(1,106,681)	(1,116,336)	(1,139,947)	(1,151,560)	(1,184,468)	(1,236,121)	(1,277,428)	(1,337,985)	(1,384,358)	(1,450,589)	(1,521,019)	(1,576,189)

	Original Budget	Revised Budget										
SEWER SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Operating Expenditure - Walgett												
Walgett CCTV sewer inspection	5,000	5,000	5,100	5,202	5,311	5,423	5,548	5,676	5,818	5,963	6,112	6,265
Walgett Sewer - private works	1,608	1,608	1,640	1,673	1,708	1,744	1,784	1,825	1,871	1,918	1,966	2,015
Charges - Write Off	1,608	1,608	1,640	1,673	1,708	1,744	1,784	1,825	1,871	1,918	1,966	2,015
Interest Write Off	10	10	10	10	10	10	10	10	10	10	10	10
Depreciation	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463
Revaluation of Assets	-	-	-	6,000	-	-	-	-	7,000	-	-	-
Walgett - Legal Expenses	-	20,000	-	-	-	-	-	-	-	-	-	-
Walgett telemetry and computerisation	1,656	4,530	4,621	4,713	4,812	4,913	5,026	5,142	5,271	5,403	5,538	5,676
Sewer Main Repairs	51,910	41,910	42,748	43,603	44,519	45,454	46,499	47,568	48,757	49,976	51,225	52,506
EPA Licence Fee	3,216	4,420	4,508	4,598	4,695	4,794	4,904	5,017	5,142	5,271	5,403	5,538
House Connection Repairs	5,521	5,521	5,631	5,744	5,865	5,988	6,126	6,267	6,424	6,585	6,750	6,919
Pumping Station - Operations	44,160	37,160	37,903	38,661	39,473	40,302	41,229	42,177	43,231	44,312	45,420	46,556
Pumping Stations - Repair and Maintenance	33,120	48,120	49,082	50,064	51,115	52,188	53,388	54,616	55,981	57,381	58,816	60,286
Treatment Works - Operations	66,241	96,241	98,166	100,129	102,232	104,379	106,780	109,236	111,967	114,766	117,635	120,576
Treatment Works - Repairs and Maintenance	108,315	78,315	79,881	81,479	83,190	84,937	86,891	88,889	91,111	93,389	95,724	98,117
EPA Clean Up Orders	-	262,250	-	-	-	-	-	-	-	-	-	-
EPA Monitoring System	12,184	12,184	12,428	12,677	12,943	13,215	13,519	13,830	14,176	14,530	14,893	15,265
NOW Walgett - Namoi & Gungah	24,915	24,915	25,413	25,921	26,465	27,021	27,642	28,278	28,985	29,710	30,453	31,214
Total Operating Expenditure - Walgett	488,927	773,255	498,234	511,610	513,509	521,575	530,593	539,819	557,078	560,595	571,374	582,421
Operating Expenditure - Lightning Ridge												
CCTV Sewer Inspections - Lightning Ridge	3,000	3,000	3,060	3,121	3,187	3,254	3,329	3,406	3,491	3,578	3,667	3,759
Depreciation	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052
Revaluation of Assets	-	-	-	6,000	-	-	-	-	7,000	-	-	-
Lightning Ridge telemetry and computerisation	1,656	1,656	1,689	1,723	1,759	1,796	1,837	1,879	1,926	1,974	2,023	2,074
Software, IT	4,616	4,616	4,708	4,802	4,903	5,006	5,121	5,239	5,370	5,504	5,642	5,783
Technical and Supervision	1,105	1,105	1,127	1,150	1,174	1,199	1,227	1,255	1,286	1,318	1,351	1,385
Sewer Main Repairs	5,521	15,521	15,831	16,148	16,487	16,833	17,220	17,616	18,056	18,507	18,970	19,444
House Connection Repairs	5,521	5,521	5,631	5,744	5,865	5,988	6,126	6,267	6,424	6,585	6,750	6,919
Pumping Station - Operations	57,459	42,459	43,308	44,174	45,102	46,049	47,108	48,191	49,396	50,631	51,897	53,194
Pumping Stations - Repair and Maintenance	15,506	10,506	10,716	10,930	11,160	11,394	11,656	11,924	12,222	12,528	12,841	13,162
Treatment Works - Operations	13,248	54,653	55,746	56,861	58,055	59,274	60,637	62,032	63,583	65,173	66,802	68,472
Treatment Works - Repairs and Maintenance	59,255	79,255	80,840	82,457	84,189	85,957	87,934	89,956	92,205	94,510	96,873	99,295
Total Operating Expenditure - Lightning Ridge	223,939	275,344	279,708	290,162	288,933	293,802	299,247	304,817	318,011	317,360	323,868	330,539
Operating Expenditure - Collarenebri												
CCTV Sewer Inspections - Collarenebri	2,000	2,000	2,040	2,081	2,125	2,170	2,220	2,271	2,328	2,386	2,446	2,507
Depreciation	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212
Revaluation of Assets	-	-	-	6,000	-	-	-	-	7,000	-	-	-
Collarenebri telemetry and computerisation	1,105	1,105	1,127	1,150	1,174	1,199	1,227	1,255	1,286	1,318	1,351	1,385
Sewer Main Repairs	7,600	7,600	7,752	7,907	8,073	8,243	8,433	8,627	8,843	9,064	9,291	9,523

	Original Budget	Revised Budget										
SEWER SERVICES	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
House Connection Repairs	1,071	1,071	1,092	1,114	1,137	1,161	1,188	1,215	1,245	1,276	1,308	1,341
Pumping Station - Operations	16,008	16,008	16,328	16,655	17,005	17,362	17,761	18,170	18,624	19,090	19,567	20,056
Pumping Stations - Repair and Maintenance	5,456	5,856	5,973	6,092	6,220	6,351	6,497	6,646	6,812	6,982	7,157	7,336
Treatment Works - Operations	2,208	14,208	14,492	14,782	15,092	15,409	15,763	16,126	16,529	16,942	17,366	17,800
Treatment Works - Repairs and Maintenance	276	3,476	3,546	3,617	3,693	3,771	3,858	3,947	4,046	4,147	4,251	4,357
Total Operating Expenditure - Collar	54,936	70,536	71,562	78,610	73,731	74,878	76,159	77,469	85,925	80,417	81,949	83,517
Total Operating Expenditure	767,802	1,119,135	849,504	880,382	876,173	890,255	905,999	922,105	961,014	958,372	977,191	996,477
Operating Surplus/(Deficit)	(338,879)	2,799	(290,443)	(271,178)	(308,295)	(345,866)	(371,429)	(415,880)	(423,344)	(492,217)	(543,828)	(579,712)
Capital Income												
Walgett - Capital Grants	-	-	(2,000,000)	-	-	-	-	-	-	-	-	-
Total Capital Income	-	-	(2,000,000)	-	-	-	-	-	-	-	-	-
Capital Expenditure												
Walgett Sewer main replacement	203,600	203,600	100,000	101,900	103,938	106,017	108,666	111,384	114,169	117,023	119,949	122,948
Telemetry and Computerisation	-	-	66,667	66,667	-	-	-	-	-	-	-	-
Sewage Treatment Plant Renewal	-	-	2,000,000	-	-	-	-	-	-	-	-	-
Lightning Ridge Sewer Ponds Rehabilitation	-	-	100,000	100,000	100,000	100,000	-	-	-	-	-	-
Telemetry & Computerisation	-	5,818	66,667	66,667	-	-	-	-	-	-	-	-
Sewer mains replacement	203,600	203,600	100,000	101,900	103,938	106,017	108,667	111,384	114,169	117,023	119,949	122,948
Collarenebri telemetry and computerisation	-	-	66,666	66,666	-	-	-	-	-	-	-	-
Collarenebri sewer main replacement	101,800	101,800	100,000	101,900	103,938	106,016	108,667	111,384	114,169	117,023	119,949	122,948
Total Capital Expenditure	509,000	514,818	2,600,000	605,700	411,814	418,050	326,000	334,152	342,507	351,069	359,847	368,844
Capital Surplus/(Deficit)	(509,000)	(514,818)	(600,000)	(605,700)	(411,814)	(418,050)	(326,000)	(334,152)	(342,507)	(351,069)	(359,847)	(368,844)
Transfer from Reserves (Income)												
Transfer from Reserves - Walgett	(509,000)	(514,818)	(600,000)	(605,700)	(411,814)	(418,050)	(426,000)	(434,152)	(442,507)	(451,069)	(459,847)	(468,844)
Total Transfer from Reserves (Income)	(509,000)	(514,818)	(600,000)	(605,700)	(411,814)	(418,050)	(426,000)	(434,152)	(442,507)	(451,069)	(459,847)	(468,844)
Transfer to Reserves (Expenditure)												
Transfer to Reserves - Walgett	525,631	128,576	425,536	404,818	440,084	476,117	599,393	642,206	647,998	715,161	765,026	799,126
Total Transfer to Reserves (Income)	525,631	128,576	425,536	404,818	440,084	476,117	599,393	642,206	647,998	715,161	765,026	799,126
Net Reserve Surplus/(Deficit)	(16,631)	386,242	174,464	200,882	(28,270)	(58,067)	(173,393)	(208,054)	(205,491)	(264,092)	(305,179)	(330,282)
Internal Expenditure												
Administration - Walgett	49,419	49,419	50,407	51,415	52,443	53,492	54,562	55,653	56,766	57,901	59,059	60,240
Administration - Lightning Ridge	12,118	12,118	12,360	12,607	12,859	13,116	13,706	13,980	14,260	14,545	14,836	15,133
Administration - Collarenebri	3,658	3,658	3,731	3,806	3,882	3,960	4,039	4,120	4,202	4,286	4,372	4,459

	Original Budget	Revised Budget										
<u>SEWER SERVICES</u>	2019/20	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
Total Internal Expenditure	65,195	65,195	66,498	67,828	69,184	70,568	72,307	73,753	75,228	76,732	78,267	79,832
Internal Surplus/(Deficit)	(65,195)	(65,195)	(66,498)	(67,828)	(69,184)	(70,568)	(72,307)	(73,753)	(75,228)	(76,732)	(78,267)	(79,832)
Net Surplus/(Deficit)	(251,947)	(196,570)	(201,591)	(201,468)	(200,973)	(200,819)	(200,271)	(200,079)	(199,882)	(199,676)	(199,465)	(199,246)

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CAPITAL WORKS - PROGRAM - GENERAL FUND
Scenario: Planned - 2.60% Rate Pegging Increase

Program	Asset Class	Priority	Construction Type: N - New, R - Renewal	Year	Budget
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Timber Bridge Replacement	Bridges	SR	Renewal	2019/20	5,000
Capital WIP - Bridges Upgrade	Bridges	SR	Renewal	2019/20	642,489
Walgett Aerodrome Residence-Paint & Kitc	Buildings - non-specialised	WAL	Renewal	2019/20	6,700
Burren Junction School of Arts	Buildings - specialised	BJ	Renewal	2019/20	23,800
Burren Junction Hall – Internal Works and Fit Out	Buildings - specialised	BJ	Renewal	2019/20	53,010
Collarenebri Golf Club	Buildings - specialised	COL	New	2019/20	93,000
Lightning Ridge Sporting Precinct - Multi-Purpose F	Buildings - specialised	LR	New	2019/20	758,836
Walgett Administration Centre	Buildings - specialised	WAL	Renewal	2019/20	185,000
Carinda Footpath and K&G	Footpaths	CAR	New	2019/20	98,575
Footpaths - Collarenebri	Footpaths	COL	New	2019/20	17,738
LR - Opal Park Footpath	Footpaths	LR	New	2019/20	21,800
Office Furniture & Equipment Replacement	Furniture & Fittings		Renewal	2019/20	15,937
Computer Equipment Replacement	Office Equipment		Renewal	2019/20	39,420
Land Acquisition	Operational Land	SR	New	2019/20	90,000
Burren Junction Park	Other Assets	BJ	Renewal	2019/20	49,045
Burren Junction - Tourism Signs	Other Assets	BJ	Renewal	2019/20	6,396
Carinda Park	Other Assets	CA	Renewal	2019/20	7,231
New Bores (Cumborah)	Other Assets	CUM	New	2019/20	841,211
Lightning Ridge Opal Park	Other Assets	LR	Renewal	2019/20	14,664
Lightning Ridge Lions & Gem Parks	Other Assets	LR	Renewal	2019/20	5,555
Spider Brown Oval	Other Assets	LR	Renewal	2019/20	56,701
Gem Gardens – Lightning Ridge	Other Assets	LR	Renewal	2019/20	14,000
Grawin Bore Grant Expenditure	Other Assets	Vill	New	2019/20	50,000
Walgett - Apex Park	Other Assets	WAL	Renewal	2019/20	7,231
Water Tanks at Ovals 1,2 and 3	Other Assets	WAL	New	2019/20	7,900
Walgett Showground - Irrigation	Other Assets	WAL	New	2019/20	60,191
Council Courtyard Upgrade	Other Assets	WAL	Renewal	2019/20	15,000
Walgett Cemetery Asset New/Renewals	Other Assets	WAL	New	2019/20	250,000
Shire Signage	Other Assets		Renewal	2019/20	22,842
Shire Parks Lighting	Other Assets		New	2019/20	164,746
Depots - CCTV	Other Assets		New	2019/20	30,000
Collarenebri Lions & Earls Parks	Other Structures	COL	Renewal	2019/20	99,156
Collarenebri Showground Upgrade	Other Structures	COL	Renewal	2019/20	380,000
Lightning Ridge Main Street Beautification (Opal)	Other Structures	LR	Renewal	2019/20	27,960
Lightning Ridge - Carport next to Radio Station	Other Structures	LR	New	2019/20	4,700
Fixing Country Truck Washes Prg Saleyard	Other Structures	WAL	New	2019/20	38,978
Walgett - Wee Waa St (Fox to Pitt)	Other Structures	WAL	Renewal	2019/20	17,827
Walgett Showground	Other Structures	WAL	New	2019/20	36,641
Walgett - Ovals 2 & 3 Amenities	Other Structures	WAL	New	2019/20	385,000
Purchase of vehicles, Plant & Equipment	Plant & Equipment		Renewal	2019/20	1,087,855
Shakespeare Street Gravel Resheeting	Roads	C	Renewal	2019/20	8,439
Walgett Street in Collarenebri	Roads	COL	Renewal	2019/20	32,580

Walgett Shire Council
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CAPITAL WORKS - PROGRAM - GENERAL FUND
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Capital WIP - Reg Rds Rural Sealed Reseal	Roads	RR	Renewal	2019/20	422,724
Capital WIP - Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2019/20	114,074
RR7716 Come by Chance Rd Rehabilitation	Roads	RR	New	2019/20	86,577
RR457 Gundabloui Road Rehabilitation	Roads	RR	New	2019/20	3,027,096
RR457 Gundabloui Road - Mungindi End	Roads	RR	New	2019/20	3,000,000
Bugilbone Rd Sealing	Roads	SR	New	2019/20	2,796,827
SR112 Brewon Road	Roads	SR	Renewal	2019/20	436,211
Mercadool Road SR16	Roads	SR	Renewal	2019/20	458,468
Capital WIP - Urban Rds Sealed Reseal	Roads	UR	Renewal	2019/20	564,542
Hare Street Gravel Resheeting	Roads	UR	Renewal	2019/20	138,198
Rowena Levee - Feasibility	Stormwater Drainage	ROW	New	2019/20	179,117
Rowena Drainage Improvements	Stormwater Drainage	ROW	New	2019/20	94,894
Walgett Levee upgrade	Stormwater Drainage	WAL	New	2019/20	386,907
W - Euroka Street WIP	Stormwater Drainage	WAL	Renewal	2019/20	114,995
Burren Junction Bore Baths Amenities	Swimming Pools	BJ	New	2019/20	89,000
Walgett Bore Baths	Swimming Pools	WAL	Renewal	2019/20	71,458
Purchase of NAVMAN GPS system			New	2019/20	65,000
Staff Housing - Construct Pitt Street Units	Buildings - non-specialised	WAL	New	2020/21	385,000
Walgett - Pitt & Euroka St housing	Buildings - non-specialised	WAL	Renewal	2020/21	30,000
Burren Junction School of Arts - Roof	Buildings - specialised	BJ	Renewal	2020/21	50,000
Collarenebri Agency - Refurbish	Buildings - specialised	COL	Renewal	2020/21	25,000
Lightning Ridge Visitor Information Centre - Constr	Buildings - specialised	LR	New	2020/21	2,392,910
Rowena Hall - Refurbish	Buildings - specialised	ROW	Renewal	2020/21	65,000
Walgett Lodge - A/C & Refurbish	Buildings - specialised	WAL	Renewal	2020/21	15,000
Collarenebri Hall - Refurbish	Buildings - specialised	COL	Renewal	2020/21	248,314
Lightning Ridge - Footpaths Bore Baths	Footpaths	LR	Renewal	2020/21	130,000
Lightning Ridge - Footpaths/Cycleways	Footpaths	LR	New	2020/21	446,000
Walgett - Footpath/Cycleways	Footpaths	WAL	New	2020/21	358,600
Computer Equipment Replacement	Office Equipment		Renewal	2020/21	23,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2020/21	16,000
WIP - Art & Culture Sculptures	Other Assets		New	2020/21	70,000
Bundy Clock Systems	Other Assets		New	2020/21	30,000
Walgett No 1 Oval - Picket Fence	Other Open Space/Recreation	WAL	Renewal	2020/21	107,344
Come by Chance Playground/Shade sail	Other Open Space/Recreation	CBC	New	2020/21	105,000
Grawin Park - Equipment/Fence	Other Open Space/Recreation	GWN	New	2020/21	105,000
Lightning Ridge Beautification	Other Open Space/Recreation	LR	Renewal	2020/21	75,000
Walgett - Beautification	Other Open Space/Recreation	WAL	Renewal	2020/21	80,000
Collarenebri - Returf Oval	Other Open Space/Recreation	COL	Renewal	2020/21	87,224
Skate Parks - Shade Sails	Other Open Space/Recreational Assets		New	2020/21	90,000
Walgett - Gray Park Playground	Other Open Space/Recreation	WAL	Renewal	2020/21	85,000
Carinda Sportsground - Amenities Upgrade	Other Structures	CAR	New	2020/21	20,000

Walgett Shire Council
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CAPITAL WORKS - PROGRAM - GENERAL FUND
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Program	Asset Class	Priority	Construction Type: N - New, R - Renewal	Year	Budget
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Lightning Ridge - Lions Park Amenities	Other Structures	LR	New	2020/21	165,000
Walgett - Apex Park Amenities	Other Structures	WAL	Renewal	2020/21	166,377
Purchase of vehicles, Plant & Equipment	Plant & Equipment		Renewal	2020/21	1,821,000
RR333 Carinda Road Rehabilitation	Roads	RR	Renewal	2020/21	800,000
RR426 Ridge Road reconstruction 5km	Roads	RR	Renewal	2020/21	1,287,117
RR7716 Come by Chance Rd Rehabilitation	Roads	RR	Renewal	2020/21	7,951,000
RR457 Gundabloui Rehabilitation	Roads	RR	Renewal	2020/21	4,350,000
SR16 Mercadool Rd construction & sealing 1km	Roads	SR	Renewal	2020/21	342,296
Local Roads - Gravel Resheet	Roads	SR	Renewal	2020/21	317,669
Urban Roads Reseal	Roads	SR	Renewal	2020/21	400,000
SR5 Cryon Road	Roads	SR	Renewal	2020/21	603,022
SR112 Brewon Road	Roads	SR	Renewal	2020/21	600,000
SR16 Mercadool Road	Roads	SR	Renewal	2020/21	300,000
Carinda Swimming Pool Refurbishment	Swimming Pools	CAR	Renewal	2020/21	200,000
Walgett Swimming Pool - Drainage Works	Swimming Pools	WAL	Renewal	2020/21	50,000
Collarenebri Housing	Buildings - non-specialised	COL	Renewal	2021/22	15,000
Walgett Housing	Buildings - non-specialised	COL	Renewal	2021/22	29,000
Walgett Housing - Pool Managers Kitchen	Buildings - non-specialised	COL	Renewal	2021/22	12,000
Carinda Hall - Internal Painting	Buildings - specialised	CAR	Renewal	2021/22	35,000
Walgett Depot Upgrade	Buildings - specialised	WAL	New	2021/22	1,920,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2021/22	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2021/22	23,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2021/22	16,000
Collarenebri Tennis Club - Fence	Other Assets	COL	Renewal	2021/22	17,000
Lightning Ridge Lions & Gem Parks - Picnic Shelter	Other Open Space/Recreation	LR	New	2021/22	10,000
Lightning Ridge Beautification	Other Open Space/Recreation	LR	Renewal	2021/22	75,000
Walgett - Gray Park - Cultural Garden	Other Open Space/Recreation	WAL	New	2021/22	50,000
Burren Junction Bore Baths - Amenities	Other Structures	BJ	Renewal	2021/22	15,000
WIP - Burren Junction Sportsgrounds - Amenities	Other Structures	BJ	Renewal	2021/22	25,000
Companion Animals Facility - New	Other Structures	WAL	New	2021/22	350,000
Walgett - Trevallion Park	Other Structures	WAL	New	2021/22	20,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2021/22	2,540,000
Local Roads - Reseals	Roads	SR	Renewal	2021/22	251,150
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2021/22	400,000
Urban Rds Sealed - Reseal	Roads	SR	Renewal	2021/22	444,179
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2021/22	1,500,000
RR7716 Come by Chance Rd Rehabilitation	Roads	SR	Renewal	2021/22	5,781,000
SR5 Cryon Road - Reconstruction & Sealing	Roads	SR	New	2021/22	300,000
SR112 Brewon Road	Roads	SR	Renewal	2021/22	476,000
SR16 Mercadool Road	Roads	SR	Renewal	2021/22	300,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2021/22	100,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CAPITAL WORKS - PROGRAM - GENERAL FUND
Scenario: Planned - 2.60% Rate Pegging Increase

Program	Asset Class	Priority	Construction Type: N - New, R - Renewal	Year	Budget
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Carinda Swimming Pool - Amenities	Swimming Pools	CAR	Renewal	2021/22	40,000
Walgett Swimming Pool - Entrance Refurbishment	Swimming Pools	WAL	Renewal	2021/22	25,000
Walgett Swimming Pool - Pool Drainage	Swimming Pools	WAL	Renewal	2021/22	50,000
Walgett Housing - Pool Managers Painting	Buildings - non-specialised	COL	Renewal	2022/23	35,000
Lightning Ridge Housing Painting	Buildings - non-specialised	LR	Renewal	2022/23	20,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2022/23	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2022/23	24,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2022/23	10,000
Walgett - Gray Park - Play Equipment	Other Assets	WAL	Renewal	2022/23	25,000
WIP - Art & Culture Sculptures	Other Assets		New	2022/23	70,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2022/23	1,636,000
RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2022/23	800,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2022/23	166,302
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	617,807
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2022/23	400,000
Urban Rds Sealed - Reseal	Roads	SR	Renewal	2022/23	400,000
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2022/23	1,500,000
RR7716 Come by Chance Rd Rehabilitation	Roads	SR	Renewal	2022/23	5,381,000
SR5 Cryon Road - Reconsturction & Sealing	Roads	SR	New	2022/23	300,000
SR112 Brewon Road	Roads	SR	Renewal	2022/23	479,000
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	617,807
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	645,605
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	627,070
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	627,070
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	627,070
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	627,070
Capital WIP - Local Rds Rural Sealed Rehab	Roads	SR	Renewal	2022/23	640,000
Burren Junction Bore Baths - Fence	Swimming Pools	BJ	Renewal	2022/23	20,000
Carinda Swimming Pool - Amenities	Swimming Pools	CAR	Renewal	2022/23	40,000
Collarenebri Pool - Entrance	Swimming Pools	COL	Renewal	2022/23	90,000
Rowena Hall - Fence	Buildings - specialised	ROW	Renewal	2023/24	30,000
Walgett Administration Centre - Front Garden	Buildings - specialised	WAL	Renewal	2023/24	35,000
Walgett Administration Centre - Foyer/carpet/part	Buildings - specialised	WAL	Renewal	2023/24	50,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2023/24	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2023/24	24,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2023/24	10,000
Lightning Ridge - Opal Park BBQ/Shelters	Other Structures	LR	Renewal	2023/24	50,000
Lightning Ridge Lions and Gem Parks Shelters	Other Structures	LR	Renewal	2023/24	10,000
Lightning Ridge - Spider Brown Oval - Amenities	Other Structures	LR	Renewal	2023/24	45,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2023/24	1,652,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CAPITAL WORKS - PROGRAM - GENERAL FUND
Scenario: Planned - 2.60% Rate Pegging Increase

