



WALGETT SHIRE COUNCIL

DELIVERY PROGRAM:

2017/2018 – 2021/2022

OPERATIONAL PLAN: 2021/2022



Contents

Foreword – Mayor Ian Woodcock OAM	3
Integrated Planning and Reporting.....	3
The Community Strategic Plan.....	4
How the Community Strategic Plan, Delivery Program and Operational Plan relate to each other	5
Strategic Objectives and Action Plans.....	6
Our Area and Demographics.....	9
Federal and State Government Context	10
Community.....	14
Economic Development	17
Governance and Civic Leadership	20
Sustainable Living.....	23
Infrastructure	25

Attachments

Long Term Financial Plan

Five Year Capital Works Program

Statement of Revenue Policy

Fees and Charges 2021/2022

Walgett Shire Council Workforce Plan 2017/2018 to 2021/2022

Foreword – Mayor Ian Woodcock OAM

It gives me great pleasure to present the final year of the Delivery Program 2017/18-2021/22 and the Operational Plan for 2021-2022 to the Walgett Shire Community.

The purpose of Council's IP&R documents is to focus on long-term strategic planning and to set priorities and aspirations aligned to what our community is asking of Council.

The Community strategic Plan reflects the areas that the community has identified as being important for maintaining the Social, Economic & Environmental wellbeing of Walgett Shire.

OUR COMMUNITY WANTS:

Town beautification	Support & promote tourist attractions
RV friendly towns	Enhanced options for people with disabilities
Quality water supply	Waste management/recycling
Sustainable river & catchment management	Environmental Sustainability
More employment opportunities	National promotion of local industries
Youth & Community facilities	Transport options
Increased tree planting	Improved footpaths, kerb & guttering
Improved disability access to facilities	Enhanced responsiveness to Community issues
Enhanced communication	Law & Order
Improved WSC website	Crime Prevention
Enhanced sporting facilities& public amenities	Roads- improved maintenance & enhancement
Aged care and facilities	Enhanced dissemination of information

The other plans that underpin this Plan are the Resourcing Strategy which involves the preparation of a Long Term (10 Year) Financial Plan, Asset Management (10 year) Plans and Workforce (4 year) Plan as well as this Delivery (4 year) Program and Operational (annual) Plan.

The Council continues to operate within a tight financial environment where government grants are increasingly competitive and local revenue raising capacity restricted by severe drought, associated economic factors and most recently the Covid-19 pandemic. The Delivery Program and Operational Plan are directed at maximising community outcomes within these operating constraints.

Integrated Planning and Reporting

Council is again presenting its strategic direction and budget under the Integrated Planning and Reporting framework. It provides the basis for responding to community needs and aspirations within works programs and supporting budgets and plans.

Integrated Planning takes a longer term (10 year) outlook and is based around the Community Strategic plan that reflects the community's needs and aspirations. 2021/2022 is the ninth year of

a ten year cycle. This provides for Council to take a strategic long-term approach to its activities and works programs and to ensure that these reflect the priorities of the Walgett Shire communities to the extent possible within available resources.

The Integrated Planning Model consist of a 'three tier' hierarchy of plans consisting of a Community Strategic Plan, a Delivery Program and an Operational Plan (see diagram below).

The Community Strategic Plan

The Walgett Community Strategic Plan (CSP) records the identified needs and aspirations of the community as communicated to the Council through the community consultation process. The plan identifies strategic objectives and strategies for achieving these under each of the following themes:

Community

Economic Development

Governance and Civil Leadership

Sustainable Living

Infrastructure

Delivery Program

The Delivery Program is aligned to the Council four year term of office, however, because of the postponed general election in 2020, the Delivery Program has been extended to five years. A public consultation process was undertaken following the 2016 Council election to review the CSP. The revised CSP informs the development of a new four (4) year Delivery Program. It details the direction Council will undertake over a four year period towards achieving the objectives and strategies across the five themes of the CSP in the Community Strategic Plan.

The Delivery Program:

- Addresses the objectives and strategies of the Community Strategic Plan and identifies specific actions Council will undertake to achieve this.
- Informs, and is informed by, the Resourcing Strategy
- Addresses the scope of Council's operations
- Allocates responsibilities for each action or set of actions
- Includes budget items for the four year period and the Operational Plan 2020/2021
- Includes a method of assessment to determine the effectiveness of each activity detailed in the Delivery Program in achieving the strategy at which the action is directed.

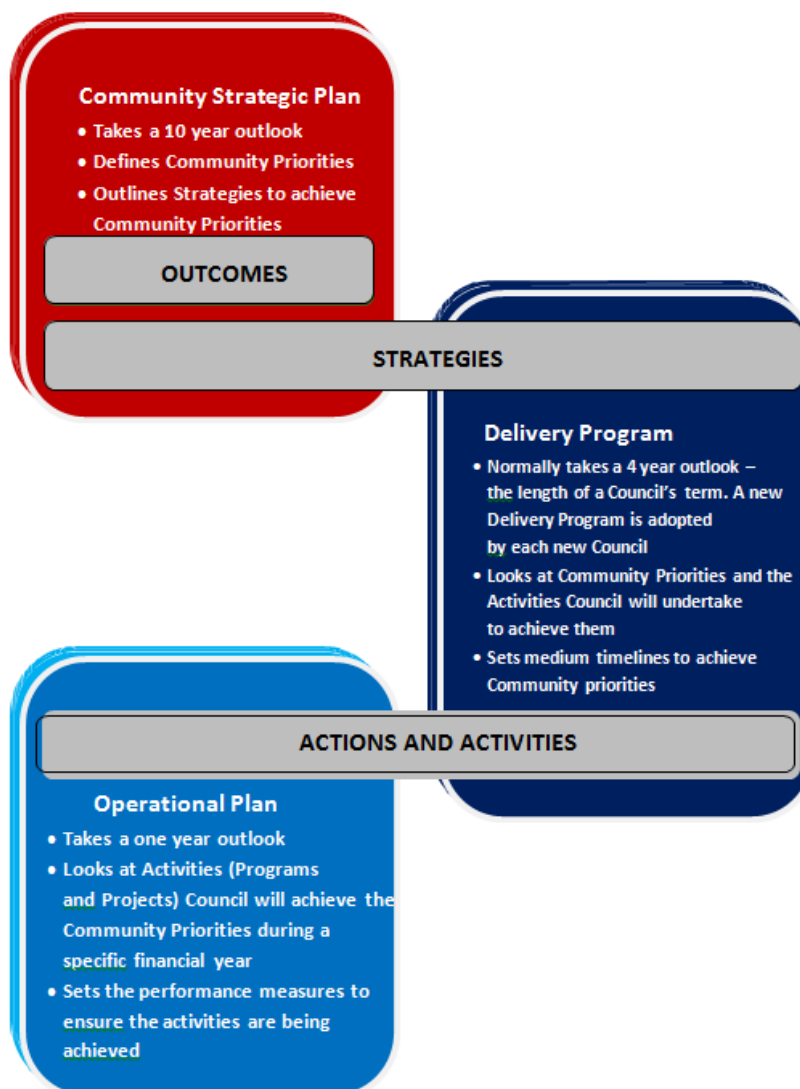
Council reviews its Delivery Program each year when preparing the annual Operational Plan. Progress reports are provided to Council, with respect to activities detailed in the Delivery Program, at six (6) monthly intervals.

Operational Plan

The Operational Plan is a sub-plan of the Delivery Program. It directly addresses the strategies outlined in the Delivery Program and identifies actions, programs and activities which Council proposes to undertake within the current financial year. The Operational Plan also allocates responsibilities for each action or set of actions and identifies measures for determining the effectiveness of the activities undertaken. It is supported by a detailed Budget, Long Term Financial Plan and Statement of Revenue Policy.

This document combines both the Delivery Program and Operational Plan.

How the Community Strategic Plan, Delivery Program and Operational Plan relate to each other



Strategic Objectives and Action Plans

Community Objectives

What is the community vision?

The aim for Walgett Shire over the next decade is that after energetically tackling its challenges and maximising its opportunities, Walgett Shire is home to resilient, resourceful, friendly people with a strong education base. They live within diverse cultures and respect each other and their unique outback environment. The community is socially satisfied, with minimal conflict and it provides opportunities for people of all backgrounds. The community is also welcoming to visitors and those passing through.

What are the challenges facing our community?

Walgett Shire's population in 2016 was 6,107 people, and faces many of the challenges common to small regional and remote communities.

Similar trends to those identified in the 2006 census have continued in the 2011 and 2016 census results.

These include:

- A falling population
- An ageing population with a significant increase in persons aged 45+ years
- A significant gender imbalance, with males outnumbering females
- Providing appropriate services that respond to the needs of a diverse community.
- Towns within the Shire ranked very high in socio-economic disadvantage which highlights the emphasis given by the community to economic initiatives in the CSP.

What are the opportunities for strengthening our community?

To further expand and build on qualities that make Walgett Shire unique and special

- It's a friendly community with open space and a pleasant environment
- The co-existence of Aboriginal culture and European settlement that gives Walgett shire a strong identity and optimism for the future.
- It's a place where hard work is valued, where people can cooperate to achieve a goal (such as the swimming pool complex in Lightning Ridge) and where people with good ideas can flourish.
- It draws people from around the world. Lightning Ridge, known as the Home of the Black Opal, is home to people from approximately 50 nationalities who work and socialise harmoniously.

What are the challenges to building a strong community?

The ABS (2011 census data) has identified the Walgett Shire as the third most disadvantaged Shire in NSW on measures such as low income, low education, high unemployment and unskilled occupations. The trends show that a number of challenges will continue for the Shire in the future, with crime and socio-economic disadvantage standing out as key issues. Strategies and actions for addressing these issues are detailed in the Delivery Program and Operational Plan.

Other factors that impact on the level of community wellbeing include;

- Drugs and alcohol misuse as issues of community concern
- Unemployment and lack of entertainment, recreation and sporting activities for young people as key contributors to social issues
- A lack of service organisations and resultant opportunities for people to participate in community activities and sports
- Some young people are not completing school, limiting their learning and career opportunities.

However, what the statistics don't show is that the Walgett Shire community works well together, is focussed on improving areas of disadvantage and has an extremely optimistic outlook for the future.

Over the ten year life of the current Community Strategic Plan (CSP) the Council will focus on implementing the strategies identified in the Community Strategic Plan

Programs and actions to support these strategies include:

Economic

- Facilitate the expansion and retention of existing industries
- Develop and source opportunities for wider promotion of Walgett Shire through effective utilisation of media and multimedia
- Development of a Shire wide Tourism Marketing Strategy and Plan, including upgrading of shire signage
- Advocate for significant projects such as the Australian Opal Centre at Lightning Ridge.
- Work with education decision-makers and funders to enhance learning outcomes for school children which builds on their knowledge and education base including participation in the 'School to Work Program'.

- Creating employment and traineeships for local people, including developing Aboriginal Employment and Drought relief strategies
- Undertake Industrial/Residential subdivision in Walgett and Lightning Ridge
- Develop Economic Development Strategy
- Develop a package of Economic Development incentives

Community

- Implement a Community Safety Plan that responds to the perception of 'fear of crime' in the community
- Promote participation in cultural and sporting activities as a means of building community capacity and wellbeing
- Develop an Aging Strategy
- Support Harmony Day and initiatives from the CALD community
- Ensuring that Aboriginal culture and identity are respected and acknowledged through consultation with Aboriginal community members on issues relating to land and cultural and natural heritage
- Engage with the Community and advocate to Government to improve educational outcomes and increased attendance at local schools.
- Engage a Multi-cultural Support worker based in Lightning Ridge.

Sustainability

- Develop and implement a Waste Management Strategy
- Develop a Rural Lifestyle Strategy

Infrastructure

- Continue to advocate for improved mobile phone and internet services
- Ensure that urban and rural infrastructure including water supply is effectively managed through an asset management framework
- Research and review opportunities for developing new and existing infrastructure through sourcing funding from loan
- Undertake raising of the height of the Walgett weir with grant funding allocated.

- Advocate for the development of new road and rail transport corridors
- Complete Walgett water supply security infrastructure
- Advocate for air services to Lightning Ridge and Walgett

Governance and Leadership

- Developing regional and local government initiatives that effectively respond to the issues and aspirations of the Walgett Shire community including progressing the Western Division Councils
- Implement an effective customer request system with the aim of improving service levels across all sections of council's operations.
- Develop processes that promote Council as an employer of choice in the Western Region
- Introduce processes that provide for more effective community engagement and involvement in Council decision making.

Who else will be involved in building a strong community?

State and Federal Government Departments, Walgett Aboriginal Medical Service, MacKillop Rural Services, Community Transport, Country Woman's Associations, Farmers Association, Youth Groups, Sporting Associations, Community Working Parties, Walgett Shire schools, Aboriginal Education Consultative Group, Aboriginal Elder Groups, the Murdi Paaki Regional Employment Corporation, Yawarra Meamai Group, Mission Australia, Walgett Men's Groups, Aboriginal Land Councils, Women's Legal Services, Namoi House Inc, TAFE, and other community organisations within the Shire.

How will we measure success in building a strong community?

The Walgett Shire Growth Management Study and Strategy (2008) and the Walgett Shire Social Plan contain a detailed breakdown of strategies, actions, timelines and areas of responsibility for achieving the Shire's community goals. The revision and implementation plans for these two programs are a blueprint for cross checking progress in building a strong community. The assessment of outcomes from implementing the CSP strategies through the Delivery Program and Operational Plan will be the primary method of assessment over the 10 year life of the plan.

Our Area and Demographics

Walgett Shire Local Government Area is located in the far north west of New South Wales and covers an area of 22,007 square kilometers. Walgett Shire borders with Queensland to the north,

Moree Plains and Narrabri Councils to the east, Coonamble to the south and Brewarrina to the west.

The Shire is located on Gamilaroi country in the southern and eastern sector and to the north is on Yuwaalaraay country. Acknowledgement of the traditional occupiers of the land is an important part of the Shire's history and social fabric.

The Shire is geographically on the productive black-soil plains of New South Wales, part of which is in the Central Division and part in the Western Division. The North and North West of the Shire is opal bearing country, which is home to the NSW state gemstone, the Black Opal.

Walgett Shire comprises thirteen towns, villages and hamlets spread throughout the Shire and the preserved opal fields of Grawin, Glengarry and Sheepyard. Each community has its own special identity and individual challenges and aspirations.

Population Changes (ABS - Place of Usual Residence)

1996	2001	2006	2011	2016
8,144	7,536	6,944	6,454	6,107
	-7.75 decrease	-7.9% decrease	-7.1% decrease	-5.37% decrease

Federal and State Government Context

Council is actively engaged with Federal and State Governments in a number of areas and as such is aligned with its policy direction. As an example, Council's Youth Services provide extensive Federal and State Governments funded programmes and the Council is the provider of maintenance and construction services for state highways and regional roads within the shire. The Community Strategic Plan further highlights where the focus needs to be into the future: regional economic development, roads, rail and air infrastructure, transport, education and community services.

Federal Government *Council is committed to continue to work in partnership with the Federal Government in line with their policy direction and Council's Community Strategic Plan. The commitment of the Federal Government to continue funding the Roads to Recovery Programme until 2024 is an important component of the Council's capacity to address resident expectations relating to road infrastructure.*

Policy Direction: Regional Development *Regional Development is substantially dependent on Federal funding programs which are very competitive. Council is a lead agency in advocating for*

the establishment of the Australian Opal Centre at Lightning Ridge which is progressing with a \$20 million build commencing in 2021.

Policy Direction: Asset Management and Long Term Roads Planning *Council continues to develop and refine Asset Management Plans for all built and infrastructure assets. These plans will underpin decision making going forward and are a key requirement for continuing funding under State and Federal infrastructure programs.*

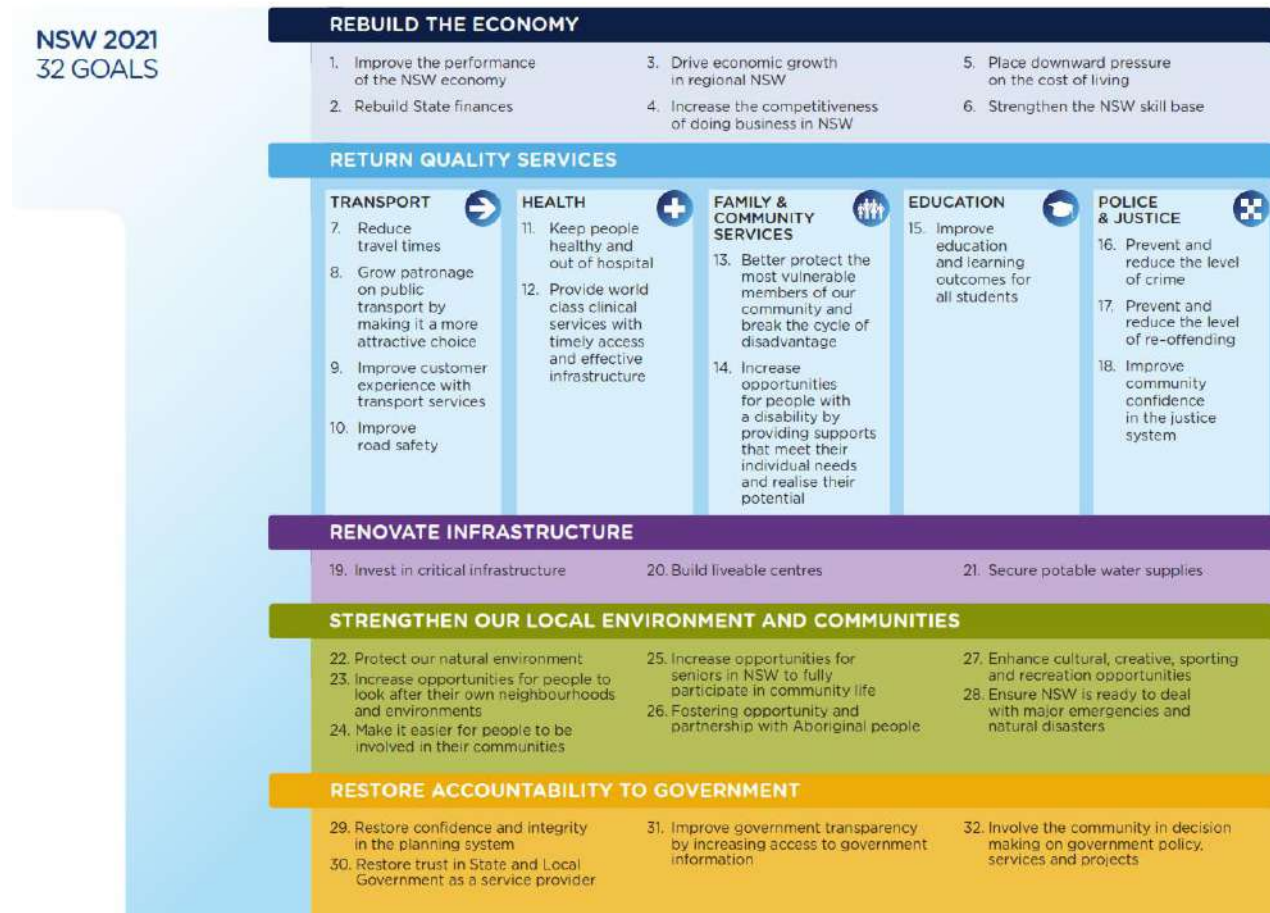
Policy Direction: Community Programs and Services Delivery *Council continues to work with local community groups and government agencies to deliver positive outcomes for the benefit of the whole community. Engagement with these groups and agencies will be focussed on achieving more effective outcomes that can occur through better alignment of, and cooperation in service delivery. The Council participates in the Western Division Council Group, which is directed at achieving better co-ordinated service delivery and ‘on the ground’ outcomes. Council in 2015, 2019 and 2020 was successful with its application for funding under the Australian Government’s Drought Communities Programme.*

Policy Direction: Natural Disaster Programmes *Sound disaster planning remains a high priority for Council, particularly for flood events. Council is committed to working with higher tiers of government to maximise the return to government through implementing “betterment” principals whenever feasible as part of the recovery process, particularly as it relates to the road network. Council facilitates the Walgett Shire Local Emergency Management Committees (LEMC) to address responses to emergency situations. The assistance and contribution by other agencies to the L.E.M.C is acknowledged and appreciated.*

State Government Investing in a Better Future – NSW State Plan

The objectives and strategies from the CSP relate substantially to the thirty two goals contained in the NSW State Plan (reprint below).

State Plan NSW 2021 32 Goals



Economic Growth – supporting jobs and attracting business development. This has been given additional emphasis with the appointment of an Economic Development Officer.

Transport – safe, accessible and reliable. Council will lobby the State Government to provide additional funding for the regular maintenance and upgrading of key Transport Routes (Road, Rail and Air)

Health – a system which provides high level care. Council will continue to work with State agencies and local services to enhance public health and wellbeing outcomes for residents across the Shire

Infrastructure – Council's focus includes providing potable water supplies and associated infrastructure such as raising the height of the Walgett weir and completing stage 5 of the levee bank.

High quality of life – Council will continue its commitment to provide an inclusive community environment that recognises diversity and maximises opportunities for participation.

Disadvantaged Communities – Council will continue its focus on providing services and community development to disadvantaged sectors of the community and the development of longer term strategies that more broadly improve community wellbeing. Improved co-ordination and the development of 'placed based' program will form a key part of this.

Police and justice system – keeping people safe. Council will continue to work with key stakeholders in implementing a Community Safety Plan. Underpinning this is respect for all sections of the community and ongoing and meaningful consultation and engagement.