Program	Asset Class	Priority	Construction Type: N - New, R - Renewal	Year	Budget
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RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2023/24	800,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2023/24	400,000
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2023/24	400,000
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2023/24	1,500,000
RR7716 Come by Chance Rd Rehabilitation	Roads	SR	Renewal	2023/24	5,381,000
SR5 Cryon Road - Reconstrution & Sealing	Roads	SR	New	2023/24	300,000
SR112 Brewon Road	Roads	SR	Renewal	2023/24	479,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2023/24	175,007
Walgett Swimming Pool - Amenities	Swimming Pools	WAL	Renewal	2023/24	55,000
Lightning Ridge Housing Painting	Buildings - non-specialised	LR	Renewal	2024/25	20,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2024/25	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2024/25	25,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2024/25	11,000
Lightning Ridge - Spider Brown Oval - Lighting	Other Assets	LR	New	2024/25	100,000
WIP - Art & Culture Sculptures	Other Assets		New	2024/25	70,000
Collarenebri Tennis Club - Amenities	Other Structures	COL	Renewal	2024/25	90,000
WIP - Burren Junction Sportsgrounds - Portable Kit	Other Structures	LR	Renewal	2024/25	35,000
Walgett River - Viewing Platforms	Other Structures	WAL	New	2024/25	50,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2024/25	1,003,500
Regional Roads Resealing	Roads	RR	Renewal	2024/25	288,952
RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2024/25	800,000
SR116 Goangra Road reconstruction	Roads	SR	Renewal	2024/25	1,600,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2024/25	155,733
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2024/25	400,000
SR121 Pian Creek Road Gravel Resheeting	Roads	SR	Renewal	2024/25	309,712
SR5 Cryon Road - Reconstrution & Sealing	Roads	SR	New	2024/25	300,000
SR112 Brewon Road	Roads	SR	Renewal	2024/25	670,170
Urban Rds Sealed - Reseal	Roads	UR	Renewal	2024/25	400,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2024/25	108,623
Carinda Swimming Pool - Amenities	Swimming Pools	CAR	Renewal	2024/25	35,000
Collarenebri Houses	Buildings - non-specialised	COL	Renewal	2025/26	20,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2025/26	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2025/26	25,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2025/26	11,000
Cemetries	Other Assets		Renewal	2025/26	50,000
Lightning Ridge Community Space	Other Open Space/Recreation	LR	New	2025/26	50,000
Carinda Sportsground - Amenities	Other Structures	CAR	New	2025/26	100,000
Collarenebri Parks	Other Structures	COL	New	2025/26	100,000
Lightning Ridge Spider Brown Oval - Bar Area	Other Structures	LR	Renewal	2025/26	50,000
Walgett Showground - Bar Area	Other Structures	WAL	Renewal	2025/26	50,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CAPITAL WORKS - PROGRAM - GENERAL FUND
Scenario: Planned - 2.60% Rate Pegging Increase

Program	Asset Class	Priority	Construction Type: N - New, R - Renewal	Year	Budget
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Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2025/26	811,500
RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2025/26	800,000
SR116 Goangra Road reconstruction	Roads	SR	Renewal	2025/26	1,600,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2025/26	378,945
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2025/26	400,000
Capital WIP - Local Rds Rural Unsealed Gravel Resh	Roads	SR	Renewal	2025/26	303,535
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2025/26	1,500,000
SR5 Cryon Road - Reconsturction & Sealing	Roads	SR	New	2025/26	300,000
SR112 Brewon Road	Roads	SR	Renewal	2025/26	670,170
Urban Rds Sealed - Reseal	Roads	UR	Renewal	2025/26	400,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2025/26	100,000
Lightning Ridge Houses - Painting	Buildings - non-specialised	LR	Renewal	2026/27	25,000
Walgett houses - Painting/carpet	Buildings - non-specialised	WAL	Renewal	2026/27	20,000
Collarenebri Kindergarten - Painting	Buildings - specialised	COL	Renewal	2026/27	40,000
Walgett Showground - Kitchen	Buildings - specialised	WAL	Renewal	2026/27	50,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2026/27	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2026/27	26,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2026/27	12,000
WIP - Art & Culture Sculptures	Other Assets		New	2026/27	70,000
Walgett Showground - Amenities	Other Structures	WAL	Renewal	2026/27	50,000
Walgett - River - Viewing Platforms	Other Structures	WAL	New	2026/27	50,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2026/27	883,000
RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2026/27	800,000
SR116 Goangra Road reconstruction	Roads	SR	Renewal	2026/27	1,600,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2026/27	386,830
SR121 Pian Creek Road Gravel Resheeting	Roads	SR	Renewal	2026/27	303,535
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2026/27	400,000
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2026/27	1,500,000
SR5 Cryon Road - Reconsturction & Sealing	Roads	SR	New	2026/27	300,000
SR112 Brewon Road	Roads	SR	Renewal	2026/27	670,170
Urban Rds Sealed - Reseal	Roads	UR	Renewal	2026/27	400,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2026/27	100,000
Walgett Swimming Pool - Shade Sail	Swimming Pools	WAL	Renewal	2026/27	60,000
Walgett houses - Painting/carpet	Buildings - non-specialised	WAL	Renewal	2027/28	25,000
Collarenebri Agency - Air Conditioners	Buildings - specialised	COL	Renewal	2027/28	10,000
Collarenebri Tennis Club - Paint	Buildings - specialised	COL	Renewal	2027/28	25,000
Walgett Administration Centre - Offices	Buildings - specialised	WAL	New	2027/28	150,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2027/28	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2027/28	26,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2027/28	12,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CAPITAL WORKS - PROGRAM - GENERAL FUND
Scenario: Planned - 2.60% Rate Pegging Increase

Program	Asset Class	Priority	Construction Type: N - New, R - Renewal	Year	Budget
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Lightning Ridge Community Space	Other Open Space/Recreation	LR	New	2027/28	80,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2027/28	1,323,500
RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2027/28	800,000
SR116 Goangra Road reconstruction	Roads	SR	Renewal	2027/28	1,600,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2027/28	399,041
SR121 Pian Creek Road Gravel Resheeting	Roads	SR	Renewal	2027/28	303,535
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2027/28	400,000
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2027/28	1,500,000
SR5 Cryon Road - Reconsturction & Sealing	Roads	SR	New	2027/28	300,000
SR112 Brewon Road	Roads	SR	Renewal	2027/28	670,170
Urban Rds Sealed - Reseal	Roads	UR	Renewal	2027/28	400,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2027/28	100,000
Lightning Ridge Houses - Painting	Buildings - non-specialised	LR	Renewal	2028/29	30,000
Walgett houses - Painting/carpet	Buildings - non-specialised	WAL	Renewal	2028/29	30,000
Collarenebri Agency - Air Conditioners	Buildings - specialised	COL	Renewal	2028/29	30,000
Walgett Administration Centre - Offices	Buildings - specialised	WAL	New	2028/29	150,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2028/29	250,615
Computer Equipment Replacement	Office Equipment		Renewal	2028/29	27,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2028/29	13,000
WIP - Art & Culture Sculptures	Other Assets		New	2028/29	70,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2028/29	1,994,500
RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2028/29	800,000
SR116 Goangra Road reconstruction	Roads	SR	Renewal	2028/29	1,600,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2028/29	402,277
SR121 Pian Creek Road Gravel Resheeting	Roads	SR	Renewal	2028/29	303,535
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2028/29	400,000
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2028/29	1,500,000
SR5 Cryon Road - Reconsturction & Sealing	Roads	SR	New	2028/29	300,000
SR112 Brewon Road	Roads	SR	Renewal	2028/29	670,170
Urban Rds Sealed - Reseal	Roads	UR	Renewal	2028/29	400,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2028/29	100,000
Collarenebri Houses - Paint	Buildings - non-specialised	COL	Renewal	2029/30	20,000
Walgett houses - Painting/carpet	Buildings - non-specialised	WAL	Renewal	2029/30	30,000
Collarenebri Hall Youth Centre Refurbish	Buildings - specialised	COL	Renewal	2029/30	50,000
Kerb & Gutter/Footpath renewals	Footpaths		Renewal	2029/30	275,465
Computer Equipment Replacement	Office Equipment		Renewal	2029/30	27,000
Office Furniture & Equipment Replacement	Office Equipment		Renewal	2029/30	13,000
Walgett Pool - Amenities	Other Structures	WAL	New	2029/30	40,000
Walgett Showground - Bar Area	Other Structures	WAL	Renewal	2029/30	50,000
Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2029/30	1,866,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
CAPITAL WORKS - PROGRAM - GENERAL FUND
Scenario: Planned - 2.60% Rate Pegging Increase

Program	Asset Class	Priority	Construction Type: N - New, R - Renewal	Year	Budget
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RR329 Merrywinebone Road Rehabilitation	Roads	RR	Renewal	2029/30	800,000
SR116 Goangra Road reconstruction	Roads	SR	Renewal	2029/30	1,600,000
Local Roads Rural Sealed - Reseals	Roads	SR	Renewal	2029/30	404,986
SR121 Pian Creek Road Gravel Resheeting	Roads	SR	Renewal	2029/30	303,535
Grawin Opal Fields - Gravel Resheet	Roads	SR	Renewal	2029/30	400,000
RR426 Ridge Road Rehabilitation	Roads	SR	Renewal	2029/30	1,500,000
SR5 Cryon Road - Reconsturction & Sealing	Roads	SR	New	2029/30	300,000
SR112 Brewon Road	Roads	SR	Renewal	2029/30	670,170
Urban Rds Sealed - Reseal	Roads	UR	Renewal	2029/30	400,000
Drainage - Lightning Ridge	Stormwater Drainage	LR	Renewal	2029/30	100,000

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - CONSOLIDATED

Scenario: Moderate - 1.30% Rate Pegging Increase

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,001,000	9,256,375	9,438,917	9,696,932	9,969,097	10,246,094	10,538,501	10,842,634	11,158,984	11,488,062	11,830,407	12,186,588
User Charges & Fees	3,819,000	3,042,652	5,126,148	5,291,597	5,475,810	5,666,675	5,878,574	6,098,657	6,327,249	6,564,697	6,811,351	7,067,587
Interest & Investment Revenue	956,000	821,258	636,633	573,836	621,258	750,837	811,767	1,002,238	1,097,487	1,339,813	1,607,244	1,746,750
Other Revenues	1,131,000	3,431,394	1,936,814	1,946,212	1,966,510	1,989,124	2,017,363	2,046,018	2,081,313	2,117,224	2,158,988	2,201,584
Grants & Contributions provided for Operating Purposes	11,051,000	11,950,669	12,128,478	12,278,764	12,300,744	12,475,863	12,654,331	12,807,984	12,991,216	13,177,129	13,391,987	13,647,901
Grants & Contributions provided for Capital Purposes	8,808,000	21,544,346	19,745,163	6,686,000	6,671,000	6,581,000	2,200,000	2,800,000	3,600,000	3,600,000	3,600,000	3,600,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	3,733,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	38,499,000	50,046,694	49,012,153	36,473,341	37,004,419	37,709,593	34,100,536	35,597,531	37,256,249	38,286,925	39,399,977	40,450,410
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,072,000	12,774,956	13,473,853	13,371,145	13,684,261	14,026,868	14,388,346	14,778,927	15,158,648	15,579,774	16,012,615	16,495,263
Borrowing Costs	206,000	137,356	122,249	129,265	183,536	159,289	141,913	130,158	119,619	109,598	99,069	89,625
Materials & Contracts	7,780,000	5,333,641	4,702,877	5,061,872	5,095,621	5,294,937	5,353,574	5,527,432	5,588,596	5,924,914	5,877,194	6,097,133
Depreciation & Amortisation	7,032,000	7,631,754	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,797,000	4,895,104	4,905,674	4,520,560	3,913,236	3,993,612	4,162,488	4,178,442	4,278,150	4,380,357	4,630,119	4,642,503
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	276,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,163,000	30,772,811	30,864,558	30,742,747	30,536,559	31,134,611	31,706,226	32,274,864	32,804,918	33,654,548	34,278,902	34,984,429
Operating Result from Continuing Operations	11,336,000	19,273,883	18,147,595	5,730,594	6,467,860	6,574,982	2,394,310	3,322,667	4,451,331	4,632,377	5,121,075	5,465,981
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,336,000	19,273,883	18,147,595	5,730,594	6,467,860	6,574,982	2,394,310	3,322,667	4,451,331	4,632,377	5,121,075	5,465,981
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,528,000	(2,270,463)	(1,597,568)	(955,406)	(203,140)	(6,018)	194,310	522,667	851,331	1,032,377	1,521,075	1,865,981

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

BALANCE SHEET - CONSOLIDATED

Scenario: Moderate - 1.30% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	8,941,000	5,300,425	3,253,105	3,415,659	4,072,267	4,742,986	6,962,353	8,451,932	10,462,543	12,719,435	14,316,419	16,855,663
Investments	11,000,000	10,490,171	10,740,171	10,677,671	10,740,171	10,521,421	10,646,421	10,833,921	11,115,171	11,396,421	11,740,171	12,002,671
Receivables	6,014,000	3,910,036	4,985,695	4,019,267	4,108,422	4,195,195	3,898,386	4,065,769	4,259,487	4,383,093	4,507,042	4,644,151
Inventories	957,000	808,611	836,481	875,450	895,267	922,913	940,321	960,272	977,077	1,019,185	1,026,575	1,053,995
Other	125,000	37,583	39,997	39,731	37,964	39,138	40,313	40,974	41,852	43,572	44,722	45,603
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	27,037,000	20,546,827	19,855,449	19,027,779	19,854,091	20,421,652	22,487,794	24,352,868	26,856,130	29,561,707	31,634,928	34,602,084
Non-Current Assets												
Investments	14,000,000	15,509,829	16,259,829	16,072,329	16,259,829	15,978,579	16,353,579	16,916,079	17,634,829	18,353,579	19,259,829	19,947,329
Receivables	153,000	316,347	329,338	334,634	340,485	346,546	353,230	360,185	367,423	374,956	382,797	390,957
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	284,297,000	306,814,816	325,762,170	333,587,409	338,316,042	344,241,705	343,928,210	344,661,792	345,770,612	346,888,703	348,879,806	350,564,390
Investments Accounted for using the equity method	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	302,183,000	326,373,992	346,084,337	353,727,371	358,649,356	364,299,829	364,368,018	365,671,056	367,505,864	369,350,238	372,255,431	374,635,676
TOTAL ASSETS	329,220,000	346,920,819	365,939,785	372,755,151	378,503,447	384,721,481	386,855,813	390,023,923	394,361,994	398,911,945	403,890,360	409,237,760
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,281,000	3,222,740	3,451,901	3,190,888	3,004,262	3,072,092	3,030,981	3,105,817	3,170,906	3,275,575	3,385,080	3,438,431
Income received in advance	-	140,433	153,832	157,553	161,951	166,541	171,706	177,052	182,717	188,580	194,757	201,152
Borrowings	707,000	742,317	631,979	592,484	485,646	281,466	293,348	243,828	253,999	264,682	184,823	192,160
Provisions	2,018,000	2,280,581	2,326,569	2,373,483	2,421,340	2,470,162	2,519,967	2,570,775	2,622,606	2,675,481	2,676,944	2,678,443
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,006,000	6,386,071	6,564,280	6,314,408	6,073,199	5,990,261	6,016,002	6,097,471	6,230,227	6,404,318	6,441,604	6,510,186
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,606,000	1,863,553	2,549,747	3,877,263	3,391,617	3,110,151	2,816,803	2,572,975	2,318,976	2,054,295	1,869,472	1,677,312
Provisions	4,492,000	4,281,312	4,288,280	4,295,407	4,302,698	4,310,155	4,317,783	4,325,586	4,333,568	4,341,733	4,346,609	4,351,607
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	7,098,000	6,144,865	6,838,027	8,172,671	7,694,315	7,420,306	7,134,586	6,898,562	6,652,545	6,396,028	6,216,081	6,028,919
TOTAL LIABILITIES	14,104,000	12,530,936	13,402,307	14,487,079	13,767,514	13,410,567	13,150,589	12,996,033	12,882,772	12,800,346	12,657,685	12,539,105
Net Assets	315,116,000	334,389,883	352,537,478	358,268,072	364,735,932	371,310,914	373,705,224	377,027,891	381,479,222	386,111,600	391,232,675	396,698,655
EQUITY												
Retained Earnings	121,279,000	140,552,883	158,700,478	164,431,072	170,898,932	177,473,914	179,868,224	183,190,891	187,642,222	192,274,600	197,395,675	202,861,655
Revaluation Reserves	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000
Council Equity Interest	315,116,000	334,389,883	352,537,478	358,268,072	364,735,932	371,310,914	373,705,224	377,027,891	381,479,222	386,111,600	391,232,675	396,698,655
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	315,116,000	334,389,883	352,537,478	358,268,072	364,735,932	371,310,914	373,705,224	377,027,891	381,479,222	386,111,600	391,232,675	396,698,655

Walgett Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - CONSOLIDATED Scenario: Moderate - 1.30% Rate Pegging Increase												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,148,000	9,037,767	9,416,502	9,668,759	9,938,804	10,215,108	10,505,179	10,808,038	11,123,062	11,450,763	11,791,675	12,146,366
User Charges & Fees	4,060,000	3,195,835	4,730,052	5,257,849	5,438,267	5,627,723	5,835,356	6,053,707	6,280,495	6,516,063	6,760,759	7,014,953
Interest & Investment Revenue Received	816,000	862,375	611,046	588,949	601,205	736,778	790,952	978,276	1,071,321	1,313,039	1,585,941	1,719,338
Grants & Contributions	16,818,000	35,201,645	31,274,033	19,908,079	18,966,022	19,049,573	15,217,765	15,542,881	16,506,274	16,761,129	16,973,496	17,225,862
Bonds & Deposits Received	19,000	-	-	-	-	-	-	-	-	-	-	-
Other	2,579,000	3,830,122	1,905,271	2,014,557	1,969,513	1,992,168	2,046,573	2,045,636	2,079,805	2,120,655	2,162,494	2,205,015
Payments:												
Employee Benefits & On-Costs	(8,563,000)	(12,525,268)	(13,419,728)	(13,312,463)	(13,624,381)	(13,964,606)	(14,324,780)	(14,714,030)	(15,091,144)	(15,510,817)	(15,998,126)	(16,479,022)
Materials & Contracts	(7,818,000)	(5,396,278)	(4,673,369)	(5,147,119)	(5,237,822)	(5,266,201)	(5,303,883)	(5,514,996)	(5,555,184)	(5,887,548)	(5,807,597)	(6,083,092)
Borrowing Costs	(177,000)	(133,753)	(117,684)	(118,053)	(180,504)	(155,642)	(137,217)	(125,365)	(114,453)	(104,320)	(93,676)	(83,715)
Bonds & Deposits Refunded	(17,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(4,062,000)	(4,883,258)	(4,904,335)	(4,520,707)	(3,914,216)	(3,992,961)	(4,161,836)	(4,178,075)	(4,277,663)	(4,379,403)	(4,629,481)	(4,642,014)
Net Cash provided (or used in) Operating Activities	12,803,000	29,189,186	24,821,787	14,339,851	13,956,888	14,241,940	10,468,109	10,896,073	12,022,513	12,279,562	12,745,484	13,023,691
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	71,500,000	1,000,000	-	250,000	-	750,000	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	194,000	437,000	1,595,614	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(81,500,000)	(2,000,000)	(1,000,000)	-	(250,000)	(250,000)	(500,000)	(750,000)	(1,000,000)	(1,000,000)	(1,250,000)	(950,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,845,000)	(31,559,631)	(28,040,577)	(16,365,818)	(12,845,796)	(14,066,975)	(7,915,775)	(9,001,646)	(9,066,076)	(9,443,675)	(10,140,825)	(9,964,136)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(22,621,000)	(32,122,631)	(27,444,963)	(15,465,318)	(12,707,796)	(13,085,575)	(7,967,275)	(9,113,146)	(9,768,074)	(9,768,671)	(10,883,819)	(10,299,625)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,348,228	1,920,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(683,000)	(707,130)	(772,372)	(631,979)	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(683,000)	(707,130)	575,856	1,288,021	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)
Net Increase/(Decrease) in Cash & Cash Equivalents	(10,501,000)	(3,640,575)	(2,047,320)	162,555	656,608	670,718	2,219,368	1,489,578	2,010,612	2,256,892	1,596,984	2,539,244
plus: Cash, Cash Equivalents & Investments - beginning of year	19,442,000	8,941,000	5,300,425	3,253,105	3,415,659	4,072,267	4,742,986	6,962,353	8,451,932	10,462,543	12,719,435	14,316,419
Cash & Cash Equivalents - end of the year	8,941,000	5,300,425	3,253,105	3,415,659	4,072,267	4,742,986	6,962,353	8,451,932	10,462,543	12,719,435	14,316,419	16,855,663
Cash & Cash Equivalents - end of the year	8,941,000	5,300,425	3,253,105	3,415,659	4,072,267	4,742,986	6,962,353	8,451,932	10,462,543	12,719,435	14,316,419	16,855,663
Investments - end of the year	25,000,000	26,000,000	27,000,000	26,750,000	27,000,000	26,500,000	27,000,000	27,750,000	28,750,000	29,750,000	31,000,000	31,950,000
Cash, Cash Equivalents & Investments - end of the year	33,941,000	31,300,425	30,253,105	30,165,659	31,072,267	31,242,986	33,962,353	36,201,932	39,212,543	42,469,435	45,316,419	48,805,663
Representing:												
- External Restrictions	27,487,773	24,313,364	23,076,796	22,729,948	23,032,417	22,387,582	22,985,808	23,665,391	24,462,674	25,371,977	26,474,710	27,659,176
- Internal Restrictions	12,429,144	12,101,675	12,294,189	10,591,911	10,353,595	10,192,895	10,596,016	11,434,362	11,860,940	12,224,254	11,692,570	11,453,891
- Unrestricted	(5,975,917)	(5,114,615)	(5,117,881)	(3,156,200)	(2,313,745)	(1,337,492)	380,529	1,102,178	2,888,929	4,873,204	7,149,139	9,692,596
	33,941,000	31,300,425	30,253,105	30,165,659	31,072,267	31,242,986	33,962,353	36,201,932	39,212,543	42,469,435	45,316,419	48,805,663

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - CONSOLIDATED

Scenario: Moderate - 1.30% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance	300,313,000	315,116,000	334,389,883	352,537,478	358,268,072	364,735,932	371,310,914	373,705,224	377,027,891	381,479,222	386,111,600	391,232,675
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	300,313,000	315,116,000	334,389,883	352,537,478	358,268,072	364,735,932	371,310,914	373,705,224	377,027,891	381,479,222	386,111,600	391,232,675
Net Operating Result for the Year	11,336,000	19,273,883	18,147,595	5,730,594	6,467,860	6,574,982	2,394,310	3,322,667	4,451,331	4,632,377	5,121,075	5,465,981
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	11,336,000	19,273,883	18,147,595	5,730,594	6,467,860	6,574,982	2,394,310	3,322,667	4,451,331	4,632,377	5,121,075	5,465,981
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,467,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,467,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	14,803,000	19,273,883	18,147,595	5,730,594	6,467,860	6,574,982	2,394,310	3,322,667	4,451,331	4,632,377	5,121,075	5,465,981
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	315,116,000	334,389,883	352,537,478	358,268,072	364,735,932	371,310,914	373,705,224	377,027,891	381,479,222	386,111,600	391,232,675	396,698,655

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
AVAILABLE WORKING CAPITAL - CONSOLIDATED
Scenario: Moderate - 1.30% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Current Assets	27,037,000	20,546,827	19,855,449	19,027,779	19,854,091	20,421,652	22,487,794	24,352,868	26,856,130	29,561,707	31,634,928	34,602,084
Less: Total External Restrictions - Cash	(13,487,773)	(8,803,535)	(6,816,967)	(6,657,619)	(6,772,588)	(6,409,003)	(6,632,230)	(6,749,313)	(6,827,845)	(7,018,399)	(7,214,881)	(7,711,847)
Less: Current Internal Restrictions - Cash	(12,429,144)	(12,101,675)	(12,294,189)	(10,591,911)	(10,353,595)	(10,192,895)	(10,596,016)	(11,434,362)	(11,860,940)	(12,224,254)	(11,692,570)	(11,453,891)
Less: Current External Restrictions - Receivables	-	(489,580)	(508,660)	(526,815)	(546,977)	(567,954)	(591,199)	(615,444)	(640,733)	(667,114)	(694,635)	(723,349)
Less: Current Internal Restrictions - Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(30,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	(1,000,000)	(2,000,000)	(2,000,000)	-	-	-
Available Current Assets	958,083	(979,964)	103,631	1,119,433	2,048,930	3,119,799	3,536,349	3,421,748	5,394,611	9,519,940	11,900,842	14,580,997
Current Liabilities	7,006,000	6,386,071	6,564,280	6,314,408	6,073,199	5,990,261	6,016,002	6,097,471	6,230,227	6,404,318	6,441,604	6,510,186
Less: Current Borrowings	(707,000)	(742,317)	(631,979)	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)	(192,160)
Less: Current ELE Provisions	(2,018,000)	(2,079,102)	(2,123,890)	(2,169,573)	(2,216,169)	(2,263,698)	(2,312,178)	(2,361,627)	(2,412,066)	(2,463,515)	(2,463,515)	(2,463,515)
Less: Current Liabilities funded by Restricted Cash - External	-	(299,040)	(254,066)	(259,382)	(265,101)	(270,765)	(277,155)	(283,698)	(290,829)	(298,140)	(305,637)	(313,108)
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	4,281,000	3,265,611	3,554,345	3,292,969	3,106,283	3,174,331	3,133,321	3,208,318	3,273,333	3,377,982	3,487,629	3,541,404
Available Working Capital	(3,322,917)	(4,245,576)	(3,450,714)	(2,173,536)	(1,057,353)	(54,532)	403,028	213,430	2,121,277	6,141,959	8,413,213	11,039,593

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

INCOME STATEMENT - CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,001,000	9,256,375	9,365,307	9,621,444	9,891,720	10,166,818	10,457,320	10,759,465	11,073,736	11,400,640	11,740,714	12,094,518
User Charges & Fees	3,819,000	3,042,652	5,126,148	5,291,597	5,475,810	5,666,675	5,878,574	6,098,657	6,327,249	6,564,697	6,811,351	7,067,587
Interest & Investment Revenue	956,000	821,258	636,633	573,836	621,258	750,837	811,767	1,002,238	1,097,487	1,339,813	1,607,244	1,746,750
Other Revenues	1,131,000	3,431,394	1,936,814	1,946,212	1,966,510	1,989,124	2,017,363	2,046,018	2,081,313	2,117,224	2,158,988	2,201,584
Grants & Contributions provided for Operating Purposes	11,051,000	11,950,669	12,128,478	12,278,764	12,300,744	12,475,863	12,654,331	12,807,984	12,991,216	13,177,129	13,391,987	13,647,901
Grants & Contributions provided for Capital Purposes	8,808,000	21,544,346	19,745,163	6,686,000	6,671,000	6,581,000	2,200,000	2,800,000	3,600,000	3,600,000	3,600,000	3,600,000
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	3,733,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	38,499,000	50,046,694	48,938,543	36,397,853	36,927,042	37,630,317	34,019,355	35,514,362	37,171,001	38,199,503	39,310,284	40,358,340
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,072,000	12,774,956	13,473,853	13,371,145	13,684,261	14,026,868	14,388,346	14,778,927	15,158,648	15,579,774	16,012,615	16,495,263
Borrowing Costs	206,000	137,356	122,249	129,265	183,536	159,289	141,913	130,158	119,619	109,598	99,069	89,625
Materials & Contracts	7,780,000	5,333,641	4,702,877	5,061,872	5,095,621	5,294,937	5,353,574	5,527,432	5,588,596	5,924,914	5,877,194	6,097,133
Depreciation & Amortisation	7,032,000	7,631,754	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905	7,659,905
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,797,000	4,895,104	4,905,674	4,520,560	3,913,236	3,993,612	4,162,488	4,178,442	4,278,150	4,380,357	4,630,119	4,642,503
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	276,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,163,000	30,772,811	30,864,558	30,742,747	30,536,559	31,134,611	31,706,226	32,274,864	32,804,918	33,654,548	34,278,902	34,984,429
Operating Result from Continuing Operations	11,336,000	19,273,883	18,073,985	5,655,106	6,390,483	6,495,706	2,313,129	3,239,498	4,366,083	4,544,955	5,031,382	5,373,911
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	11,336,000	19,273,883	18,073,985	5,655,106	6,390,483	6,495,706	2,313,129	3,239,498	4,366,083	4,544,955	5,031,382	5,373,911
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,528,000	(2,270,463)	(1,671,178)	(1,030,894)	(280,517)	(85,294)	113,129	439,498	766,083	944,955	1,431,382	1,773,911

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

BALANCE SHEET - CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	8,941,000	5,300,425	3,187,047	3,274,983	3,855,172	4,447,592	6,586,777	7,994,211	9,920,630	12,091,186	13,599,594	16,047,919
Investments	11,000,000	10,490,171	10,740,171	10,677,671	10,740,171	10,521,421	10,646,421	10,833,921	11,115,171	11,396,421	11,740,171	12,002,671
Receivables	6,014,000	3,910,036	4,978,331	4,011,040	4,099,240	4,185,041	3,887,239	4,053,601	4,246,270	4,368,797	4,491,633	4,627,598
Inventories	957,000	808,611	836,481	875,450	895,267	922,913	940,321	960,272	977,077	1,019,185	1,026,575	1,053,995
Other	125,000	37,583	39,997	39,731	37,964	39,138	40,313	40,974	41,852	43,572	44,722	45,603
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	27,037,000	20,546,827	19,782,028	18,878,875	19,627,815	20,116,105	22,101,071	23,882,980	26,301,000	28,919,161	30,902,695	33,777,787
Non-Current Assets												
Investments	14,000,000	15,509,829	16,259,829	16,072,329	16,259,829	15,978,579	16,353,579	16,916,079	17,634,829	18,353,579	19,259,829	19,947,329
Receivables	153,000	316,347	329,149	334,440	340,286	346,342	353,021	359,972	367,204	374,732	382,566	390,721
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	284,297,000	306,814,816	325,762,170	333,587,409	338,316,042	344,241,705	343,928,210	344,661,792	345,770,612	346,888,703	348,879,806	350,564,390
Investments Accounted for using the equity method	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000	3,733,000
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	302,183,000	326,373,992	346,084,147	353,727,177	358,649,157	364,299,625	364,367,810	365,670,842	367,505,645	369,350,013	372,255,201	374,635,439
TOTAL ASSETS	329,220,000	346,920,819	365,866,175	372,606,053	378,276,972	384,415,730	386,468,881	389,553,822	393,806,645	398,269,174	403,157,896	408,413,226
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	4,281,000	3,222,740	3,451,901	3,190,888	3,004,262	3,072,092	3,030,981	3,105,817	3,170,906	3,275,575	3,385,080	3,438,431
Income received in advance	-	140,433	153,832	157,553	161,951	166,541	171,706	177,052	182,717	188,580	194,757	201,152
Borrowings	707,000	742,317	631,979	592,484	485,646	281,466	293,348	243,828	253,999	264,682	184,823	192,160
Provisions	2,018,000	2,280,581	2,326,569	2,373,483	2,421,340	2,470,162	2,519,967	2,570,775	2,622,606	2,675,481	2,676,944	2,678,443
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	7,006,000	6,386,071	6,564,280	6,314,408	6,073,199	5,990,261	6,016,002	6,097,471	6,230,227	6,404,318	6,441,604	6,510,186
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	2,606,000	1,863,553	2,549,747	3,877,263	3,391,617	3,110,151	2,816,803	2,572,975	2,318,976	2,054,295	1,869,472	1,677,312
Provisions	4,492,000	4,281,312	4,288,280	4,295,407	4,302,698	4,310,155	4,317,783	4,325,586	4,333,568	4,341,733	4,346,609	4,351,607
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	7,098,000	6,144,865	6,838,027	8,172,671	7,694,315	7,420,306	7,134,586	6,898,562	6,652,545	6,396,028	6,216,081	6,028,919
TOTAL LIABILITIES	14,104,000	12,530,936	13,402,307	14,487,079	13,767,514	13,410,567	13,150,589	12,996,033	12,882,772	12,800,346	12,657,685	12,539,105
Net Assets	315,116,000	334,389,883	352,463,868	358,118,974	364,509,457	371,005,163	373,318,292	376,557,790	380,923,873	385,468,829	390,500,211	395,874,121
EQUITY												
Retained Earnings	121,279,000	140,552,883	158,626,868	164,281,974	170,672,457	177,168,163	179,481,292	182,720,790	187,086,873	191,631,829	196,663,211	202,037,121
Revaluation Reserves	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000	193,837,000
Council Equity Interest	315,116,000	334,389,883	352,463,868	358,118,974	364,509,457	371,005,163	373,318,292	376,557,790	380,923,873	385,468,829	390,500,211	395,874,121
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	315,116,000	334,389,883	352,463,868	358,118,974	364,509,457	371,005,163	373,318,292	376,557,790	380,923,873	385,468,829	390,500,211	395,874,121

Walgett Shire Council 10 Year Financial Plan for the Years ending 30 June 2030 CASH FLOW STATEMENT - CONSOLIDATED Scenario: Planned - 2.60% Rate Pegging Increase												
	Actuals 2018/19	Current Year 2019/20	2020/21	2021/22	2022/23	2023/24	Projected Years					
	\$	\$	\$	\$	\$	\$	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,148,000	9,037,767	9,348,240	9,593,407	9,861,564	10,135,970	10,424,137	10,725,013	11,037,966	11,363,499	11,702,147	12,054,469
User Charges & Fees	4,060,000	3,195,835	4,730,052	5,257,849	5,438,267	5,627,723	5,835,356	6,053,707	6,280,495	6,516,063	6,760,759	7,014,953
Interest & Investment Revenue Received	816,000	862,375	613,250	589,682	602,026	737,618	791,811	979,157	1,072,225	1,313,966	1,586,894	1,720,317
Grants & Contributions	16,818,000	35,201,645	31,274,033	19,908,079	18,966,022	19,049,573	15,217,765	15,542,881	16,506,274	16,761,129	16,973,496	17,225,862
Bonds & Deposits Received	19,000	-	-	-	-	-	-	-	-	-	-	-
Other	2,579,000	3,830,122	1,905,271	2,014,557	1,969,513	1,992,168	2,046,573	2,045,636	2,079,805	2,120,655	2,162,494	2,205,015
Payments:												
Employee Benefits & On-Costs	(8,563,000)	(12,525,268)	(13,419,728)	(13,312,463)	(13,624,381)	(13,964,606)	(14,324,780)	(14,714,030)	(15,091,144)	(15,510,817)	(15,998,126)	(16,479,022)
Materials & Contracts	(7,818,000)	(5,396,278)	(4,673,369)	(5,147,119)	(5,237,822)	(5,266,201)	(5,303,883)	(5,514,996)	(5,555,184)	(5,887,548)	(5,807,597)	(6,083,092)
Borrowing Costs	(177,000)	(133,753)	(117,684)	(118,053)	(180,504)	(155,642)	(137,217)	(125,365)	(114,453)	(104,320)	(93,676)	(83,715)
Bonds & Deposits Refunded	(17,000)	-	-	-	-	-	-	-	-	-	-	-
Other	(4,062,000)	(4,883,258)	(4,904,335)	(4,520,707)	(3,914,216)	(3,992,961)	(4,161,836)	(4,178,075)	(4,277,663)	(4,379,403)	(4,629,481)	(4,642,014)
Net Cash provided (or used in) Operating Activities	12,803,000	29,189,186	24,755,729	14,265,232	13,880,469	14,163,642	10,387,926	10,813,929	11,938,320	12,193,225	12,656,909	12,932,773
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	71,500,000	1,000,000	-	250,000	-	750,000	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	194,000	437,000	1,595,614	650,500	388,000	481,400	448,500	638,500	298,002	675,004	507,006	614,511
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(81,500,000)	(2,000,000)	(1,000,000)	-	(250,000)	(250,000)	(500,000)	(750,000)	(1,000,000)	(1,000,000)	(1,250,000)	(950,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,845,000)	(31,559,631)	(28,040,577)	(16,365,818)	(12,845,796)	(14,066,975)	(7,915,775)	(9,001,646)	(9,066,076)	(9,443,675)	(10,140,825)	(9,964,136)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(22,621,000)	(32,122,631)	(27,444,963)	(15,465,318)	(12,707,796)	(13,085,575)	(7,967,275)	(9,113,146)	(9,768,074)	(9,768,671)	(10,883,819)	(10,299,625)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	1,348,228	1,920,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(683,000)	(707,130)	(772,372)	(631,979)	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(683,000)	(707,130)	575,856	1,288,021	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)
Net Increase/(Decrease) in Cash & Cash Equivalents	(10,501,000)	(3,640,575)	(2,113,378)	87,936	580,189	592,420	2,139,184	1,407,435	1,926,419	2,170,556	1,508,409	2,448,325
plus: Cash, Cash Equivalents & Investments - beginning of year	19,442,000	8,941,000	5,300,425	3,187,047	3,274,983	3,855,172	4,447,592	6,586,777	7,994,211	9,920,630	12,091,186	13,599,594
Cash & Cash Equivalents - end of the year	8,941,000	5,300,425	3,187,047	3,274,983	3,855,172	4,447,592	6,586,777	7,994,211	9,920,630	12,091,186	13,599,594	16,047,919
Cash & Cash Equivalents - end of the year	8,941,000	5,300,425	3,187,047	3,274,983	3,855,172	4,447,592	6,586,777	7,994,211	9,920,630	12,091,186	13,599,594	16,047,919
Investments - end of the year	25,000,000	26,000,000	27,000,000	26,750,000	27,000,000	26,500,000	27,000,000	27,750,000	28,750,000	29,750,000	31,000,000	31,950,000
Cash, Cash Equivalents & Investments - end of the year	33,941,000	31,300,425	30,187,047	30,024,983	30,855,172	30,947,592	33,586,777	35,744,211	38,670,630	41,841,186	44,599,594	47,997,919
Representing:												
- External Restrictions	27,487,773	24,313,364	23,076,796	22,729,948	23,032,417	22,387,582	22,985,808	23,665,391	24,462,674	25,371,977	26,474,710	27,659,176
- Internal Restrictions	12,429,144	12,101,675	12,294,189	10,591,911	10,353,595	10,192,895	10,596,016	11,434,362	11,860,940	12,224,254	11,692,570	11,453,891
- Unrestricted	(5,975,917)	(5,114,615)	(5,183,938)	(3,296,876)	(2,530,840)	(1,632,885)	4,952	644,458	2,347,016	4,244,954	6,432,314	8,884,852
	33,941,000	31,300,425	30,187,047	30,024,983	30,855,172	30,947,592	33,586,777	35,744,211	38,670,630	41,841,186	44,599,594	47,997,919

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2030

EQUITY STATEMENT - CONSOLIDATED

Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years					
							2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Opening Balance	300,313,000	315,116,000	334,389,883	352,463,868	358,118,974	364,509,457	371,005,163	373,318,292	376,557,790	380,923,873	385,468,829	390,500,211
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated Opening Balance	300,313,000	315,116,000	334,389,883	352,463,868	358,118,974	364,509,457	371,005,163	373,318,292	376,557,790	380,923,873	385,468,829	390,500,211
Net Operating Result for the Year	11,336,000	19,273,883	18,073,985	5,655,106	6,390,483	6,495,706	2,313,129	3,239,498	4,366,083	4,544,955	5,031,382	5,373,911
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	11,336,000	19,273,883	18,073,985	5,655,106	6,390,483	6,495,706	2,313,129	3,239,498	4,366,083	4,544,955	5,031,382	5,373,911
Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,467,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,467,000	-	-	-	-	-	-	-	-	-	-	-
Total Recognised Income & Expenses	14,803,000	19,273,883	18,073,985	5,655,106	6,390,483	6,495,706	2,313,129	3,239,498	4,366,083	4,544,955	5,031,382	5,373,911
Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	315,116,000	334,389,883	352,463,868	358,118,974	364,509,457	371,005,163	373,318,292	376,557,790	380,923,873	385,468,829	390,500,211	395,874,121

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2030
AVAILABLE WORKING CAPITAL - CONSOLIDATED
Scenario: Planned - 2.60% Rate Pegging Increase

	Actuals 2018/19 \$	Current Year 2019/20 \$	2020/21 \$	2021/22 \$	2022/23 \$	2023/24 \$	Projected Years		2024/25 \$	2025/26 \$	2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$
Current Assets	27,037,000	20,546,827	19,782,028	18,878,875	19,627,815	20,116,105	22,101,071	23,882,980	26,301,000	28,919,161	30,902,695	33,777,787		
Less: Total External Restrictions - Cash	(13,487,773)	(8,803,535)	(6,816,967)	(6,657,619)	(6,772,588)	(6,409,003)	(6,632,230)	(6,749,313)	(6,827,845)	(7,018,399)	(7,214,881)	(7,711,847)		
Less: Current Internal Restrictions - Cash	(12,429,144)	(12,101,675)	(12,294,189)	(10,591,911)	(10,353,595)	(10,192,895)	(10,596,016)	(11,434,362)	(11,860,940)	(12,224,254)	(11,692,570)	(11,453,891)		
Less: Current External Restrictions - Receivables	-	(489,580)	(508,660)	(526,815)	(546,977)	(567,954)	(591,199)	(615,444)	(640,733)	(667,114)	(694,635)	(723,349)		
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-		
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-		
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)		
Less: Deferred Debtors to be budgeted for in future years	(30,000)	-	-	-	-	-	-	-	-	-	-	-		
Other manual adjustment accumulated from funds	-	-	-	-	-	-	(1,000,000)	(2,000,000)	(2,000,000)	-	-	-		
Available Current Assets	958,083	(979,964)	30,211	970,529	1,822,654	2,814,252	3,149,625	2,951,861	4,839,481	8,877,394	11,168,608	13,756,700		
Current Liabilities	7,006,000	6,386,071	6,564,280	6,314,408	6,073,199	5,990,261	6,016,002	6,097,471	6,230,227	6,404,318	6,441,604	6,510,186		
Less: Current Borrowings	(707,000)	(742,317)	(631,979)	(592,484)	(485,646)	(281,466)	(293,348)	(243,828)	(253,999)	(264,682)	(184,823)	(192,160)		
Less: Current ELE Provisions	(2,018,000)	(2,079,102)	(2,123,890)	(2,169,573)	(2,216,169)	(2,263,698)	(2,312,178)	(2,361,627)	(2,412,066)	(2,463,515)	(2,463,515)	(2,463,515)		
Less: Current Liabilities funded by Restricted Cash - External	-	(299,040)	(254,066)	(259,382)	(265,101)	(270,765)	(277,155)	(283,698)	(290,829)	(298,140)	(305,637)	(313,108)		
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-		
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-		
Adjusted Current Liabilities	4,281,000	3,265,611	3,554,345	3,292,969	3,106,283	3,174,331	3,133,321	3,208,318	3,273,333	3,377,982	3,487,629	3,541,404		
Available Working Capital	(3,322,917)	(4,245,576)	(3,524,135)	(2,322,440)	(1,283,629)	(360,079)	16,304	(256,457)	1,566,148	5,499,412	7,680,979	10,215,296		



WALGETT SHIRE COUNCIL

OPERATIONAL PLAN 2020/2021

Statement of Revenue Policy



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The Statement of Revenue Policy details a number of significant factors have been considered in forming the projected Operational Budget. The 2020/21 Operational Budget has been formulated within a number of income and cost constraints including rate pegging allowable increases and the additional cost impacts of operating within a remote location.

2020/2021 RATE PEGGING

Council's primary objective for rating in the forthcoming financial year is to maintain a rating structure that is fair and equitable for all ratepayers.

Equity is the corner stone of Council's Rating Policy and to achieve the best possible result for the community Council has chosen to have all rating categories have a base and Ad valorem.

The level of rate pegging is determined by the Independent Pricing and Regulatory Tribunal (IPART) and the maximum amount that the Council is permitted to increase its general rate income by in the 2020/2021 financial year is **2.6%** and Council proposes to take up the full amount plus the adjustment from the previous year as advised by IPART.

The rate peg for 20/21 has been calculated by taking the increase in the "Local Government Cost Index" to June 2019 which was 2.6%. The allowable rate pegging limit plus the catch-up shall be distributed evenly across all rating categories and sub categories.

The IPART rate peg does not apply to ordinary fees and charges, domestic waste management, water and sewer annual charges.

In November 2019, the Valuer General issued a General Revaluation of the Walgett Shire Council local government area in accordance with the provisions of the Valuation of Land Act 1916. The General Revaluation Unimproved Capital Valuations (UCV) with a [Base Date 1 July 2019] will become effective as from 1st July 2020 for the 2020-2021 rating year and remain in force for the next three years. It is worth noting the General Revaluations were issued prior to the COVID-19 Pandemic Crisis and that valuations between "parcels of land" (*Rate Assessments*) may vary widely.

A comparative analysis in the movements in land values between valuations with a [Base Date 1 July 2016] (*currently used for the 2019-2020 rating year*) compared to valuations with a [Base Date 1 July 2019] (*to be used for 2020-2021 rating year*) showed a marked increase in the overall total land values for the 'Farmland Category' of approximately 518,000,000; in regards to 'Lightning Ridge Categories' (*Residential and Business combined*) an overall total land value increase of approximately 1,400,000; and in regards to the 'General Residential' Category (*being those lands not located within townships*) an overall total land value increase of also approximately 1,400,000. It is worth noting that the Valuer General issues notices to all applicable land owners/holders of any new valuations providing them with an opportunity to object on specific grounds within a 60 day timeframe.

It is important to note that in NSW, rate pegging legislation applies and as a consequence the impacts of the movements in the land values are mitigated by adjustments made within Council's Ad Valorem Rates and Base Amounts to maintain Rate Pegging compliance. As a consequence, the proposed 'Average per Assessment' within each category/sub-category for the 2020-2021 rating year has remained reasonably relative to the 2019-2020 rating year 'Average per Assessment', however, individual rate assessments may vary from the average.

RATING METHOD OPTIONS & CATEGORISATION OF LAND

The *Local Government Act 1993* provides Council with the following three alternative methods of levying rates:

1. Solely ad valorem rating ie, cents in the \$ on land value.
2. Minimum rate plus ad valorem rate.
3. A base amount of up to 50% of the total yield required to be raised from a category or sub-category of a rate and applied to all rateable parcels within that category or sub-category plus an ad valorem rate to raise the additional required.

Council's rate structure for 2020/2021 consists of a base amount plus ad valorem rate for all categories.