Council currently works in partnership with the State Government and receives funding for the functions of weed control, street lighting, and contributions towards infrastructure through the Roads Block Grant, Repair Program, Fixing Country Roads, R2R

Council is also an active member of:

- Outback Arts
- Far North West Joint Organisation of Council's (Bourke Cobar and Walgett)
- Local Government NSW
- Western Division Group of Councils

Other partnerships include:

- Big Sky Library Service
- State Wide Mutual Insurance Group
- Statecover Mutual Insurance Group
- NSW Rural Fire Service
- Castlereagh Macquarie County Council

Community

Standard Service Levels

Facilitate regular Community meetings
Offer annual Community Grants Program
Facilitate annual celebratory events per annum
Provide a high quality Children's Services – (Youth Centres)
Provide a high quality Library Services
Maintain an online Community Directory and Volunteering Data Base
Provide a Community Bus Resource for Community Events
Provide community development and information service across the Shire
Provide a range of opportunities for the Community to consult with Council

Measures of Progress

MP1. Increased range of ways in which Council engages with the Community
MP2. Increased grant funding provided to Council for Community Services
MP3. Greater community participation at Community events
MP4. Increased number of people using library services
MP5. Increased number of families accessing Council's Children's services

Community

GOAL: Develop a connected, informed, resilient and inviting community

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
1.1.1	Support and initiate a range of local activities and projects that build community connections for all age sectors	Develop a community consultation framework Provide Sec 356 Donations and subsidies Develop projects in conjunction with community organisations	GM	✓	✓	✓	✓	✓
1.1.2	Provide vibrant and welcoming town centres, streets and meeting places	Liaise with volunteers and other community groups to assist in maintenance of parks and gardens	DETS	✓	✓	✓	✓	✓
1.1.3	Embellish our community with parks, paths, cycleways, facilities, and meeting places	Implement the active transport plan Progressively review and upgrade community halls and swimming pools	DETS GM	✓	✓	✓	✓	✓
1.1.4	Respect the heritage of the region and highlight and enhance our unique characteristics	Continue to implement the recommendations of Council's heritage advisor	DES	✓	✓	✓	✓	✓
1.1.5	Support, encourage and celebrate community participation and volunteerism	Creation and promotion of volunteer opportunities	GM	✓	✓	✓	✓	✓
1.1.6	Work with other agencies and service providers to deliver community programmes, services and facilities which complement and enhance Council's service provision	Identify gaps in service delivery	EDO	✓	✓	✓	✓	✓

GOAL: A safe, active and healthy Shire

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
1.2.1	Partner with health agencies and community organisations in promoting healthy lifestyles and better health outcomes	Engage with local sporting associations and peak sporting bodies	CSM	✓	✓	✓	✓	✓
1.2.2	Support agencies and local organisations to address the availability of emergency services, affordable housing, disability and aged services and employment for people with disabilities	Consultation process for engaging with marginalised sections of community developed Enhanced wellbeing options provided for disadvantaged and marginalised community members	CSM	✓	✓	✓	✓	✓
1.2.3	Work with key partners and the community to lobby for adequate health services in our region	Identify gaps in service delivery	DES	✓	✓	✓	✓	✓
1.2.4	Provide, maintain and develop children's play and recreational facilities that encourage active participation	Operate youth centres and vacation care programs	CSM	✓	✓	✓	✓	✓
1.2.5	Provide, maintain and develop passive recreational facilities and parklands to encourage greater utilisation and active participation	Maintain all parks and gardens including playground equipment and progressively upgrade shade shelters	DETS	✓	✓	✓	✓	✓
1.2.6	Partner with police, community organisations and the community to address crime, anti-social behaviour and maintain community safety	Partner with all combat emergency services and emergency support services Install and maintain cctv systems across the Shire	GM GM	✓	✓	✓	✓	✓
	Provide effective regulatory, compliance and enforcement services for the community	Carry out food premises inspections to ensure compliance with the Food Act Target number of premises audited for fire safety compliance Undertake impounding of animals and registrations	DES	✓	✓	✓	✓	✓

1.2.8		Inspections of Swimming Pools for compliance Provide management and investigation of dog attacks and dangerous dog declarations Orders to be issued or served where necessary						
	Provide and maintain accessible quality sport and recreation facilities that encourage participation	Maintain swimming pools and bore baths facilities and the surrounds	DETS	✓	✓	✓	✓	✓

GOAL: A diverse and creative culture

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
1.3.1	Provide enhanced and innovative library services that encourage lifelong learning	Continue yearly membership of Outback Arts Support Arts Program Increase use of library as a community space	CSM	✓	✓	✓	✓	✓
1.3.2	Work with the community and other agencies to develop major cultural and community events	Work with agencies to encourage events for the Shire Apply for grants for cultural events	EDO	✓	✓	✓	✓	✓
1.3.3	Work in collaboration with agencies and community groups to address existing and emerging issues specific to the Aboriginal and ageing communities	Implement the Aboriginal Reconciliation Plan Undertake Aboriginal Projects Develop an ageing strategy	CSM	✓	✓	✓	✓	✓
1.3.4	Support the development of programs which offer alternative education programs and opportunities that meet the needs of specific community sectors	Establish programs for cadetships/traineeships Advocate for the improvement of secondary school educational outcomes across the Shire	GM GM	✓	✓	✓	✓	✓

Economic Development

Standard Service Levels

Visitor Information Centre opened weekly
On Duty Building Inspector available Monday - Friday
All building inspections within 48 hours
Town Planner available during office hours
Written development enquiries responded to within 14 days

Measures of Progress

MP1. Review Visitor Information Guide every 2 Years
MP2. Increase by 5% the number of visitors yearly into the Information Centres
MP3. Increase % of certificates issued by Council
MP4. Monitor % of market share of Certificates issued by Council
MP5. Construction Certificates within legislative timeframes (10 days)

Economic Development

GOAL: An attractive environment for business, tourism and industry

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
2.1.1	Implement tools to simplify development processes and encourage quality commercial, industrial and residential development	Advocate for the development of the Australian Opal Centre Ensure that building certification and inspections are carried out as per National Construction and the requirements of the Building Professionals Board	GM DES	✓	✓	✓	✓	✓
2.1.2	Develop the skills of businesses to maximize utilization of new technologies and the emerging broadband and telecommunications networks	Develop and implement an Economic Development Strategy Lobby for improved mobile phone coverage across the shire Implement an Economic Incentive Scheme	EDO EDO EDO	✓	✓	✓	✓	✓
2.1.3	Lobby the Government to address needed infrastructure and services to match business and industry development in the region (education, transport and health)	Continue to lobby the Government for funding for transport infrastructure	GM	✓	✓	✓	✓	✓
2.1.4	Promote the Walgett Shire to business and industry and increase recognition of the area's strategic advantages	Develop business development prospects in collaboration with various government agencies	EDO	✓	✓	✓	✓	✓
2.1.5	Provision of caravan support facilities throughout the Shire	Maintain and expand facilities of the 'RV Friendly'	VIC	✓	✓	✓	✓	✓

GOAL: Employment opportunities that supports local industries

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
2.2.1	Identify partnerships and innovative funding approaches to provide for new and upgraded infrastructure for event hosting and tourism expansion	Continue to apply for grants for a new information centres for Lightning Ridge and Walgett	GM	✓	✓	✓	✓	✓
2.2.2	Provide land use planning that facilitates employment creation	Monitor and review Council's Local Environment Plan	DES	✓	✓	✓	✓	✓
2.2.3	Support and encourage existing business and industry to develop and grow	Maintain a sufficient supply of residential, lifestyle, agriculture, commercial and industrial zoned land	DES	✓	✓	✓	✓	✓
2.2.4	Develop and implement an economic development strategy which identifies potential projects and/or industries that build on the Shire's attributes and/or natural resources	Provide consultation with potential new business operators and pre-development application assistance	EDO	✓				
2.2.5	Encourage and support youth employment initiatives	Promote the school to work programme	EDO	✓	✓	✓	✓	✓

GOAL: An efficient network of arterial roads & supporting infrastructure; town streets & footpaths that are adequate & maintained

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
2.3.1	Provide an effective road network that balances asset conditions with available resources and asset utilisation	Undertake bitumen maintenance program in line with service levels Undertake maintenance grading program in line with service levels	DETS DETS	✓	✓	✓	✓	✓
2.3.2	Maintain, renew and replace Council bridges and culverts as required	Undertake annual inspections of all bridges and culverts and update the required maintenance and repair program	DETS	✓	✓	✓	✓	✓
2.3.3	Ensure road network supporting assets are maintained (signs, posts, guardrails etc.)	Renew and maintain Council's road network supporting assets in-line with the Asset Management Plan	DETS	✓	✓	✓	✓	✓
2.3.4	Maintain existing footpaths in Shire towns and villages	Undertake annual inspections of all footpath and update the required maintenance and repair program	DETS	✓	✓	✓	✓	✓

2.3.5	Lobby the Government to provide needed funds to maintain regional networks	Continue to apply for grants for the reconstruction and sealing of unsealed Regional Roads and major Local Roads network Investigate using SRV(5-15%) to fund a major upgrade of Local Roads	DETS GM	✓	✓	✓	✓	✓
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GOAL: Communities that are well serviced with essential infrastructure

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
2.4.1	Implement Council's strategic asset management plans and continue to develop asset systems	Implement an electronic asset management system for all Council assets	CFO	✓	✓	✓	✓	✓
2.4.2	Ensure adequate public car parking and kerb and gutter infrastructure is provided and maintained	Inspect all kerb and gutter and undertake the required repair and replacement program	DETS	✓	✓	✓	✓	✓
2.4.3	Provide the infrastructure to embellish public spaces and recreation areas	Undertake the maintenance program for Council's parks and gardens team	DETS	✓	✓	✓	✓	✓
2.4.4	Continue to lobby Government to provide incentives to appeal to airline companies to service the region	Partner with Brewarrina and Bourke to lobby the Government to subsidise airlines and the reintroduction of RPT services for Walgett and Bourke	GM	✓	✓	✓	✓	✓

Governance and Civic Leadership

Standard Service Levels

Provide financial concessions for eligible pensioners

Council provides 24 hours, 7 days a week phone service

A minimum of 10 Council Meetings per calendar year

A minimum of 10 Community Forums per calendar year

Quarterly Newsletter distributed Shire wide

Maintain social media presence

All external Council's Positions Vacant advertised through various related media

Measures of Progress

MP1. Timeliness of complaints requiring an intervention of Code of Conduct Committee/sole reviewer

MP2. Increased website usage

MP3. Continue to work with government agencies to deliver improved spatial data outcomes

MP4. Carry out a Customer Satisfaction Survey with Council Services (every 2 years)

Governance and Civic Leadership

GOAL: An accountable and representative Council

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
3.1.1	Provide clear direction for the community through the development of the community strategic plan, delivery program and operational plan	Implement, monitor and review the Delivery and Operational Plan	CFO	✓	✓	✓	✓	✓
3.1.2	Engage with the community effectively and use community input to inform decision making	Deliver a Local Government week Program to engage the community and show case services provided by Council Distribute newsletters to residents	GM EDO	✓	✓	✓	✓	✓
3.1.3	Provide strong representation for the community at regional, state and federal levels	Participate in and make visible contributions to regional forums such as OROC and Western Division Advocate the needs of the Shire to State and Federal Governments	GM GM	✓	✓	✓	✓	✓
3.1.4	Undertake the civic duties of Council with the highest degree of professionalism and ethics	Ensure annual pecuniary interest declarations are completed Ensure Councillors comply with the Code of Conduct	GM GM	✓	✓	✓	✓	✓
3.1.5	Councillors represent the interests of the whole of the Shire area	Arrange seminars to ensure all Councillors appreciate their roles	GM	✓	✓	✓	✓	✓

GOAL: Implement governance and financial management process that support the effective administration of Council

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
3.2.1	Develop processes that ensure that legislative and financial standards are actioned in a timely manner	Provide financial reports to management and staff to assist in budget control and decision making Complete quarterly budget review statements in line with statutory requirements Review, revise and maintain Council's Long Term Financial Plan Oversight financial decision making process	CFO CFO CFO GM	✓	✓	✓	✓	✓
3.2.2	Council's exposure to risk is minimized with WH & S compliance	Provide a safe workplace to all employees and community Hold WH & S meetings Conduct workplace safety training Develop a risk register and Risk Management Plan.	GM and all employees GM & DETS HRM CFO	✓	✓	✓	✓	✓

GOAL: Promote community involvement in Government decision making

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
3.2.1	Engage with the community through effective consultation and communication processes	Facilitate the delivery of community presentations to Council Meetings	GM GM GM	✓	✓	✓	✓	✓

		Conduct regular community meetings to present the annual budget Promote community involvement in any emerging Government Initiatives						
3.3.2	Develop and implement community feedback systems that provides for community input on council projects and activities	Develop an online survey for Council's website	EDO	✓	✓	✓	✓	✓

GOAL: Promote community involvement in Government decision making

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
3.4.1	Resource the organisation of Council adequately to provide the services and support functions required to deliver the goals and strategies detailed in this plan	Resources provided in a timely fashion	GM	✓	✓	✓	✓	✓
3.4.2	Implement and maintain a performance management framework to enable clear reporting on progress in Councils strategic planning documents	Report to Council Meetings	GM	✓	✓	✓	✓	✓

Sustainable Living

Standard Service Levels

Domestic Waste collection offered each week

Deliver Environmental Educational Programs annually

Customer Requests for weeds and hazard reduction responded to within 14 days

Annual “free” microchip day

Bi-annual School Visits

Various education programs delivered throughout the year

Measures of Progress

MP1. Increased funding for bio-diversity programs

MP2. Decrease % illegal dumping

MP3. Manage the domestic waste and landfill management contracts

MP4. Implement the Waste Management Strategy

Sustainable Living

GOAL: Operate an an urban waste management system that meets the community needs and environmental standards

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
4.1.1	Develop and implement a Shire Wide Waste Management strategy that includes recycling services	Develop and implement the Waste Management Strategy	DES	✓	✓	✓	✓	✓
		Effectively manage the domestic waste and landfill management contracts						
4.1.2	Implement initiatives to reduce illegal dumping and provide community education to prevent litter	Actively respond to complaints and issues identified to ensure appropriate outcomes for illegal development, dumping and other activities such as abandoned vehicles, noise pollution and odour.	DES	✓	✓	✓	✓	✓
		Develop and implement a waste education program	DES					

GOAL: Provide potable and raw water supply systems that ensures enhanced water security and meets health standards

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
4.2.1	Improve and upgrade the water supply infrastructure through an asset management framework	Complete an annual water main replacement program	DETS	✓	✓	✓	✓	✓
		Ensure water supply is provided and maintained in compliance with the Drinking Water Quality requirements						
4.2.2	Maintain and renew the sewerage network infrastructure to ensure the provision of efficient and environmentally-sound sewerage services	Operate the sewer treatment plants in an efficient manner	DETS	✓	✓	✓	✓	✓
4.2.3	Ensure adequate stormwater and drainage infrastructure is provided, maintained and renewed	Maintain and renew the stormwater and drainage infrastructure	DETS	✓	✓	✓	✓	✓

GOAL: A sustainable environment that recognises our rivers, natural environment, ecological systems and biodiversity

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
4.3.1	Promote and raise community awareness of environmental and biodiversity issues	Undertake waste avoidance, waste reduction and recycling program	DES	✓	✓	✓	✓	✓
4.3.2	Protect and maintain a healthy catchments and waterways	Inspect Council's water networks and take samples when necessary	DETS	✓	✓	✓	✓	✓
4.3.3	Protect the Shire's historic buildings and sites recognising their value to the community	Implement the recommendations of Council's heritage advisor	DES	✓	✓	✓	✓	✓

GOAL: Maintain a healthy balance between development and the environment

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
4.4.1	Retain open space that are accessible to everyone	Monitor environmental protection measures for sensitive land	DES	✓	✓	✓	✓	✓
4.4.2	Ensure that Walgett Shire is sufficiently prepared to deal with natural disasters	Provide annual contribution to the RFS, SES and NSW Fire and rescue	GM	✓	✓	✓	✓	✓
4.4.3	Educate the community about sustainable practices	Promote and provide adequate and user friendly pre-lodgement advice on all aspects of development	DES	✓	✓	✓	✓	✓

Infrastructure

Standard Service Levels

Ensure all facilities are clean & safe as per relevant standards

Mow grass as per maintenance schedule

Customer Request Acknowledgement within 7 working days

Customer Request Response within 14 working days

Measures of Progress

MP1. Increased utilisation of recreational and community facilities

MP2. Provision of improved facilities to meet the changing needs of the community (Works Program is being delivered)

MP3. Refine and adjust maintenance schedules to ensure longevity of Council Assets

MP4. Key high priority projects delivered

MP5. % of road maintenance budget expended

Infrastructure

GOAL: Provide and maintain an effective road network that meets the community needs and expectations

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
5.1.1	Manage the road network to respond to community needs, growth in the Shire, improving road safety and improving transport choices	Continually revise the works program for regional and local roads	DETS	✓	✓	✓	✓	✓
5.1.2	Develop a strategy that addresses transport options for the local community	Advocate for taxi services, air services and public transport	GM	✓	✓	✓	✓	✓
5.1.3	An effective complaints management process that effectively responds to residents issues regarding roads	Maintain complaints management process	DETS	✓	✓	✓	✓	✓
		Complaints actioned within 7 days through the CAR system	CFO					

GOAL: A Regional and State Road network that is appropriately supported and resourced by the Government

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
5.2.1	Ensure that the road network is maintained to a standard that is achievable within the resources available	Continually revise the works program for regional and local roads	DETS	✓	✓	✓	✓	✓
5.2.2	Maintain an effective operational relationship with the Roads and Maritime Services	Submit progress reports in a timely manner	DETS	✓	✓	✓	✓	✓
5.2.3	Lobby the Government to provide needed funds to maintain regional and state road networks	Continue to advocate for betterment and other funding through advocacy to state/federal Government	GM	✓	✓	✓	✓	✓

GOAL: Maintain and improve Council's property assets to an optimal level

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
5.3.1	Manage properties in accordance with Council Asset Management Plan	Carry out the property works programme in line with the annual budget	CFO	✓	✓	✓	✓	✓

GOAL: Provision of facilities and communication services

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	17/18	18/19	19/20	20/21	21/22
5.4.1	Provide a range of recreational and community facilities	Maintain and upgrade Council's community halls and reserves	CFO	✓	✓	✓	✓	✓
5.4.2	Represent the community with regard to external services including energy, communication, water, waste management and resource recovery	Lobby service providers in response to identified community concerns including mobile phone services	GM	✓	✓	✓	✓	✓
5.4.3	Advocate to utility and communication providers regarding the capacity and reliability of infrastructure across the Shire	Lobby service providers in response to identified community concerns	GM	✓	✓	✓	✓	✓



WALGETT SHIRE COUNCIL

Long Term Financial Plan

2021/2022 – 2030/2031



Contents

Long Term Financial Plan Introduction	3
Links to other Plans prepare under the Integrated Reporting Framework	4
Revenue Policy and Key Assumptions	5
Key Risk Factors.....	7
a) Reliance on Grant Funding.....	7
b) Legislative compliance	7
i) Legislative compliance for Risk management in the community	7
ii) Legislative compliance for Governance	8
Sensitivity Analysis and Scenario's.....	8
Sensitivity Analysis	8
A. Conservative	9
Scenario - Planned	9
Scenario - Moderate	10
Financial Strategy.....	10
Overview	10
Financial Indicators	10
Water Fund	10
Key issues of interest	10
Water billing & pricing	10
Water usage charges.....	11
Capital Upgrades.....	12
Sewer Fund	13
Key Issues of interest	13
Overall	13
Capital Upgrade	13
Domestic Waste management (DWM).....	13
Key Issues of interest	13
Overall	13
Capital Upgrade	13

Long Term Financial Plan Introduction

Chapter 13 (Part 2) of the Local Government Act 1993 indicates Council's in regards to meeting Strategic Planning requirements, through development of the following key items;

- Community Strategic Plan
- Resourcing Strategy
- Delivery Program
- Operational Plan

A key component of the Strategic Planning management is the preparation of the Long Term Financial Plan, specifically as part of the Integrated Planning and Reporting Guidelines which require Council to prepare financial scenarios for the ten year period to 2030/2031.

The Long Term Financial Plan is made up of the following components;

- Projected incomes and expenditure, balance sheet and cash flow statements
- Planning assumptions used to develop the Plan
- Sensitivity analysis – risk/factors most likely to affect the Plan
- Financial modelling for different scenarios e.g. Best/Worst
- Methods of monitoring financial performance

The annual budget for the current year assumes that Council intends to maintain the existing asset stock in a sustainable manner and that Council wants to maintain current service levels. It also includes a number new initiatives and plans endorse by Council to date which create new or upgraded facilities within the Shire.

The Long Term Financial Plan is not a standalone document. It is prepared as part of the wider Resourcing Strategy which forms a key part of the Integrated Planning and Reporting Framework set out by the Office of Local Government. Other plans included within the integrated reporting framework are as follows;

- a) A 10 year Community Strategic Plan
- b) A 4 year Delivery Program
- c) Asset Management Plans (covering a minimum period of 10 years) for each class of asset (including an overall Asset policy and Strategy)
- d) A 4 year Workforce Management Plan

Therefore the Long Term Financial Plan should be reviewed in conjunction with these other plans. This is discussed further in section 2.

The Long Term Financial Plan is a tool used to allow informed decision making and reflects the outcomes from review of the Community Strategic Plan, it contains information and development from the Delivery Program, all of which are review as part of the annual Operational Plan.

The Long Term Financial Plan will be used to monitor financial performance within Council to ensure that Council is operating in the most efficient manner and working toward continuing financial sustainability. This is discussed further in sections 7 and 8.

Links to other Plans prepare under the Integrated Reporting Framework



Local Government Planning and Reporting framework

Taken from the IPR Manual available on the Division of Local Government website

The Community Strategic Plan and Delivery Program set out what the community (and Council) would like to achieve into the future. It is made up of;

- Very broad objectives which detail the area's they would like to achieve in those areas
- Strategies attached to those objectives, which show how Council is going to reach those objectives.
- The Delivery Program sets out actions, which fall under each strategy outlined, these actions make up Council schedule of works on a yearly basis. These actions are influenced by factors included in the Resourcing Strategy, incorporating the Long Term Financial Plan, the Workforce Management Plan and Asset Management Plan respectively.

Example:

OBJECTIVE: Develop a connected, informed and resilient community **STRATEGY:** Provide Youth Centre and Library services that respond to identified community needs

ACTION: Run Regular Youth Centre Sessions in Walgett, Lightning Ridge and Collarenebri throughout the year.

This action is then influenced and limited by:

- A. Number of Youth workers available to work throughout the year (identified through the Workforce Strategy)
- B. Finance available to pay for wages, materials, building maintenance and running costs (identified through the Long Term Financial Plan)
- C. A safe, comfortable working environment for local youth to meet (identified through the Asset Management Plan, the costs of which will also be included in the Long Term Financial Plan).

Service Delivery

The current service level will be the number of youth workers available (as to keep the relevant legislative required ratio of workers to youths) and the number of hours the centre is open. Therefore if the community would like the service to increase (e.g. longer youth sessions) this has a direct impact on the operational costs and therefore Long Term Financial Plan. The plan has been prepared in line with current service levels.

Revenue Policy and Key Assumptions

Finance is an important resource for Council to complete its set of objectives included within the Community Strategic Plan.