Rates													
Walgett Shire Council - General Income - Ordinary Rates Forecast - 2020/2021													
Ordinary Rates - Depicting 2.6% Rates Pegging Increase (Valuations as per VG Supplementary List as at 16-2-2020)													
SCENARIO 3 (2.6%)													
Line Number	Description	Number of Assessments	Ad Valorem Amount in the Dollar	Base Amount	Land Value	2020/2021 Minimum	2020/2021 Ad Valorem	2020/2021 Base Amount	2020/2021 Minimum	2020/2021 Above Minimum Ad Valorem	2020/2021 Totals	2020/2021 Base Amount %	Avg Per Assessment
1	Walgett Residential	634	0.02062339	200.00	10,586,140		218,322	126,800.00			345,122	37%	544.36
2	Lightning Ridge Residential	639	0.01116351	200.00	19,643,350		219,289	127,800.00			347,089	37%	543.17
3	Collarenebri Residential	210	0.13823500	175.00	452,110		62,497	36,750.00			99,247	37%	472.61
4	Burren Junction Residential	92	0.07081037	135.00	405,140		28,688	12,420.00			41,108	30%	446.83
5	Carinda Residential	65	0.06909000	75.00	122,320		8,451	4,875.00			13,326	37%	205.02
6	Cumbarah Residential	58	0.00960000	75.00	683,500		6,562	4,350.00			10,912	40%	188.13
7	Rowena/Come-By-Chance Residential	37	0.03400000	75.00	117,700		4,002	2,775.00			6,777	41%	183.16
8	Residential - Preserved Opal Fields	1757	0.11205100	100.00	3,578,600		400,986	175,700.00			576,686	30%	328.22
9	Residential - Mineral Claim	0	0.11205100	100.00									
10	Residential	83	0.00581048	150.00	5,059,950		29,401	12,450.00			41,851	30%	504.23
11	Walgett Business	122	0.02954516	300.00	3,161,790		93,416	36,600.00			130,016	28%	1,065.70
12	Lightning Ridge Business	120	0.01128910	300.00	8,163,360		92,157	36,000.00			128,157	28%	1,067.97
13	Collarenebri Business	30	0.13291000	300.00	115,770		15,387	9,000.00			24,387	37%	812.90
14	Burren Junction Business	23	0.04453500	250.00	251,660		11,208	5,750.00			16,958	34%	737.29
15	Carinda Business	14	0.01599000	115.00	153,150		2,449	1,610.00			4,059	40%	289.92
16	Cumbarah Business	0	0.00970000	100.00	0		0	0.00					
17	Rowena/Come-By-Chance Business	8	0.02233000	120.00	75,800		1,693	960.00			2,653	36%	331.58
18	Business - Preserved Opal Fields	46	0.06090800	230.00	279,550		17,027	10,580.00			27,607	38%	600.15
19	Business - Mineral Claim	0	0.06090800	230.00									
20	Business	102	0.00911900	150.00	3,250,320		29,640	15,300.00			44,940	34%	440.58
21	Rural (Farmland)	836	0.00225658	120.00	1,706,256,120		3,850,303	100,320.00			3,950,623	3%	4,725.63
22	Rural Irrigable (Farmland)	0	0.00225658	120.00				0.00					
Totals		4876			1,762,356,330		5,091,476	720,040			5,811,516		
Notional General Income Yield for 2019-2020 (Estimate)											5,662,345		
Increase 2.6%											147,221		
Sub-Total											5,809,566		
Add Catch-up Allowance (as advised)											1,950		
Allowable Yield for 2020-2021											5,811,516		

Rates Statement

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the *Local Government Act 1993*.

Categorisation of Land for Purposes of Ordinary Rates

Council in accordance with Section 514 *Local Government Act 1993* must declare each parcel of rateable land in its area to be within one of the following categories:

1. Farmland
2. Residential
3. Mining
4. Business

Council utilises the provisions of Section 528 and 529 of the *Local Government Act 1993* in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

Rate may be the same or different within a category

1. Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.
2. A sub-category may be determined:
 - a. for the category farmland - according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or
 - b. for the category residential. - according to whether the land is rural residential land or is within a centre of population, or
 - c. for the category mining - according to the kind of mining involved, or
 - d. for the category business - according to a centre of activity.

Note: In relation to the category business, a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.

3. The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.

4. Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the *Valuation of Land Act 1916*.

Categorisation as farmland

1. Land is to be categorised as farmland if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the *Fisheries Management Act 1994*, or any combination of those businesses or industries) which:

- a. has a significant and substantial commercial purpose or character, and
- b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).

2. Land is not to be categorised as farmland if it is rural residential land.

3. The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorisation as residential

1. Land is to be categorised as residential if it is a parcel of rateable land valued as one assessment and:

- a. its dominant use is for residential accommodation (other than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
- b. in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or
- c. it is rural residential land.

Note:

- 1.
 - a. For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:
 - (i) each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and
 - (ii) there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.

2. The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

Categorisation as mining

1. Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.

2. The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

Categorisation as business

Land is to be categorised as business if it cannot be categorised as farmland, residential or mining.

Strata lots and company titles are taken to be separate parcels of land for categorisation

For the purposes of this Part:

- a. each lot in a strata plan that is registered under the *Strata Schemes Freehold Development Act 1973* or the *Strata Schemes Leasehold Development Act 1986*, and
- b. each dwelling or portion of the kind referred to in section 547 (1), is taken to be a separate parcel for the purposes of categorisation.

Mixed development land

1. Definitions In this section, "mixed development land" and "non-residential land" have the same meanings as in section 14BB of the *Valuation of Land Act 1916*.

2. Categorisation of parts of mixed development land If a valuation is furnished under the *Valuation of Land Act 1916* for mixed development land:

- a. the part of the land that is non-residential land is taken to have been categorised as business, and
- b. the part of the land that is not non-residential land is taken to have been categorised as residential, despite sections 515-518.

3 Sub-categories the council may determine a sub-category for a part of land to which subsection (2) applies according to the category determined by that subsection for the part.

4. Apportionment of rates and charges. A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or sub-categories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under section 14X of the *Valuation of Land Act 1916*.

How is vacant land to be categorised?

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

- a. if the land is zoned or otherwise designated for use under an environmental planning instrument - according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or
- b. if the land is not so zoned or designated - according to the predominant categorisation of surrounding land.

Notice of declaration of category

1. A council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

2. The notice must be in the approved form and must:

- a. state that the person has the right to apply to the council for a review of the declaration that the land is within the category stated in the notice, and
- b. state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and
- c. refer to sections 525 and 526.

PROPOSED RATE STRUCTURE FOR 2020/2021

Council proposes to use the allowable rate pegging limit plus the catch-up to be distributed evenly across all rating categories and sub-categories.

Another two (2) rating categories, Residential and Commercial Mineral Claims is included on the premise, the State Government may in the near future re-introduce the Fire & Emergency Services Levy (FESL). Making of these rating categories now enables future valuations for such categories to be taken up as rating growth and not excess to the IPART Rate Peg.

The category, "Rural Irrigable"(Farmland) is included with a similar Base and Ad Valorem to that of "Rural" (Farmland) making provision for the possibility of successful objections to the re-categorisation of "Rural Irrigable" properties.

The following table shows the proposed rates for 2020/2021 based on an increase of 2.6%.

ORDINARY RATES - DEPICTING 2.6

% RATE PEGGING INCREASE

Rate modelling has produced a variety of rating alternatives for the coming year, with the attached model by far the best rating alternative, fair and equitable with minimal impact upon any one rating category.

Rates													
Walgett Shire Council - General Income - Ordinary Rates Forecast - 2020/2021													
Ordinary Rates - Depicting 2.6% Rates Pegging Increase (Valuations as per VG Supplementary List as at 16-2-2020)													
SCENARIO 3 (2.6%)													
Line Number	Description	Number of Assessments	Ad Valorem Amount in the Dollar	Base Amount	Land Value	2020/2021 Minimum	2020/2021 Ad Valorem	2020/2021 Base Amount	2020/2021 Minimum	2020/2021 Above Minimum Ad Valorem	2020/2021 Totals	2020/2021 Base Amount %	Avg Per Assessment
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2	Lightning Ridge Residential	639	0.01116351	200.00	19,643,350		219,289	127,800.00			347,089	37%	543.17
3	Collarenebri Residential	210	0.13823500	175.00	452,110		62,497	36,750.00			99,247	37%	472.61
4	Burren Junction Residential	92	0.07081037	135.00	405,140		28,688	12,420.00			41,108	30%	446.83
5	Carinda Residential	65	0.06909000	75.00	122,320		8,451	4,875.00			13,326	37%	205.02
6	Cumbarrah Residential	58	0.00960000	75.00	683,500		6,562	4,350.00			10,912	40%	188.13
7	Rowena/Come-By-Chance Residential	37	0.03400000	75.00	117,700		4,002	2,775.00			6,777	41%	183.16
8	Residential - Preserved Opal Fields	1757	0.11205100	100.00	3,578,600		400,986	175,700.00			576,686	30%	328.22
9	Residential - Mineral Claim	0	0.11205100	100.00									
10	Residential	83	0.00581048	150.00	5,059,950		29,401	12,450.00			41,851	30%	504.23
11	Walgett Business	122	0.02954516	300.00	3,161,790		93,416	36,600.00			130,016	28%	1,065.70
12	Lightning Ridge Business	120	0.01128910	300.00	8,163,360		92,157	36,000.00			128,157	28%	1,067.97
13	Collarenebri Business	30	0.13291000	300.00	115,770		15,387	9,000.00			24,387	37%	812.90
14	Burren Junction Business	23	0.04453500	250.00	251,660		11,208	5,750.00			16,958	34%	737.29
15	Carinda Business	14	0.01599000	115.00	153,150		2,449	1,610.00			4,059	40%	289.92
16	Cumbarrah Business	0	0.00970000	100.00	0		0	0.00					
17	Rowena/Come-By-Chance Business	8	0.02233000	120.00	75,800		1,693	960.00			2,653	36%	331.58
18	Business - Preserved Opal Fields	46	0.06090800	230.00	279,550		17,027	10,580.00			27,607	38%	600.15
19	Business - Mineral Claim	0	0.06090800	230.00									
20	Business	102	0.00911900	150.00	3,250,320		29,640	15,300.00			44,940	34%	440.58
21	Rural (Farmland)	836	0.00225658	120.00	1,706,256,120		3,850,303	100,320.00			3,950,623	3%	4,725.63
22	Rural Irrigable (Farmland)	0	0.00225658	120.00				0.00			-		
Totals		4876			1,762,356,330		5,091,476	720,040			5,811,516		

BEST-PRACTICE PRICING – WATER SUPPLY

Council in 2012/13 introduced user pays water billing under the State Government Best-Practice Guidelines for the effective and sustainable supply of reticulation water supply. Council seeks to ensure that its water supply and sewerage tariffs:-

- Provide appropriate pricing signals that enable customers to balance the benefits and costs of using the water supply and sewerage services and promote efficient use of resources;
- Distribute costs equitably among its customers and eliminate significant cross-subsidies; and
- Reflect the cost of providing the service and raise the annual income required for the long-term financial sustainability of Council's water supply and sewerage services, including investment in new and replacement infrastructure.

With increasing demands being placed on the finite water resources of NSW, it is vital that we use the resources efficiently. Introduction of best-practice pricing for water supply, sewerage and liquid waste services is an essential step for achieving the objectives in non-metropolitan NSW.

Each year Council will continue to review its water pricing policy to confirm a continuation of progress towards full compliance of best practice pricing.

Section 552 (1)(b) of the *Local Government Act 1993* prescribes that Council can charge for a water service provided the land is within 225 metres of a water pipe of Council.

Section 552 (3)(a) of the *Local Government Act 1993* prescribes that Council can charge for a sewer service provided the land is within 75 metres of a sewer of Council.

In developing its water pricing structure Council categorised its water supply schemes as 3 Bore and 2 River Systems.

WATER CHARGES

STAND PIPE CHARGES

From the 1st July 2017 Council re-introduced standpipe charges at both Lightning Ridge standpipes, using the pre-paid Avdata system. The system and its processes has taken some time to fully implement, and is currently on-hold due to the on-going drought conditions. It is proposed to increase the charge from \$2.60 to \$2.70 to accommodate increased administration and infrastructure charges.

Lightning Ridge/Cumborah/Grawin

Purchase of system key/replacement key \$50.00

Charge per kilolitre \$2.70

All other Standpipes

Metered Standpipes whereby Council has to raise invoices and/or process cash payments

Administration fee per truck load \$25.00

Plus charge per kilolitre \$2.70

Bore Water Charges

The charges for bore water consist of an access charge calculated to raise between 70% and 79% of the revenue required to operate the service and a two part tariff calculated to raise between 21% and 30%. This tariff applies to the reticulated water supplies in Carinda, Lightning Ridge and Rowena.

It is planned in 2020/2021 to increase all Water Access by 2.5% and Consumption Charges by 5.0% as per the adopted forward plan charges schedule shown below.

Access Charges

		2.50%	2.50%	2.50%	2.50%		
Bore Water - Lightning Ridge, Carinda and Rowena		2020-2021	2019-2020	2018-2019	2017-2018	2016/2017	2015/2016
20mm Connection	Residential	340.00	332.00	324.00	316.00	308.00	300.35
20mm Connection	Non Residential	340.00	332.00	324.00	316.00	308.00	300.35
25mm Connection	Residential	340.00	332.00	324.00	316.00	308.00	300.35
25mm Connection	Non Residential	530.00	517.00	504.00	492.00	480.00	468.78
32mm Connection	Residential	340.00	332.00	324.00	316.00	308.00	300.35
32mm Connection	Non Residential	870.00	849.00	828.00	808.00	788.00	769.1
40mm Connection	Residential	340.00	332.00	324.00	316.00	308.00	300.35
40mm Connection	Non Residential	1,359.00	1,326.00	1,294.00	1,262.00	1,231.00	1201.31
50mm Connection	Residential	340.00	332.00	324.00	316.00	308.00	300.35
50mm Connection	Non Residential	2,124.00	2,072.00	2,021.00	1,972.00	1,924.00	1877.32
75mm Connection	Residential	340.00	332.00	324.00	316.00	308.00	300.35
75mm Connection	Non Residential	4,639.00	4,526.00	4,416.00	4,308.00	4,203.00	4202.46
100mm Connection	Residential	340.00	332.00	324.00	316.00	308.00	300.35
100mm Connection	Non Residential	8,243.00	8,042.00	7,846.00	7,655.00	7,468.00	7467.89
Unmetered	Residential				N/A	308.00	300.35
Unmetered	Non Residential				N/A	308.00	300.35

Consumption Charges

USAGE		5.00%	5.00%	5.00%
Bore Water - Lightning Ridge, Carinda and Rowena		2020-2021	2019-2020	2018-2019
Usage Charge	per kilolitre <600kl	0.32	0.30	0.29
Usage Charge	per kilolitre >600kl	0.48	0.45	0.42

River Systems

The charges for water from the river systems comprise separate access charges and consumption tariffs for both filtered and raw water. Like the bore water tariff, the access charge is calculated to raise between 75% and 77% of the revenue required to operate the service and a two part tariff for both filtered and raw water to raise 23 and 25%. This tariff applies to the reticulated water supplies in Collarenebri and Walgett.

All properties, either connected to or within 225 metres of a Council water main, and able to connect are charged. This annual charge is independent of the level of consumption and is charged per connection (or possible connection) to the property. The water access charge for the 2020/2021 rating year has been set between 75% and 77% of the income required to fund the service. Council will progressively move towards a lower percentage of revenue to be raised from the access charge component as more reliable data on actual consumption levels is available.

(Section 501 Local Government Act 1993)

Access Charges

		2.50%	2.50%	2.50%	2.50%		
River Water - Walgett and Collarenebri		2020-2021	2019-2020	2018-2019	2017-2018	2016/2017	2015/2016
20mm Connection	Residential	516.00	503.00	491.00	479.00	467.00	455.49
20mm Connection	Non Residential	516.00	503.00	491.00	479.00	467.00	455.49
25mm Connection	Residential	516.00	503.00	491.00	479.00	467.00	455.49
25mm Connection	Non Residential	805.00	785.00	766.00	747.00	729.00	711.47
32mm Connection	Residential	516.00	503.00	491.00	479.00	467.00	455.49
32mm Connection	Non Residential	1,319.00	1,287.00	1,256.00	1,225.00	1,195.00	1,165.84
40mm Connection	Residential	516.00	503.00	491.00	479.00	467.00	455.49
40mm Connection	Non Residential	2,061.00	2,011.00	1,962.00	1,914.00	1,867.00	1,821.91
50mm Connection	Residential	516.00	503.00	491.00	479.00	467.00	455.49
50mm Connection	Non Residential	3,222.00	3,143.00	3,066.00	2,991.00	2,918.00	2,847.01
75mm Connection	Residential	516.00	503.00	491.00	479.00	467.00	455.49
75mm Connection	Non Residential	7,070.00	6,898.00	6,730.00	6,566.00	6,406.00	6,245.49
100mm Connection	Residential	516.00	503.00	491.00	479.00	467.00	455.49
100mm Connection	Non Residential	12,570.00	12,263.00	11,964.00	11,672.00	11,387.00	11,096.92
Unmetered	Residential				N/A	467.00	455.49
Unmetered	Non Residential				N/A	467.00	455.49

Consumption Charges

USAGE		5.00%	5.00%	5.00%
River Water - Walgett and Collarenebri		2020-2021	2019-2020	2018-2019
Filtered Usage Charge	per kilolitre <600kl	0.95	0.90	0.86
Filtered Usage Charge	per kilolitre >600kl	1.46	1.35	1.26
Raw Usage Charge	per kilolitre <600kl	0.32	0.30	0.29
Raw Usage Charge	per kilolitre >600kl	0.48	0.45	0.42

This service is classified as a category 2 business activity which is subject to the provisions of National Competition Policy and its pricing procedures. In the forthcoming year, the service will not make a recognised subsidy to consumers.

SEWER CHARGES

Council provides reticulated sewer systems in Collarenebri, Lightning Ridge and Walgett. All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged.

The fees and charges for 2019/2020 have been increased by 2.6% for the 2020/2021 financial year.

The annual charge is charged per sewer connection (or possible connection) to the property. Properties categorised as Business also receive a per Cistern charge.

(Section 501 *Local Government Act 1993*)

SERVICE PROVIDED		SEWERAGE		
		2020/2021	2019/2020	2018/2019
All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged				
Walgett	<i>per annum</i>	\$514.00	\$501.00	\$489.00
Lightning Ridge	<i>per annum</i>	\$444.00	\$447.00	\$436.00
Collarenebri	<i>per annum</i>	\$427.00	\$533.00	\$520.00
Additional Sewer Connections (per connection)				
Walgett	<i>per annum</i>	\$514.00	\$501.00	\$489.00
Lightning Ridge	<i>per annum</i>	\$444.00	\$447.00	\$436.00
Collarenebri	<i>per annum</i>	\$427.00	\$533.00	\$520.00
Cistern charges - Applicable to Business categories (per toilet/urinal)				
Walgett	<i>per cistern</i>	\$80.00	\$78.00	\$76.00
Lightning Ridge	<i>per cistern</i>	\$69.00	\$71.00	\$69.00
Collarenebri	<i>per cistern</i>	\$62.00	\$71.00	\$69.00

The Sewerage charges for 20/21 now reflect the physical structure of treatment systems, and the cost associated with their operation, and capital infrastructure renewal.

This service is classified as a category 2 business activity which is subject to the provisions of National Competition Policy and its pricing procedures. In the forthcoming year, the service will not make a recognised subsidy to consumers.

DOMESTIC WASTE MANAGEMENT CHARGES

Domestic Waste Management (Household garbage) collection services are provided to Burren Junction, Carinda, Collarenebri, Cumborah, Lightning Ridge, Rowena and Walgett.
(Section 496 *Local Government Act 1993*)

The fees and charges for 2020/2021 have been increased by 2.6% for the 2020/2021 financial year.

Council does not have to obtain ministerial approval in terms of Section 508(2) of the *Local Government Act, 1993* in regard to Domestic Waste Management (DWM) charges for 2020/2021. Council has reviewed its waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The *Local Government Act 1993* requires that the level of charges must be based upon "reasonable costs".

SERVICE PROVIDED	DOMESTIC WASTE MANAGEMENT			
		2020/2021	2019/2020	2018/2019
Domestic Waste Collection Charge (\$496) per occupancy - per bin per annum		\$510.00	\$497.00	\$485.00

TRADE WASTE COLLECTION CHARGES

Commercial garbage collection services are provided to Burren Junction, Carinda, Collarenebri, Cumborah, Lightning Ridge, Rowena and Walgett.
(Section 501 *Local Government Act 1993*)

The Trade Waste Charging Structure for 2020/2021 is detailed below. The charges for 2020/2021 represent a 2.6% increase on the previous year.

SERVICE PROVIDED	TRADE WASTE MANAGEMENT			
		2020/2021	2019/2020	2018/2019
240L MGB Collection - weekly collection - per bin per annum		\$ 510.00	\$497.00	\$485.00
360L MGB Collection - twice weekly collection - per bin per annum		\$ 1,455.00	\$1,418.00	\$1,384.00
360L MGB weekly Service - per bin per annum		\$ 727.00	\$709.00	\$692.00

WASTE MANAGEMENT SERVICES CHARGE

In addition to the Domestic Waste Management and Trade Waste Collection service charges a availability charge for waste management services provided across the Shire is levied on all properties regardless of whether they receive a curb side collection or not.
(Section 501 *Local Government Act 1993*)

The fees and charges for 2020/2021 have been increased by 2.6% for the 2020/2021 financial year.

SERVICE PROVIDED	WASTE MANAGEMENT			
		2020/2021	2019/2020	2018/2019
Waste Management Charge (\$501) - per annum		\$57.00	\$56.00	\$55.00

RECYCLING SERVICES

The Community Strategic Plan has identified a desire by a significant section of the community for a recycling service. This aspect will form part of the development of the Walgett Shire Solid Waste Management strategy.

INTEREST RATE

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2020 to 31 December 2020 (inclusive) will be 0.0% per annum and that the maximum rate of interest payable on overdue rates and charges for the period 1 January 2021 to 30 June 2021 (inclusive) will be 7.0% per annum. The interest rate has been set at 0.0% for the first half of the 2020-21 financial year in response to the financial impacts faced by the community as a result of the COVID-19 Pandemic.

The methodology used to calculate the interest rate applicable for the period 1 January 2021 to 30 June 2021 is the Supreme Court methodology (the Reserve Bank cash rate plus 6%), rounded to the nearest half per cent of the maximum interest rate for the previous year. The cash rate used for the purposes of the maximum interest rate for local government is based on the cash rate as at 4 December 2019.

Notice giving effect to these decisions will be published in the NSW Government Gazette

INSTALMENT DATES

Section 562 (3) *Local Government Act 1993* states "instalments are payable 31st August, 30th November, 28th February and 31st May, except as provided in subsection (4)." It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend or public holiday.

STATEMENT OF PROPOSED BORROWINGS

Council intend to borrow for construction of a new bore for Walgett \$750K, Walgett depot construction \$1,920,000, and \$598K for the Lightning Ridge Visitor Information Centre.

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Fees & Charges

Walgett Shire Council

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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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WALGETT SHIRE COUNCIL

ADMINISTRATION

Research Staff Costs (minimum one hour)	\$74.00	\$70.00	\$7.00	\$77.00	4.05%	\$3.00	per hour
Document Folding	\$46.25	\$43.64	\$4.36	\$48.00	3.78%	\$1.75	per 1,000 or part thereof
Typing	\$69.00	\$65.45	\$6.55	\$72.00	4.35%	\$3.00	per hour
Plans and Map Printing – over the counter A3 to A2	\$6.60	\$7.00	\$0.70	\$7.70	16.67%	\$1.10	
Plans and Map Printing – over the counter A2 to A1	\$8.80	\$9.00	\$0.90	\$9.90	12.50%	\$1.10	
Plans and Map Printing – over the counter A1 or larger	\$14.30	\$14.00	\$1.40	\$15.40	7.69%	\$1.10	
Plans and Map Printing – by post Smaller than A1	\$15.40	\$15.00	\$1.50	\$16.50	7.14%	\$1.10	
Plans and Map Printing – by post A1 or larger	\$19.80	\$19.00	\$1.90	\$20.90	5.56%	\$1.10	
Binding First 100 pages	\$6.00	\$6.36	\$0.64	\$7.00	16.67%	\$1.00	
Binding + ADD Per each additional 100 pages	\$5.00	\$5.45	\$0.55	\$6.00	20.00%	\$1.00	
GIPA Act Applications As set by regulation							per application
GIPA Act – Process application First 20hrs. No Charge for personal affairs requests - If application is made for personal information about the applicant as per Section 67 of the GIPA Act 2009 No 52	\$34.00	\$36.00	\$0.00	\$36.00	5.88%	\$2.00	per hour

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ADMINISTRATION [continued]

GIPA Act – Process application fee reduction	\$17.00	\$18.00	\$0.00	\$18.00	5.88%	\$1.00	per hour
Fee Reduction - refers to hardship or if application is of special benefit to the public generally as per Section 65/66 of the GIPA Act 2009 No 52							
Applications for internal review of Privacy and Personal Information Act determinations	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	\$2.00	per application

PHOTOCOPYING LEGAL DOCUMENTS UNDER SUBPOENA

All copying, regardless of size	\$79.00	\$82.00	\$0.00	\$82.00	3.80%	\$3.00	per hour
Written Property Search and Zoning Compliance Inquiries	\$185.00	\$190.00	\$0.00	\$190.00	2.70%	\$5.00	first hour
Written Property Search and Zoning Compliance Inquiries	\$94.00	\$97.00	\$0.00	\$97.00	3.19%	\$3.00	subsequent hours / part thereof

TRUCKWASH

Truckwash Fee	\$11.00	\$10.91	\$1.09	\$12.00	9.09%	\$1.00	per half hour
Truckwash Key	\$52.00	\$49.09	\$4.91	\$54.00	3.85%	\$2.00	each
Water Usage	\$5.50	\$5.80	\$0.00	\$5.80	5.45%	\$0.30	Minimum

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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DA FEES

DEVELOPMENT APPLICATIONS

245D MAXIMUM FEE FOR APPLICATION INVOLVING ERECTION OF BUILDING, CARRYING OUT OF WORK OR DEMOLITION (OTHER THAN FOR MARINAS OR EXTRACTIVE INDUSTRIES)

(1) The maximum fee for a Part 3A application in respect of a project involving the erection of a building, the carrying out of a work or the demolition of a work or a building, and having an estimated cost within the range specified in the Table to this clause is calculated in accordance with that Table.

(2) The fees determined under this clause do not apply to development for which a fee is payable under clause 245E or 245F.

Estimated Cost:

Up to \$5,000	\$750.00	\$750.00	\$0.00	\$750.00	0.00%	\$0.00	
\$5,001–\$50,000	\$750, plus an additional \$23.33 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000.						
\$50,001–\$100,000	\$1,800, plus an additional \$70.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.						
\$100,001–\$200,000	\$5,300, plus an additional \$4.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000.						
\$200,001–\$500,000	\$5,750, plus an additional \$5.83 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$200,000.						
\$500,001–\$1,000,000	\$7,500, plus an additional \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						
\$1,000,001–\$2,000,000	\$10,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						
\$2,000,001–\$3,000,000	\$11,000, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$2,000,000.						
\$3,000,001–\$4,000,000	\$11,500, plus an additional \$0.70 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$3,000,000.						
\$4,000,001–\$5,000,000	\$12,200, plus an additional \$0.80 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$4,000,000.						
\$5,000,001–\$8,000,000	\$13,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000,000.						

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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245D MAXIMUM FEE FOR APPLICATION INVOLVING ERECTION OF BUILDING, CARRYING OUT OF WORK OR DEMOLITION (OTHER THAN FOR MARINAS OR EXTRACTIVE INDUSTRIES) [continued]

\$8,000,001–\$9,000,000	\$16,000, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$8,000,000.	
\$9,000,001–\$10,000,000	\$17,500, plus an additional \$2.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$9,000,000.	
\$10,000,001–\$50,000,000	\$20,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.	
\$50,000,001–\$100,000,000	\$60,000, plus an additional \$0.60 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000,000.	
\$100,000,001–\$200,000,000	\$90,000, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000,000.	
\$200,000,001–\$300,000,000	\$140,000, plus an additional \$0.35 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$200,000,000.	
\$300,000,001–\$400,000,000	\$175,000, plus an additional \$0.81 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$300,000,000.	
More than \$400,000,000	\$256,000, plus an additional \$0.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$400,000,000.	

ALL DEVELOPMENT APPLICATIONS FEES ARE BASED ON THE ENVIRONMENTAL PLANNING AND ASSESSMENT REGULATION 2000. THE MOST FREQUENT USED FEES ARE LISTED BELOW:

246B WHAT IS THE MAXIMUM FEE?

- (1) The maximum fee for development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified in the Table to this clause is calculated in accordance with that Table.
- (2) Despite subclause (1), the maximum fee payable for development for the purpose of one or more advertisements is:
 - (a) \$285, plus \$93 for each advertisement in excess of one, or
 - (b) the fee calculated in accordance with the Table, whichever is the greater.

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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246B WHAT IS THE MAXIMUM FEE? [continued]

(3) The fees determined under this clause do not apply to development for which a fee is payable under clause 247.

Estimated Cost:

Up to \$5,000	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
\$5,001–\$50,000	\$170, plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost.						
\$50,001–\$250,000	\$352, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.						
\$250,001–\$500,000	\$1,160, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.						
\$500,001–\$1,000,000	\$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						
\$1,000,001–\$10,000,000	\$2,615, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						
More than \$10,000,000	\$15,875, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.						

DIVISION 2 OTHER FEES AND CHARGES

257 WHAT IS THE FEE FOR A REQUEST FOR A REVIEW OF A DETERMINATION?

The maximum fee for a request for a review of a determination under section 82A (3) of the Act is:

- (a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50 per cent of the fee for the original development application, and
- (b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$150, and
- (c) in the case of a request with respect to any other development application, as set out in the Table to this clause, plus an additional amount of not more than \$500 if notice of the application is required to be given under section 82A of the Act.

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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257 WHAT IS THE FEE FOR A REQUEST FOR A REVIEW OF A DETERMINATION? [continued]

Estimated Cost

Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	\$0.00	
\$5,001–\$250,000	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.						
\$250,001–\$500,000	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.						
\$500,001–\$1,000,000	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						
\$1,000,001–\$10,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						
More than \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.						

258 WHAT IS THE FEE FOR AN APPLICATION FOR MODIFICATION OF A CONSENT FOR LOCAL DEVELOPMENT OR STATE SIGNIFICANT DEVELOPMENT?

(1) The maximum fee for an application under section 96 (1) of the Act is \$71.

(1A) The maximum fee for an application under section 96 (1A) of the Act, or under section 96AA (1) of the Act in respect of a modification which, in the opinion of the consent authority, is of minimal environmental impact, is \$645 or 50 per cent of the fee for the original development application, whichever is the lesser.

(2) The maximum fee for an application under section 96 (2) of the Act, or under section 96AA (1) of the Act in respect of a modification which, in the opinion of the consent authority, is not of minimal environmental impact, is:

(a) if the fee for the original application was less than \$100, 50 per cent of that fee, or

(b) if the fee for the original application was \$100 or more:

(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50 per cent of the fee for the original development application, and

(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190, and

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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258 WHAT IS THE FEE FOR AN APPLICATION FOR MODIFICATION OF A CONSENT FOR LOCAL DEVELOPMENT OR STATE SIGNIFICANT DEVELOPMENT? [continued]

(iii) in the case of an application with respect to any other development application, as set out in the Table to this clause, plus an additional amount of not more than \$500 if notice of the application is required to be given under section 96 (2) or 96AA (1) of the Act.

(2A) An additional fee, not exceeding \$760, is payable for development to which clause 115 (1A) applies.

(3) The consent authority must refund so much of the additional amount as is not spent in giving the notice under section 96 (2) or 96AA (1) of the Act.

(3A) The consent authority must refund the additional fee paid under subclause (2A) if the development is not referred to a design review panel.

(4) In this clause:

(a) a reference to an original development application is a reference to the development application that resulted in the granting of the consent to be modified, and

(b) a reference to the fee for the original development application does not include a reference to any fee under clause 252 that was payable for the giving of notice.

(5) This clause does not apply to an application for the modification of a development consent granted by the Land and Environment Court on appeal from some other consent authority.

Estimated Cost:

Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	\$0.00	
\$5,001–\$250,000	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.						
\$250,001–\$500,000	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.						
\$500,001–\$1,000,000	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						
\$1,000,001–\$10,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						
More than \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.						

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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RATES

RATES, RATING INFORMATION AND ENQUIRY FEES

Section 603 Certificate	\$85.00	\$85.00	\$0.00	\$85.00	0.00%	\$0.00	
Urgent Section 603 Certificate	\$145.00	\$150.00	\$0.00	\$150.00	3.45%	\$5.00	each
Information given in writing	\$26.00	\$27.00	\$0.00	\$27.00	3.85%	\$1.00	
Inspection of valuation records by applicant	\$39.00	\$41.00	\$0.00	\$41.00	5.13%	\$2.00	per hour or part thereof
Search conducted by Council	\$77.00	\$80.00	\$0.00	\$80.00	3.90%	\$3.00	per hour or part thereof
Reprinting rate notices	\$8.00	\$9.00	\$0.00	\$9.00	12.50%	\$1.00	per notice

RATES – PENALTIES

Accrual of Interest on Rates and Charges (Refer Section 566 Local Government Act)	7.5%	per annum
Legal Fees	Actual cost	

WASTE MANAGEMENT

Waste Management Charge (S501)	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	\$2.00	per annum
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DOMESTIC WASTE MANAGEMENT

Domestic Waste Collection Charge (S496) per occupancy	\$497.00	\$512.00	\$0.00	\$512.00	3.02%	\$15.00	per bin per annum
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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COMMERCIAL WASTE MANAGEMENT

240L MGB Collection – weekly collection	\$497.00	\$512.00	\$0.00	\$512.00	3.02%	\$15.00	per bin per annum
360L MGB Collection – twice weekly collection	\$1,419.00	\$1,462.00	\$0.00	\$1,462.00	3.03%	\$43.00	per bin per annum
360L MGB weekly Service	\$709.00	\$730.00	\$0.00	\$730.00	2.96%	\$21.00	per bin per annum

DRAFT

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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WATER CHARGES

ACCESS

All properties either connected to or within 225 metres of a Council water main and able to connect are charged

Access charges are charged per connection or possible connection. For example where a property has the potential to connect to both raw water and filtered water mains, two access charges will apply even though the land may not actually be supplied with water from any water pipe of the council.

RESIDENTIAL

RIVER WATER – WALGETT AND COLLARENEBRI

20mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	
25mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	
32mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	
40mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	
50mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	
75mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	
100mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	

BORE WATER – LIGHTNING RIDGE, CARINDA, ROWENA

20mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	
25mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	
32mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	
40mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	
50mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	
75mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	
100mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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NON-RESIDENTIAL

RIVER WATER – WALGETT, COLLARENEBRI

20mm Connection	\$503.00	\$518.00	\$0.00	\$518.00	2.98%	\$15.00	
25mm Connection	\$785.00	\$809.00	\$0.00	\$809.00	3.06%	\$24.00	
32mm Connection	\$1,287.00	\$1,326.00	\$0.00	\$1,326.00	3.03%	\$39.00	
40mm Connection	\$2,011.00	\$2,071.00	\$0.00	\$2,071.00	2.98%	\$60.00	
50mm Connection	\$3,143.00	\$3,237.00	\$0.00	\$3,237.00	2.99%	\$94.00	
75mm Connection	\$6,898.00	\$7,105.00	\$0.00	\$7,105.00	3.00%	\$207.00	
100mm Connection	\$12,263.00	\$12,631.00	\$0.00	\$12,631.00	3.00%	\$368.00	

BORE WATER – LIGHTNING RIDGE, CARINDA AND ROWENA

20mm Connection	\$332.00	\$342.00	\$0.00	\$342.00	3.01%	\$10.00	
25mm Connection	\$517.00	\$533.00	\$0.00	\$533.00	3.09%	\$16.00	
32mm Connection	\$849.00	\$874.00	\$0.00	\$874.00	2.94%	\$25.00	
40mm Connection	\$1,326.00	\$1,366.00	\$0.00	\$1,366.00	3.02%	\$40.00	
50mm Connection	\$2,072.00	\$2,134.00	\$0.00	\$2,134.00	2.99%	\$62.00	
75mm Connection	\$4,526.00	\$4,662.00	\$0.00	\$4,662.00	3.00%	\$136.00	
100mm Connection	\$8,042.00	\$8,283.00	\$0.00	\$8,283.00	3.00%	\$241.00	

USAGE

RIVER WATER – WALGETT AND COLLARENEBRI

Filtered Usage Charge <=600kl	\$0.90	\$0.95	\$0.00	\$0.95	5.56%	\$0.05	per kilolitre
Filtered Usage Charge > 600kl	\$1.35	\$1.45	\$0.00	\$1.45	7.41%	\$0.10	per kilolitre
Raw Usage Charge <=600kl	\$0.30	\$0.32	\$0.00	\$0.32	6.67%	\$0.02	per kilolitre

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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RIVER WATER – WALGETT AND COLLARENEBRI [continued]

Raw Usage Charge >600kl	\$0.45	\$0.50	\$0.00	\$0.50	11.11%	\$0.05	per kilolitre
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BORE WATER – LIGHTNING RIDGE, CARINDA AND ROWENA

Usage Charge <=600kl	\$0.30	\$0.30	\$0.00	\$0.30	0.00%	\$0.00	per kilolitre
Usage Charge >600kl	\$0.45	\$0.50	\$0.00	\$0.50	11.11%	\$0.05	per kilolitre

WATER – STANDPIPES

Purchase of system key/replacement key	\$50.00	\$45.45	\$4.55	\$50.00	0.00%	\$0.00	per card
Metered Standpipes Administration Fee	\$25.00	\$27.00	\$0.00	\$27.00	8.00%	\$2.00	per load
Whereby Council has to raise invoices and/or process cash payments.							
Water Usage Charge per kilolitre	\$2.60	\$2.75	\$0.00	\$2.75	5.77%	\$0.15	per kilolitre

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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SEWERAGE

All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged

Walgett	\$501.00	\$516.00	\$0.00	\$516.00	2.99%	\$15.00	per annum
Lightning Ridge	\$447.00	\$460.00	\$0.00	\$460.00	2.91%	\$13.00	per annum
Collarenebri	\$533.00	\$549.00	\$0.00	\$549.00	3.00%	\$16.00	per annum

ADDITIONAL SEWER CONNECTIONS (PER CONNECTION)

Walgett	\$501.00	\$516.00	\$0.00	\$516.00	2.99%	\$15.00	per annum
Lightning Ridge	\$447.00	\$460.00	\$0.00	\$460.00	2.91%	\$13.00	per annum
Collarenebri	\$533.00	\$549.00	\$0.00	\$549.00	3.00%	\$16.00	per annum

CISTERN CHARGES – APPLICABLE TO BUSINESS CATEGORIES (PER TOILET/URINAL)

Walgett	\$78.00	\$80.00	\$0.00	\$80.00	2.56%	\$2.00	per cistern
Lightning Ridge	\$71.00	\$73.00	\$0.00	\$73.00	2.82%	\$2.00	per cistern
Collarenebri	\$71.00	\$73.00	\$0.00	\$73.00	2.82%	\$2.00	per cistern

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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COMMUNITY SERVICES

LIBRARY

Photocopying B&W	\$0.45	\$0.45	\$0.05	\$0.50	11.11%	\$0.05	per page
Overdue Item	\$0.75	\$0.80	\$0.00	\$0.80	6.67%	\$0.05	per item
Overdue Item + ADD	\$0.35	\$0.40	\$0.00	\$0.40	14.29%	\$0.05	per day
Lost Membership Card	\$5.30	\$5.50	\$0.00	\$5.50	3.77%	\$0.20	

WALGETT VISITOR INFORMATION AND INTERNET CENTRE

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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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A3 FULL PAGE

0-50 copies	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	\$0.00	per page
51+ copies	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	\$0.00	per page

COLOUR COPYING – ADDITIONAL CHARGES

Wallet size	\$0.65	\$0.59	\$0.06	\$0.65	0.00%	\$0.00	
4' x 6'	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	
5' x 7'	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
6.5' x 8.5'	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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FAXING

Inwards	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	initial page
Inwards + ADD	\$0.55	\$0.50	\$0.05	\$0.55	0.00%	\$0.00	additional page
Outwards	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	initial page
Outwards + ADD	\$0.55	\$0.50	\$0.05	\$0.55	0.00%	\$0.00	additional page

PHOTO QUALITY COPYING (BEST QUALITY PAPER USED)

Black & White A4 Full Page	\$0.75	\$0.68	\$0.07	\$0.75	0.00%	\$0.00	
Colour A4 Full Page	\$5.05	\$4.59	\$0.46	\$5.05	0.00%	\$0.00	
Sepia A4 Full Page	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Black & White 8.5' x 6.5'	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour 8.5' x 6.5'	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	
Sepia 8.5' x 6.5'	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
Black & White 5' x 7'	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour 5' x 7'	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
Sepia 5' x 7'	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	
Black & White 4' x 5'	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour 4' x 6'	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	
Sepia 4' x 6'	\$0.85	\$0.77	\$0.08	\$0.85	0.00%	\$0.00	
Black & White Wallet Size	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour Wallet Size	\$0.70	\$0.64	\$0.06	\$0.70	0.00%	\$0.00	
Sepia Wallet Size	\$0.65	\$0.59	\$0.06	\$0.65	0.00%	\$0.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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PRINTING

BLACK & WHITE PRINT

A4	\$0.50	\$0.50	\$0.05	\$0.55	10.00%	\$0.05	per page
A1	\$8.00	\$7.27	\$0.73	\$8.00	0.00%	\$0.00	per page
A0	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	\$0.00	per page

COLOUR PRINT

A4	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	per page
A1	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	\$0.00	per page
A0	\$15.00	\$13.64	\$1.36	\$15.00	0.00%	\$0.00	per page

LAMINATING

A0	\$20.00	\$18.18	\$1.82	\$20.00	0.00%	\$0.00	
A1	\$15.00	\$13.64	\$1.36	\$15.00	0.00%	\$0.00	
A3	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	\$0.00	
A4	\$5.05	\$5.00	\$0.50	\$5.50	8.91%	\$0.45	
A5	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
Credit Card Size	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	

INTERNET CHARGES

Internet Usage	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	initial 1/2 hour
Internet Usage + Additional per minute thereafter	\$0.15	\$0.14	\$0.01	\$0.15	0.00%	\$0.00	
Internet Usage – Members	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	per hour

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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TYPING

Fee	\$77.00	\$72.73	\$7.27	\$80.00	3.90%	\$3.00	per hour
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DRAFT

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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PLANNING

CEMETERY

Cemetery Plaque and Installation					At cost including GST		Per item
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CEMETERY ADMINISTRATION

Cemetery Plaque					AT cost plus freight		Per item
Late Fee	\$110.00	\$100.00	\$10.00	\$110.00	0.00%	\$0.00	Per item

CEMETERY REGISTER

Note: Cemetery plot maps and burial details can be downloaded from Council's web site for free as pdf files.

a) Digital (email or CD)	\$24.00	\$25.00	\$0.00	\$25.00	4.17%	\$1.00	
b) Printed	\$46.00	\$48.00	\$0.00	\$48.00	4.35%	\$2.00	

EXHUMATIONS

Administrative fee	\$665.00	\$622.73	\$62.27	\$685.00	3.01%	\$20.00	
Excavation, ancillary staff & equipment						Cost	

BURIAL – LAWN AND BEAM SECTIONS

Walgett only

Note: Grave excavation included

a) 1st Interment	\$1,660.00	\$1,554.55	\$155.45	\$1,710.00	3.01%	\$50.00	
b) Reopening for 2nd Interment	\$830.00	\$777.27	\$77.73	\$855.00	3.01%	\$25.00	
c) Childs cask (less than 1.1 m long)	\$440.00	\$413.64	\$41.36	\$455.00	3.41%	\$15.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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BURIAL – MONUMENTAL SECTION (WALGETT, LIGHTNING RIDGE, COLLARENEBRI)

Note: Grave excavation included

a) 1st Interment or	\$945.00	\$886.36	\$88.64	\$975.00	3.17%	\$30.00	
b) Reopening for 2nd Interment or	\$470.00	\$440.91	\$44.09	\$485.00	3.19%	\$15.00	
c) Childs cask (less than 1.1 m long)	\$335.00	\$313.64	\$31.36	\$345.00	2.99%	\$10.00	

BURIAL – MONUMENTAL SECTION

Burren Junction, Cumborah, Angledool and Carinda

Note: Permit only. Grave excavation not included. Council excavation work is additional on a per job basis

a) 1st Interment	\$595.00	\$559.09	\$55.91	\$615.00	3.36%	\$20.00	
b) Reopening for 2nd Interment	\$300.00	\$281.82	\$28.18	\$310.00	3.33%	\$10.00	
c) Childs casket (less than 1.1 m long)	\$215.00	\$200.00	\$20.00	\$220.00	2.33%	\$5.00	

BURIAL – ADDITIONAL CHARGES

Where Council excavates the grave

a) Weekend and public holiday interment	\$665.00	\$622.73	\$62.27	\$685.00	3.01%	\$20.00	
b) Extra (double) depth	\$170.00	\$159.09	\$15.91	\$175.00	2.94%	\$5.00	

BURIAL RESERVATION

All Public Cemeteries	\$220.00	\$204.55	\$20.45	\$225.00	2.27%	\$5.00	per plot
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MEMORIAL WALL (WHERE PROVIDED)

Private installation of Niche Inspection on work completion	\$155.00	\$160.00	\$0.00	\$160.00	3.23%	\$5.00	each
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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MEMORIAL WALL (WHERE PROVIDED) [continued]

Reservation Fee – Memorial Wall	\$37.00	\$35.45	\$3.55	\$39.00	5.41%	\$2.00	per reservation
Niche	\$235.00	\$218.18	\$21.82	\$240.00	2.13%	\$5.00	

IMPOUNDING

ABANDONED VEHICLES

Charges for seizure, taking custody, removal, keeping and releasing vehicle

a) Examination and valuation of vehicle	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	
b) Photographs	\$29.00	\$30.00	\$0.00	\$30.00	3.45%	\$1.00	
c) Notice to Police	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	\$2.00	
d) Advertising Charges	\$46.00	\$48.00	\$0.00	\$48.00	4.35%	\$2.00	
d) Advertising Charges + ADD						Cost	
e) Notification	\$34.00	\$36.00	\$0.00	\$36.00	5.88%	\$2.00	
f) Release Fee	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	\$2.00	
g) Towing and Removal	\$46.00	\$48.00	\$0.00	\$48.00	4.35%	\$2.00	
g) Towing and Removal + ADD						Cost	
h) Charges for keeping vehicle in custody per day	\$29.00	\$30.00	\$0.00	\$30.00	3.45%	\$1.00	
Impounding of Abandoned Shopping Trolleys	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	\$3.00	

ANIMAL CONTROL

Products – Dangerous Dogs	Cost plus 20% administration fee	Per item
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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REGISTRATION

Non desexed – animal under 6 months	As set by Regulations						
As set by Regulation							
Non desexed – Not recommended for desexing	As set by Regulations						each
As set by Regulations							
As set by Regulations							
Desexed Cat or Dog							
Fees for 201/2018 as per Regulation as advertised by Office of Local Government ⁷							
Desexed Cat or Dog owned by Pensioner							
Fees for 2017/2018 as per Regulation as advertised by Office of Local Government							
Entire (not desexed) Cat or Dog							
Fees for 2017/2018 as per Regulation as advertised by Office of Local Government							
Entire (not desexed) Cat or Dog owned by a Registered Breeder							
Fees as per Regulation as advertised by Office of Local Government							
Assistance Dogs	Free						
Micro chipping	\$60.00	\$56.36	\$5.64	\$62.00	3.33%	\$2.00	
Inspection of Restricted and Dangerous Dog Enclosures	\$165.00	\$170.00	\$0.00	\$170.00	3.03%	\$5.00	

IMPOUNDED CATS & DOGS

Dog and Cat Impounding Release Fee	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	\$1.00	
Dog and Cat Impounding Sustenance	\$28.00	\$29.00	\$0.00	\$29.00	3.57%	\$1.00	per day

IMPOUNDED HORSES ETC

Impounded horses, cattle, goats and sheep:-

Impounded horses, cattle, goats and sheep: + ADD (administration fees)	\$45.00	\$47.00	\$0.00	\$47.00	4.44%	\$2.00	
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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IMPOUNDED HORSES ETC [continued]

a) Entry of Impounding	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	\$1.00	
b) Entry of Release	\$17.00	\$18.00	\$0.00	\$18.00	5.88%	\$1.00	
c) Advertising						Cost	
c) Advertising + ADD (administration fees)	\$28.00	\$29.00	\$0.00	\$29.00	3.57%	\$1.00	
d) Notice of Impounding	\$33.00	\$34.00	\$0.00	\$34.00	3.03%	\$1.00	
e) Transportation to pound						Cost	
e) Transportation to pound + ADD (administration fees)	\$45.00	\$47.00	\$0.00	\$47.00	4.44%	\$2.00	

DRIVING FEES

RATES FOR DRIVING OR TAKING TO POUND, HORSES, ASSES, MULES, COWS OR CAMELS

1st Animal	\$3.00	\$4.00	\$0.00	\$4.00	33.33%	\$1.00	per km
2nd Animal	\$2.00	\$3.00	\$0.00	\$3.00	50.00%	\$1.00	per km
Additional Animals	\$2.00	\$3.00	\$0.00	\$3.00	50.00%	\$1.00	per km
Owned by the same person and impounded at the one time							
0 – 100 sheep	\$6.00	\$7.00	\$0.00	\$7.00	16.67%	\$1.00	per km
Each additional 100 sheep (or part thereof)	\$4.00	\$5.00	\$0.00	\$5.00	25.00%	\$1.00	per km
Plus truck hiring fees						At cost	
Driving Fees – Every goat or pig	\$3.00	\$4.00	\$0.00	\$4.00	33.33%	\$1.00	each

SUSTENANCE – HORSES, CATTLE, GOATS AND SHEEP

Cattle and Horses (Weekdays)	\$7.00	\$8.00	\$0.00	\$8.00	14.29%	\$1.00	each
Cattle and Horses (Weekends & Public Holidays)	\$12.00	\$13.00	\$0.00	\$13.00	8.33%	\$1.00	each
Minimum charge of \$40.00 per day per owner							

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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CONSTRUCTION AND COMPLYING DEVELOPMENT CERTIFICATES

APPLICATIONS

Note: Buildings with floor areas of 2,000 square meters & above and/or alternative solutions of the Building Code of Australia, will be charged at the full cost incurred by Council.