Finance is raised for operating expenses through the following methods:

- Rates payments made by ratepayers in the Shire
- Government grants and contributions
- User fees and charges for services delivered by Council
- Private works completed for individuals and the RMS

Council will seek to ensure that all rates, charges and fees are set so as to provide adequate cash flows to meet operating costs and to contribute to the of funding capital works. Council will pursue cost effective opportunities in order to maximize its revenue base and seek an optimum commercial rate of return on investments, subject of course to community service obligations.

Council's Revenue Policy for all fees and charges is that fees are charged on a cost recovery "user pays basis". However in reality there are currently many instances of fees being charged below cost (for example community hall hire, or some library services). This is to keep charges at affordable levels for the community, subsidized by Council.

A number of assumptions are required to be made in the compilation of a 10 year financial plan. Some of these assumptions impact the Long Term Financial Plan, and for this reason we have gone through the process to identify and document all assumptions made, and where they impact financial results, include them in the Long Term Financial Plan. However Council stresses that the

future is to a large extent unknown, and any assumptions made are subject to change both in the shorter or longer term.

Item	Movement
General purpose rating	Increase by 2.0% as per IPART decision, plus catch-up.
Fees and Charges	Generally increased by 2.5% to 3.00%, however some income streams have rather significant increases due to actual cost recovery.
Grants Capital and Recurrent	Increased on average by 0.94%.
Waste Management Charges	Increased by 3.00%, Access Charge by 10%
Domestic Waste Charges	Increased by 3.00%.
Water Usage Charges	Increased by 5.00%.
Water Access Charges	Increased by 5.00% or a minimum of \$50 per assessment
Sewer Service Charges	Increased by 3.00%
Wages and Salaries	Wage and Salary line items have been increased by an average of 2.00% plus 0.5% statutory increase in superannuation payable.
Materials	Specific line items for materials increased by 1.80%.

Notes and Key Matters of General Interest

- The Long Term Financial Plan has been completed based on currently known and available information, and on the basis that it will be updated after further analysis from Asset Management Plans. The process and measures put in place will ensure the Councils financial sustainability into the future.
- The Income Statement indicates grant funds as two separate items, those being for operational purposes and that of capital purpose for renewal or purchase of Infrastructure, Property, and Plant & Equipment. It is assumed that certain levels of grant funds used for both operational and renewal or purchase of IPP&E are a key component in ensuring a sustainable financial position. With the majority of these items being recurrent grants, Council needs to be mindful in modelling a scale of operations to suit a possible decline in specific non recurrent grant funds.
- Council's balance sheet as a measure is of current representative liquidity. Where Council is in a sound position in terms of meeting liabilities, a positive net current asset position. Revaluation of assets is completed as a cost of replacement scenario, rather than an indicative market value, whilst this improves Council's asset basis on the balance sheet, the result is an increase in depreciable expense. A long term goal of Council is to have a balanced budget inclusive of this depreciable expense, thereby reducing the overall effect of said revaluations as they occur. This is a key aspect of maintaining longevity in Council's financial position.

Key Risk Factors

a) Reliance on Grant Funding

The majority of grant income comprises of operating grants (Untied), that being the Financial Assistance Grant, along with Capital Grants –non recurrent from Government Agencies for ongoing operations and maintenance or renewal of infrastructure, also Operating Grants for Specific Purposes for renewal or replacement (Road Infrastructure).

Both State and Federal Government have an ongoing interest to ensure that regional Shires are well serviced, as they often play a part in wider population strategies, and national income sustainability. However to be so reliant on handouts makes accurate financial planning difficult, and leaves the provision of ongoing Council services at the mercy of government policy change.

If Council builds or buys new assets, the total asset cost increases, along with the depreciation expense reducing the asset value over time. All capital projects associated with the acquisition or construction of new assets should be subject to close scrutiny with a whole of life cost analysis completed.

Currently Council is only funding part of its depreciation expense, and when an asset comes up for renewal (for example the Walgett Depot), Council has to find adequate sources of finance to pay for it. If grants are not available, then Council must fund the works itself. This can be in one hit during the year (or years) of construction, or over a longer period with an external loan. The issue with funding assets in arrears is that it is difficult to forward plan, especially over a 10 year time period. However when Council continues to purchase or build brand new assets, it is certain that less capital will be available in the years to come to share around the ever increasing number of assets.

b) Legislative compliance

i) Legislative compliance for Risk management in the community

This risk is related to Council's commitment to a safe and orderly manner, minimizing any risks of harm to any persons (including employees) or property within the Shire. This includes (but is not limited to) the following:

- Maintaining Council run assets (such as public parks, halls and sporting facilities) to a standard which minimises the risk of harm due to natural deterioration or vandalism of the asset.
- Maintaining vegetation around the Shire to minimise the risk of harmful bush fire
- Maintain public roads and footpaths to a safe level
- Ensuring public order and safety are well resourced and managed (e.g. dog catchers)
- Maintaining stormwater assets (including the levee), to ensure the risk of harmful flooding is kept at a minimum.
- Ensuring Council has enough resources to foresee and deal with any environmental planning issues, and dealing with environmental legislation changes

If funds are limited to the extent that any of the above cannot fully take place, the financial implications for Council would come in the form of litigation and fines for breach of legislation, and even administration.

ii) Legislative compliance for Governance

Council must comply with numerous administrative legislations, code of conduct, Local Government Act, and it must be heading towards complying with best practice guidelines in how it administers Council assets. If any of the prescribed legislations are breached on a continued basis, Council may again face financial penalties and administration.

Therefore Council must not underestimate its responsibilities to comply with legislation, and must prioritise funds to service these responsibilities above any new asset or asset improvements.

Sensitivity Analysis and Scenario's

Sensitivity Analysis

This is the investigation into how projected performance varies along with changes in the key assumptions on which the projections have been based. The following assumptions have been found the most sensitive, with results as follows:

- General Government Grant and Contributions income

Our findings have indicated that if this income source did not increase in line with inflation, and instead only increased by 0.94%, Council would experience financial hardship. In the 2021/2022 year Council's income would fall leading to unrestricted cash deficits and therefore over-committing its cash, and this figure would be compounded further in the following years.

- Changes in employee expenses

Employee expenses have been assumed to increase by 2.00% per annum. If this increased to 4%, Council would have short term cash flow difficulties, if it increased to 5% per annum there would be unrestricted cash deficits into the mid-term.

- Increase in Asset renewal cost due to legislative change

Council has commenced meeting replacement of assets above the annual depreciation expense and this will continue into the future.

- Rates & Charges

Should the Ministers allowable rate pegging increase not be adopted, Council will encounter an income deficit. This will result in a deficit for the year and a reduction in Council's capacity to meet any unexpected expenditure that may arise during the year.

A. Conservative

The following profit and loss and cash flow schedules have been adapted from the Base case scenario with the following factors in place:

- No adoption of the Ministers allowable rate pegging limit for 2021/2022 of 2.0%
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased by on average 2.75% per annum and higher in some instances where charges reflect actual cost recovery.

Results

- The result reflects that Council is not in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with no pegging increase has a negative result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.
- Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Scenario - Planned

The following profit and loss and cash flow schedules have been adapted from the Base case scenario with the following factors in place:

- Adoption of the Ministers allowable rate pegging limit for 2020/2021 of 2.0%.
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased on average by 2.75% per annum and higher in some instances where charges reflect actual cost recovery

Results

- The result reflects that Council is in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with a full rate pegging increase has a positive result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.
- Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Scenario - Moderate

The following profit and loss and cash flow schedules have been adapted from the Planned case scenario with the following factors in place:

- Adoption of a 1.0% rate pegging limit for 2021/2022
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased on average by 2.75% per annum and higher in some instances where charges reflect actual cost recovery

Results

- The result reflects that Council is in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with a full rate pegging increase has a positive result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.

Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Financial Strategy

Overview

It is clear that any decisions made by Council today have large impacts on Council in the future. One purpose of the Long Term Financial Plan is to ensure Council and the Community is aware of the financial impacts in the future. This is especially true for any new assets which are proposed for Council to take ownership over, even when they are given a full grant to be constructed, whole of life costs must be considered.

Financial Indicators

Council has adopted the TCorp performance ratios as its benchmark for future assessment and development of its Long Term Financial Plan.

Water Fund

Key issues of interest

There are a number of issues arising within the Water fund in the coming years.

Water billing & pricing

Water billing has recently undergone review with the implementation of a two tier pricing strategy for the pricing of water consumption charges. Water billing is conducted three (3) times a year.

In the coming year the pricing structure will undergo another further review as Council investigates the pricing and step allocations.

For the Operational Plan 21/22 Council proposes to increase the water consumption charges by 5% per annum.

Water standpipe charges are to be re-introduced at Lightning Ridge from the 1st July 2021.

Major water infrastructure works over the past few years, has slowly depleted the once sound working capital balance for water fund. It is proposed that revenue capital works for the next ten (10) years be kept to a minimum, at this point in time, until a proper assessment of asset renewal can be implemented in 2022/2023. A cash surplus before depreciation is needed in order to regenerate the cash position without borrowing.

The projected working funds result (cash result) for 21/22 is a surplus of \$236,000. The cash balance increase each year, is not sufficient to accommodate any unforeseen major capital expenditure and a planned renewal of infrastructure over time.

Water usage charges

In 2015/16 Council increased its water usage charges in an effort to move towards best practice pricing as detailed by the NSW Governments Office of Water.

The NSW Government encourages best-practice by all NSW Local Water Utilities (LWUs). The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

The NSW Government is required to demonstrate compliance with the Australian Government's National Competition Policy and National Water Initiative. The approach adopted since 1995 is to progressively encourage best-practice management by LWUs to ensure effective, efficient and sustainable water supply and sewerage businesses.

Demonstrated best-practice management is therefore a pre-requisite for payment of a dividend from the surplus of a local government LWU's water supply and sewerage businesses and for financial assistance under the CTWS&S Program.

There are six (6) criteria, each of which must be complied with to qualify for a dividend payment. These are:

- 1. Strategic Business Planning*
- 2. Pricing (including Developer Charges, Liquid Trade Waste Policy and Approvals)*
- 3. Water Conservation*
- 4. Drought Management*
- 5. Performance Reporting*
- 6. Integrated Water Cycle Management"*

The primary objective of the National Water Initiative and NCP is full cost recovery of expenditure, management, administration and depreciation. Best practice requires LWU's to raise at least 50% of revenue from water consumption charges to better manage water resources. The trap for small LCU's (small number of connections) is a high unit per kilolitre consumption charge may be financially detrimental as water users significantly reduce water consumption therefore, consumption income is considerably lower. The table below shows a comparison to adjoining Council charges.

The NSW Office of Water advises "Best Practice Management" (BPM) framework provides a strong basis for good planning, management and the continued performance improvement of LWUs.

Compliance of the BPM framework is not a pre-requisite for financial assistance under the current Safe & Secure Water Program, however applicants will need to demonstrate that their project is consistent with an appropriate strategic infrastructure planning process such as an IWCM strategy. A sound IWCM strategy must address each element of the best-practice pricing. Directly related Best Practice framework elements may also be taken into account. In addition, any other future funding program may link directly with the best-practice framework compliance.

As you are aware, two-part water supply tariff with appropriate access charge and usage charge is the key pricing requirement of NSW Water Supply and Sewerage Best Practice Management Guidelines. These guidelines are issued by the Minister for Water.

It is also a key requirement under the National Water Initiative (NWI) urban water pricing principles. The NWI, agreed in 2004 by the Council of Australian Governments, is the national blueprint for water reform. Accordingly, by 2007 all NSW water utilities including local water utilities have eliminated "Water allowance" and adopted user pay pricing model with two-part tariff. Also, all NSW local water utilities adopted the best-practice pricing principles including user pay pricing with two-part tariff.

Two-Part tariff with usage charges reflecting the long-run marginal cost provides appropriate pricing signals for efficient water use and minimises cross-subsidies among water users with fair customer bill reflecting the water use of a customer.

Capital Upgrades

In 2021/2022 there is a number of planned equipment upgrades for the water supplies including projects at Walgett \$185K, Lightning Ridge \$90K and emergency bore in Collarenebri \$300K and Village \$250K.

The Long Term Financial Plan has been compiled on a consolidated basis (water fund), due to the interdependency of the individual water services. It is noted that capital expenditure after the first year has only been estimated in the absence of the financial information in the Water asset management plan. The asset management plan will be reconciled to the water plan in the coming year.

Sewer Fund

Key Issues of interest

Overall

Council Sewer Fund has undergone investigation regarding levels of expenditure and the impact of this results in a marginal profit. This will be allocated to a reserve for future capital works expenditure, or to fund contingency based items (unforeseen) should they arise. The 2021/2022 pricing now reflects the physical structure and operational cost associated for each service.

Capital Upgrade

Council will be undertaking major mains replacement programs for 2021/2022 and in future years in the three major service areas of Walgett, Collarenebri and Lightning Ridge. There are also plans to apply for a grant to replace the Walgett Sewer Treatment Plant and when more data is available cost estimates will be included in the LTFP. In the 2021/2022 year capital work projects total \$1,067,300.

The Sewer fund has resulted in a marginal surplus before capital grants and contributions, also its meeting 100% depreciation cost.

Domestic Waste management (DWM)

Key Issues of interest

Overall

Council's DWM Fund enjoys a healthy financial position with substantial reserves set aside for future rehabilitation of waste sites throughout the shire. Notwithstanding this, it is planned to increase the waste charges for 2021/2022 by 5%.

In 2023/2024 Council is planning a large capital works program at the Walgett waste facility that will reduce the reserve position to a modest \$400,000.

A further DWM review is required in the forthcoming year as the DWM Fund cash deficit operating result is not sustainable in the long term.

The DWM operations for the forthcoming year are a continuum of previous years with no expansion of the collection areas in the foreseeable future. However, Council has accepted responsibility of the waster tips at Grawin and the Sheepyards in the opal fields.

The landfill management contract expenditure has been increased to reflect a new contract commencing in 2019/2020 and this is indexed for future years.

Capital Upgrade

In 2021/2022 it is planned to undertake \$260,000 of capital works including DWM strategy, and small landfill equipment.

	Original Budget 2020/21	Revised Annual Budget 2020/21	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Operating Income												
Governance	(11,241,548)	(11,253,617)	(11,368,535)	(11,419,805)	(11,686,822)	(11,905,147)	(12,216,885)	(12,451,996)	(12,803,746)	(13,170,113)	(13,432,562)	(14,048,983)
Corporate	(994,390)	(1,115,135)	(1,150,551)	(1,161,173)	(1,171,902)	(1,182,793)	(1,193,793)	(1,205,109)	(1,216,538)	(1,228,080)	(1,239,740)	(1,251,522)
Environmental	(180,050)	(252,138)	(250,476)	(253,084)	(255,557)	(258,236)	(260,944)	(263,683)	(266,456)	(269,259)	(272,099)	(274,971)
Waste	(1,511,444)	(1,476,478)	(1,520,486)	(1,568,460)	(1,618,863)	(1,657,179)	(1,714,121)	(1,773,044)	(1,834,020)	(1,897,117)	(1,962,413)	(2,029,983)
Tech	(13,560,501)	(17,525,001)	(13,348,972)	(13,493,294)	(14,038,373)	(13,800,633)	(13,955,138)	(14,510,492)	(14,669,735)	(14,830,910)	(15,007,056)	(15,172,218)
Water	(2,645,427)	(2,504,847)	(2,883,860)	(3,012,632)	(3,149,130)	(3,293,712)	(3,448,154)	(3,608,970)	(3,778,818)	(3,956,498)	(4,144,163)	(4,341,769)
Sewer	(1,151,560)	(1,015,153)	(1,011,988)	(1,042,226)	(1,073,441)	(1,108,234)	(1,144,233)	(1,181,506)	(1,220,069)	(1,260,097)	(1,301,504)	(1,344,344)
	(31,284,920)	(35,142,369)	(31,534,868)	(31,950,674)	(32,994,088)	(33,205,934)	(33,933,268)	(34,994,800)	(35,789,382)	(36,612,074)	(37,359,537)	(38,463,790)
General Fund	(27,487,933)	(31,622,369)	(27,639,020)	(27,895,816)	(28,771,517)	(28,803,988)	(29,340,881)	(30,204,324)	(30,790,495)	(31,395,479)	(31,913,870)	(32,777,677)
Operating Expense												
Governance	3,881,168	3,914,102	3,302,362	2,591,599	2,630,973	2,705,141	2,674,237	2,691,196	2,769,048	2,932,793	2,888,596	2,942,286
Corporate	6,859,414	7,265,353	7,130,383	7,225,724	7,371,048	7,398,173	7,567,550	7,670,686	7,711,347	7,818,482	7,993,443	8,098,255
Environmental	1,117,376	1,152,543	1,207,582	1,229,915	1,339,595	1,270,839	1,293,716	1,317,005	1,440,711	1,364,842	1,389,408	1,414,418
Waste	1,678,265	1,708,549	1,939,847	1,888,292	1,930,266	1,914,384	1,995,741	1,977,661	2,065,156	2,043,233	2,136,908	2,111,189
Tech	15,296,119	18,962,801	16,397,109	16,920,427	17,017,812	17,193,434	17,202,319	17,331,562	17,527,345	17,607,126	17,811,574	17,982,393
Water	3,093,989	3,242,699	3,221,178	3,262,965	3,302,964	3,346,144	3,392,640	3,439,967	3,488,151	3,537,200	3,587,132	3,637,966
Sewer	946,527	1,284,971	949,515	943,694	955,659	968,738	982,471	1,016,333	1,009,546	1,024,012	1,038,740	1,053,735
	32,872,858	37,531,018	34,147,976	34,062,615	34,548,317	34,796,853	35,108,674	35,444,410	36,011,305	36,327,688	36,845,800	37,240,241
Operating Result (Surplus)/Deficit	1,587,938	2,388,650	2,613,108	2,111,941	1,554,229	1,590,919	1,175,406	449,610	221,923	(284,386)	(513,737)	(1,223,549)
General Fund	28,832,342	33,003,348	29,977,283	29,855,956	30,289,694	30,481,971	30,733,563	30,988,110	31,513,608	31,766,476	32,219,928	32,548,540
General Fund Operating Result (Surplus)/Deficit	1,344,409	1,380,980	2,338,263	1,960,140	1,518,177	1,677,983	1,392,682	783,786	723,113	370,997	306,058	(229,137)
Water Fund Operating Result (Surplus)/Deficit	448,562	737,852	337,318	250,333	153,834	52,432	(55,514)	(169,003)	(290,667)	(419,298)	(557,031)	(703,803)
Sewer Fund Operating Result (Surplus)/Deficit	(205,033)	269,818	(62,473)	(98,532)	(117,782)	(139,496)	(161,762)	(165,173)	(210,523)	(236,085)	(262,764)	(290,609)

	Original Budget 2020/21	Revised Annual Budget 2020/21	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Capital Income												
Governance	(2,392,910)	(2,392,910)	0	0	0	0	0	0	0	0	0	0
Corporate	(2,639,681)	(3,440,445)	(676,000)	(90,000)	0	0	0	0	0	0	0	0
Environmental	0	(402,966)	0	0	0	0	0	0	0	0	0	0
Waste	(60,000)	(592,760)	(60,000)	0	0	0	0	0	0	0	0	0
Tech	(13,819,800)	(5,655,186)	(14,300,500)	(388,000)	(481,400)	(2,648,500)	(3,438,500)	(3,898,002)	(4,275,004)	(4,107,006)	(4,214,511)	(625,572)
Water	(750,000)	(5,470,789)	0	0	0	0	0	0	0	0	0	0
Sewer	0	0	0	0	0	0	0	0	0	0	0	0
	(19,662,391)	(17,955,056)	(15,036,500)	(478,000)	(481,400)	(2,648,500)	(3,438,500)	(3,898,002)	(4,275,004)	(4,107,006)	(4,214,511)	(625,572)
General Fund	(18,912,391)	(12,484,267)	(15,036,500)	(478,000)	(481,400)	(2,648,500)	(3,438,500)	(3,898,002)	(4,275,004)	(4,107,006)	(4,214,511)	(625,572)
Capital Expense												
Governance	2,392,910	2,392,910	465,982	420,022	274,071	178,338	182,827	187,442	192,186	197,068	114,888	116,956
Corporate	3,276,319	6,345,128	1,338,509	386,526	388,672	552,931	515,263	403,000	328,000	350,000	580,000	690,000
Environmental	0	702,878	0	0	0	0	0	0	0	0	0	0
Waste	60,000	838,083	260,000	0	1,284,489	0	0	0	0	0	0	0
Tech	20,947,961	13,214,320	19,270,556	4,959,171	5,365,176	3,641,039	3,452,537	2,831,550	4,364,622	5,046,724	3,782,576	4,955,163
Water	1,180,056	6,221,883	825,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sewer	539,034	566,834	1,067,300	410,593	415,560	320,924	326,703	332,583	338,568	344,661	350,865	357,180
	28,396,280	30,282,036	23,227,347	6,276,312	7,827,968	4,793,232	4,577,330	3,854,575	5,323,376	6,038,453	4,928,329	6,219,299
Capital Result (Surplus)/Deficit	8,733,889	12,326,980	8,190,847	5,798,312	7,346,568	2,144,732	1,138,830	(43,427)	1,048,372	1,931,447	713,818	5,593,727
General Fund Capex	26,677,190	23,493,319	21,335,047	5,765,719	7,312,408	4,372,308	4,150,627	3,421,992	4,884,808	5,593,792	4,477,464	5,762,119
General Fund Capital Result (Surplus)/Deficit	7,764,799	11,009,052	6,298,547	5,287,719	6,831,008	1,723,808	712,127	(476,010)	609,804	1,486,786	262,953	5,136,547