(i) <\$5,000	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	\$0.00	
ADD 0.5% x proposed building cost							
(ii) >\$5,000 and < \$100,000	\$55.00	\$50.00	\$5.00	\$55.00	0.00%	\$0.00	
ADD 0.35% x proposed building cost							
(iii) >\$100,000 and <\$250,000	\$450.00	\$409.09	\$40.91	\$450.00	0.00%	\$0.00	
(iv) >\$250,000	\$780.00	\$709.09	\$70.91	\$780.00	0.00%	\$0.00	
ADD 0.1% x proposed building cost							

CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE MODIFICATION FEE

Class 1,10	\$88.00	\$80.00	\$8.00	\$88.00	0.00%	\$0.00	per application
Class 2-9	30% x original application fee						per application
Lodgement with Council of a: Complying Development Certificate, Construction Certificate, Occupation Certificate, OR Subdivision Certificate, issued by a private certifier	\$36.00	\$36.00	\$0.00	\$36.00	0.00%	\$0.00	

BUILDING/PLANNING CERTIFICATES

Outstanding Notices Certificate (S.735A of the Local Government Act)	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	\$0.00	
Outstanding Orders Certificate (s.121ZP of the Environmental Planning and Assessment Act 1979)	\$50.00	\$50.00	\$0.00	\$50.00	0.00%	\$0.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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BUILDING/PLANNING CERTIFICATES [continued]

Planning Certificates (S.10.7 (2))	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	\$0.00	each
Previously Environmental Protection and Assessment Act S.149(2)							
Planning Certificate with additional information (S.10.7 (2) & (5))	\$133.00	\$133.00	\$0.00	\$133.00	0.00%	\$0.00	each
Swimming Pool Inspection Fee & Compliance Certificate (cl. 18A of the Swimming Pools Regulation 2008)	\$150.00	\$136.36	\$13.64	\$150.00	0.00%	\$0.00	
Swimming Pool Reinspection Fee & Compliance Certificate (cl. 18A of the Swimming Pools Regulation 2008)	\$100.00	\$90.91	\$9.09	\$100.00	0.00%	\$0.00	
Building Certificate (Cl. 260 of Environmental Planning and Assessment Regulation 2000)						See Cl. 260	
Subdivision Certificate	\$275.00	\$275.00	\$0.00	\$275.00	0.00%	\$0.00	

MANDATORY INSPECTIONS

Note: Buildings with floor areas of 2,000 square meters & above and/or alternative solutions of the Building Code of Australia, will be charged at the full cost incurred by Council.

Boarding house initial compliance investigation fee (S. 23 Boarding Houses Act 2012)	\$420.00	\$435.00	\$0.00	\$435.00	3.57%	\$15.00	
Inspection – Additional Single	\$160.00	\$165.00	\$0.00	\$165.00	3.13%	\$5.00	
Additional or repeat inspections – class 1 & 10	\$215.00	\$200.00	\$20.00	\$220.00	2.33%	\$5.00	each
Additional or repeat inspections – class 2 & 9	\$324.50	\$304.55	\$30.45	\$335.00	3.24%	\$10.50	each
Manufactured home or moveable dwelling (S.68)	\$435.00	\$450.00	\$0.00	\$450.00	3.45%	\$15.00	
Up to 3 inspections							
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – minimum per inspection	\$240.00	\$222.73	\$22.27	\$245.00	2.08%	\$5.00	minimum per inspection
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – hourly rate	\$180.00	\$168.18	\$16.82	\$185.00	2.78%	\$5.00	hourly rate
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – per km travelled	\$1.20	\$1.14	\$0.11	\$1.25	4.17%	\$0.05	per km travelled

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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MANDATORY INSPECTIONS [continued]

Boarding house initial compliance investigation fee (S. 23 Boarding Houses Act 2012)	\$432.87	\$445.00	\$0.00	\$445.00	2.80%	\$12.13	
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BCA 1A OR 1B (DOMESTIC)

New building up to \$100,000 Up to 8 inspections	\$800.00	\$727.27	\$72.73	\$800.00	0.00%	\$0.00	
New building over \$100,000 Up to 8 inspections	\$1,000.00	\$909.09	\$90.91	\$1,000.00	0.00%	\$0.00	
Minor alterations & additions Up to 3 inspections	\$400.00	\$363.64	\$36.36	\$400.00	0.00%	\$0.00	
Major alterations & additions Up to 5 inspections	\$700.00	\$636.36	\$63.64	\$700.00	0.00%	\$0.00	

BCA 2,3 OR 4 (COMMERCIAL)

Up to \$500,000 Up to 6 inspections	\$1,200.00	\$1,090.91	\$109.09	\$1,200.00	0.00%	\$0.00	
Over \$500,000 Up to 10 inspections typically	\$1,800.00	\$1,636.36	\$163.64	\$1,800.00	0.00%	\$0.00	

BCA 10

BCA 10a Up to 3 inspections	\$400.00	\$363.64	\$36.36	\$400.00	0.00%	\$0.00	
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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BCA 10 [continued]

BCA 10b – fencing, flagpoles, etc Up to 2 inspections	\$300.00	\$272.73	\$27.27	\$300.00	0.00%	\$0.00	
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BCA 5,6,7 OR 8 (COMMERCIAL)

Up to \$250,000 Up to 5 inspections	\$1,200.00	\$1,090.91	\$109.09	\$1,200.00	0.00%	\$0.00	
\$250,000 – \$1.0M Up to 10 inspections	\$2,000.00	\$1,818.18	\$181.82	\$2,000.00	0.00%	\$0.00	
Over \$1.0M	Fees calculated based on number & complexity of inspections required						

BCA 9A, 9B, OR 9C (COMMERCIAL)

Up to \$249,999 Up to 5 inspections (typically)	\$1,200.00	\$1,090.91	\$109.09	\$1,200.00	0.00%	\$0.00	
Up to \$250,000 to 1.0M Up to 10 inspections (typically)	\$2,000.00	\$1,818.18	\$181.82	\$2,000.00	0.00%	\$0.00	
Over \$1.0M	Fees calculated based on number & complexity of inspections required						

POOL

Inground Up to 6 inspections incl. fences	\$600.00	\$545.45	\$54.55	\$600.00	0.00%	\$0.00	
Above ground Up to 3 inspections incl. fences	\$400.00	\$363.64	\$36.36	\$400.00	0.00%	\$0.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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INSPECTIONS – HEALTH

Hair, Beauty or Skin Penetration Premises Inspection Fee	\$123.00	\$123.00	\$0.00	\$123.00	0.00%	\$0.00	per inspection
Food Premises inspection Fee	\$185.00	\$185.00	\$0.00	\$185.00	0.00%	\$0.00	per inspection
Trade waste inspection	\$123.00	\$123.00	\$0.00	\$123.00	0.00%	\$0.00	per inspection

BUILDING/PLANNING RESEARCH

In depth advice or research by professional staff not covered by other fees or charges	\$110.00	\$115.00	\$0.00	\$115.00	4.55%	\$5.00	per hour
Minimum Charge 1 hour							
Administrative Fee for searching Planning & Regulatory Services records	\$74.00	\$77.00	\$0.00	\$77.00	4.05%	\$3.00	per hour
Minimum charge 1 hour							

LIST OF DEVELOPMENT APPLICATIONS OR CONSTRUCTION CERTIFICATES, DIGITAL FORMAT ONLY

6 months	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	\$3.00	
12 months	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	
Existing Use – Written Response	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	minimum
Rezoning enquiry requiring written response	\$170.00	\$175.00	\$0.00	\$175.00	2.94%	\$5.00	minimum

ACTIVITY – MANUFACTURED HOME

Activity Approval A1 – Install manufactured home, moveable dwelling, etc on land	\$340.00	\$340.00	\$0.00	\$340.00	0.00%	\$0.00	
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ACTIVITY – PLUMBING

ACTIVITY APPROVAL B1 – WATER SUPPLY WORK

a) new service	\$215.00	\$220.00	\$0.00	\$220.00	2.33%	\$5.00	
b) modify existing	\$83.00	\$86.00	\$0.00	\$86.00	3.61%	\$3.00	

ACTIVITY APPROVAL B2 – DRAW AND SELL WATER FROM COUNCIL SUPPLY

Fee	\$195.00	\$200.00	\$0.00	\$200.00	2.56%	\$5.00	per annum
Charge for regulatory application only, including checking compliance with Public Health Act 2010							
Separate access & volume charges apply, see water section							

ACTIVITY APPROVAL B3 – WATER CONNECTION OR METER – STANDARD CONNECTIONS

All prices include water meters

Standard single 20mm water connection (raw or filtered)	\$830.00	\$855.00	\$0.00	\$855.00	3.01%	\$25.00	
Dual 20mm water connection (raw and filtered)	\$1,130.00	\$1,160.00	\$0.00	\$1,160.00	2.65%	\$30.00	
Single 25mm water connection (raw or filtered)	\$950.00	\$980.00	\$0.00	\$980.00	3.16%	\$30.00	
Dual 25mm water connection (raw and filtered)	\$1,300.00	\$1,340.00	\$0.00	\$1,340.00	3.08%	\$40.00	

ACTIVITY APPROVAL B3 – WATER CONNECTION OR METER – NON-STANDARD CONNECTIONS

For services greater than 25mm						Cost	
For relocation or replacement of services with a larger service						Cost	

ACTIVITY APPROVAL B3 – WATER DISCONNECTION/RECONNECTION

Disconnection	\$430.00	\$445.00	\$0.00	\$445.00	3.49%	\$15.00	
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ACTIVITY APPROVAL B3 – WATER DISCONNECTION/RECONNECTION [continued]

Reconnection (where existing meter in place & functional)	\$215.00	\$220.00	\$0.00	\$220.00	2.33%	\$5.00	
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ACTIVITY APPROVAL B4 – SEWERAGE WORK FOR BCA CLASS 1 AND 10 BUILDINGS

a) new service or reconnection (with existing connection point)	\$270.00	\$280.00	\$0.00	\$280.00	3.70%	\$10.00	
b) new service (with new connection point)	\$540.00	\$555.00	\$0.00	\$555.00	2.78%	\$15.00	
c) modify existing	\$270.00	\$280.00	\$0.00	\$280.00	3.70%	\$10.00	
d) disconnection	\$430.00	\$445.00	\$0.00	\$445.00	3.49%	\$15.00	

ACTIVITY APPROVAL B4 – SEWERAGE WORK FOR BCA CLASS 2 – 9 BUILDINGS

a) new service or reconnection	\$645.00	\$665.00	\$0.00	\$665.00	3.10%	\$20.00	
b) modify existing	\$325.00	\$335.00	\$0.00	\$335.00	3.08%	\$10.00	
c) disconnection	\$430.00	\$445.00	\$0.00	\$445.00	3.49%	\$15.00	

ACTIVITY APPROVAL B5 – STORMWATER DRAINAGE

a) new service	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
b) modify existing	\$77.00	\$80.00	\$0.00	\$80.00	3.90%	\$3.00	

ACTIVITY APPROVAL B6 – CONNECT PRIVATE SEWER TO PUBLIC SEWER

Fee	\$870.00	\$895.00	\$0.00	\$895.00	2.87%	\$25.00	per connection
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ACTIVITY APPROVAL – COMBINED APPLICATION

Fee	\$615.00	\$635.00	\$0.00	\$635.00	3.25%	\$20.00	per connection
Any domestic B1, B4 and B5 Activity Applications (other than water connection or meter), for new domestic connections where complete applications are lodged at same time with a single plumber							

PLUMBING INSPECTIONS AT THE REQUEST OF CROWN (S. 69 OF LOCAL GOVERNMENT ACT 1993)

a) Sewer, stormwater or water supply (includes review of plans and report) – per inspection	\$410.00	\$410.00	\$0.00	\$410.00	0.00%	\$0.00	per inspection
a) Sewer, stormwater or water supply (includes review of plans and report) plus travelling (per km from Walgett)	\$1.00	\$1.00	\$0.00	\$1.00	0.00%	\$0.00	

ACTIVITY – WASTE

ACTIVITY APPROVAL C4 – DISPOSE OF WASTE INTO A COUNCIL SEWER

Contractor access for disposal of septic waste into Council sewerage/effluent system	\$540.00	\$555.00	\$0.00	\$555.00	2.78%	\$15.00	per year
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ACTIVITY APPROVAL C3, PLACE A WASTE STORAGE CONTAINER IN A PUBLIC PLACE

Fee	\$66.00	\$68.00	\$0.00	\$68.00	3.03%	\$2.00	per bin
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ACTIVITY APPROVAL C5, INSTALL, CONSTRUCT OR ALTER A WASTE TREATMENT DEVICE OR A HUMAN WASTE STORAGE FACILITY OR A DRAIN CONNECTED TO ANY SUCH DEVICE OR FACILITY

a) Install or construct	\$195.00	\$195.00	\$0.00	\$195.00	0.00%	\$0.00	
b) Alteration of an existing approved system	\$110.00	\$115.00	\$0.00	\$115.00	4.55%	\$5.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ACTIVITY APPROVAL C6 – OPERATE A SYSTEM OF SEWERAGE MANAGEMENT (WITHIN THE MEANING OF SECTION 68A)

a) up to 2 systems on a single property	\$33.00	\$33.00	\$0.00	\$33.00	0.00%	\$0.00	
b) each for additional systems	\$12.00	\$13.00	\$0.00	\$13.00	8.33%	\$1.00	

ACTIVITY – COMMUNITY LAND

Note exemptions from need for approval may apply for under Council's Local Approvals Policy

Activity Approval D1 – Engage in a Trade or Business	\$215.00	\$215.00	\$0.00	\$215.00	0.00%	\$0.00	
Activity Approval D2 – Direct or procure a theatrical, musical or other entertainment for public	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
Activity Approval D3 – Construct a temporary enclosure for the purpose of entertainment	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
Activity Approval D4 – For a fee or reward, play a musical instrument or sing	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	

ACTIVITY – PUBLIC ROADS

Activity Approval E1 – Swing or hoist goods over any part of a public road by means of a lift, hoist or tackle	\$215.00	\$215.00	\$0.00	\$215.00	0.00%	\$0.00	
Activity Approval E2 – Expose or allow to be exposed any article in or on or so as to overhang any part of the road or outside a shop window etc	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
Activity Approval E2 – Street Dining per year	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	

ACTIVITY – OTHER

ACTIVITY APPROVAL F2 – OPERATE A CARAVAN PARK OR CAMPING GROUND

a) Caravan Site per year	\$5.00	\$5.00	\$0.00	\$5.00	0.00%	\$0.00	
b) Camping Site per year	\$3.00	\$3.00	\$0.00	\$3.00	0.00%	\$0.00	
Minimum Charge \$300.00							

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ACTIVITY APPROVAL F4 – INSTALL A DOMESTIC OIL OR SOLID FUEL HEATING APPLIANCE, OTHER THAN A PORTABLE APPLIANCE

Fee	\$110.00	\$115.00	\$0.00	\$115.00	4.55%	\$5.00	
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ACTIVITY APPROVAL F5 – INSTALL OR OPERATE AMUSEMENT DEVICES (WITHIN THE MEANING OF THE CONSTRUCTION SAFETY ACT 1912)

a) First device	\$66.00	\$66.00	\$0.00	\$66.00	0.00%	\$0.00	
b) Subsequent devices	\$44.00	\$44.00	\$0.00	\$44.00	0.00%	\$0.00	

Must be owned by same company / person and provided that complete papers are lodged for all devices at the same time

ACTIVITY APPROVAL F7 – USE A STANDING VEHICLE OR ANY ARTICLE FOR THE PURPOSE OF SELLING ANY ARTICLE IN A PUBLIC PLACE

Fee	\$325.00	\$335.00	\$0.00	\$335.00	3.08%	\$10.00	per annum
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MISCELLANEOUS ACTIVITY APPROVALS – ANY SECTION 68 LOCAL GOVERNMENT ACT 1993 ACTIVITY APPROVAL NOT REFERRED TO ABOVE

Fee	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
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GIS MAPS AND DATA

Note: Rural addressing, urban addressing, road, cemetery and LEP maps can be downloaded for free as pdf files from Council's web site.

GIS Data owned by Council	\$125.00	\$130.00	\$0.00	\$130.00	4.00%	\$5.00	per DVD
E.g. Water mains, sewer mains, zoning data							
Nil for Government Authorities, Community Groups and Non Profit Groups							

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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GIS MAPS AND DATA [continued]

Walgett Local Environment Plan (LEP) document	\$24.00	\$25.00	\$0.00	\$25.00	4.17%	\$1.00	
Colour Copy							
Walgett Local Environmental Plan (LEP) maps	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	\$2.00	
Colour Copy							

GIS MAPS

a) Colour A1 – existing map	\$56.00	\$58.00	\$0.00	\$58.00	3.57%	\$2.00	
b) Colour A1 – custom map	\$90.00	\$93.00	\$0.00	\$93.00	3.33%	\$3.00	
c) Colour A0 – existing map	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	
d) Colour A0 – custom map	\$145.00	\$150.00	\$0.00	\$150.00	3.45%	\$5.00	
e) Black and White up to A3	\$26.00	\$27.00	\$0.00	\$27.00	3.85%	\$1.00	
f) Colour up to A3	\$37.00	\$39.00	\$0.00	\$39.00	5.41%	\$2.00	
g) Drainage diagram A4	\$50.00	\$52.00	\$0.00	\$52.00	4.00%	\$2.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ENGINEERING AND TECHNICAL SERVICES

ENGINEERING

Inspections – Driveways	\$165.00	\$165.00	\$0.00	\$165.00	0.00%	\$0.00	
Solid Septic Waste Management	\$24.00	\$25.00	\$0.00	\$25.00	4.17%	\$1.00	per m3
Power Access	\$17.00	\$15.45	\$1.55	\$17.00	0.00%	\$0.00	Per day

GARBAGE BIN – NEW MOBILE GARBAGE BINS (MGB)

240L Replacement	\$89.00	\$92.00	\$0.00	\$92.00	3.37%	\$3.00	each
360L Replacement (Commercial Properties Only)	\$145.00	\$150.00	\$0.00	\$150.00	3.45%	\$5.00	each
Compost Bin – New Bin	\$76.00	\$71.82	\$7.18	\$79.00	3.95%	\$3.00	each
Worm Farm – New	\$97.00	\$90.91	\$9.09	\$100.00	3.09%	\$3.00	each

ENGINEERING – PLANT HIRE

Availability of most plant is limited and Council reserves the right to deny the availability of any plant not in a serviceable condition or where making the plant available would potentially interrupt delivery of Council's core services.

All plant must be hired with a Council employee as operator

Brentwood Trailer / Truck Combination	Quote given on request (includes GST)	
Jackpick, Compressor and Operator	Quote given on request (includes GST)	
Loader	Quote given on request (includes GST)	
Backhoe / Loader	Quote given on request (includes GST)	
Water Tanker (11,800L)	Quote given on request (includes GST)	
Tractor / Slasher / Mower – Large	Quote given on request (includes GST)	
Tractor / Slasher / Mower – Small	Quote given on request (includes GST)	
Crane Truck	Quote given on request (includes GST)	
Skid Steer and Attachments	Quote given on request (includes GST)	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ENGINEERING – PLANT HIRE [continued]

Concrete Saw				Quote given on request (includes GST)			
Truck – 7 Tonne				Quote given on request (includes GST)			
Roller				Quote given on request (includes GST)			
Grader				Quote given on request (includes GST)			
Slashing of Private Urban Land Blocks	\$225.00	\$230.00	\$0.00	\$230.00	2.22%	\$5.00	per hour (minimum half an hour)

ENGINEERING – SHOWGROUNDS, SPORTS GROUNDS

HIRE – SHOWGROUND PAVILLIONS

WALGETT SHOWGROUND

Hire – Functions	\$105.00	\$95.45	\$9.55	\$105.00	0.00%	\$0.00	Per day
Hire – Meetings	\$35.00	\$31.82	\$3.18	\$35.00	0.00%	\$0.00	Per day

BOND – REFUNDABLE

Cost of any cleaning / repairs after function, and loss of keys to be borne by hirer.

Bond deposited into Council's Bank Account

Showgrounds	\$1,080.00	\$1,110.00	\$0.00	\$1,110.00	2.78%	\$30.00	per user
Sports Grounds	\$265.00	\$275.00	\$0.00	\$275.00	3.77%	\$10.00	per user
Pavilions	\$330.00	\$340.00	\$0.00	\$340.00	3.03%	\$10.00	Per use/Per user

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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TEMPORARY LICENCE FEE

Fee	\$155.00	\$159.09	\$15.91	\$175.00	12.90%	\$20.00	per annum
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KITCHEN

Includes use of cool room, bain marie, microwave, freezer, etc.

Bond	\$330.00	\$340.00	\$0.00	\$340.00	3.03%	\$10.00	per user
Fees	\$55.00	\$51.82	\$5.18	\$57.00	3.64%	\$2.00	per day

GAZEBO

Bond	\$110.00	\$115.00	\$0.00	\$115.00	4.55%	\$5.00	
Bond deposited into Council's Bank Account							
Fees	\$30.00	\$28.18	\$2.82	\$31.00	3.33%	\$1.00	per day

SANITARY BINS

Fee	\$36.00	\$34.55	\$3.45	\$38.00	5.56%	\$2.00	per bin per booking
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COOL ROOM (BAR)

Showground/Racecourse	\$59.00	\$55.45	\$5.55	\$61.00	3.39%	\$2.00	per day
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FLOODLIGHTS BAR AND SURROUNDING AREA

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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FLOODLIGHTS BAR AND SURROUNDING AREA [continued]

Showground/Racecourse	\$36.00	\$34.55	\$3.45	\$38.00	5.56%	\$2.00	per day
Maximum of 7 days for booked events only							
Minimum Charge \$30.00 per booking							

FLOODLIGHTS

Showground/Racecourse Arena	\$66.00	\$61.82	\$6.18	\$68.00	3.03%	\$2.00	per day
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ELECTRICITY (EVENTS ONLY)

Fee	\$26.00	\$24.55	\$2.45	\$27.00	3.85%	\$1.00	per day
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STEWARDING OF TOILETS (EVENTS ONLY)

Fee	Prices per man hour available on application									
Prices per man hour available on application										

CAMPING

Showground / Racecourse / Sportsgrounds

Maximum of 7 days for booked events only

Individual (one site)	\$18.00	\$17.27	\$1.73	\$19.00	5.56%	\$1.00	per day
Organisation (10+ sites)	\$145.00	\$136.36	\$13.64	\$150.00	3.45%	\$5.00	per day
Individual powered site (Walgett Showground only)	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	\$1.00	per day

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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LINE MARKING – SPORTSGROUNDS

Per season	\$765.00	\$718.18	\$71.82	\$790.00	3.27%	\$25.00	per season
Per event	\$375.00	\$350.00	\$35.00	\$385.00	2.67%	\$10.00	per event

FLOODLIGHTS – SPORTSGROUNDS

Per night	\$47.00	\$44.55	\$4.45	\$49.00	4.26%	\$2.00	per night
Per season	\$470.00	\$440.91	\$44.09	\$485.00	3.19%	\$15.00	per season

HORSE STALL

Fee	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	\$0.00	per stall per night
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ENGINEERING – MOBILE KITCHEN

Cost of any cleaning / repairs after hire, and loss of keys to be borne by hirer.