	Original Budget 2020/21	Revised Annual Budget 2020/21	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Net Reserves												
Governance	(927,596)	(871,016)	(472,388)	37,824	38,040	(42,739)	35,236	35,466	35,700	(59,300)	41,950	41,950
Corporate	(475,000)	(2,256,636)	(230,000)	0	0	0	0	0	0	0	0	0
Environmental	58,750	(278,001)	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Waste	403	(263,036)	(160,000)	0	(1,027,591)	0	0	0	0	0	0	0
Tech	(1,763,140)	(2,155,536)	(918,640)	(277,140)	(199,740)	415,860	797,860	385,862	322,364	(516,634)	(280,629)	(280,629)
Water	(212,507)	(830,586)	(641,211)	147,641	200,271	258,285	320,742	385,286	454,542	527,087	604,840	687,510
Sewer	(200,882)	(703,533)	(502,655)	248,693	274,939	403,912	433,947	444,368	498,252	532,706	568,688	606,268
Net Reserves (Utilised) / Increased by	(3,519,972)	(7,358,344)	(2,909,894)	172,018	(699,081)	1,050,318	1,602,785	1,265,982	1,325,858	498,859	949,849	1,070,099
General Fund Net Reserves (Utilised) / Increased by	(3,106,583)	(5,824,225)	(1,766,028)	(224,316)	(1,174,291)	388,121	848,096	436,328	373,064	(560,934)	(223,679)	(223,679)
Result												
Governance	(8,287,976)	(8,210,531)	(8,072,579)	(8,370,360)	(8,743,738)	(9,064,407)	(9,324,586)	(9,537,892)	(9,806,811)	(10,099,552)	(10,387,128)	(10,947,791)
Corporate	6,026,662	6,798,265	6,412,341	6,361,077	6,587,818	6,768,311	6,889,020	6,868,577	6,822,810	6,940,402	7,333,703	7,536,733
Environmental	996,076	922,316	972,106	991,831	1,099,038	1,027,603	1,047,772	1,068,322	1,189,255	1,110,583	1,132,309	1,154,447
Waste	167,224	214,358	459,361	319,832	568,301	257,205	281,620	204,617	231,136	146,116	174,495	81,206
Tech	7,100,639	6,841,398	7,099,553	7,721,164	7,663,475	4,801,200	4,059,078	2,140,480	3,269,592	3,199,300	2,091,954	6,859,137
Water	666,111	658,360	521,107	497,974	454,105	410,717	365,228	316,283	263,875	207,789	147,809	83,707
Sewer	133,119	133,119	502,172	560,754	572,717	585,340	598,888	611,778	626,297	641,282	656,789	672,839
Consolidated Result including Depreciation (Surplus)/Deficit	6,801,855	7,357,286	7,894,061	8,082,271	8,201,716	4,785,969	3,917,020	1,672,165	2,596,153	2,145,919	1,149,930	5,440,277
General Fund Result including Depreciation (Surplus)/Deficit	6,002,625	6,565,807	6,870,782	7,023,543	7,174,894	3,789,912	2,952,904	744,104	1,705,981	1,296,848	345,332	4,683,731

	Original Budget 2020/21	Revised Annual Budget 2020/21	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Depreciation												
Governance	0	0	0	0	0	0	0	0	0	0	0	0
Corporate	1,502,229	1,502,229	1,517,229	1,517,229	1,517,229	1,517,229	1,517,229	1,517,229	1,517,229	1,517,229	1,517,229	1,517,229
Environmental	0	0	0	0	0	0	0	0	0	0	0	0
Waste	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
Tech	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185	5,022,185
Water	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302	757,302
Sewer	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727	205,727
Consolidated Depreciation	7,659,905	7,659,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905	7,674,905
General Fund Depreciation	6,696,876	6,696,876	6,711,876	6,711,876	6,711,876	6,711,876	6,711,876	6,711,876	6,711,876	6,711,876	6,711,876	6,711,876
Result (no depreciation)												
Governance	(8,287,976)	(8,210,531)	(8,072,579)	(8,370,360)	(8,743,738)	(9,064,407)	(9,324,586)	(9,537,892)	(9,806,811)	(10,099,552)	(10,387,128)	(10,947,791)
Corporate	4,524,433	5,296,036	4,895,112	4,843,848	5,070,589	5,251,082	5,371,791	5,351,348	5,305,581	5,423,173	5,816,474	6,019,504
Environmental	996,076	922,316	972,106	991,831	1,099,038	1,027,603	1,047,772	1,068,322	1,189,255	1,110,583	1,132,309	1,154,447
Waste	(5,238)	41,896	286,899	147,370	395,839	84,743	109,158	32,155	58,674	(26,346)	2,033	(91,256)
Tech	2,078,454	1,819,213	2,077,368	2,698,979	2,641,290	(220,985)	(963,107)	(2,881,705)	(1,752,593)	(1,822,885)	(2,930,231)	1,836,952
Water	(91,191)	(98,942)	(236,195)	(259,328)	(303,197)	(346,585)	(392,074)	(441,019)	(493,427)	(549,513)	(609,493)	(673,595)
Sewer	(72,608)	(72,608)	296,445	355,027	366,990	379,613	393,161	406,051	420,570	435,555	451,062	467,112
Consolidated Result excluding Depreciation (Surplus)/Deficit	(858,050)	(302,619)	219,156	407,366	526,811	(2,888,936)	(3,757,885)	(6,002,740)	(5,078,752)	(5,528,986)	(6,524,975)	(2,234,628)
General Fund Result excluding Depreciation (Surplus)/Deficit	(694,251)	(131,069)	158,906	311,667	463,018	(2,921,964)	(3,758,972)	(5,967,772)	(5,005,895)	(5,415,028)	(6,366,544)	(2,028,145)

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Councillor Expenditure													
Revenue													
11.00101.1305	Grant - Australia Day	0	(25,000)	-	-	-	-	-	-	-	-	-	-
	Sub Total	0	(25,000)	-	-	-	-	-	-	-	-	-	-
Expenditure													
11.01010.1219	Council Election			70,000	-	-	80,000	-	-	-	95,000	-	-
11.01010.1231	Car Running Costs Mayoral Motor Vehicle	48,019	48,019	48,883	49,714	50,509	51,368	52,293	53,234	54,192	55,167	56,160	57,171
11.01010.1300	Deputy Mayoral Allowance	6,766	6,766	6,888	7,005	7,117	7,238	7,368	7,501	7,636	7,773	7,913	8,055
11.01010.1302	Delegates Expenses	1,093	1,093	1,113	1,132	1,150	1,170	1,191	1,212	1,234	1,256	1,279	1,302
11.01010.1305	Australia Day Celebrations	8,822	33,822	8,981	9,134	9,280	9,438	9,608	9,781	9,957	10,136	10,318	10,504
11.01010.1306	Mayor's Xmas Luncheon	529	529	539	548	557	566	576	586	597	608	619	630
11.01010.1307	Mayoral Allowance	20,297	20,297	20,662	21,013	21,349	21,712	22,103	22,501	22,906	23,318	23,738	24,165
11.01010.1313	Councillor Training	1,093	1,093	1,113	1,132	1,150	1,170	1,191	1,212	1,234	1,256	1,279	1,302
11.01010.1314	Corporate Planning	1,093	1,093	1,113	1,132	1,150	1,170	1,191	1,212	1,234	1,256	1,279	1,302
11.01010.1317	Councillor Office Expenses	10,933	10,933	11,130	11,319	11,500	11,696	11,907	12,121	12,339	12,561	12,787	13,017
11.01010.1320	Newsletter to Residents	13,464	13,464	13,706	13,939	14,162	14,403	14,662	14,926	15,195	15,469	15,747	16,030
11.01010.1321	Local Government Associations Memberships	15,578	41,382	42,127	42,843	43,528	44,268	45,065	45,876	46,702	47,543	48,399	49,270
11.01010.1323	Annual Community and Staff Surveys	0	21,000	21,378	21,741	22,089	22,465	22,869	23,281	23,700	24,127	24,561	25,003
11.01010.1330	Complaints / Code of Conduct Reviews	10,384	10,384	10,571	10,751	10,923	11,109	11,309	11,513	11,720	11,931	12,146	12,365
11.01010.1404	Civic Receptions & Functions	4,228	4,228	4,304	4,377	4,447	4,523	4,604	4,687	4,771	4,857	4,944	5,033
11.01010.1450	Jimmy Little - Art/Cultural Scholarship	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Councillor Allowances		111,627	113,634	115,569	117,414	119,412	121,563	123,750	125,982	128,250	130,563	132,912
11.01010.1469	Travelling, Accommodation & Meeting Expenses	21,738	21,738	22,129	22,505	22,865	23,254	23,673	24,099	24,533	24,975	25,425	25,883
11.01010.2235	Cross Border Tourism Concept	5,100	5,100	5,192	5,280	5,364	5,455	5,553	5,653	5,755	5,859	5,964	6,071
11.01010.2236	Local Government Shires Association Membership	44,524	44,524	45,325	46,096	46,834	47,630	48,487	49,360	50,248	51,152	52,073	53,010
	Sub Total	335,288	407,092	458,788	395,230	401,388	488,047	415,213	422,505	429,935	532,494	445,194	453,025

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Section 356 Donations and Subsidies													
Expenditure													
11.01010.1318	Corporate Radio Sponsorship	5,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500	7,500
11.01010.1405	Section 356 Expenditure - Community Assistance	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
11.01010.1406	Subsidy - Fees and Charges Rebates, Local Churches	19,182	21,213	21,595	21,962	22,313	22,692	23,100	23,516	23,939	24,370	24,809	25,256
11.01010.1410	Donation - Barwon Group CWA Medical Scholarship Scheme	3,457	3,457	3,519	3,579	3,636	3,698	3,765	3,833	3,902	3,972	4,043	4,116
11.01010.1424	Section 356 Expenditure-Lightning Ridge Pool	277,464	277,078	284,005	291,105	298,382	305,842	313,489	319,132	324,876	330,724	336,677	342,737
11.01010.1426	Section 356 Lightning Ridge Jewellery Design Award	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
11.01010.1561	Section 356 Walgett Country Education Foundation	10,000	10,000	-	-	-	-	-	-	-	-	-	-
11.01010.1567	Section 356 - L/Ridge Diving Pool	63,421	63,421	65,007	66,632	68,297	70,005	71,755	73,047	74,361	75,700	77,063	78,450
11.01010.1568	Section 356 - L/Ridge Sports Center	55,494	55,494	56,881	58,303	59,761	61,255	62,786	63,917	65,067	66,238	67,431	68,644
11.01010.1584	Section 356 Australian Opal Centre	950,000	950,000	425,000	-	-	-	-	-	-	-	-	-
11.01010.2242	Section 356 Lightning Ridge Opal Queen	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.01010.2243	Section 356 Walgett Show Photo Competition	1,020	1,020	1,038	1,056	1,073	1,091	1,111	1,131	1,151	1,172	1,193	1,214
11.01010.9907	Cls Geoffrey 'Dick' Colless Scholarship	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Sub Total	1,464,548	1,437,683	913,045	498,637	509,462	520,583	532,006	540,575	549,296	558,176	567,215	576,417
Total Governance		1,799,836	1,819,775	1,371,833	893,867	910,850	1,008,630	947,219	963,080	979,231	1,090,670	1,012,409	1,029,442
Rates - General													
Revenue													
11.00017.0201	Business	(378,775)	(356,096)	(361,470)	(368,699)	(376,073)	(383,594)	(391,266)	(399,091)	(407,073)	(415,214)	(423,518)	(431,988)
11.00017.0203	Residential - Walgett	(345,122)	(340,841)	(339,150)	(345,933)	(352,852)	(359,909)	(367,107)	(374,449)	(381,938)	(389,577)	(397,369)	(405,316)
11.00017.0213	Residential - Lightning Ridge	(347,089)	(348,680)	(352,458)	(359,507)	(366,697)	(374,031)	(381,512)	(389,142)	(396,925)	(404,864)	(412,961)	(421,220)
11.00017.0223	Residential - Collarenebri	(99,247)	(99,248)	(100,144)	(102,147)	(104,190)	(106,274)	(108,399)	(110,567)	(112,778)	(115,034)	(117,335)	(119,682)
11.00017.0231	Residential - Other	(41,851)	(41,833)	(42,107)	(42,949)	(43,808)	(44,684)	(45,578)	(46,490)	(47,420)	(48,368)	(49,335)	(50,322)
11.00017.0233	Residential - Burren Junction	(41,108)	(41,108)	(41,505)	(42,335)	(43,182)	(44,046)	(44,927)	(45,826)	(46,743)	(47,678)	(48,632)	(49,605)
11.00017.0234	Residential - Cumborah	(10,912)	(10,844)	(10,945)	(11,164)	(11,387)	(11,615)	(11,847)	(12,084)	(12,326)	(12,573)	(12,824)	(13,080)
11.00017.0235	Residential - Come-By-Chance/Rowena	(6,777)	(6,777)	(6,976)	(7,116)	(7,258)	(7,403)	(7,551)	(7,702)	(7,856)	(8,013)	(8,173)	(8,336)
11.00017.0236	Residential - Carinda	(13,326)	(13,326)	(13,644)	(13,917)	(14,195)	(14,479)	(14,769)	(15,064)	(15,365)	(15,672)	(15,985)	(16,305)
11.00017.0241	Rates - Rural Ordinary	(3,950,623)	(3,943,717)	(4,011,228)	(4,091,453)	(4,173,282)	(4,256,748)	(4,341,883)	(4,428,721)	(4,517,295)	(4,607,641)	(4,699,794)	(4,793,790)
11.00017.0243	Residential - Preserved Opal Fields	(576,686)	(603,421)	(611,148)	(623,371)	(635,838)	(648,555)	(661,526)	(674,757)	(688,252)	(702,017)	(716,057)	(730,378)
11.00017.0282	Pensioner Rebates - This Year	92,927	94,477	96,367	98,294	100,260	102,265	104,310	106,396	108,524	110,694	112,908	115,166
11.00017.0295	Interest on Overdue Rates & Charges	(32,573)	(32,573)	(32,410)	(32,248)	(32,087)	(32,007)	(31,927)	(31,927)	(31,927)	(32,007)	(32,087)	(32,167)
11.00017.8000	Council Property Rating Offset Account	104,048	105,155	107,258	109,403	111,591	113,823	116,099	118,421	120,789	123,205	125,669	128,182
11.03836.2038	Rates - Write Off	2,156	(1,349)	(1,376)	(1,404)	(1,432)	(1,461)	(1,490)	(1,520)	(1,550)	(1,581)	(1,613)	(1,645)
11.03836.2039	Interest - Write Off	2,156	10	10	10	10	10	10	10	10	10	10	10
	Sub Total	(5,642,802)	(5,640,171)	(5,720,926)	(5,834,536)	(5,950,420)	(6,068,708)	(6,189,363)	(6,312,513)	(6,438,125)	(6,566,330)	(6,697,096)	(6,830,476)

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Untied Grants													
Revenue													
11.00018.0401	Financial Assistance Grant (FAG) General Component	(4,691,723)	(4,757,840)	(4,802,564)	(4,850,590)	(4,899,096)	(4,948,087)	(4,997,568)	(5,047,544)	(5,098,019)	(5,148,999)	(5,200,489)	(5,252,494)
11.00018.0451	Pensioner Rebates - Subsidy	(52,583)	(46,663)	(47,596)	(48,548)	(49,519)	(50,509)	(51,519)	(52,549)	(53,600)	(54,672)	(55,765)	(56,880)
	Sub Total	(4,744,306)	(4,804,503)	(4,850,160)	(4,899,138)	(4,948,615)	(4,998,596)	(5,049,087)	(5,100,093)	(5,151,619)	(5,203,671)	(5,256,254)	(5,309,374)
Unrestricted Income													
Revenue													
11.00020.0191	Interest Received from Banks	(21,591)	(21,591)	(21,246)	(21,246)	(21,246)	(21,299)	(21,430)	(21,484)	(21,538)	(21,646)	(21,754)	(21,863)
11.00020.0193	Interest Received from Investments	(512,161)	(362,161)	(325,787)	(364,283)	(492,374)	(537,119)	(723,037)	(789,688)	(1,023,049)	(1,272,991)	(1,385,258)	(1,392,184)
11.00020.0199	Transfer of Interest to Minor Funds	180,323	99,235	77,357	80,783	110,867	109,321	158,527	168,065	230,693	298,541	335,763	(83,138)
11.00020.0595	Other Income	0	(18,324)	(18,324)	(18,324)	(18,324)	(18,370)	(18,416)	(18,462)	(18,508)	(18,601)	(18,694)	(18,787)
	Sub Total	(353,429)	(302,841)	(288,000)	(323,070)	(421,077)	(467,467)	(604,356)	(661,569)	(832,402)	(1,014,697)	(1,089,943)	(1,515,972)
Total General Purpose Revenue		(10,740,537)	(10,747,515)	(10,859,086)	(11,056,744)	(11,320,112)	(11,534,771)	(11,842,806)	(12,074,175)	(12,422,146)	(12,784,698)	(13,043,293)	(13,655,822)
Executive Services													
Income													
11.00102.0595	Executive Services Other income (CMCC reimbursement)	(49,355)	(45,446)	(45,873)	(46,350)	(46,832)	(47,300)	(47,773)	(48,251)	(48,734)	(49,221)	(49,713)	(50,210)
	Sub Total	(49,355)	(45,446)	(45,873)	(46,350)	(46,832)	(47,300)	(47,773)	(48,251)	(48,734)	(49,221)	(49,713)	(50,210)
Expenditure													
11.01029.1101	Contract Packages Salaries Paid	276,064	276,064	281,585	287,217	291,812	296,773	302,115	307,553	313,089	318,725	324,462	330,302
11.01029.1111	Senior Staff Performance Management	1,083	1,083	1,105	1,127	1,145	1,164	1,185	1,206	1,228	1,250	1,273	1,296
11.01029.1210	General Staff - Salaries & Wages	89,597	89,597	91,389	93,217	94,708	96,318	98,052	99,817	101,614	103,443	105,305	107,200
11.01029.1212	GM Professional Development	2,902	2,902	2,954	3,004	3,052	3,104	3,160	3,217	3,275	3,334	3,394	3,455
11.01029.1213	GM LG Conferences	517	517	526	535	544	553	563	573	583	593	604	615
11.01029.1214	GM Professional Association Membership	654	654	666	677	688	700	713	726	739	752	766	780
11.01029.1220	General Manager Recruitment Expenses	0	1,468	1,497	1,527	1,551	1,577	31,605	1,634	1,663	1,693	1,723	1,754
11.01029.1261	Travelling & Accommodation	5,695	5,695	5,809	5,925	6,020	6,122	6,232	6,344	6,458	6,574	6,692	6,812
11.01029.1267	Meeting Expenses	8,053	8,053	8,198	8,337	8,470	8,614	8,769	8,927	9,088	9,252	9,419	9,589
11.01029.1310	CMCC reimbursible expenses	49,355	44,482	45,873	46,350	46,832	47,300	47,773	48,251	48,734	49,221	49,713	50,210
11.01029.1807	Plant Running Expenses	15,729	15,729	16,012	16,284	16,545	16,826	17,129	17,437	17,751	18,071	18,396	18,727
11.01029.2097	Legal & Professional Advice	10,384	10,384	10,571	10,751	10,923	11,109	11,309	11,513	11,720	11,931	12,146	12,365
	Sub Total	460,033	456,628	466,185	474,951	482,290	490,160	528,605	507,198	515,942	524,839	533,893	543,105

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Economic Development													
Income													
11.00162.1620	Walgett Bulldust to Bitumen Festival	(4,170)	(4,170)	(4,209)	(4,251)	(4,294)	(4,337)	(4,380)	(4,424)	(4,468)	(4,513)	(4,558)	(4,604)
11.00162.1622	Community Promotional Events	(3,864)	(3,864)	(3,900)	(3,939)	(3,978)	(4,018)	(4,058)	(4,099)	(4,140)	(4,181)	(4,223)	(4,265)
11.00162.2435	Murray - Darling Basin Authority	(150,000)	(150,000)	(150,000)	-	-	-	-	-	-	-	-	-
	Sub Total	(158,034)	(158,034)	(158,109)	(8,190)	(8,272)	(8,355)	(8,438)	(8,523)	(8,608)	(8,694)	(8,781)	(8,869)
Expenditure													
11.01030.1210	Salaries Wages & Oncosts	77,950	38,950	79,509	81,099	82,397	83,798	85,306	86,842	88,405	89,996	91,616	93,265
11.01606.1261	Travel & Accommodation Expenses	2,775	2,775	2,831	2,888	2,934	2,984	3,038	3,093	3,149	3,206	3,264	3,323
11.01606.1365	Economic Development Community Events	8,600	8,600	8,755	8,904	9,046	9,200	9,366	9,535	9,707	9,882	10,060	10,241
11.01606.1369	Economic Development Grant Funded Events	0	2,000	2,036	2,071	2,104	2,140	2,179	2,218	2,258	2,299	2,340	2,382
11.01606.1501	Consultant Fees	50,000	50,000	50,900	51,765	52,593	53,487	54,450	55,430	56,428	57,444	58,478	59,531
11.01606.1578	Economic Development Strategy	50,000	50,000	50,000	-	-	-	-	-	-	-	-	-
11.01606.1579	Economic Incentive Scheme	10,000	10,000	89,000	91,000	92,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.01606.1580	Main Street Incentives Scheme	50,000	50,000	50,000	-	-	-	-	-	-	50,000	50,000	50,000
11.01606.2435	Murray - Darling Basin Authority	150,000	150,000	150,000	-	-	-	-	-	-	-	-	-
11.03562.1485	Museum Advisor	10,000	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
11.03563.1492	Walgett Bulldust to Bitumen Festival	12,000	0	-	-	-	-	-	-	-	-	-	-
	Sub Total	421,325	372,325	493,211	248,080	251,593	172,307	175,230	178,205	181,234	234,317	237,455	240,650