Bond deposited into Council's Bank Account

Bond – Refundable	\$215.00	\$220.00	\$0.00	\$220.00	2.33%	\$5.00	per user
Hire	\$125.00	\$118.18	\$11.82	\$130.00	4.00%	\$5.00	per day

ENGINEERING – HALLS

BOND – REFUNDABLE

Cost of any cleaning / repairs after function, and loss of keys to be borne by hirer.

Bond deposited into Council's Bank Account

For all Halls	\$330.00	\$340.00	\$0.00	\$340.00	3.03%	\$10.00	per user
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Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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FUNCTION – COLLARENEBRI

Combined	\$255.00	\$240.91	\$24.09	\$265.00	3.92%	\$10.00	per day
Supper Room	\$105.00	\$100.00	\$10.00	\$110.00	4.76%	\$5.00	per day
Main Hall	\$155.00	\$145.45	\$14.55	\$160.00	3.23%	\$5.00	per day

MEETINGS – COLLARENEBRI

Meeting Room	\$36.00	\$34.55	\$3.45	\$38.00	5.56%	\$2.00	per day
Supper Room	\$36.00	\$34.55	\$3.45	\$38.00	5.56%	\$2.00	per day
Main Hall	\$36.00	\$34.55	\$3.45	\$38.00	5.56%	\$2.00	per day

FUNCTION – ROWENA, CARINDA AND BURREN JUNCTION

Combined	\$255.00	\$240.91	\$24.09	\$265.00	3.92%	\$10.00	per day
Supper Room	\$105.00	\$100.00	\$10.00	\$110.00	4.76%	\$5.00	per day
Main Hall	\$155.00	\$145.45	\$14.55	\$160.00	3.23%	\$5.00	per day

MEETINGS – ROWENA, CARINDA AND BURREN JUNCTION

Supper Room	\$36.00	\$34.55	\$3.45	\$38.00	5.56%	\$2.00	per day
Main Hall	\$36.00	\$34.55	\$3.45	\$38.00	5.56%	\$2.00	per day

CLEANING – ALL HALLS

Cleaning – All Halls	\$50.00	\$47.27	\$4.73	\$52.00	4.00%	\$2.00	per hour
Cleaning – All Halls + ADD	\$1.15	\$1.09	\$0.11	\$1.20	4.35%	\$0.05	per km travel

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ENGINEERING – COUNCIL CHAMBERS/MEETING ROOM

Meeting Room	\$87.00	\$81.82	\$8.18	\$90.00	3.45%	\$3.00	per day
Back of Council Chambers	\$100.00	\$95.45	\$9.55	\$105.00	5.00%	\$5.00	per day
Council Chambers	\$165.00	\$154.55	\$15.45	\$170.00	3.03%	\$5.00	per day

ENGINEERING – SALEYARDS

Yard Dues – Cattle Sold	\$7.00	\$7.27	\$0.73	\$8.00	14.29%	\$1.00	per head
Yard Dues – Store Cattle Sold	\$5.00	\$5.45	\$0.55	\$6.00	20.00%	\$1.00	per head
Yard Dues – Horses	\$18.00	\$17.27	\$1.73	\$19.00	5.56%	\$1.00	per head
Yard Dues – Bulls	\$18.00	\$17.27	\$1.73	\$19.00	5.56%	\$1.00	per head
Working Use – Cattle (ie, use of crush)	\$4.00	\$4.55	\$0.45	\$5.00	25.00%	\$1.00	per head
Private Weighing of Cattle	\$7.00	\$7.27	\$0.73	\$8.00	14.29%	\$1.00	per head
Casual use of yards for sheep	\$42.00	\$40.00	\$4.00	\$44.00	4.76%	\$2.00	per 1,000 (or part thereof) per day
Casual use of yards for cattle	\$45.00	\$42.73	\$4.27	\$47.00	4.44%	\$2.00	per 100 (or part thereof) per day

ENGINEERING – WALGETT AERODROME

Rental of Hangar Space at Walgett Aerodrome

Casual Rental	\$84.00	\$79.09	\$7.91	\$87.00	3.57%	\$3.00	
Per week (or part thereof for less than 4 weeks)							
Monthly Rental	\$215.00	\$200.00	\$20.00	\$220.00	2.33%	\$5.00	
Per month (or part thereof for periods exceeding 4 weeks)							
Annual Rental	\$2,230.00	\$2,090.91	\$209.09	\$2,300.00	3.14%	\$70.00	per annum

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ENGINEERING – WALGETT SWIMMING POOL

Family Season Ticket	\$335.00	\$313.64	\$31.36	\$345.00	2.99%	\$10.00	
Single Season Ticket	\$170.00	\$159.09	\$15.91	\$175.00	2.94%	\$5.00	
Adult (+child under 2yrs)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Children	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	

ENGINEERING – CARINDA SWIMMING POOL

All tickets \$20.00 deposit on key

Family Season Ticket	\$100.00	\$95.45	\$9.55	\$105.00	5.00%	\$5.00	
Single Season Ticket	\$56.00	\$52.73	\$5.27	\$58.00	3.57%	\$2.00	
Adult and Child	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	per person

ENGINEERING – COLLARENEBRI SWIMMING POOL

Family Season Ticket	\$210.00	\$195.45	\$19.55	\$215.00	2.38%	\$5.00	
Single Season Ticket	\$105.00	\$100.00	\$10.00	\$110.00	4.76%	\$5.00	
Adult and Child	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	per person

ENGINEERING – BURREN JUNCTION SWIMMING POOL

Bond – Key (Refundable)	\$0.00	\$20.00	\$0.00	\$20.00	∞	∞	Per item
Family Season Ticket	\$100.00	\$95.45	\$9.55	\$105.00	5.00%	\$5.00	
Single Season Ticket	\$56.00	\$52.73	\$5.27	\$58.00	3.57%	\$2.00	
Adult	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Child	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Child under 5 year of age						Free	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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ENGINEERING – BURREN JUNCTION BORE BATHS

Camping – Burren Junction Bore Baths	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	\$0.00	per day
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ENGINEERING – WATER SUPPLY

Water Meter – Interim Meter Read	\$68.00	\$71.00	\$0.00	\$71.00	4.41%	\$3.00	
Water Meter – Test	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	
To be paid upfront							
Water Meter – Replacement – 20mm	\$230.00	\$240.00	\$0.00	\$240.00	4.35%	\$10.00	
Water Meter – Replacement – other sizes	Actual Cost + 15% + GST						
Fire Flow Investigation	\$550.00	\$565.00	\$0.00	\$565.00	2.73%	\$15.00	
Max / Minimum Pressure Enquiries	\$365.00	\$375.00	\$0.00	\$375.00	2.74%	\$10.00	

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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WASTE CENTRE FEES

LANDFILL TIPPING FEES

Asbestos	\$115.00	\$109.09	\$10.91	\$120.00	4.35%	\$5.00	per m3
Concrete	\$56.00	\$52.73	\$5.27	\$58.00	3.57%	\$2.00	per m3
Building waste unseperated	\$56.00	\$52.73	\$5.27	\$58.00	3.57%	\$2.00	per m3
Chemical drums outside Drum muster	\$3.00	\$3.64	\$0.36	\$4.00	33.33%	\$1.00	each
Unsorted box trailer or ute	\$10.00	\$10.00	\$1.00	\$11.00	10.00%	\$1.00	per load
Unsorted large trailer or small truck	\$24.00	\$22.73	\$2.27	\$25.00	4.17%	\$1.00	per load
Power poles from within Walgett Shire Council area	\$29.00	\$27.27	\$2.73	\$30.00	3.45%	\$1.00	each
Batteries						Free	
Sorted metal waste						Free	
Clean green waste						Free	
Sorted domestic waste						Free	
Clean dry fill and rubble						Free	
Chemical drums within Drum muster						Free	
Un-contaminated Waste Water	\$40.00	\$38.00	\$3.80	\$41.80	4.50%	\$1.80	Per tonne

TYRES

Car	\$8.00	\$7.27	\$0.73	\$8.00	0.00%	\$0.00	Per item
Super Singles	\$0.00	\$0.00	\$0.00	\$0.00	∞	∞	Per item
Tractor (Front)	\$0.00	\$0.00	\$0.00	\$0.00	∞	∞	Per item
Tractor (Rear)	\$0.00	\$0.00	\$0.00	\$0.00	∞	∞	Per item
Truck Tyres	\$25.00	\$22.73	\$2.27	\$25.00	0.00%	\$0.00	Per item

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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HEAVY MACHINERY

Bobcat	\$15.00	\$14.55	\$1.45	\$16.00	6.67%	\$1.00	each
Forklift to 18"	\$9.00	\$9.09	\$0.91	\$10.00	11.11%	\$1.00	each
Forklift 18-24"	\$13.00	\$12.73	\$1.27	\$14.00	7.69%	\$1.00	each
Grader	\$85.00	\$80.00	\$8.00	\$88.00	3.53%	\$3.00	each
Earthmover Tyre 15.5/25	\$85.00	\$80.00	\$8.00	\$88.00	3.53%	\$3.00	each
Earthmover Tyre 17.5/25	\$110.00	\$104.55	\$10.45	\$115.00	4.55%	\$5.00	each
Earthmover Tyre 20.5/25	\$135.00	\$127.27	\$12.73	\$140.00	3.70%	\$5.00	each
Earthmover Tyre 23.5/25	\$155.00	\$145.45	\$14.55	\$160.00	3.23%	\$5.00	each
Earthmover Tyre 25.5/25	\$180.00	\$168.18	\$16.82	\$185.00	2.78%	\$5.00	each
Earthmover Tyre 26.5/25	\$235.00	\$218.18	\$21.82	\$240.00	2.13%	\$5.00	each

MISCELLANEOUS

Super Single	\$31.00	\$31.82	\$3.18	\$35.00	12.90%	\$4.00	each
Pneumatic Tyres to 18"	\$8.00	\$8.18	\$0.82	\$9.00	12.50%	\$1.00	each
Pneumatic Tyres 18-24"	\$13.00	\$12.73	\$1.27	\$14.00	7.69%	\$1.00	each
Pneumatic Tyres 24-36"	\$44.00	\$41.82	\$4.18	\$46.00	4.55%	\$2.00	each
Pneumatic 36" & over	\$60.00	\$56.36	\$5.64	\$62.00	3.33%	\$2.00	each
Aircraft 18"	\$13.00	\$12.73	\$1.27	\$14.00	7.69%	\$1.00	each
Aircraft 18-22"	\$25.00	\$23.64	\$2.36	\$26.00	4.00%	\$1.00	each
Aircraft 22" & over	\$49.00	\$46.36	\$4.64	\$51.00	4.08%	\$2.00	each

TRUCK

Light truck or 4wd tyre	\$10.00	\$10.00	\$1.00	\$11.00	10.00%	\$1.00	each
Light truck tyre 8.25 x 15/16	\$14.00	\$13.64	\$1.36	\$15.00	7.14%	\$1.00	each
Truck	\$15.00	\$14.55	\$1.45	\$16.00	6.67%	\$1.00	each

Name	Year 19/20 Fee (incl. GST)	Fee (excl. GST)	GST	Year 20/21 Fee (incl. GST)	Increase %	Increase \$	Unit
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TRUCK [continued]

Truck 1200/20	\$21.00	\$22.73	\$2.27	\$25.00	19.05%	\$4.00	each
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TRACTOR

Tractor to 1.5m	\$60.00	\$56.36	\$5.64	\$62.00	3.33%	\$2.00	each
Tractor over 1.5m	\$72.00	\$68.18	\$6.82	\$75.00	4.17%	\$3.00	each
Tractor 24.5/32	\$125.00	\$118.18	\$11.82	\$130.00	4.00%	\$5.00	each
Tractor 30.5/32	\$125.00	\$118.18	\$11.82	\$130.00	4.00%	\$5.00	each

VEHICLES

4WD Tyres	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	\$0.00	Per item
Bike Tyres	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	Per item
Car tyre	\$7.00	\$7.27	\$0.73	\$8.00	14.29%	\$1.00	each
Motorbike	\$3.00	\$3.64	\$0.36	\$4.00	33.33%	\$1.00	each

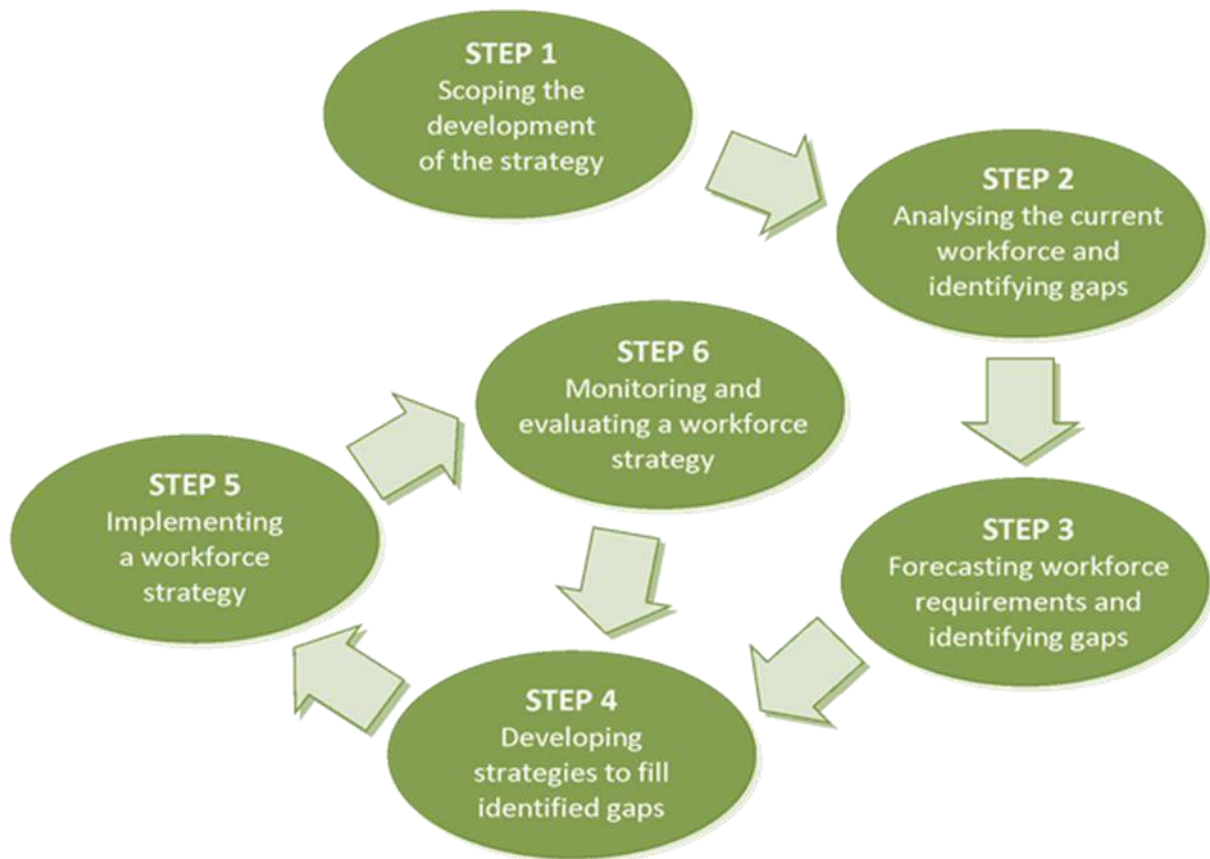
Walgett Shire Council Workforce Plan



2017/2018 -2020/2021

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Introduction and Overview

Walgett Shire is situated in North West New South Wales and has excellent road and rail/Coach links to most of Australia's capital cities. With an area of 22,007 square kilometres, the Shire is approximately half the size of Tasmania. It is home to approximately 7,000 people. The Shire's prosperity is built around the thriving farming, pastoral and opal mining industries, which are strongly supported by a wide range of attractions and activities that make it a major tourist destination and a wonderful place in which to live, work and play.

The Walgett Shire Council has four divisions:

- Administration/Governance Division
- Finance/ Community Services Division
- Environmental Services Division
- Engineering/Technical Services Division

The core services provided by these Divisions are detailed in the Staff Structure which is contained in this document.

In order to continue to meet its responsibilities in the delivery of essential services to the community, it is imperative that Council has in place a process that ensures there

are sufficient resources and people with the right skills and the right attitude to meet the changing needs of the community and is able to respond in an effective and efficient way to these needs.

To this end, Council's Recruitment Policy has an underlying premise of being an "Employer of Choice" and to 'Recruit for Attitude; Train for Skills'.

This Workforce Plan is prepared with the understanding that it not be complicated in its delivery. It aims to undertake a simple analysis of Council's current staffing structure and identify the direction for the next four years. The implementation of this Plan will deliver a number of benefits to the organisation such as:

- Creating a contemporary workforce
- Improving workforce planning and development through greater efficiency, effectiveness, productivity and new technology.
- Responding to changes in the market and taking appropriate steps to retain and attract a diverse workforce.
- Identification of staff development needs and investing in a range of skills
- Maximising management and leadership
- Ensuring Council's processes for recruitment, development and retention of appropriate staff meet the needs of the organisation.
- Ensuring employees possess the relevant skills and are suitable for the responsibilities of the positions they hold to improve efficiency, effectiveness and productivity.

Community Vision

That the community utilise the opportunities that arise from our environment, to improve their quality of life, while embracing its ethnic and social diversity to the benefit of all.

Mission Statement

Walgett Shire Council will: -

- Provide focused and ethical leadership to the community.
- Deliver quality services and efficient management of Council infrastructure.
- Provide a planning and regulatory context in which the community can remain sustainable, prosperous and vibrant.
- Promote the Shire as a great place to live, work and visit.
- Lobby Governments to ensure that appropriate levels of support are provided for health, education, employment, housing infrastructure development and maintenance, as well as community safety
- Co-operate with other bodies in the sharing of specialist resources.

- Work within Council's Code of Conduct and Code of Meeting Practice to ensure practices are ethical, fair, accountable and equitable.

Council's Corporate Goals

Finance and Community:

To provide effective financial planning and reporting to ensure Council remains in a sound financial position, implement revenue policies which provide a fair and equitable distribution of the rate burden and maximise revenue from user charges, regulatory fees and contributions, ensure effective use of information technology throughout all the operations of Council and maintain effective administrative support to fulfil Council's broad range of services and activities. Community Services should address community expectations whilst not becoming a drain on Council's limited resources.

Engineering/Technical Services:

To provide, develop and maintain the Shire's infrastructure assets in terms of its transport services (roads, pathways, airport, saleyards), utility services (water, sewerage, drainage) and open space recreation facilities (parks, reserves, sporting ovals, show grounds/racecourses swimming pool, cemetery maintenance) and to provide adequate resources to facilitate emergency service requirements.

Environmental Services:

To promote, develop and maintain the natural and built environment and protect the community from risks to health and safety by properly monitoring buildings, development, food and waste services and facilitating services for a safe, clean healthy and orderly environment which will in turn improve the quality of life for citizens of the Shire and to undertake timely and effective forward planning of the Shire land use, infrastructure requirements and recycling services.

Community Values

Council has adopted the following values that should be reflected in how the whole organisation operates and interacts with others:

Respect
Integrity
Ethical conduct
Courage
Honesty
Accountability
Responsibility

Employees' Expectations

The Senior Management of Walgett Shire Council has revised the Employee Expectations Statement. The consultation process came up with the following expectations:

- Strong emphasis on communication.
- Proactive staff who provide positive solutions to problems.
- Staff undertaking jobs to the best of their ability who are recognised for their achievements and service.
- Flexible staff who meet the changing needs of the organisation and take on new roles when needed.
- Excellent customer service, to other employees as well as the public.
- Good work-life balance with increasing workloads effectively managed and prioritised.
- Access to training and education, and management having a good understanding of the existing skills base and knowledge.
- Guidance, manuals and procedures available to new employees.
- Good quality tools and equipment, including IT and support services.
- Mutual respect for each other and the role each employee plays, cooperation and honesty.
- A safe working environment that is productive and inclusive.
- Staff with a 'can do' attitude who share knowledge and value input from others.

Council's senior management team will continue to work on issues identified during the updating of the Employee Expectations Statement.

Council's Workforce Plan is part of the Resourcing Strategy that underpins the Four-Year Delivery Programme. This Programme along with the Asset Management Plans and Long Term Financial Plan outlines Council's capacity to manage assets and deliver services into the future.



Following adoption of the workforce plan, the workforce strategy action plan contained within the Plan (see Appendix A) will be implemented, monitored and reviewed.



Scoping the Development of the Workforce Plan

Council's Workforce Plan will cover the entire workforce with some attention to critical occupations and/or skill sets and occupations that are difficult to recruit or retain.

The following positions have been identified as "hard-to-fill" and "difficult to retain":

- Engineers – civil
- Supervisors with middle management skills to lead Council's staff in achieving its corporate goals efficiently and effectively – Technical Officers and Skilled Team Leaders
- Heavy Plant Operators – Grader Operators
- Town planners, health surveyors, building surveyors and building certifiers
- Qualified tradespeople – Especially Plant Mechanics

Council's Strategic Priorities

Council's Community Strategic Plan and Delivery Program identify the long-term aspirations the community has for the Shire. They identify the outcomes and long-term strategic responses needed to achieve the agreed directions, and require strong leadership from the Council in working with others to grow our Shire into the future. The Council's Four-Year Delivery Program links the 'planning' in the long-term Strategic Plan with the 'implementing' of the Annual Operational Plan. The Delivery Program is the document that guides the organisation's work over the four-year period; it sets out the priorities, ongoing activities and specific actions Council will undertake and its capacity to achieve the communities' outcomes.

Council's Delivery Program contains strategies to address the following broad themes:

- Community
- Economic Development
- Governance and Civil Leadership
- Infrastructure
- Sustainable Living

The strategies proposed by Council in the Four-Year Delivery Program will use a similar structure to the current workforce and its current skill set to achieve Council's objectives. It is envisaged that there will be only minor changes to work practices other than those normally accepted in organisations with a continuous improvement philosophy.

Council's Core Competencies/Requirements

Budget constraints have forced Council into focussing primarily on the care and maintenance of existing assets and providing a level of service to the community that it can afford. Council's current business model is sustainable financially but Council should consider reviewing the level of services that it currently provides. Major capital works and significant projects are envisaged over the next four years other in addition to traditional grant-funded capital works. It is expected that there will be a rationalisation of community services provided over the next four years unless appropriate levels of funding can be provided through grant services.

External Environment

Global

Recent global events have brought about global workforce rationalisation. From a workforce perspective this includes re-evaluating roles that have been lost through attrition to consider if there is a need to recruit to fill vacant positions.

The global demand for resources has impacted positively upon the mining industry, Council's competition for skilled workers. Many pastoral and mining industry workers

are highly skilled and transient, and spend relatively short periods of time in various communities over their working lives. These workers come often with a high expectation of the level of services provided in their local community.

In August 2011 the Minister for Regional Australia, Regional Development and Local Government, The Hon Simon Crean MP, requested an inquiry into and report on *the use of 'fly-in, fly-out' (FIFO) and 'drive-in, drive-out' (DIDO) workforce practices in Regional Australia*. Western NSW Council submissions contained the following points:

- A predicted increase in the FIFO/DIDO workforce in the Walgett Shire.
- FIFO/DIDO workforces do not value their town, do not become involved and are generally not integrated into the community.
- The increase in demand on Council's services from FIFO/DIDO workforces.
- Good work opportunities for partners and other family members as well as good community support for new businesses may attract skilled workers to reside in Walgett rather than FIFO/DIDO.
- Accommodation shortage in Walgett.
- Impact on social amenity of neighbourhoods.
- Ways to entice families to relocate rather than one family member being employed on FIFO/DIDO roster.