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Tourism													
Revenue													
Tourism Walgett													
11.00407.0732	Income - Tourism Sales	(5,628)	(10,628)	(10,728)	(10,835)	(10,943)	(11,052)	(11,163)	(11,275)	(11,388)	(11,502)	(11,617)	(11,733)
11.00407.0734	Sales - Internet Fees	(2,565)	(6,565)	(6,627)	(6,693)	(6,760)	(6,828)	(6,896)	(6,965)	(7,035)	(7,105)	(7,176)	(7,248)
Tourism Lightning Ridge													
11.00408.0715	Fees and Charges - Advertising	(1,477)	(1,477)	(1,491)	(1,506)	(1,521)	(1,536)	(1,551)	(1,567)	(1,583)	(1,599)	(1,615)	(1,631)
11.00408.0732	Tourism Sales - Souvenirs, etc	(199,397)	(199,397)	(201,271)	(203,284)	(205,317)	(207,370)	(209,444)	(211,538)	(213,653)	(215,790)	(217,948)	(220,127)
11.00408.0740	Revenue - Tourism Lightning Ridge - Commercial Rent	(6,354)	(6,354)	(6,414)	(6,478)	(6,543)	(6,608)	(6,674)	(6,741)	(6,808)	(6,876)	(6,945)	(7,014)
	Sub Total	(215,421)	(224,421)	(226,531)	(228,796)	(231,084)	(233,394)	(235,728)	(238,086)	(240,467)	(242,872)	(245,301)	(247,753)
Expenditure													
Tourism Walgett													
11.03763.1210	Salaries and Wages and on costs	103,189	103,189	105,253	107,358	109,076	110,930	112,927	114,960	117,029	119,136	121,280	123,463
11.03763.1487	Street Art			20,000	-	-	25,000	-	-	30,000	-	-	-
11.03763.1497	Tourism and Internet Operations	8,341	8,341	8,491	8,635	8,773	8,922	9,083	9,246	9,412	9,581	9,753	9,929
11.03763.1501	Consultant Fees	0	52,181	53,120	54,023	54,887	55,820	56,825	57,848	58,889	59,949	61,028	62,127
11.03763.2250	Marketing & Promotion	120,000	67,819	69,040	70,214	71,337	72,550	73,856	75,185	76,538	77,916	79,318	80,746
11.03763.3851	Advertising & Publicity	8,163	8,163	8,310	8,451	8,586	8,732	8,889	9,049	9,212	9,378	9,547	9,719
11.03763.3860	Souvenirs and Retail	12,771	12,771	13,001	13,222	13,434	13,662	13,908	14,158	14,413	14,672	14,936	15,205
11.03763.3890	Tourism Industry Memberships	5,100	5,592	5,693	5,790	5,883	5,983	6,091	6,201	6,313	6,427	6,543	6,661
11.03763.3895	Tourism - Collarenebri Agency	20,767	20,767	21,141	21,500	21,844	22,215	22,615	23,022	23,436	23,858	24,287	24,724
Tourism Lightning Ridge													
11.03764.1210	General Staff - Salaries & Wages - LR Tourism	138,198	138,198	140,962	143,781	146,081	148,564	151,238	153,960	156,731	159,552	162,424	165,348
11.03764.1220	Staff Replacement - LR Tourism	12,106	12,106	12,348	12,595	12,797	13,015	13,249	13,487	13,730	13,977	14,229	14,485
11.03764.1261	Travelling & Accommodation	3,853	3,853	3,930	4,009	4,073	4,142	4,217	4,293	4,370	4,449	4,529	4,611
11.03764.1267	Meeting Expenses	538	538	548	557	566	576	586	597	608	619	630	641
11.03764.1273	Office Equipment Rent & Maintenance - LR Tourism	3,010	3,010	3,064	3,116	3,166	3,220	3,278	3,337	3,397	3,458	3,520	3,583
11.03764.1288	Office Expenses - LR Tourism	2,315	1,823	1,856	1,888	1,918	1,951	1,986	2,022	2,058	2,095	2,133	2,171
11.03764.2237	Subscriptions - Journals & Publications	1,075	3,075	3,130	3,183	3,234	3,289	3,348	3,408	3,469	3,531	3,595	3,660
11.03764.2250	LR Tourism - Marketing & Promotion	3,763	3,763	3,831	3,896	3,958	4,025	4,097	4,171	4,246	4,322	4,400	4,479
11.03764.2326	LR Tourism Interest paid - Loans			20,078	17,738	15,315	12,807	10,209	7,519	4,734	1,850	-	-
11.03764.3860	Souvenirs and Retail	124,024	122,024	124,220	126,332	128,353	130,535	132,885	135,277	137,712	140,191	142,714	145,283
11.03764.3872	Lightning Ridge Information Centre Operations	10,750	10,750	10,944	11,130	11,308	11,500	11,707	11,918	12,133	12,351	12,573	12,799
	Sub Total	577,963	577,963	628,960	617,418	624,589	657,438	640,994	649,658	688,430	667,312	677,439	689,634

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Human Resources													
Revenue													
11.00451.0497	Employment Subsidies	(23,747)	(23,747)	(23,970)	(24,210)	(24,452)	(24,697)	(24,944)	(25,193)	(25,445)	(25,699)	(25,956)	(26,216)
11.00451.0630	Sundry Income	(4,985)	(4,985)	(5,032)	(5,082)	(5,133)	(5,184)	(5,236)	(5,288)	(5,341)	(5,394)	(5,448)	(5,502)
	Sub Total	(28,732)	(28,732)	(29,002)	(29,292)	(29,585)	(29,881)	(30,180)	(30,481)	(30,786)	(31,093)	(31,404)	(31,718)
Expenditures													
11.03451.1215	Staff Training	197,523	197,523	201,473	205,502	208,790	212,339	216,161	220,052	224,013	228,045	232,150	236,329
11.03451.1216	Staff Conferences & Development	16,552	16,552	16,883	17,221	17,497	17,794	18,114	18,440	18,772	19,110	19,454	19,804
11.03451.1220	Staff Replacement	53,200	53,200	54,158	55,079	55,960	56,911	57,935	58,978	60,040	61,121	62,221	63,341
11.03451.1221	School to Work Program	19,347	19,347	19,734	20,129	20,451	20,799	21,173	21,554	21,942	22,337	22,739	23,148
11.03451.1229	HR Program Development	2,187	2,187	2,226	2,264	2,300	2,339	2,381	2,424	2,468	2,512	2,557	2,603
11.03451.1366	Investigations - Complaints	10,384	10,384	10,571	10,751	10,923	11,109	11,309	11,513	11,720	11,931	12,146	12,365
11.03451.1501	Consultant Fees	5,100	5,100	5,192	5,280	5,364	5,455	5,553	5,653	5,755	5,859	5,964	6,071
	Sub Total	304,293	304,293	310,237	316,226	321,285	326,746	332,626	338,614	344,710	350,915	357,231	363,661
Indirect Labour Costs Recoveries													
Revenue													
11.00240.0919	Workers Comp Refunds	(49,469)	(49,469)	(49,934)	(50,433)	(50,937)	(51,446)	(51,960)	(52,480)	(53,005)	(53,535)	(54,070)	(54,611)
	Sub Total	(49,469)	(49,469)	(49,934)	(50,433)	(50,937)	(51,446)	(51,960)	(52,480)	(53,005)	(53,535)	(54,070)	(54,611)
Expenditure													
11.04964.1807	WH&S Plant Running Costs	28,790	28,790	29,366	29,953	30,432	30,949	31,506	32,073	32,650	33,238	33,836	34,445
11.04964.2035	Contribution to Staff Xmas Functions	2,407	2,407	2,455	2,504	2,544	2,587	2,634	2,681	2,729	2,778	2,828	2,879
11.04964.2045	Fringe Benefit Expense	112,733	130,733	133,348	136,015	138,191	140,540	143,070	145,645	148,267	150,936	153,653	156,419
11.04964.6101	Annual Leave Expense	647,643	647,643	660,596	673,808	684,589	696,227	708,759	721,517	734,504	747,725	761,184	774,885
11.04964.6104	Long Service Leave	164,952	164,952	168,251	171,616	174,362	177,326	180,518	183,767	187,075	190,442	193,870	197,360
11.04964.6107	Sick Leave	321,528	321,528	327,959	334,518	339,870	345,648	351,870	358,204	364,652	371,216	377,898	384,700
11.04964.6109	Workers Compensation Claims Excess	32,745	44,745	33,400	34,068	34,613	35,201	35,835	36,480	37,137	37,805	38,485	39,178
11.04964.6110	Special Leave - Bereavement Leave	13,583	13,583	13,855	14,132	14,358	14,602	14,865	15,133	15,405	15,682	15,964	16,251
11.04964.6112	Maternity Leave	87,096	87,096	88,838	90,615	92,065	93,630	95,315	97,031	98,778	100,556	102,366	104,209
11.04964.6113	Public Holidays	260,349	260,349	265,556	270,867	275,201	279,879	284,917	290,046	295,267	300,582	305,992	311,500
11.04964.6116	Wet Weather Pay	5,661	5,661	5,774	5,889	5,983	6,085	6,195	6,307	6,421	6,537	6,655	6,775
11.04964.6122	Superannuation	736,310	736,310	704,682	722,299	737,467	753,691	771,026	788,760	806,901	825,460	844,446	863,868
11.04964.6123	Superannuation Div B - Council Contr	15,915	22,915	23,488	24,075	24,581	25,122	25,700	26,291	26,896	27,515	28,148	28,795
11.04964.6125	Employment Insurance Premiums (Workers Comp)	239,338	239,338	244,125	249,008	252,992	257,293	261,924	266,639	271,439	276,325	281,299	286,362
11.04964.6130	DataPowder	2,384	2,384	2,427	2,468	2,507	2,550	2,596	2,643	2,691	2,739	2,788	2,838
11.04964.6131	Staff Professional Membership	2,676	2,676	2,730	2,785	2,830	2,878	2,930	2,983	3,037	3,092	3,148	3,205
11.04964.6133	Drug & Alcohol Testing	41,923	41,923	50,000	50,850	51,664	52,542	53,488	54,450	55,431	56,428	57,444	58,478
11.04964.6134	Medical Tests	20,888	20,888	16,206	21,530	16,794	22,079	17,386	17,699	18,018	18,342	18,672	19,008
11.04964.6135	Indoor Staff Uniforms	16,372	16,372	16,699	17,033	17,306	17,600	17,917	18,240	18,568	18,902	19,242	19,588
11.04964.6136	Employee Assistance Program	3,479	6,879	7,017	7,157	7,272	7,396	7,529	7,665	7,803	7,943	8,086	8,232
11.04964.6137	Personal Protection Equipment (PPE)	76,399	76,399	77,927	79,486	80,758	82,131	83,609	85,114	86,646	88,206	89,794	91,410
11.04964.6138	Emergency Service Leave	2,180	2,180	2,224	2,268	2,304	2,343	2,385	2,428	2,472	2,516	2,561	2,607
11.04964.6139	Employee Dedication Awards	1,123	1,123	1,145	1,168	1,187	1,207	1,229	1,251	1,274	1,297	1,320	1,344
11.04964.6143	Consultative Committee Costs	1,123	1,123	1,145	1,168	1,187	1,207	1,229	1,251	1,274	1,297	1,320	1,344
11.04964.6146	OH&S Committee Costs	2,245	2,245	2,290	2,336	2,373	2,413	2,456	2,500	2,545	2,591	2,638	2,685
11.04964.6149	Industrial Relations Costs	4,614	4,614	4,706	4,800	4,877	4,960	5,049	5,140	5,233	5,327	5,423	5,521
11.04964.6155	Special Leave/Leave without Pay	551	551	562	573	582	592	603	614	625	636	647	659
	Wage & Salary Increases			80,000	81,600	82,906	84,315	85,833	87,378	88,950	90,552	92,181	93,841
11.04964.6200	On-cost recovery value (from wages @ 52%)	(2,841,472)	(2,841,472)	(3,255,301)	(3,320,407)	(3,373,534)	(3,430,884)	(3,492,640)	(3,555,508)	(3,619,507)	(3,684,658)	(3,750,982)	(3,818,500)
11.04964.6301	Indirect Payroll Allowances	140,167	140,167	142,970	145,829	148,162	150,681	153,393	156,154	158,965	161,826	164,739	167,704
11.04964.6302	Private Plant usage	174,016	174,016	177,496	181,046	183,943	187,070	190,437	193,865	197,355	200,907	204,523	208,204
	Sub Total	317,718	358,118	31,936	41,057	40,365	49,860	49,562	54,441	59,501	64,740	70,168	75,794
Capital Income													

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Income													
11.00761.0322	Loan Income	(598,228)	(598,228)	-	-	-	-	-	-	-	-	-	-
11.00761.0422	Lightning Ridge VIC- Grants	(1,794,682)	(1,794,682)	-	-	-	-	-	-	-	-	-	-
	Sub Total	(2,392,910)	(2,392,910)	-	-	-	-	-	-	-	-	-	-
Major Projects													
Expenditure													
11.03765.2325	LR Tourism Loan principal repayment			65,982	68,322	70,744	73,254	75,851	78,541	81,325	84,211	-	-
11.10000.2206	Lightning Ridge Beautification			-	-	-	-	-	-	-	-	-	-
11.10000.2227	Town and Villages refurbishment program - Bins, flower beds, flags, bollards			60,000	61,020	61,996	63,050	64,185	65,340	66,516	67,714	68,932	70,173
11.10000.2228	Tourist signage - Banjo Patterson Poem's parks			40,000	40,680	41,331	42,034	42,791	43,561	44,345	45,143	45,956	46,783
11.10000.2229	Walgett - Alex Trevallion Park improvements			60,000	-	-	-	-	-	-	-	-	-
11.10000.2230	Lightning Ridge - Bird Hide			50,000	50,000	-	-	-	-	-	-	-	-
	Lightning Ridge Wetlands			100,000	100,000	-	-	-	-	-	-	-	-
11.10000.2231	Walgett - Memorial Park Shade Shelter			25,000	-	-	-	-	-	-	-	-	-
11.10000.2232	Walgett - Memorial Park Display & Seating			25,000	-	-	-	-	-	-	-	-	-
	Walgett Parks Improvements			-	60,000	60,000	-	-	-	-	-	-	-
	Walgett Beautification			40,000	40,000	40,000	-	-	-	-	-	-	-
11.10000.0033	Lightning Ridge VIC - Construction	2,392,910	2,392,910	-	-	-	-	-	-	-	-	-	-
	Sub Total	2,392,910	2,392,910	465,982	420,022	274,071	178,338	182,827	187,442	192,186	197,068	114,888	116,956

General Manager													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Reserve Movements													
Revenue													
11.00102.9801	Transfer From Reserves - LRAOC	(800,000)	(800,000)	-	-	-	-	-	-	-	-	-	-
11.00101.9802	Transfer from Reserves - FAG Advance	0	(3,437,708)	-	-	-	-	-	-	-	-	-	-
11.00101.9801	Transfer from Reserves - Council Election			(58,000)	-	-	(54,000)	-	-	-	(71,250)	-	-
11.00162.9801	Transfer From Reserves - Tourism & Marketing	(105,712)	(105,712)	(425,000)	-	-	-	-	-	-	-	-	-
	Sub Total	(950,000)	(4,343,420)	(483,000)	-	-	(54,000)	-	-	-	(71,250)	-	-
Expenditure													
11.01010.1319	Council Election Provision	12,000	12,000	-	27,000	27,000	-	23,750	23,750	23,750	-	30,000	30,000
11.01010.9919	Transfer to Reserve - FAG Advance	0	3,450,000	-	-	-	-	-	-	-	-	-	-
11.04964.9919	Transfer to ELE Reserve	10,404	10,404	10,612	10,824	11,040	11,261	11,486	11,716	11,950	11,950	11,950	11,950
	Sub Total	22,404	3,472,404	10,612	37,824	38,040	11,261	35,236	35,466	35,700	11,950	41,950	41,950
SUMMARY													
	OPERATIONAL (SURPLUS)/DEFICIT	(7,360,380)	(7,339,515)	(8,066,173)	(8,828,206)	(9,055,849)	(9,200,006)	(9,542,648)	(9,760,800)	(10,034,698)	(10,237,320)	(10,543,966)	(11,106,697)
	CAPITAL (SURPLUS)/DEFICIT	0	0	465,982	420,022	274,071	178,338	182,827	187,442	192,186	197,068	114,888	116,956
	RESERVE MOVEMENTS	(927,596)	(871,016)	(472,388)	37,824	38,040	(42,739)	35,236	35,466	35,700	(59,300)	41,950	41,950
	Exec&Govern Result (Profit)/Loss	(8,287,976)	(8,210,531)	(8,072,579)	(8,370,360)	(8,743,738)	(9,064,407)	(9,324,586)	(9,537,892)	(9,806,811)	(10,099,552)	(10,387,128)	(10,947,791)
9.1	Operating Income	(11,241,548)	(11,253,617)	(11,368,535)	(11,419,805)	(11,686,822)	(11,905,147)	(12,216,885)	(12,451,996)	(12,803,746)	(13,170,113)	(13,432,562)	(14,048,983)
9.2	Operating Expense	3,881,168	3,914,102	3,302,362	2,591,599	2,630,973	2,705,141	2,674,237	2,691,196	2,769,048	2,932,793	2,888,596	2,942,286
		(7,360,380)	(7,339,515)	(8,066,173)	(8,828,206)	(9,055,849)	(9,200,006)	(9,542,648)	(9,760,800)	(10,034,698)	(10,237,320)	(10,543,966)	(11,106,697)
	Capital Income	(2,392,910)	(2,392,910)	-	-	-	-	-	-	-	-	-	-
	Capital Expense	2,392,910	2,392,910	465,982	420,022	274,071	178,338	182,827	187,442	192,186	197,068	114,888	116,956
		-	-	465,982	420,022	274,071	178,338	182,827	187,442	192,186	197,068	114,888	116,956
	Net Reserves	(927,596)	(871,016)	(472,388)	37,824	38,040	(42,739)	35,236	35,466	35,700	(59,300)	41,950	41,950
	Net Result	(8,287,976)	(8,210,531)	(8,072,579)	(8,370,360)	(8,743,738)	(9,064,407)	(9,324,586)	(9,537,892)	(9,806,811)	(10,099,552)	(10,387,128)	(10,947,791)

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Administration													
Revenue													
11.00019.0630	Sundry /Other Income	(17,756)	(17,756)	(17,923)	(18,102)	(18,283)	(18,466)	(18,651)	(18,838)	(19,026)	(19,216)	(19,408)	(19,602)
11.00019.0755	Sale of Surplus Items	0	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)	(150)
11.00029.0860	Freedom of Information	(247)	(247)	(254)	(262)	(271)	(280)	(290)	(300)	(311)	(322)	(333)	(345)
	Sub Total	(18,003)	(18,153)	(18,327)	(18,514)	(18,704)	(18,896)	(19,091)	(19,288)	(19,487)	(19,688)	(19,891)	(20,097)
Expenses													
11.03805.0950	Matching Government Grants	80,000	30,000	80,000	85,000	85,000	85,000	90,000	90,000	90,000	90,000	90,000	90,000
11.03805.1110	Administration Staff Contractors	80,000	94,383	96,082	97,715	99,278	100,966	102,783	104,633	106,516	108,433	110,385	112,372
11.03805.1207	Financial Statements Prep. Overtime	2,264	11,904	12,142	12,385	12,583	12,797	13,027	13,261	13,500	13,743	13,990	14,242
11.03805.1208	IP&R - Integrated Planning and Reporting	4,834	4,834	4,931	5,030	5,110	5,197	5,291	5,386	5,483	5,582	5,682	5,784
11.03805.1210	Salaries and Wages including on-costs	1,185,645	1,185,645	1,209,358	1,233,545	1,253,282	1,274,588	1,297,531	1,320,887	1,344,663	1,368,867	1,393,507	1,418,590
11.03805.1261	Travelling & Accommodation	1,639	1,639	1,672	1,705	1,732	1,761	1,793	1,825	1,858	1,891	1,925	1,960
11.03805.1264	Receipts Rounding Account	10	10	10	10	10	10	10	10	10	10	10	10
11.03805.1267	Meeting Expenses	208	208	212	216	219	223	227	231	235	239	243	247
11.03805.1279	Accounting Software Upgrade	40,000	101,554	10,000	10,170	75,000	10,400	10,587	76,000	10,700	10,893	77,000	11,000
11.03805.1288	Office & Sundry Expenses	256,925	227,924	232,027	235,971	239,747	243,823	248,212	252,680	257,228	261,858	266,571	271,369
11.03805.1501	Consultant Fees	1,558	1,558	1,586	1,613	1,639	1,667	1,697	1,728	1,759	1,791	1,823	1,856
11.03805.1570	Internal Audit	40,000	40,000	40,720	41,412	42,075	42,790	43,560	44,344	45,142	45,955	46,782	47,624
11.03805.1807	Car Running Costs	12,742	12,742	12,971	13,192	13,403	13,631	13,876	14,126	14,380	14,639	14,903	15,171
11.03805.2097	General Legal Expenses	10,000	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
11.03805.2207	Debtor Collection/Recovery Costs	0	2,900	2,952	3,002	3,050	3,102	3,158	3,215	3,273	3,332	3,392	3,453
11.03805.2425	Procurement Services	0	40,000	60,000	61,020	61,996	63,050	64,185	65,340	66,517	67,714	68,933	70,174
11.03805.4950	Administration Charge - Internal	(330,581)	(354,128)	(359,144)	(365,250)	(371,095)	(377,727)	(384,527)	(391,448)	(398,495)	(405,667)	(412,969)	(420,402)
	Sub Total	1,385,244	1,411,173	1,415,699	1,447,089	1,533,548	1,491,976	1,522,301	1,613,305	1,574,056	1,600,770	1,693,874	1,655,358

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Finance Section													
Revenue													
11.00019.0299	LIRS Interest Subsidy Received	(43,405)	(43,405)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)	(29,284)
11.00019.0501	Section 603 Certificate Fees	(16,472)	(16,472)	(16,627)	(16,793)	(16,961)	(17,131)	(17,302)	(17,475)	(17,650)	(17,827)	(18,005)	(18,185)
11.00019.0615	Legal Income	(115,751)	(20,751)	(20,718)	(20,666)	(20,614)	(20,614)	(20,615)	(20,821)	(21,029)	(21,239)	(21,451)	(21,666)
11.00029.0919	Sundry Income	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)
	Sub Total	(175,656)	(80,656)	(66,657)	(66,771)	(66,887)	(67,057)	(67,229)	(67,608)	(67,991)	(68,378)	(68,768)	(69,163)
Expenses													
11.03816.1040	Bank Fees	29,287	29,287	29,814	30,321	30,806	31,330	31,894	32,468	33,052	33,647	34,253	34,870
11.03816.1366	Consultancy Fees	21,420	21,420	22,000	22,374	22,843	23,231	23,649	24,075	24,508	24,949	25,398	25,855
11.03816.1513	Audit Fees	74,537	96,537	75,879	77,169	78,404	79,737	81,172	82,633	84,120	85,634	87,175	88,744
11.03816.1556	Additional Accounting Support	25,000	3,000	25,450	25,883	26,297	26,744	27,225	27,715	28,214	28,722	29,239	29,765
11.03816.2237	Subscriptions - Journals & Publications	2,401	2,401	2,444	2,486	2,526	2,569	2,615	2,662	2,710	2,759	2,809	2,860
	Sub Total	152,645	152,645	155,587	158,233	160,876	163,611	166,555	169,553	172,604	175,711	178,874	182,094
Rates and Water Billing													
Expenses													
11.03836.1262	Ratepayer Information Resources	38,049	38,049	38,734	39,392	40,022	40,702	41,435	42,181	42,940	43,713	44,500	45,301
11.03836.1366	Consultancy Fees	2,187	2,187	2,226	2,264	2,300	2,339	2,381	2,424	2,468	2,512	2,557	2,603
11.03836.1367	Legal Fees - Rates Collection	113,528	28,528	29,042	29,536	30,009	30,519	31,068	31,627	32,196	32,776	33,366	33,967
11.03836.1368	Rate Collection / Recovery Cost	13,583	13,583	13,827	14,062	14,287	14,530	14,792	15,058	15,329	15,605	15,886	16,172
11.03836.2040	Legal Fees Write Off	4,373	4,373	4,452	4,528	4,600	4,678	4,762	4,848	4,935	5,024	5,114	5,206
11.03836.2201	Bad Debts Written Off (Debtors)	3,280	3,280	3,339	3,396	3,450	3,509	3,572	3,636	3,701	3,768	3,836	3,905
11.03836.2207	Debtor Collection/Recovery Costs	1,020	1,020	1,038	1,056	1,073	1,091	1,111	1,131	1,151	1,172	1,193	1,214
11.03836.2210	Valuation Fee	40,193	40,238	40,962	41,658	42,325	43,045	43,820	44,609	45,412	46,229	47,061	47,908
11.03836.2211	Rate Collection Fees - Australia Post	11,280	11,280	11,483	11,678	11,865	12,067	12,284	12,505	12,730	12,959	13,192	13,429
	Sub Total	227,493	142,538	145,103	147,570	149,931	152,480	155,225	158,019	160,862	163,758	166,705	169,705

<u>Chief Financial Officer</u>													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Information Technology													
Expenses													
11.03823.1215	Staff Training	8,026	8,026	8,187	8,351	8,485	8,629	8,784	8,942	9,103	9,267	9,434	9,604
11.03823.1279	Computer Consumables	8,747	8,747	8,904	9,055	9,200	9,356	9,524	9,695	9,870	10,048	10,229	10,413
11.03823.1971	Licensing	204,007	204,007	207,679	211,210	214,589	218,237	222,165	226,164	230,235	234,379	238,598	242,893
11.03823.2041	Depreciation	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220	28,220
11.03823.2237	Subscriptions	3,280	3,280	3,339	3,396	3,450	3,509	3,572	3,636	3,701	3,768	3,836	3,905
11.03823.2329	Lease Payments inc interest	27,332	56,333	57,347	58,322	59,255	60,262	61,347	62,451	63,575	64,719	65,884	67,070
11.03823.2333	Managed Service	73,250	73,250	74,569	75,837	77,050	78,360	79,770	81,206	82,668	84,156	85,671	87,213
11.03823.3824	Council Server Rental	19,511	19,913	20,271	20,616	20,946	21,302	21,685	22,075	22,472	22,876	23,288	23,707
11.03823.3825	Website Upgrade	5,563	5,563	5,663	5,759	5,851	5,950	6,057	6,166	6,277	6,390	6,505	6,622
11.03823.4975	IT support General	10,933	10,933	11,130	11,319	11,500	11,696	21,907	12,121	12,339	12,561	12,787	13,017
	Sub Total	388,869	418,272	425,309	432,085	438,546	445,521	463,031	460,676	468,460	476,384	484,452	492,664
Record Services													
Expense													
11.03853.1276	Records Disposal and Control	2,187	2,187	2,226	2,264	2,300	2,339	2,381	2,424	2,468	2,512	2,557	2,603
	Sub Total	2,187	2,187	2,226	2,264	2,300	2,339	2,381	2,424	2,468	2,512	2,557	2,603

<u>Chief Financial Officer</u>													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Risk Management													
Revenue													
11.00019.0499	Risk Management Incentives (Insurance)	(26,050)	(26,050)	(26,295)	(26,558)	(26,824)	(27,092)	(27,363)	(27,637)	(27,913)	(28,192)	(28,474)	(28,759)
11.00019.0547	Insurance Claims - Incident Response Management	0	(180,000)	(181,692)	(183,509)	(185,344)	(187,197)	(189,069)	(190,960)	(192,870)	(194,799)	(196,747)	(198,714)
11.00451.0499	State Cover OH&S Incentive Payments	(28,511)	(25,133)	(25,369)	(25,623)	(25,879)	(26,138)	(26,399)	(26,663)	(26,930)	(27,199)	(27,471)	(27,746)
	Sub Total	(54,561)	(231,183)	(233,356)	(235,690)	(238,047)	(240,427)	(242,831)	(245,260)	(247,713)	(250,190)	(252,692)	(255,219)
Expenses													
11.03451.1223	Risk Management Programs	13,904	13,904	14,154	14,395	14,625	14,874	15,142	15,415	15,692	15,974	16,262	16,555
11.03451.1547	WH&S Subsidies Expenditure	5,597	5,597	5,698	5,795	5,888	5,988	6,096	6,206	6,318	6,432	6,548	6,666
11.03451.1969	WH&S Support and Asset Maintenance	4,920	4,920	5,009	5,094	5,176	5,264	5,359	5,455	5,553	5,653	5,755	5,859
11.03666.2180	Public Liability Claims	14,213	14,213	14,469	14,715	14,950	15,204	15,478	15,757	16,041	16,330	16,624	16,923
11.03666.2181	Risk Initiatives	31,177	31,177	25,369	25,623	25,879	26,138	26,399	26,663	26,930	27,199	27,471	27,746
11.03666.2182	Pandemic Expenditure	0	20,000	10,000	5,000	-	-	-	-	-	-	-	-
11.03666.3204	Minor Insurance Claims	2,150	2,150	2,189	2,226	2,262	2,300	2,341	2,383	2,426	2,470	2,514	2,559
11.03666.3213	Premium - Personal accident	3,986	3,986	4,058	4,127	4,193	4,264	4,341	4,419	4,499	4,580	4,662	4,746
11.03666.3216	Premium - Fidelity Guarantee	7,354	8,682	8,838	8,988	9,132	9,287	9,454	9,624	9,797	9,973	10,153	10,336
11.03666.3219	Premium - Cnr & Officer Liability	26,457	28,532	29,046	29,540	30,013	30,523	31,072	31,631	32,200	32,780	33,370	33,971
11.03666.3222	Premium - Public Liability/Professional Indemnity	200,932	229,604	233,737	237,711	241,514	245,620	250,041	254,542	259,124	263,788	268,536	273,370
11.03666.3228	Premium - Marine Cargo	1,566	1,535	1,563	1,590	1,615	1,642	1,672	1,702	1,733	1,764	1,796	1,828
11.03666.3230	Premium - Property	250,214	275,617	280,578	285,348	289,914	294,843	300,150	305,553	311,053	316,652	322,352	328,154
11.03666.3234	Premium - Liability Effluent Re-use	78,115	78,104	79,510	80,862	82,156	83,553	85,057	86,588	88,147	89,734	91,349	92,993
11.03666.3237	Premium - Other	8,568	8,868	9,028	9,181	9,328	9,487	9,658	9,832	10,009	10,189	10,372	10,559
11.03666.3238	Risk Training	215	215	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
11.03666.3239	Internal Incident Response and Management	1,038	200,000	1,000	1,017	1,033	1,051	1,070	1,089	1,109	1,129	1,149	1,170
11.03666.3974	Risk Management - Footpaths	21,141	21,141	21,522	21,888	22,238	22,616	23,023	23,437	23,859	24,288	24,725	25,170
	Sub Total	671,547	948,245	746,768	754,100	760,916	773,654	787,353	801,296	815,490	829,935	844,638	859,605

<u>Chief Financial Officer</u>													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Housing and Community Amenities													
Revenue													
11.00814.0661	Council Dwellings Rent	(134,786)	(134,786)	(136,053)	(137,414)	(138,788)	(140,176)	(141,578)	(142,994)	(144,424)	(145,868)	(147,327)	(148,800)
11.00814.0663	Council Property Rents	(10,846)	(10,846)	(10,948)	(11,057)	(11,168)	(11,280)	(11,393)	(11,507)	(11,622)	(11,738)	(11,855)	(11,974)
	Sub Total	(146,195)	(145,632)	(147,001)	(148,471)	(149,956)	(151,456)	(152,971)	(154,501)	(156,046)	(157,606)	(159,182)	(160,774)
Expenditure													
11.03402.2041	Depreciation	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009	1,474,009
11.03402.3991	Council Chambers	19,951	65,676	66,858	67,995	69,083	70,257	71,522	72,809	74,120	75,454	76,812	78,195
11.03402.3992	Offices	128,871	128,871	131,191	133,421	135,556	137,860	140,341	142,867	145,439	148,057	150,722	153,435
11.03402.3993	Dwelling	95,245	128,245	130,553	132,772	134,896	137,189	139,658	142,172	144,731	147,336	149,988	152,688
11.03402.3994	Halls	79,117	69,117	70,361	71,557	72,702	73,938	75,269	76,624	78,003	79,407	80,836	82,291
11.03402.3995	Libraries	44,007	44,007	21,385	21,749	22,097	22,473	22,878	23,290	23,709	24,136	24,570	25,012
11.03402.3998	Recreational and Cultural Buildings	100,437	77,437	102,245	103,983	105,647	107,443	109,377	111,346	113,350	115,390	117,467	119,581
11.03402.4000	Council Properties - Other Land and Buildings	60,607	88,730	90,327	91,863	93,333	94,920	96,629	98,368	100,139	101,942	103,777	105,645
11.03402.4001	Depot - Walgett	44,727	44,727	45,532	46,306	47,047	47,847	48,708	49,585	50,478	51,387	52,312	53,254
11.03402.4002	Housing Loan Interest Expense	11,822	11,822	9,813	7,746	5,580	3,298	943	-	-	-	-	-
	Sub Total	2,058,793	2,132,641	2,142,274	2,151,401	2,159,950	2,169,234	2,179,334	2,191,070	2,203,978	2,217,118	2,230,493	2,244,110

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Recreation and Culture													
Revenue													
11.00815.0654	Trust - Lightning Ridge Reservoir Trust R89414	(563)	(563)	(568)	(574)	(580)	(586)	(592)	(598)	(604)	(610)	(616)	(622)
11.00815.0672	Trust - Walgett Showground R520009	(10,839)	(16,839)	(16,997)	(17,167)	(17,339)	(17,512)	(17,687)	(17,864)	(18,043)	(18,223)	(18,405)	(18,589)
11.00815.0673	Trust - Collarenebri Mud Trials R82811	(2,477)	(2,477)	(2,500)	(2,525)	(2,550)	(2,576)	(2,602)	(2,628)	(2,654)	(2,681)	(2,708)	(2,735)
11.00815.0674	Trust - Lightning Ridge Sports/Racecourse R84117	(4,448)	(4,448)	(4,490)	(4,535)	(4,580)	(4,626)	(4,672)	(4,719)	(4,766)	(4,814)	(4,862)	(4,911)
11.00815.0675	Trust - Rowena Rec Hall R60149	(1,352)	(1,352)	(1,365)	(1,379)	(1,393)	(1,407)	(1,421)	(1,435)	(1,449)	(1,463)	(1,478)	(1,493)
11.00815.0676	Trust - Collarenebri Caravan Park R34976	(181)	(181)	(183)	(185)	(187)	(189)	(191)	(193)	(195)	(197)	(199)	(201)
11.00815.0677	Trust - Carinda Recreation R81463	(497)	(497)	(502)	(507)	(512)	(517)	(522)	(527)	(532)	(537)	(542)	(547)
11.00815.0678	Trust - Collarenebri Showground R71244	(834)	(1,434)	(1,447)	(1,461)	(1,476)	(1,491)	(1,506)	(1,521)	(1,536)	(1,551)	(1,567)	(1,583)
11.00815.0679	Trust - Walgett Sportsgrounds R520097	(10,985)	(10,985)	(11,088)	(11,199)	(11,311)	(11,424)	(11,538)	(11,653)	(11,770)	(11,888)	(12,007)	(12,127)
11.00815.0680	Trust - Walgett Gray Park R86330	(506)	(506)	(511)	(516)	(521)	(526)	(531)	(536)	(541)	(546)	(551)	(557)
11.00815.0681	Trust - Carinda Pool/Sports Oval R80297	(3,479)	(3,479)	(3,512)	(3,547)	(3,582)	(3,618)	(3,654)	(3,691)	(3,728)	(3,765)	(3,803)	(3,841)
11.00815.0682	Trust - Burren Junction Sports R44101	(2,824)	(2,824)	(2,851)	(2,880)	(2,909)	(2,938)	(2,967)	(2,997)	(3,027)	(3,057)	(3,088)	(3,119)
11.00815.0683	Trust - Walgett Council Chambers R87167	(39,217)	(45,694)	(46,124)	(46,585)	(47,051)	(47,522)	(47,997)	(48,477)	(48,962)	(49,452)	(49,947)	(50,446)
11.00815.0684	Trust - Lightning Ridge Lions Park R230076	(1,626)	(1,626)	(1,641)	(1,657)	(1,674)	(1,691)	(1,708)	(1,725)	(1,742)	(1,759)	(1,777)	(1,795)
11.00815.0685	Trust - Collarenebri Hall D1002226	(2,031)	(2,031)	(2,050)	(2,071)	(2,092)	(2,113)	(2,134)	(2,155)	(2,177)	(2,199)	(2,221)	(2,243)
11.00815.0686	Trust - Collarenebri Sport/Caravan Park R46754	(506)	(506)	(511)	(516)	(521)	(526)	(531)	(536)	(541)	(546)	(551)	(557)
11.00815.0687	Trust - Rowena Sports Oval R98032	(1,465)	(1,465)	(1,479)	(1,494)	(1,509)	(1,524)	(1,539)	(1,554)	(1,570)	(1,586)	(1,602)	(1,618)
11.00815.0688	Trust - Carinda Hall (Not Crown Trust)	(1,594)	(1,594)	(1,609)	(1,625)	(1,641)	(1,657)	(1,674)	(1,691)	(1,708)	(1,725)	(1,742)	(1,759)
11.00815.0689	Trust - Burren Junction School of Arts Hall R856907	(4,735)	(4,735)	(4,780)	(4,828)	(4,876)	(4,925)	(4,974)	(5,024)	(5,074)	(5,125)	(5,176)	(5,228)
11.00815.0690	Trust - Walgett Pool D520034	(2,589)	(2,589)	(2,613)	(2,639)	(2,665)	(2,692)	(2,719)	(2,746)	(2,773)	(2,801)	(2,829)	(2,857)
11.00815.0691	Trust - L/Ridge Community Purpose Reserve	(522)	(522)	(527)	(532)	(537)	(542)	(547)	(552)	(558)	(564)	(570)	(576)
11.00815.0693	Trust - Pearson Park R1001144	(321)	(321)	(324)	(327)	(330)	(333)	(336)	(339)	(342)	(345)	(348)	(351)
11.00815.0694	Trust - Lightning Ridge Arts Crafts R230055	(784)	(784)	(791)	(799)	(807)	(815)	(823)	(831)	(839)	(847)	(855)	(864)
11.00815.0695	Trust - Collarenebri Tennis Courts R72184	(164)	(164)	(166)	(168)	(170)	(172)	(174)	(176)	(178)	(180)	(182)	(184)
11.00815.0699	Alex Trevellion Park R91427	0	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)	(1,000)
11.00815.0701	Trust - Collarenebri Lions Club Parks R230021	(167)	(167)	(172)	(178)	(184)	(190)	(197)	(204)	(211)	(218)	(226)	(234)
	Sub Total	(94,706)	(108,783)	(109,801)	(110,894)	(111,997)	(113,112)	(114,236)	(115,372)	(116,520)	(117,679)	(118,852)	(120,037)
Expense													
11.03052.3959	Swimming Pool - Collarenebri - Contract	137,204	138,125	140,611	143,001	145,289	147,759	150,419	153,127	155,883	158,689	161,545	164,453
11.03052.3960	Swimming pool - Walgett - Contract	190,973	151,122	153,842	156,457	158,960	161,662	164,572	167,534	170,550	173,620	176,745	179,926
11.03815.0135	Grant - Crown Land Plans of Management	50,000	100,000	-	-	-	-	55,000	-	-	-	-	60,000
	Sub Total	378,177	389,247	294,453	299,458	304,249	309,421	369,991	320,661	326,433	332,309	338,290	404,379

Chief Financial Officer														
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed	
Community Services Administration														
Revenue														
11.00461.0461	Grant Community Capacity Building	(71,482)	(123,043)	(124,200)	(125,442)	(126,696)	(127,963)	(129,243)	(130,535)	(131,840)	(133,158)	(134,490)	(135,835)	
	Sub Total	(133,469)	(123,043)	(124,200)	(125,442)	(126,696)	(127,963)	(129,243)	(130,535)	(131,840)	(133,158)	(134,490)	(135,835)	
Expense														
11.03461.1210	Salaries and wages including on-costs	248,537	288,537	294,308	300,194	304,997	310,182	315,765	321,449	327,235	333,125	339,121	345,225	
11.03461.1807	Car and Bus Running Expenses	49,561	49,561	50,453	51,311	52,132	53,018	53,972	54,943	55,932	56,939	57,964	59,007	
	Sub Total	298,098	338,098	344,761	351,505	357,129	363,200	369,737	376,392	383,167	390,064	397,085	404,232	
Youth Services														
Revenue														
11.00550.0416	Grant - Youth Week	(1,924)	(2,287)	(2,308)	(2,331)	(2,354)	(2,378)	(2,402)	(2,426)	(2,450)	(2,475)	(2,500)	(2,525)	
11.00550.0433	Youth Programs and Youth Strategy	(5,056)	(5,056)	(5,104)	(5,155)	(5,207)	(5,259)	(5,312)	(5,365)	(5,419)	(5,473)	(5,528)	(5,583)	
	Sub Total	(6,980)	(7,343)	(7,412)	(7,486)	(7,561)	(7,637)	(7,714)	(7,791)	(7,869)	(7,948)	(8,028)	(8,108)	
Expense				-	-	-	-	-	-	-	-	-	-	
11.03550.1235	Youth Programs and Youth Strategy	6,784	6,784	6,906	7,023	7,135	7,256	7,387	7,520	7,655	7,793	7,933	8,076	
11.03550.1238	Youth Opps - L/Ridge	600	600	600	598	696	690	684	778	792	806	821	836	
11.03550.1248	Youth Programmes - Other	5,036	5,036	5,127	5,214	5,297	5,387	5,484	5,583	5,683	5,785	5,889	5,995	
11.03550.1470	Childrens Week	2,739	2,739	2,788	2,835	2,880	2,929	2,982	3,036	3,091	3,147	3,204	3,262	
11.03550.1471	Youth Centres Resources	2,198	2,198	2,238	2,276	2,312	2,351	2,393	2,436	2,480	2,525	2,570	2,616	
11.03550.1472	Youth Council & Leadership	6,707	6,707	6,828	6,944	7,055	7,175	7,304	7,435	7,569	7,705	7,844	7,985	
11.03550.1473	Youth Week Activities	4,911	4,911	4,999	5,084	5,165	5,253	5,348	5,444	5,542	5,642	5,744	5,847	
11.03550.1950	Working Expenses	6,996	6,996	7,122	7,243	7,359	7,484	7,619	7,756	7,896	8,038	8,183	8,330	
	Sub Total	35,971	35,971	36,608	37,217	37,899	38,525	39,201	39,988	40,708	41,441	42,188	42,947	
Vacation Care														
Revenue														
11.00543.0411	Grants - Walgett	(19,042)	(19,042)	(19,221)	(19,413)	(19,607)	(19,803)	(20,001)	(20,201)	(20,403)	(20,607)	(20,813)	(21,021)	
11.00546.0411	Grants- Collarenebri	(5,835)	(5,835)	(5,890)	(5,949)	(6,008)	(6,068)	(6,129)	(6,190)	(6,252)	(6,315)	(6,378)	(6,442)	
11.00547.0411	Grants- Grawin	(4,546)	(4,546)	(4,589)	(4,635)	(4,681)	(4,728)	(4,775)	(4,823)	(4,871)	(4,920)	(4,969)	(5,019)	
11.00548.0411	Grants- Lightning Ridge	(9,925)	(9,925)	(10,018)	(10,118)	(10,219)	(10,321)	(10,424)	(10,528)	(10,633)	(10,739)	(10,846)	(10,954)	
	Sub Total	(39,348)	(39,348)	(39,718)	(40,115)	(40,515)	(40,920)	(41,329)	(41,742)	(42,159)	(42,581)	(43,006)	(43,436)	
Expense														
11.03546.1522	Vacation Care -Walgett	25,793	25,793	26,257	26,703	27,130	27,591	28,088	28,594	29,109	29,633	30,166	30,709	
11.03546.1531	Vacation Care -Lightning Ridge	25,394	25,394	25,851	26,290	26,711	27,165	27,654	28,152	28,659	29,175	29,700	30,235	
11.03546.1532	Vacation Care -Collarenebri	18,725	18,725	19,062	19,386	19,696	20,031	20,392	20,759	21,133	21,513	21,900	22,294	
11.03546.1540	Vacation Care -Grawin	14,465	14,465	14,725	14,975	15,215	15,474	15,753	16,037	16,326	16,620	16,919	17,224	
	Sub Total	84,377	84,377	85,895	87,354	88,752	90,261	91,887	93,542	95,227	96,941	98,685	100,462	