An increase in population with relocating families would provide a larger pool of local candidates applying for Council's vacant positions when they are advertised.

Financial pressures to deliver local services, against a backdrop of economic upheaval across the world, remain an issue. There will always be an increasing expectation from ratepayers and the general public for an improved quality of services, along with an expectation that these improvements should be delivered with only a reasonable increase in rates and charges.

National

Occupational market rates: The retention of highly skilled/motivated employees is becoming more difficult with Council's inability to compete with salary packages and employment conditions being offered by other employers, for example, in the mining and energy industries.

Industry

Structural change: Structural changes in Local Government are being driven by other tiers of Government and, in particular, through the Council of Australian Governments (COAG), to achieve higher levels of efficiency in the industry. Many councils, such as Walgett Shire Council, are involved in cooperative arrangements with other organisations with varying objectives, but primarily to achieve greater levels of efficiencies for the participant Councils. Examples are the Orana Regional Organisation of Councils (OROC), the Lower Macquarie Water Utilities Resources Sharing Group, OROC Regional Procurement group, NetWaste and our sister-city relationship with Gosford City Council. Amalgamation of Local Government

Areas is a persistent threat and will continue to be so until the issue of structural reform is finalised.

Issues impacting on Local Government include:

- Climate change and the pricing of carbon
- Financial sustainability
- Constitutional recognition
- Local government infrastructure funding
- Cost-shifting and the Inter-Governmental Agreement
- Population and settlement issues
- Strengthening emergency management and disaster resilience

The National Broadband Network and information technology

- Workforce planning including skills shortages
- Environmental and natural resource management issues
- Educational facilities and outcomes achieved
- Asset management planning and strategies

Many of these issues have implications for Council's workforce, not the least of which is Council's ability to effectively plan and manage its workforce requirements in the face of regional mining, an aging workforce and skills shortages for the public sector in areas like planning and engineering. A big challenge is dealing with the resources sector which has created a two-speed economy. The local government sector is finding it difficult to recruit staff with the required skills and experience.

Federal/State Government

External funding: The amounts of government grant funding and Roads and Maritime Services (RMS) contributions to road infrastructure are not keeping pace with increasing local government costs to provide these services.

The increasing cost-shifting by both State and Federal Government is impacting on Council's ability to service the community to its expectations. The competitive tendering regulations for large government contracts are also having a negative impact.

Regional/Local/Community

Demographic changes: Changes in population size, age profile, occupations, wealth, location of residences and businesses, mobility/stability, community expectations are examples of external major workforce planning drivers.

The Census results for Walgett Shire Council reveals that the population of the Walgett Shire was 6107 (2016 census results) indicating a decrease of 347 person (5.38%) since the 2011 Census.

Employment statistics at the time of the 2016 census indicate 26.6% were working part-time and 56.4% working full-time, with 16.9% of the workforce employed in the farming activities, 4.4% in education and 4.1% in Local Government/Admin.

*Populations of the major centres within the Shire were as follows:

Centre	Individuals	Male	Female	Families
Walgett	2145	50.6%	49.4%	493
Collarenebri	767	52.9%	47.1%	149
Lightning Ridge	2492	54.2%	45.8%	511
Burren Junction	300	55%	45%	61
Carinda	185	52.5%	47.5%	40
Cumborah	360	58%	42%	46
Come-by-Chance	115	50%	43%	38
Rowena	181	55.3%	44.7%	43

Council has three operational depots, the major one located in the town of Walgett and smaller ones in Lightning Ridge (75 km) and Collarenebri, almost 80km distant. Employees at the outlying depots are mainly involved in delivering services to the minor centres in the table above. The remoteness of the outlying depots contributes to logistical difficulties associated with communication, resource-sharing and supervision.

Internal Environment

Council is very limited in its ability to fund any new initiatives and projects, and/or provide an increase in services due to being almost totally reliant on grant funding and collection of fees and charges. Just \$5.3M from Council's revenue budget of \$31.3M comes from general rate income, 2017/2018 financial year.

The Council-approved organisational structure is detailed in this document. This was approved by Council in 2017. The NSW Local Government Act 1993 provides for Council to re-determine its organisational structure from time to time, but must, in any case, re-determine the structure within 12 months of any ordinary election of the Council. To comply with the Act, it is expected that Council will re-determine the organisational structure by September 2020

Walgett Shire Council Organisation Chart

Organisational Functional Structure

		General Manager	
Environmental Services	Corporate Services		Engineering/ Technical Services
<ul style="list-style-type: none"> • Development Approvals • Building Services • Environmental and Health Compliance • State of the Environment Report • Onsite Wastewater Management • Development Compliance • Land Use and Environment Strategies • Local Environment Plans • Development Control Plans • Section 149 Certificates • Main Street Program • Animal Control • GIS Management • By Laws • Heritage • Solid Waste and Recycling Services including New Landfill Development • CCTV 	<ul style="list-style-type: none"> • Aboriginal Services • Youth Services • Childcare Services • Financial Services • Information Technology • Property Services • Leases and Licences • Property Register • Caravan Parks • Libraries • Swimming Pool management Arrangements • Arts and Cultural Services • Public Officer Services • Records Management • Infrastructure Asset Register • Corporate and Strategic Planning • Legal Services • Budget and Community Plan • Crown Reserves • Stores • Building Maintenance 	<ul style="list-style-type: none"> • Mayoral Support • Councillor Training and Support • Council Business- Agenda and Action • Intergovernmental Relations • Inter Council Relations • Community Relations • Corporate Leadership and Direction • Organisational Structure and Performance Management • Economic Development • Community Working Parties • Human Resources Management • Tourism and Visitor Information • Community Working Party • WH&S • Emergency Services • Policy and Delegations • Delegates to external Bodies • Complaints Coordination 	<ul style="list-style-type: none"> • Road and Bridge Construction • Road and Bridge maintenance • Traffic Facilities • Quarries and construction material storage and supply • Plant and Fleet Management • Workshop • New Depot Development ** • Water Services • Waste Water Services • Urban Stormwater Management • Urban Streetscape and Cleansing • Parks and Reserve Maintenance • Airfields • Urban Flood mitigation including Levy Bank Reconstruction • Bore Baths Maintenance and Management
			<p>** Special Projects</p> <ul style="list-style-type: none"> • New Depot Development • Walgett Levee • Walgett Water and Sewerage Upgrades • Airport Resealing • Bridge Construction Projects

Walgett Shire Council Workforce Profile to 30 June 2016 – By Department

	No of staff	Aged 16-30						Aged 31-50						Aged 51 - 60						Aged 61 - 65						Aged 65+					
		Full time		Part time		Casual		Full time		Part time		Casual		Full time		Part time		Casual		Full time		Part time		Casual		Full time		Part time		Casual	
		M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
GENERAL MANAGEMENT	8	0	2	0	0	0	0	1	2	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0
CORPORATE & COMMUNITY SERVICES	44	2	5	0	0	2	4	2	2	0	3	1	6	3	41	0	10	1	23	30	0	0	0	0	2	0	0	0	0	0	1
ENGINEERING SERVICES	60	7	0	0	0	2	0	23	1	0	0	4		14	0	0	1	0	0	6	0	0	0	0	0	2	0	0	0	0	0
PLANNING & REGULATORY SERVICES	8	0	0	0	0	0	0	3	2	0	0	0	0	1	0	0	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0
	120	9	7	0	0	4	4	28	9	0	4	5	6	18	4	0	2	2	2	9	1	0	0	0	2	3	00	0	0	0	1

With 37% of Council's current workforce aged 51 years or older, it is envisaged that Council can expect a large number of resignations from employees wishing to retire from the workforce over the next four years. Some ageing workforce risk management strategies Council will need to develop will centre on:

- Knowledge retention and how to capture the corporate knowledge of retiring employees.
- Attracting new talent to replace retirees.
- Injury management.
- Staff retention, especially qualified and skilled personnel and apprentices who have had significant investment in their skills development.
- The importance of linking with skills and school students and leaders to meet Council's skills requirements.
- Mentoring of staff to develop and maintain their skill levels.
- The benefits of developing career pathways through systematic succession planning.
- Valuing older workers and developing programs which ensure that their knowledge of Council's processes are not lost, through knowledge creation and retention strategies, including phased retirement.
- Building staff loyalty through the provision of generous employee packages, and a caring and supportive workforce culture.

Walgett Shire Council Workforce Profile to 30 June 2016 – By Gender

Gender	Total	% of Total Workforce	Full-time	Part-time	Casual
Male	78	65%	67	0	11
Female	42	35%	21	4	15
Total	120		88	6	26
Walgett Shire Council	100%		73%	6%	21%
NSW Rural Councils Source: 2010 Census of Local Government Employees Report on findings	100%		73%	14%	12%

The number of females employed in rural councils across the state is 37%; males 63% (2010 Census of Local Government Employees Report on findings August 2011, from the Office of Local Government).

Compared with other rural councils across the state, Walgett Shire Council's gender balance is even. However, it should be noted that there are a greater number of part-time and casual female employees due mainly to the roles at Council's youth facilities and other community services roles which are traditionally carried out by females. Council should undertake some analysis to determine if the casual and part-time nature of these roles is contributing to the high turnover in some of these positions.

Walgett Shire Council Workforce Profile to 30 June 2016 – By Age

	Total	Aged 16-30	Aged 31-50	Aged 51-60	Aged 61-65	Aged 65+
Male	78	13	33	20	9	3
Female	42	11	19	8	3	1
Total	120	24	52	28	12	4
Walgett Shire Council	100%	20%	44%	23%	10%	3%
NSW Rural Councils Source: 2010 Census of Local Government Employees Report on findings		Aged 15-24 8%	Aged 25-44 38%	Aged 45-64 50%	Aged 65 + 3%	

Walgett Shire Council Workforce Profile to 30 June 2016 – By Skill Descriptors

	Total	Community	Operational	Administrative/ Technical	Professional/ Specialist	Executive
Male	78	6	44	17	8	3
Female	42	20	3	17	1	1
Total	120	26	47	34	9	4
Walgett Shire Council	100%	21%	40%	28%	8%	3%

SWOT Analysis of Council's Current Workforce Prepared by Council's Senior Management Team

Strengths of current workforce and Council's ability to recruit and retain:

- Council is a good alternative employer to the local Agricultural industry.
- High number of employees with specialist skills.
- Large number of employees are good community citizens and become involved in community activities – a strong community commitment.
- A significant number of employees have an empathy/sense of community and understanding of the local community.
- Most workers enjoy family-friendly working conditions (work weekdays, no shift work) – exceptions are employees at the visitor information centre and youth and centres.
- Opportunities for advancement exist at the Council.
- Employees have generalist skills – they are multi-skilled and often are 'one-person teams'.
- Council's reputation as an 'employer of choice'.
- Higher salaries when compared with similar councils.
- Advantage of Salary Packaging Strategies of remote location.
- Generation of income and expertise associated with RMS Roads Maintenance Council Contract.
- Council has a strong consultative, dispute resolution, grievance management and employee support systems in place (Employee Assistance Program, etc).
- A developing Employee Health and Wellbeing Program (free flu shots, Hepatitis B program, Employee Assistance Program).
- Most current employees have good problem solving skills – they are resourceful and innovative when faced with limited resources.

Weaknesses of current workforce and Council's ability to recruit and retain:

- High turnover due to transient population generally.
- Limited opportunities for current young workers to be trained locally and a lack of local trainers.

- Cost and time for attending professional networking, training and conferences.
- High workload of some roles, particularly those in 'one-person teams' – often no one with whom the load can be shared.
- 'One-person' specialist positions make it difficult for staff to take leave with the consequence that employees are not getting a really good 'break' away from work, resulting in an increasing liability on Council in terms of leave entitlements.
- Small pool of potential employees in local community from which to recruit.
- Skills gaps exist due to budget constraints and inability to offer more competitive salaries to attract and retain competent and skilled staff.
- Council's information sharing and communication strategies are not well developed.
- Aging workforce – a large number of retirements are possible in the short-term.
- Attraction and retention is hampered by a lack of and affordability of reasonable residential accommodation in Walgett amid poor educational outcomes at senior school level
- Attraction and retention issues around childcare availability.
- Limited opportunity to increase fees and charges so that incentives could be offered to retain skilled and competent employees.
- Professional multi-skilling and generalist training is now more difficult to access with training being more specialised, resulting in newer employees possessing specialised skills rather than being multi-skilled.
- Reluctance of outdoor staff to "camp out"

Opportunities for current workforce and Council's ability to recruit and retain:

- Better promotion of excellent working conditions for most positions, such as family-friendly hours, weekday work, no shift work, and the like – exceptions are employees at aged care facility, visitor information centre, museum and youth and fitness centre.
- Increased IT capacity to manage the businesses of Council more effectively.
- Improved educational outcomes at senior school level.
- Develop career pathways as a retention strategy.
- Increase career/work opportunities for local youth.
- Tap into youth population to produce/train professionals.

- Capture corporate knowledge from long-term employees.
- Development of formal procedures or duty guides for all positions.
- Develop mentoring/coaching roles within 'hard to attract and retain' positions.
- Investigate staff exchange programs – sister-city relationships and 12-month international exchanges.
- Use exchange programs to promote the Outback lifestyle and provide an opportunity for Council to take the benefits of receiving specialised knowledge and practical assistance to fill skills gaps and hard-to-recruit positions, but also cover absences for annual and long service leave as well as provide 'in-house' training to Walgett Council's employees.

Grant funding to remove ratepayer subsidisation of Council functions that are labour-intensive.

Threats for current workforce and Council's ability to recruit and retain:

- Competition from nearby mining industry operations in relation to attraction and retention of high performing skilled and competent employees.
- Poor educational outcomes
- Negativity from governing body is a threat to workplace morale.
- Perception of Council employees being poor performers in the eyes of the general public.
- Community dependence upon others to fix things rather than becoming more self-reliant/hence over demand on Council.
- Loss of corporate knowledge from long-term employees.
- Cost/time restraints – limited resources and budgets.
- Some sections of the industrial awards are restrictive.
- Limited local childcare options for existing and potential employees.
- Cost of continually upskilling, then not able to retain, resulting in a loss to the workplace, replaced by unskilled people who then need training.
- Quality of schooling – Local secondary school education
- Reluctance of outdoor staff to "camp out"

Strategies to fill identified gaps include:

- Being an employer of choice where we need to be committed to providing an environment where employees:
 - Feel successful, fulfilled and passionate.
 - Values are aligned meaningfully with the business of Council.
 - Have pride and respect in working for Council and are motivated to 'go the extra mile'.

- An adequate budget for:
 - Training employees
 - Recruitment – attraction strategies
 - Incentives for competent and skilled workforce to retain good performers
- Working conditions and work/life balance and a belief that people perform better if they have a balanced life outside of work. This can be achieved through some of the following options, some of which are already in place and some we are striving towards:
 - Family-friendly flexible work hours – rostered/accrued days off
 - Facilities such as breastfeeding, family room
 - 9-day fortnight/compressed hours
 - Modern up to date and reliable equipment
 - Reasonable workloads
 - Acknowledge good performers
 - Provide career paths
 - Regular part-time work
 - Flexible start-finish times
 - Flexible leave arrangements
 - Flexible rostering/scheduling
 - School term rostering/alternative core hours
 - Work from home
 - Job-sharing
 - Unpaid leave for carers
 - Part-time leave without pay
 - Career break scheme
 - Leadership development and acknowledgement that recruitment and retention of staff is a key responsibility of Council's business
 - Mentoring
 - Scholarships
- Communication
 - Improved consultation – our people need to know the values and purposes of the Council, what the 'big picture' is for Council and how they fit into it. They need to know that they work for a great organisation that is socially responsible and contributes to the greater good of the community.
 - Face to face communication preferred rather than newsletter or some other written communication.
 - Manager/director visits to remote workplaces face-to-face.
 - Implement regular (at least quarterly) meetings for managers and supervisors in all departments to swap ideas, brainstorm, and share information.
- Job fulfilment
 - Employee's roles reviewed regularly to ensure strengths are utilised.
 - Supervisors need to know the most fulfilling skills and challenges that keep employees satisfied on a daily basis.

- Employees should be equipped with the resources and tools they need to be successful (such as equipment, training, time, systems of work).

Current skills and competencies, strengths and development needs

Council currently has a reasonably adequate level of skills and competencies to undertake the work planned.

The following summarises anecdotal feedback from the staff:

- Strong messages:
 - Challenging work was identified as a very strong requirement. Hours of work, fellow employees and the ability to take initiative/make decisions were highly regarded.
 - Council needs to challenge and correct any poor performance that exists in the workforce, employ the right people in the first place, develop teamwork and leadership skills, and remove double standards
 - Employees view the management style is about teamwork, and employees believed they received the training they need to do a quality job
 - An area for improvement included communication that:
 - Clarifies the future direction and strategy of Council
 - Gives employees adequate feedback in terms of their performance
 - Provides for management to spend more time with employees at their workplace.
 - A dissatisfaction with Council's current Salary System
 - Poor performance not always challenged and corrected
 - Positives include hours of work, challenging work/job satisfaction, fellow employees and interaction with customers.

The above information along with the SWOT analysis and Council's Employee Expectations Statement help Council to determine what is required in relation to the current skills and competencies, strengths and development needs of Council's workforce.

Current workforce improvement priorities

Council's current workforce improvement priorities are as follows:

1. Development and implementation of an attraction/retention strategy.
2. Redevelopment, education and training of Council's workplace health and safety manual and management system.
3. Improved budgeting for training and staff development to align with Council's Recruitment Policy of 'Recruit for Attitude, Train for Skills'.
4. An improved IT capability.

5. Development of a leadership and supervision improvement program for Council's management executive, senior managers and supervisors with a focus on improved communication, skills transfer, mentoring and coaching.
6. A focus on local youth development for existing or potential Council employees.
7. Written formal procedures to be developed for all Council roles and functions.

The priorities have been addressed in the Delivery Program as follows:

- 1.2.3 - Increased Educational Opportunities Provided Locally
- 3.1.4 - Minimise Risk for Council and the Community,
- 3.3.2 - Staff are Valued, Well Trained and Able to Undertake their Roles and Functions,

A Workforce Strategy Action Plan has been developed to address these priorities - see Appendix A.

Future Workforce Profile

The future workforce profile is not expected to change significantly within the next four years, but may take into account the following:

- Improving Council's IT capability
- Organisational structure meets the requirements of the Delivery Program and Annual Operational Plan including budget
- Increasing youth services, especially in the area of youth development
- Servicing Walgett's growing population with the existing workforce, including the impact on FIFO/DIDO workforce
- Overcoming recruitment difficulties due to the ongoing national skills shortage
- Legislative requirements/external factors impacting on the following operations:
 - RMS Road Maintenance Council Contract
 - Building certification/food inspection requirements

Monitoring and Evaluating the Workforce Strategy Action Plan

Council's Workforce Plan is part of the Resource Strategy that underpins the Four-Year Delivery Plan. This Plan along with the Asset Management Plans and Long Term Financial Plan outlines Council's capacity to manage assets and deliver services into the future.

It should be reviewed annually.

Annexure A:

WORKFORCE STRATEGY ACTION PLAN 2016/2017 – 2019/2020

Strategy	Objective	Action
1. Improving work force planning and development.	To strengthen the capabilities of managers in workforce planning.	<ul style="list-style-type: none">- Collect data on skills shortages, skill gaps, new skills required.-Develop and promote tools for professional development programs such as leadership and mentoring programs
2. Promotion of Local Government as an employer of choice.	<p>Increase community awareness of the diversity of jobs within Local Government.</p> <p>Attraction and retention of quality employees by way of career progression.</p> <p>Promotion of Council as a workplace compliant with WHS and EEO</p>	<ul style="list-style-type: none">-Research perceptions of Local Government.-The use of media to promote Local Government's profile and diversity career opportunities. (Apprenticeship, cadetship and traineeships).-Ensure consistent commitment and review of WHS and EEO policies.
3. Create a Modern Workplace that is reflective of the needs of employees and the organisation.	To improve the capacity for workplace flexibility and thus retaining skills and knowledge for a sustainable workforce	<ul style="list-style-type: none">-Professional development for managers to increase their awareness of the benefits of workforce flexibility.-Negotiation of LG award to maximize flexibility.

4. Attraction and Retention of a diverse Workforce	<p>To develop an increased awareness amongst Managers, staff and Councillors of the benefits to the community of a diverse workforce.</p>	<ul style="list-style-type: none"> -Retraining of maturing workforce transitioning to new roles. -Provide mentoring and coaching -Adhere to EEO and recruiting policy and review regularly. -Reduce procedural barriers without compromising existing qualifications, professional registration and Australian Standards requirements.
5. Investing In Skills for the future	<p>To develop the entry level skills of its workforce through education and training.</p> <p>Increased awareness and access to funding.</p> <p>Adequate budget for training of staff.</p> <p>Identify individuals with an interest in career advancement.</p> <p>Develop essential capabilities of Councillors and employees.</p>	<ul style="list-style-type: none"> -Identify long term demands for professional roles in Local Government and develop strategies to address potential skill shortages. - Increase opportunities for apprentices and trainees with Council. - Target and recruit school leavers and youth in the gaining of formal qualifications. (say 15% of staff under the age of 25). -Partner with Universities to increase the numbers of tertiary students and graduates working with Local Government. -Provide professional development to staff that are keen to gain experience at a higher level by addressing their skill gaps. -Workforce succession planning. -Creation of Training Plan

6. Improving Productivity and leveraging Technology	Increase Council's awareness about innovative systems and technology to improve workplace productivity	<ul style="list-style-type: none"> -Research case studies of innovative technologies and shared service models. -Promote opportunities for joint procurement to minimize costs. -Provide Training to staff to adapt to new technology in the workplace. -Training and awareness of cyber security issues.
7. Maximizing Management and Leadership.	<p>To encourage leadership and management capability within Council.</p> <p>Provide a standard framework for management and leadership recruitment and development.</p>	<ul style="list-style-type: none"> -Promote leadership and management programs that are relevant to the Local Government framework. -Involve managers and Supervisors in formal mentoring/coaching programs. -Provide opportunity for the development of Leadership. -Develop policy and procedure to support good governance such as risk management, transparency of operations and fair and ethical behaviour.
8. Implementation and Collaboration	The mutual collaboration of industry bodies, professional associations, Unions, training organisations with Council to promote the actions identified.	<ul style="list-style-type: none"> -Work groups established with relevant stakeholders to develop projects and timeframes for the delivery of actions. -Ascertain resource requirements to deliver Workforce outcomes and be aware of funding for such actions. -Design and implement a framework to monitor the progress of workforce development. -Monitor the implementation progress regularly and review strategies annually for relevance. -Promote resources and professional development opportunities available to support Council's activity in each strategic area.

Additional Information inserted 4 January 2018 - workforce Plan 2017/2018 – 2020/2021

SPECIAL RATE VARIATION

Walgett Shire Council intends to undertake additional road works by targeting a number of Council Rural roads that currently the budget is unable to accommodate. To assist in funding these specialist projects Council will be making application to IPART to include a 10.9% Special Rate Variation (SRV) in 2018/19.

If successful, the additional work load will place a further burden on current staff resources, wages and training budgets. It is the intention of Council to engage external contractors to undertake the works planned and to propose a clause in the contract of the successful contractor/s to give preference to employing a percentage of locals on these projects. It is envisaged that this approach will create a pathway for members of the local community such as school leavers, youth and indigenous to gain experience and new skills in a workplace environment.

HUMAN RESOURCES PROJECT JOINT VENTURE

Funding has been secured in 2017 for a joint venture between Walgett, Bourke and Brewarrina Shire Councils to introduce innovative ways of engaging, developing and utilising the local workforce. The project will focus on staff performance improvement, integrated Human Resource management practices, resource sharing and improved governance between councils. The goal is to achieve improved service delivery for the community by being able to utilise a locally sourced workforce.

Winton Consulting has been contracted to undertake the process on behalf of the three Councils and it is expected to commence in late January 2018.