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Youth Centres													
Expense													
11.03554.1522	Youth Centre - Walgett	68,396	68,396	69,627	70,811	71,944	73,167	74,484	75,825	77,190	78,579	79,993	81,433
11.03554.1531	Youth Centre - Lightning Ridge	68,396	68,396	69,627	70,811	71,944	73,167	74,484	75,825	77,190	78,579	79,993	81,433
11.03554.1532	Youth Centre - Collarenebri	67,130	67,130	68,338	69,500	70,612	71,812	73,105	74,421	75,761	77,125	78,513	79,926
	Lightning Ridge Ovals Hire			30,000	30,510	30,998	31,525	32,093	32,670	33,258	33,857	34,466	35,087
	Walgett PCYC			60,000	61,020	61,996	63,050	64,185	65,340	66,517	67,714	68,933	70,174
	Sub Total	203,922	203,922	297,592	302,652	307,494	312,721	318,351	324,082	329,916	335,854	341,898	348,052
Other Community Services													
Revenue													
11.00461.0425	Grant - Senior's Week/Festival	(612)	(612)	(618)	(624)	(630)	(636)	(642)	(648)	(654)	(661)	(668)	(675)
11.00461.0427	Grant - Specific Purpose (Carer's Week)	(305)	(305)	(308)	(311)	(314)	(317)	(320)	(323)	(326)	(329)	(332)	(335)
11.00461.0437	Drug Awareness Grants	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)	(33,000)
11.00461.0464	NAIDOC Public Awareness	(4,299)	(3,000)	(3,028)	(3,058)	(3,089)	(3,120)	(3,151)	(3,183)	(3,215)	(3,247)	(3,279)	(3,312)
	Lightning Ridge Oval Multi Purpose Centre			(10,000)	(10,100)	(10,201)	(10,303)	(10,406)	(10,510)	(10,615)	(10,721)	(10,829)	(10,937)
	Lightning Ridge Oval Multi Purpose Centre (Comm Serv Contrib)			(30,000)	(30,300)	(30,603)	(30,909)	(31,218)	(31,530)	(31,846)	(32,164)	(32,486)	(32,811)
11.00461.0919	Sundry Income and Contributions	(7,860)	(19,600)	(19,784)	(19,982)	(20,182)	(20,384)	(20,588)	(20,794)	(21,002)	(21,212)	(21,424)	(21,638)
	Sub Total	(46,076)	(56,517)	(96,738)	(97,375)	(98,019)	(98,669)	(99,325)	(99,988)	(100,658)	(101,334)	(102,017)	(102,707)
Expense													
11.01461.1283	Seniors Week	619	619	637	656	674	692	711	731	751	773	787	801
11.03545.2708	Drug Awareness Teams	24,179	52,197	52,381	52,597	52,819	53,003	53,193	53,584	54,492	54,492	54,492	54,492
11.03561.0100	Community Transport Initiatives	63,612	32,415	19,915	19,915	19,915	19,915	19,915	19,915	19,915	19,915	19,915	19,915
11.03561.1226	Contributions - Community Events - Toilet Hire	15,300	15,300	15,575	15,840	16,093	16,367	16,662	16,962	17,267	17,578	17,894	18,216
11.03561.1365	Contingent Expense	3,222	3,222	3,280	3,336	3,389	3,447	3,509	3,572	3,636	3,701	3,768	3,836
11.03561.1399	Community Emergency Strategies	0	2,000	2,036	2,071	2,104	2,140	2,179	2,218	2,258	2,299	2,340	2,382
11.03561.1400	Aboriginal Reconciliation Week Expense	528	528	538	547	556	565	575	585	596	607	618	629
11.03561.1445	Healthy Living Communities Expense	23,440	23,440	23,862	24,268	24,656	25,075	25,526	25,985	26,453	26,929	27,414	27,907
11.03561.1478	Harmony Day	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
11.03561.1479	Aboriginal Programs	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380
11.03561.1480	Community Projects	10,000	21,740	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Lightning Ridge MPC cleaning, maintenance & operation			25,000	25,425	25,832	26,271	26,744	27,225	27,715	28,214	28,722	29,239
	Lightning Ridge MPC depreciation			15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
11.03561.1511	Local Government Week	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	Sub Total	158,280	168,841	185,604	187,035	188,418	189,855	191,394	193,157	195,463	196,888	198,330	199,797

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Library Services													
Revenue													
11.00807.0775	Walgett Library - Photocopier Income	(55)	(55)	(57)	(59)	(61)	(63)	(65)	(67)	(69)	(71)	(73)	(76)
11.00808.0146	Grant - Library Subsidy	(60,950)	(59,610)	(60,170)	(60,772)	(61,380)	(61,994)	(62,614)	(63,240)	(63,872)	(64,511)	(65,156)	(65,808)
11.00808.0147	Grant - Library Priority Program	(19,890)	(20,000)	(20,188)	(20,390)	(20,594)	(20,800)	(21,008)	(21,218)	(21,430)	(21,644)	(21,860)	(22,079)
	Sub Total	(82,584)	(79,665)	(80,415)	(81,221)	(82,035)	(82,857)	(83,687)	(84,525)	(85,371)	(86,226)	(87,089)	(87,963)
Expense													
11.03808.0920	Revitalising Libraries	303	303	308	313	318	323	329	335	341	347	353	359
11.03808.1158	After School Homework Program	3,170	3,170	3,227	3,282	3,335	3,392	3,453	3,515	3,578	3,642	3,708	3,775
11.03808.1210	Salaries Wages and on-costs	211,415	211,415	215,643	219,956	223,475	227,274	231,365	235,530	239,770	244,086	248,480	252,953
11.03808.1215	Staff Training	1,048	1,048	1,069	1,090	1,107	1,126	1,146	1,167	1,188	1,209	1,231	1,253
11.03808.1482	Library Operations - Walgett	18,474	18,474	18,807	19,127	19,433	19,763	20,119	20,481	20,850	21,225	21,607	21,996
11.03808.1483	Library Operations - Lightning Ridge	10,933	10,933	11,130	11,319	11,500	11,696	11,907	12,121	12,339	12,561	12,787	13,017
11.03808.1484	Library Priority Programs	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658
11.03808.1532	Book Deposit Stations	6,013	6,013	6,121	6,225	6,325	6,433	6,549	6,667	6,787	6,909	7,033	7,160
11.03808.4950	Contribution to Regional Library	149,064	149,941	152,640	155,235	157,719	160,400	163,287	166,226	169,218	172,264	175,365	178,522
	Sub Total	418,078	418,955	426,603	434,205	440,870	448,065	455,813	463,700	471,729	479,901	488,222	496,693
Art and Culture													
Revenue													
11.00406.0139	Country Arts Support Program - Grants	(5,656)	(5,656)	(5,709)	(5,766)	(5,824)	(5,882)	(5,941)	(6,000)	(6,060)	(6,121)	(6,182)	(6,244)
11.00406.0159	Chickpea Book Income	(200)	(200)	(202)	(204)	(206)	(208)	(210)	(212)	(214)	(216)	(218)	(220)
11.00406.0630	Sundry Income	(2,086)	(2,086)	(2,106)	(2,127)	(2,148)	(2,169)	(2,191)	(2,213)	(2,235)	(2,257)	(2,280)	(2,303)
	Sub Total	(7,942)	(7,942)	(8,017)	(8,097)	(8,178)	(8,259)	(8,342)	(8,425)	(8,509)	(8,594)	(8,680)	(8,767)
Expense													
11.03563.1446	Chick Pea Book Costs	203	203	203	203	203	203	203	203	203	203	203	203
11.03563.1486	Waste to Art Program	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
11.03563.1487	Arts Development	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367
11.03563.1498	Art Across the Ages	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
11.03563.1488	Touring Performer Programs	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.03563.1489	International Women's Day	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
11.03563.1490	Arts & Cultural Events	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.03563.1491	Regional Arts Development - Outback Art	9,813	9,621	9,794	9,960	10,119	10,291	10,476	10,665	10,857	11,052	11,251	11,454
	Sub Total	30,083	29,891	30,064	30,230	30,389	30,561	30,746	30,935	31,127	31,322	31,521	31,724

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Collarenebri Agency													
Revenue													
11.00869.0623	PO Agency Commission	(62,510)	(71,510)	(72,182)	(72,904)	(73,633)	(74,369)	(75,113)	(75,864)	(76,623)	(77,389)	(78,163)	(78,945)
11.00869.0625	Countrylink Commission	(1,127)	(1,127)	(1,138)	(1,149)	(1,160)	(1,172)	(1,184)	(1,196)	(1,208)	(1,220)	(1,232)	(1,244)
11.00869.0626	Sale of Stamps and other goods	(40,565)	(59,565)	(60,125)	(60,726)	(61,333)	(61,946)	(62,565)	(63,191)	(63,823)	(64,461)	(65,106)	(65,757)
11.00869.0628	Sale of Overseas Stamps & Phone cards	(1,127)	(1,127)	(1,138)	(1,149)	(1,160)	(1,172)	(1,184)	(1,196)	(1,208)	(1,220)	(1,232)	(1,244)
11.00869.0661	Council Dwelling Rents	(13,500)	(13,500)	(13,627)	(13,763)	(13,901)	(14,040)	(14,180)	(14,322)	(14,465)	(14,610)	(14,756)	(14,904)
11.00869.0919	Sundry Income	(2,251)	(2,251)	(2,272)	(2,295)	(2,318)	(2,341)	(2,364)	(2,388)	(2,412)	(2,436)	(2,460)	(2,485)
	Sub Total	(121,080)	(149,080)	(150,482)	(151,986)	(153,505)	(155,040)	(156,590)	(158,157)	(159,739)	(161,336)	(162,949)	(164,579)
Expense													
11.03869.1210	Salaries and Wages and on-costs	146,549	146,549	149,480	152,470	154,910	157,543	160,379	163,266	166,205	169,197	172,243	175,343
11.03869.1266	Post Office Cost of Sales Stamps and other merchandise	31,555	45,555	46,375	47,163	47,918	48,733	49,610	50,503	51,412	52,337	53,279	54,238
11.03869.1493	Agency Running Costs	7,379	7,379	7,512	7,640	7,762	7,894	8,036	8,181	8,328	8,478	8,631	8,786
11.03869.4950	Internal Income from Tourism	(20,767)	(20,767)	(21,141)	(21,500)	(21,844)	(22,215)	(22,615)	(23,022)	(23,436)	(23,858)	(24,287)	(24,724)
	Sub Total	164,716	178,716	182,226	185,773	188,746	191,955	195,410	198,928	202,509	206,154	209,866	213,643
Lightning Ridge Agency													
Revenue													
11.00867.0621	Centrelink Agency Income	(67,790)	(67,790)	(68,427)	(69,111)	(69,802)	(70,500)	(71,205)	(71,917)	(72,636)	(73,362)	(74,096)	(74,837)
	Sub Total	(67,790)	(67,790)	(68,427)	(69,111)	(69,802)	(70,500)	(71,205)	(71,917)	(72,636)	(73,362)	(74,096)	(74,837)
Expense													
11.03867.1210	General Staff - Salaries & Wages	101,483	101,483	103,513	105,583	107,272	109,096	111,060	113,059	115,094	117,166	119,275	121,422
11.03867.1283	Operating Expenses	8,411	4,711	4,796	4,878	4,956	5,040	5,131	5,223	5,317	5,413	5,510	5,609
11.03867.1288	Office Expenses	0	1,600	1,629	1,657	1,684	1,713	1,744	1,775	1,807	1,840	1,873	1,907
11.03867.2033	Cleaning Services & Maintenance	0	2,100	2,138	2,174	2,209	2,247	2,287	2,328	2,370	2,413	2,456	2,500
11.03867.2115	Rental	21,212	24,212	24,648	25,067	25,468	25,901	26,367	26,842	27,325	27,817	28,318	28,828
	Sub Total	131,106	134,106	136,724	139,359	141,589	143,997	146,589	149,227	151,913	154,649	157,432	160,266
Store													
Revenue													
Expense													
11.03043.1412	Purchase Minor Tools & Equipment	5,576	5,576	5,676	5,772	5,864	5,964	6,071	6,180	6,291	6,404	6,519	6,636
11.03043.4005	Equipment Maintenance	10,546	10,546	10,736	10,919	11,094	11,283	11,486	11,693	11,903	12,117	12,335	12,557
11.03043.6200	Stores On - cost revenue	(90,609)	(90,609)	(92,240)	(93,808)	(95,309)	(96,929)	(98,674)	(100,450)	(102,258)	(104,099)	(105,973)	(107,881)
11.03053.3442	Operations	136,936	136,936	139,401	141,771	144,039	146,488	149,125	151,809	154,542	157,324	160,156	163,039
11.03402.4003	Depots - Collarenebri & Lightning Ridge	7,379	13,079	13,314	13,540	13,757	13,991	14,243	14,499	14,760	15,026	15,296	15,571
	Sub Total	69,828	75,528	76,887	78,194	79,445	80,797	82,251	83,731	85,238	86,772	88,333	89,922

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Corporate Services (Capital)													
Expense													
11.03402.2325	Loan Principal Repayments- Housing	48,460	48,460	50,509	52,526	54,672	56,931	59,263	-	-	-	-	-
11.10000.0034	Computer Equipment Replacement	23,000	23,000	23,000	24,000	24,000	25,000	25,000	26,000	26,000	27,000	27,000	27,000
11.10000.0035	Office Furniture & Equipment Replacement	16,000	16,000	16,000	10,000	10,000	11,000	11,000	12,000	12,000	13,000	13,000	13,000
	Sub Total	87,460	87,460	89,509	86,526	88,672	92,931	95,263	38,000	38,000	40,000	40,000	40,000
Recreational And Culture Capital Works													
Income													
11.00506.0373	Parks & Ovals - Grants			(676,000)	(90,000)	-	-	-	-	-	-	-	-
	Sub Total	(2,639,681)	(3,440,445)	(676,000)	(90,000)	0	0	0	0	0	0	0	0
Expense													
11.10000.0001	Swimming Pool - Walgett	50,000	50,000	-	-	-	-	-	60,000	-	-	40,000	-
11.10000.0098	WIP - Walgett Showground - Grandstand	0	421,000	-	-	-	-	-	100,000	-	-	50,000	-
11.10000.0125	Art & Culture Sculptures			-	-	-	-	-	70,000	-	70,000	-	-
11.10000.0128	Agency - Collarenebri	25,000	25,000	-	-	-	-	-	-	10,000	30,000	-	-
11.10000.0129	Collarenebri Housing			-	-	-	-	-	-	-	-	20,000	-
11.10000.0130	Collarenebri Tennis Club			-	-	-	-	-	-	25,000	-	-	-
11.10000.0131	Hall/Youth Centre - Collarenebri	248,314	248,314	-	-	-	-	-	-	-	-	50,000	-
11.10000.0132	Collarenebri Kindergarten			-	-	-	-	-	40,000	-	-	-	-
11.10000.0135	Lightning Ridge Community Space			-	-	-	-	-	-	80,000	-	-	-
11.10000.0136	Lightning Ridge Housing			-	-	-	-	-	25,000	-	30,000	-	-
11.10000.0138	Housing - Walgett	30,000	30,000	-	-	-	-	-	20,000	25,000	30,000	30,000	-
11.10000.0139	Walgett River - Viewing Platforms			-	-	-	-	-	50,000	-	-	-	-
11.10000.0141	Walgett - Administration Centre			-	-	-	-	-	-	150,000	150,000	-	-
11.10000.2200	Collarenebri Housing			15,000	-	-	-	-	-	-	-	-	-
11.10000.2201	Walgett Housing			29,000	-	-	-	-	-	-	-	-	-
11.10000.2202	Walgett Housing - Pool Managers Kitchen			12,000	-	-	-	-	-	-	-	-	-
11.10000.2203	Carinda Hall - Internal Painting			35,000	-	-	-	-	-	-	-	-	-
11.10000.2204	Collarenebri Tennis Club - Fence			17,000	-	-	-	-	-	-	-	-	-
11.10000.2205	Lightning Ridge Lions & Gem Parks - Picnic Shelters			10,000	-	-	-	-	-	-	-	-	-
11.10000.2207	Walgett - Gray Park - Cultural Garden			10,000	-	-	-	-	-	-	-	-	-
11.10000.2208	Burren Junction Bore Baths - Amenities			15,000	-	-	-	-	-	-	-	-	-
11.10000.2209	Burren Junction Sportsgrounds - Amenities			25,000	-	-	-	-	-	-	-	-	-
11.10000.2210	Walgett - Trevallion Park			20,000	-	-	-	-	-	-	-	-	-
11.10000.2211	Carinda Swimming Pool - Amenities			40,000	-	-	-	-	-	-	-	-	-
11.10000.2212	Walgett Swimming Pool - Entrance Refurbishment			25,000	-	-	-	-	-	-	-	-	-
11.10000.2213	Walgett Swimming Pool - Pool Drainage			75,000	-	-	-	-	-	-	-	-	-
11.10000.2235	Lightning Ridge - Mega Park Pandora Street			511,000	-	-	-	-	-	-	-	-	-
11.10000.2236	Lightning Ridge Bore Baths			400,000	-	-	-	-	-	-	-	-	-
11.10000.2300	Walgett Housing - Pool Managers Painting			-	35,000	-	-	-	-	-	-	-	-
11.10000.2301	Lightning Ridge Housing Painting			-	20,000	-	-	-	-	-	-	-	-
11.10000.2303	Walgett - Gray Park - Play Equipment			-	25,000	-	-	-	-	-	-	-	-
11.10000.2304	Art & Culture Sculptures			-	70,000	-	-	-	-	-	-	-	-
11.10000.2312	Burren Junction Bore Baths - Fence			-	20,000	-	-	-	-	-	-	-	-
11.10000.2313	Carinda Swimming Pool - Amenities			-	40,000	-	-	-	-	-	-	-	-
11.10000.2314	Collarenebri Pool - Entrance			-	90,000	-	-	-	-	-	-	-	-
11.10000.2400	Rowena Hall - Fence			-	-	30,000	-	-	-	-	-	-	-

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
11.10000.2401	Walgett Administration Centre - Front Garden			10,000	-	25,000	-	-	-	-	-	-	-
11.10000.2402	Walgett Administration Centre - Foyer/carpet/partitions			-	-	50,000	-	-	-	-	-	-	-
11.10000.2404	Lightning Ridge - Opal Park BBQ/Shelters			-	-	50,000	-	-	-	-	-	-	-
11.10000.2405	Lightning Ridge Lions and Gem Parks Shelters			-	-	10,000	-	-	-	-	-	-	-
11.10000.2406	Lightning Ridge - Spider Brown Oval - Amenities			-	-	45,000	-	-	-	-	-	-	-
11.10000.2419	Walgett Swimming Pool - Amenities			-	-	55,000	-	-	-	-	-	-	-
11.10000.2500	Lightning Ridge Housing Painting			-	-	-	20,000	-	-	-	-	-	-
11.10000.2502	Lightning Ridge - Spider Brown Oval - Lighting			-	-	-	100,000	-	-	-	-	-	-
11.10000.2503	Art & Culture Sculptures			-	-	-	70,000	-	-	-	-	-	-
11.10000.2504	Collarenebri Tennis Club - Amenities			-	-	-	90,000	-	-	-	-	-	-
11.10000.2505	Burren Junction Sportsgrounds - Kitchen Shed			-	-	-	130,000	-	-	-	-	-	-
11.10000.2506	Walgett River - Viewing Platforms			-	-	-	50,000	-	-	-	-	-	-
11.10000.2521	Carinda Swimming Pool - Amenities			-	-	35,000	-	-	-	-	-	-	-
11.10000.2600	Collarenebri Houses			-	-	-	-	20,000	-	-	-	-	-
11.10000.2604	Cemeteries			-	-	-	-	50,000	-	-	-	-	-
11.10000.2605	Lightning Ridge Community Space			-	-	-	-	50,000	-	-	-	-	-
11.10000.2606	Carinda Sportsground - Amenities			-	-	-	-	100,000	-	-	-	-	-
11.10000.2607	Collarenebri Parks			-	-	-	-	100,000	-	-	-	-	-
11.10000.2608	Lightning Ridge Spider Brown Oval - Bar Area			-	-	-	-	50,000	-	-	-	-	-
11.10000.2609	Walgett Showground - Bar Area			-	-	-	-	50,000	-	-	-	-	-
11.10000.3000	Walgett Showground - Pavilions Refurbishment			-	-	-	-	-	-	-	-	100,000	-
11.10000.3001	Lightning Ridge Depot Upgrade			-	-	-	-	-	-	-	-	250,000	150,000
11.10000.3100	Walgett Showground - Gordon Pavilion Refurbishment			-	-	-	-	-	-	-	-	-	200,000
11.10000.3101	Collarenebri Depot Upgrade			-	-	-	-	-	-	-	-	-	300,000
	Sub Total	3,188,859	6,257,668	1,249,000	300,000	300,000	460,000	420,000	365,000	290,000	310,000	540,000	650,000

Chief Financial Officer													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Reserve Movements													
Revenue													
11.00401.xxxx	Transfer from Reserves - Lightning Ridge Bore Baths			(200,000)	-	-	-	-	-	-	-	-	-
11.00805.9801	Transfer from Reserves - Internal Audit	(40,000)	(102,986)	(30,000)	-	-	-	-	-	-	-	-	-
	Sub Total	(475,000)	(2,256,636)	(230,000)	0	0	0	0	0	0	0	0	0
SUMMARY													
	OPERATIONAL (SURPLUS)/DEFICIT	5,865,024	6,150,218	5,979,832	6,064,551	6,199,146	6,215,380	6,373,757	6,465,577	6,494,810	6,590,402	6,753,703	6,846,733
	CAPITAL (SURPLUS)/DEFICIT	636,638	2,904,683	662,509	296,526	388,672	552,931	515,263	403,000	328,000	350,000	580,000	690,000
	RESERVE MOVEMENTS	(475,000)	(2,256,636)	(230,000)	0	0	0	0	0	0	0	0	0
	Corp & Comm Result (Profit)/Loss	6,026,662	6,798,265	6,412,341	6,361,077	6,587,818	6,768,311	6,889,020	6,868,577	6,822,810	6,940,402	7,333,703	7,536,733
	Operating Income	(994,390)	(1,115,135)	(1,150,551)	(1,161,173)	(1,171,902)	(1,182,793)	(1,193,793)	(1,205,109)	(1,216,538)	(1,228,080)	(1,239,740)	(1,251,522)
	Operating Expense	6,859,414	7,265,353	7,130,383	7,225,724	7,371,048	7,398,173	7,567,550	7,670,686	7,711,347	7,818,482	7,993,443	8,098,255
		5,865,024	6,150,218	5,979,832	6,064,551	6,199,146	6,215,380	6,373,757	6,465,577	6,494,810	6,590,402	6,753,703	6,846,733
	Capital Income	(2,639,681)	(3,440,445)	(676,000)	(90,000)	0	0	0	0	0	0	0	0
	Capital Expense	3,276,319	6,345,128	1,338,509	386,526	388,672	552,931	515,263	403,000	328,000	350,000	580,000	690,000
		636,638	2,904,683	662,509	296,526	388,672	552,931	515,263	403,000	328,000	350,000	580,000	690,000
	Reserve Income	(475,000)	(2,256,636)	(230,000)	0	0	0	0	0	0	0	0	0
	Reserve Expense	0	0	0	0	0	0	0	0	0	0	0	0
		(475,000)	(2,256,636)	(230,000)	0	0	0	0	0	0	0	0	0
	Net Result	6,026,662	6,798,265	6,412,341	6,361,077	6,587,818	6,768,311	6,889,020	6,868,577	6,822,810	6,940,402	7,333,703	7,536,733

Director, Planning & Regulatory Services														
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed	
Administration														
Revenue														
11.00422.0426	Heritage Advisor Grant	(2,288)	(6,000)	(6,056)	(6,117)	(6,178)	(6,240)	(6,302)	(6,365)	(6,429)	(6,493)	(6,558)	(6,624)	
11.00422.0428	Heritage Projects Grant	(5,139)	(5,500)	(5,552)	(5,608)	(5,664)	(5,721)	(5,778)	(5,836)	(5,894)	(5,953)	(6,013)	(6,073)	
11.00422.0919	Sundry Income	(3,378)	(3,378)	(3,410)	(3,444)	(3,478)	(3,513)	(3,548)	(3,583)	(3,619)	(3,655)	(3,692)	(3,729)	
	Sub Total	(10,805)	(14,878)	(15,018)	(15,169)	(15,320)	(15,474)	(15,628)	(15,784)	(15,942)	(16,101)	(16,263)	(16,426)	
Expense														
11.03857.1210	General Staff - Salaries & Wages	496,981	221,981	440,000	448,800	455,981	463,732	472,080	480,577	489,227	498,034	506,998	516,124	
11.03857.1220	Staff Replacement	0	75,000	-	-	-	-	-	-	-	-	-	-	
11.03857.1261	Travel and Accommodation	5,113	5,113	5,215	5,319	5,404	5,496	5,595	5,696	5,799	5,903	6,009	6,117	
11.03857.1288	Office Expenses	655	655	667	678	689	701	714	727	740	753	767	781	
11.03857.1501	Contract Inspections	51,000	51,000	51,918	52,801	53,646	54,558	55,540	56,540	57,558	58,594	59,649	60,723	
11.03857.1807	Plant Running Expenses	36,091	36,091	36,741	37,366	37,964	38,609	39,304	40,011	40,731	41,464	42,210	42,970	
11.03857.1810	Professional Equipment	1,640	1,640	1,670	1,698	1,725	1,754	1,786	1,818	1,851	1,884	1,918	1,953	
11.03857.1366	Consultancy Fees	0	200,000	50,000	50,850	51,664	52,542	53,488	54,450	55,431	56,428	57,444	58,478	
11.03857.2097	Legal Costs	15,300	15,300	15,575	15,840	16,093	16,367	16,662	16,962	17,267	17,578	17,894	18,216	
11.03857.2098	Heritage Advisor	5,800	12,000	12,216	12,424	12,623	12,838	13,069	13,304	13,543	13,787	14,035	14,288	
11.03857.2099	Heritage Projects	10,279	15,799	16,083	16,356	16,618	16,901	17,205	17,515	17,830	18,151	18,478	18,811	
11.03857.2237	Subscriptions - Journals & Publications	7,943	7,943	8,086	8,223	8,355	8,497	8,650	8,806	8,965	9,126	9,290	9,457	
11.03857.2807	GIS Maintenance/Licensing	21,054	21,054	21,433	21,797	22,146	22,522	22,927	23,340	23,760	24,188	24,623	25,066	
11.03857.2934	Local Environmental Plan Reviews	0	0	-	-	90,000	-	-	-	100,000	-	-	-	
	Sub Total	651,856	663,576	659,604	672,152	772,907	694,517	707,019	719,747	832,702	745,890	759,315	772,984	
Mining, Manufacturing & Construction														
Revenue														
11.00423.0513	Application - Construction Certificate	(6,139)	(7,072)	(7,138)	(7,209)	(7,281)	(7,354)	(7,428)	(7,502)	(7,577)	(7,653)	(7,730)	(7,807)	
11.00423.0518	Application - Development	(22,518)	(50,000)	(50,470)	(50,975)	(51,485)	(52,000)	(52,520)	(53,045)	(53,575)	(54,111)	(54,652)	(55,199)	
11.00423.0519	Drainage Diagrams	(3,602)	(3,602)	(3,636)	(3,672)	(3,709)	(3,746)	(3,783)	(3,821)	(3,859)	(3,898)	(3,937)	(3,976)	
11.00423.0522	Building Inspections	(14,171)	(19,171)	(19,351)	(19,545)	(19,740)	(19,937)	(20,136)	(20,337)	(20,540)	(20,745)	(20,952)	(21,162)	
11.00423.0533	Application - Complying Dev Cert	(5,628)	(5,628)	(5,681)	(5,738)	(5,795)	(5,853)	(5,912)	(5,971)	(6,031)	(6,091)	(6,152)	(6,214)	
11.00423.0534	Application - Activity	(15,762)	(13,762)	(13,891)	(14,030)	(14,170)	(14,312)	(14,455)	(14,600)	(14,746)	(14,893)	(15,042)	(15,192)	
11.00423.0540	Fees - Other Planning	0	(2,600)	(2,678)	(2,765)	(2,855)	(2,955)	(3,058)	(3,165)	(3,276)	(3,391)	(3,510)	(3,633)	
11.00423.0554	Certificate - Planning	(16,887)	(16,887)	(17,046)	(17,216)	(17,388)	(17,562)	(17,738)	(17,915)	(18,094)	(18,275)	(18,458)	(18,643)	
11.00423.0555	Certificate - Building	(3,378)	(3,378)	(3,410)	(3,444)	(3,478)	(3,513)	(3,548)	(3,583)	(3,619)	(3,655)	(3,692)	(3,729)	
11.00423.0557	Certificate - Outstanding Notices	(3,378)	(3,378)	(3,410)	(3,444)	(3,478)	(3,513)	(3,548)	(3,583)	(3,619)	(3,655)	(3,692)	(3,729)	
11.00423.0632	Agent Fee - Planfirst	(79)	(79)	(80)	(81)	(82)	(83)	(84)	(85)	(86)	(87)	(88)	(89)	
11.00423.0784	Commission - Long Service Levy	(1,402)	(1,402)	(1,415)	(1,429)	(1,443)	(1,457)	(1,472)	(1,487)	(1,502)	(1,517)	(1,532)	(1,547)	
	Sub Total	(92,944)	(126,959)	(128,206)	(129,548)	(130,904)	(132,285)	(133,682)	(135,094)	(136,524)	(137,971)	(139,437)	(140,920)	

Director, Planning & Regulatory Services														
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed	
Health														
Revenue														
11.00434.0562	Licences & Inspections - Other	(1,030)	(1,030)	(1,061)	(1,095)	(1,131)	(1,171)	(1,212)	(1,254)	(1,298)	(1,343)	(1,390)	(1,439)	
11.00434.0564	Licences & Inspections - Food	(674)	(674)	(680)	(687)	(694)	(701)	(708)	(715)	(722)	(729)	(736)	(743)	
	Sub Total	(1,704)	(1,704)	(1,741)	(1,782)	(1,825)	(1,872)	(1,920)	(1,969)	(2,020)	(2,072)	(2,126)	(2,182)	
Expense														
11.03434.2433	Noxious Weeds Contribution to CMCC	109,980	110,627	112,618	114,533	116,366	118,344	120,474	122,643	124,851	127,098	129,386	131,715	
11.03434.2755	Water Sampling	56,869	56,869	57,893	58,877	59,819	60,836	61,931	63,046	64,181	65,336	66,512	67,709	
	Sub Total	166,849	167,496	170,511	173,410	176,185	179,180	182,405	185,689	189,032	192,434	195,898	199,424	
Public order and safety														
Revenue														
11.00444.0585	Regulatory - Other Regulatory Fines	(816)	(816)	(840)	(867)	(895)	(926)	(958)	(992)	(1,027)	(1,063)	(1,100)	(1,139)	
11.00444.0588	Companion Animals Act - Commission	(5,580)	(5,580)	(5,632)	(5,688)	(5,745)	(5,802)	(5,860)	(5,919)	(5,978)	(6,038)	(6,098)	(6,159)	
11.00444.0591	Dog / Cat Microchip Implanting	(1,348)	(1,348)	(1,361)	(1,375)	(1,389)	(1,403)	(1,417)	(1,431)	(1,445)	(1,459)	(1,474)	(1,489)	
11.00444.0597	Dog / Cat Impounding Fee	(1,844)	(1,844)	(1,861)	(1,880)	(1,899)	(1,918)	(1,937)	(1,956)	(1,976)	(1,996)	(2,016)	(2,036)	
11.00444.0598	Collection Fines - Companion Animals	(5,076)	(5,076)	(1,000)	(1,010)	(857)	(866)	(875)	(884)	(893)	(902)	(911)	(920)	
11.00444.0599	Grants - Illegal Dumping	0	(14,000)	(14,132)	(14,273)	(14,416)	(14,560)	(14,706)	(14,853)	(15,002)	(15,152)	(15,304)	(15,457)	
	Sub Total	(14,664)	(28,664)	(24,826)	(25,093)	(25,201)	(25,475)	(25,753)	(26,035)	(26,321)	(26,610)	(26,903)	(27,200)	
Expense														
11.03442.1210	General Staff - Salaries & Wages	104,293	104,293	106,379	108,507	110,243	112,117	114,135	116,189	118,280	120,409	122,576	124,782	
	Additional Ranger Support			50,000	51,000	51,816	52,697	53,645	54,611	55,594	56,595	57,613	58,650	
11.03442.1781	Illegal Dumping and Litter Prevention	20,400	23,200	23,618	24,020	24,404	24,819	25,266	25,721	26,184	26,655	27,135	27,623	
11.03442.1782	CCTV Operations and Maintenance	5,286	5,286	5,381	5,472	5,560	5,655	5,757	5,861	5,966	6,073	6,182	6,293	
11.03442.1784	Responsible Pet Ownership	11,991	11,991	12,207	12,415	12,614	12,828	13,059	13,294	13,533	13,777	14,025	14,277	
11.03442.1788	Infringement Processing Fee/Fines	1,097	1,097	1,117	1,136	1,154	1,174	1,195	1,217	1,239	1,261	1,284	1,307	
11.03442.1807	Plant Running Expenses	46,248	46,248	47,080	47,880	48,646	49,473	50,364	51,271	52,194	53,133	54,089	55,063	
11.03442.2622	Walgett Pound Running Costs	18,218	18,218	18,546	18,861	19,163	19,489	19,840	20,197	20,561	20,931	21,308	21,692	
11.03442.3056	Purchase - Tools & Equipment	1,640	1,640	1,670	1,698	1,725	1,754	1,786	1,818	1,851	1,884	1,918	1,953	
11.03445.2735	Ordinance - Derelict Vehicles	2,150	2,150	2,189	2,226	2,262	2,300	2,341	2,383	2,426	2,470	2,514	2,559	
	Sub Total	211,323	214,123	268,187	273,215	277,587	282,306	287,388	292,562	297,828	303,188	308,644	314,199	
Public Cemeteries														
Revenue														
11.00503.0566	Burial and Internment Fees	(54,312)	(74,312)	(75,011)	(75,761)	(76,519)	(77,284)	(78,057)	(78,838)	(79,626)	(80,422)	(81,226)	(82,038)	
11.00503.0802	Cemetery Plaques	(5,621)	(5,621)	(5,674)	(5,731)	(5,788)	(5,846)	(5,904)	(5,963)	(6,023)	(6,083)	(6,144)	(6,205)	
	Sub Total	(59,933)	(79,933)	(80,685)	(81,492)	(82,307)	(83,130)	(83,961)	(84,801)	(85,649)	(86,505)	(87,370)	(88,243)	
Expenses														
11.01604.3973	Cemeteries	87,348	107,348	109,280	111,138	112,916	114,836	116,903	119,007	121,149	123,330	125,550	127,810	
	Sub Total	87,348	107,348	109,280	111,138	112,916	114,836	116,903	119,007	121,149	123,330	125,550	127,810	

Director, Planning & Regulatory Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Capital -Expenditure													
Revenue													
11.00503.0008	Grant - Stronger Country Communities	0	(402,966)	-	-	-	-	-	-	-	-	-	-
	Sub Total	0	(402,966)	0	0	0	0	0	0	0	0	0	0
Expense													
11.10000.0018	Walgett Cemetery SCC Grant expenditure	0	484,128	-	-	-	-	-	-	-	-	-	-
11.10000.0154	Walgett Animal Pound	0	218,750	-	-	-	-	-	-	-	-	-	-
	Sub Total	0	702,878	0	0	0	0	0	0	0	0	0	0
Reserve Movements													
Revenue													
11.00444.9801	Transfer from Reserve - Walgett Animal Pound	0	(218,750)	-	-	-	-	-	-	-	-	-	-
11.00444.9808	Transfer from Reserves - Responsible Pet Ownership	0	(9,200)	-	-	-	-	-	-	-	-	-	-
11.00503.9808	Transfer from Reserves - Unspent Grant SCC Grant Walgett Cem	0	(108,801)	-	-	-	-	-	-	-	-	-	-
	Sub Total	0	(336,751)	0	0	0	0	0	0	0	0	0	0
Expense													
11.03434.9919	Transfer to Reserves - Demolition/Health	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
11.03442.9919	Transfer to Reserves - Animal Impound	43,750	43,750	-	-	-	-	-	-	-	-	-	-
	Sub Total	58,750	58,750	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
SUMMARY													
	OPERATIONAL (SURPLUS)/DEFICIT	937,326	900,405	957,106	976,831	1,084,038	1,012,603	1,032,772	1,053,322	1,174,255	1,095,583	1,117,309	1,139,447
	CAPITAL (SURPLUS)/DEFICIT	0	299,912	0	0	0	0	0	0	0	0	0	0
	RESERVE MOVEMENTS	58,750	(278,001)	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	Plan&Regs Result (Profit)/Loss	996,076	922,316	972,106	991,831	1,099,038	1,027,603	1,047,772	1,068,322	1,189,255	1,110,583	1,132,309	1,154,447
	Operating Income	(180,050)	(252,138)	(250,476)	(253,084)	(255,557)	(258,236)	(260,944)	(263,683)	(266,456)	(269,259)	(272,099)	(274,971)
	Operating Expense	1,117,376	1,152,543	1,207,582	1,229,915	1,339,595	1,270,839	1,293,716	1,317,005	1,440,711	1,364,842	1,389,408	1,414,418
		937,326	900,405	957,106	976,831	1,084,038	1,012,603	1,032,772	1,053,322	1,174,255	1,095,583	1,117,309	1,139,447
	Capital Income	0	(402,966)	-	-	-	-	-	-	-	-	-	-
	Capital Expense	0	702,878	-	-	-	-	-	-	-	-	-	-
		0	299,912	0	0	0	0	0	0	0	0	0	0
	Reserve Income	0	(336,751)	-	-	-	-	-	-	-	-	-	-
	Reserve Expenditure	58,750	58,750	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
		58,750	(278,001)	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
	Net Result	996,076	922,316	972,106	991,831	1,099,038	1,027,603	1,047,772	1,068,322	1,189,255	1,110,583	1,132,309	1,154,447

Director, Planning & Regulatory Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Waste Fund - Revenue													
Revenue													
21.00011.0051	5502 Garbage Charge - User	(1,147,532)	(1,141,802)	(1,176,056)	(1,214,278)	(1,253,742)	(1,297,623)	(1,343,040)	(1,390,046)	(1,438,698)	(1,489,052)	(1,541,169)	(1,595,110)
21.00011.0054	5496 Garbage Charge - Availability	(288,668)	(284,846)	(293,391)	(302,926)	(312,771)	(323,718)	(335,048)	(346,775)	(358,912)	(371,474)	(384,476)	(397,933)
21.00011.0067	Garbage Interest	(12,769)	(4,769)	(4,912)	(5,072)	(5,237)	(5,420)	(5,610)	(5,806)	(6,009)	(6,219)	(6,437)	(6,662)
21.00011.0104	Pension Rebate Write-Off	44,530	43,826	45,141	46,608	48,123	49,807	51,550	53,354	55,221	57,154	59,154	61,224
21.00011.0193	Interest Received from Investments	(29,829)	(15,829)	(15,829)	(15,829)	(16,709)	-	-	-	-	-	-	-
21.00011.0451	Pension Rate Subsidy	(24,754)	(21,922)	(22,128)	(22,349)	(22,572)	(22,798)	(23,026)	(23,256)	(23,489)	(23,724)	(23,961)	(24,201)
21.00011.0535	Fees & Charges - Walgett Landfill	(58,710)	(58,710)	(60,471)	(62,436)	(64,465)	(66,721)	(69,056)	(71,473)	(73,975)	(76,564)	(79,244)	(82,018)
21.00011.0536	Fees & Charges - Lightning Ridge Landfill	(5,150)	(5,150)	(5,305)	(5,477)	(5,655)	(5,853)	(6,058)	(6,270)	(6,489)	(6,716)	(6,951)	(7,194)
21.00011.0583	Sales - Recyclable Materials	(8,066)	(10,711)	(10,812)	(10,920)	(11,029)	(11,139)	(11,250)	(11,363)	(11,477)	(11,592)	(11,708)	(11,825)
21.00011.0584	Fines Collected	(67)	(242)	(249)	(257)	(265)	(274)	(284)	(294)	(304)	(315)	(326)	(337)
21.00011.0781	Sales - Sulo Bins	(8,746)	(8,746)	(9,008)	(9,301)	(9,603)	(9,939)	(10,287)	(10,647)	(11,020)	(11,406)	(11,805)	(12,218)
21.00011.0782	Grant - NetWaste	(8,160)	(8,160)	(8,237)	(8,319)	(8,402)	(8,486)	(8,571)	(8,657)	(8,744)	(8,831)	(8,919)	(9,008)
21.00011.8000	Council Property Rating Offset Account	34,709	37,816	38,950	40,216	41,523	42,976	44,480	46,037	47,648	49,316	51,042	52,828
21.04801.2038	Rates - Write Off	1,165	2,164	1,200	1,239	1,279	1,324	1,370	1,418	1,468	1,519	1,572	1,627
21.04801.2039	Interest - Write-off	603	603	621	641	662	685	709	734	760	787	815	844
	Sub Total	(1,511,444)	(1,476,478)	(1,520,486)	(1,568,460)	(1,618,863)	(1,657,179)	(1,714,121)	(1,773,044)	(1,834,020)	(1,897,117)	(1,962,413)	(2,029,983)
Operational - WALGETT													
21.04801.2041	Depreciation	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
21.04801.2238	Memberships	4,198	4,198	4,274	4,347	4,417	4,492	4,573	4,655	4,739	4,824	4,911	4,999
21.04801.2460	Technical and Supervision	2,185	2,185	2,224	2,262	2,298	2,337	2,379	2,422	2,466	2,510	2,555	2,601
21.04801.3868	Purchase - Sulo Bins - Public sales	3,827	3,827	3,896	3,962	4,025	4,093	4,167	4,242	4,318	4,396	4,475	4,556
21.04801.3882	Purchase - Sulo Bins - Council	2,908	5,908	2,960	3,010	3,058	3,110	3,166	3,223	3,281	3,340	3,400	3,461
21.04801.3883	Community DWM Collections (Roadside Skips)	27,936	27,936	28,439	28,922	29,385	29,885	30,423	30,971	31,528	32,096	32,674	33,262
21.04801.4031	Engineering Administration - Internal	111,074	111,074	113,073	114,995	116,835	118,821	120,960	123,137	125,353	127,609	129,906	132,244
21.04801.4067	Walgett Landfill Contract	416,160	409,872	415,344	422,405	429,163	436,459	444,315	452,313	460,455	468,743	477,180	485,769
21.04801.4068	Kerbside DWM Collections (MGBs)	190,694	190,694	194,126	197,426	200,585	203,995	207,667	211,405	215,210	219,084	223,028	227,043
21.04801.4069	EPA Monitoring System	30,600	30,600	31,151	31,681	32,188	32,735	33,324	33,924	34,535	35,157	35,790	36,434
21.04801.4072	Hazardous Waste - Operations	8,457	8,457	8,609	8,755	8,895	9,046	9,209	9,375	9,544	9,716	9,891	10,069
21.04801.4088	Landfill Maintenance - Council Cost	20,663	20,663	21,035	21,393	21,735	22,104	22,502	22,907	23,319	23,739	24,166	24,601
21.04801.4090	Walgett Tyre Shredding	10,000	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
21.04801.4091	Green Waste Mulching	10,000	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
	Sub Total	1,011,164	1,007,876	1,017,953	1,032,326	1,046,084	1,060,935	1,076,929	1,093,210	1,109,784	1,126,656	1,143,832	1,161,317

<u>Director, Planning & Regulatory Services</u>													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Operational - LIGHTNING RIDGE													
21.04801.2029	Waste Crushing	60,000	60,000	70,000	30,000	-	-	-	-	-	-	-	-
21.04801.4073	Lightning Ridge Landfill Contract	392,033	192,648	399,090	405,875	412,369	419,379	426,928	434,613	442,436	450,400	458,507	466,760
21.04801.4074	Skips Waste Collection	70,108	70,108	71,370	72,583	73,744	74,998	76,348	77,722	79,121	80,545	81,995	83,471
21.04801.4092	Landfill Maintenance - Council Cost	20,071	20,071	20,432	20,779	21,111	21,470	21,856	22,249	22,649	23,057	23,472	23,894
21.04801.4093	Lightning Ridge Tyre Shredding	10,000	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
21.04801.4094	Green Waste Mulching	10,000	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
Sub Total		562,212	362,827	581,252	549,943	528,262	537,243	546,914	556,758	566,780	576,982	587,368	597,941
Operational - COLLARENEBRI													
21.04801.1532	Collarenebri Waste Collection Operations	27,056	37,056	37,723	38,364	38,978	39,641	40,355	41,081	41,820	42,573	43,339	44,119
21.04801.4076	Collarenebri Tyre Shredding	4,071	4,638	4,721	4,801	4,878	4,961	5,050	5,141	5,234	5,328	5,424	5,522
Sub Total		31,127	41,694	42,444	43,165	43,856	44,602	45,405	46,222	47,054	47,901	48,763	49,641
Operational - VILLAGES and SHIRE WIDE													
21.04801.1501	Consultant Fees	0	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
21.04801.1533	Carinda Tip Operations	20,400	20,400	20,767	21,120	21,458	21,823	22,216	22,616	23,023	23,437	23,859	24,288
21.04801.1534	Burren Junction Tip Operations	20,397	160,397	30,000	30,510	30,998	31,525	32,093	32,670	33,258	33,857	34,466	35,087
21.04801.1536	Rowena Tip Operations	20,400	20,400	20,767	21,120	21,458	21,823	22,216	22,616	23,023	23,437	23,859	24,288
21.04801.1539	Come by Chance Tip Operations	9,525	9,525	9,696	9,861	10,019	10,189	10,372	10,559	10,749	10,942	11,139	11,340
21.04801.1541	Clean-up Campaign			40,000	-	45,000	-	50,000	-	55,000	-	60,000	-
21.04801.1560	Village Tyre Shredding	3,040	3,040	3,095	3,148	3,198	3,252	3,311	3,371	3,432	3,494	3,557	3,621
21.04801.1562	Grawin Landfill Operations	0	60	61	62	63	64	65	66	67	68	69	70
	Landfill Attendant			90,000	91,800	93,269	94,854	96,562	98,300	100,069	101,871	103,704	105,571
21.04802.4958	Remediation/Rehabilitation Costs	0	72,330	73,632	74,884	76,082	77,375	78,768	80,186	81,629	83,098	84,594	86,117
Sub Total		73,762	296,152	298,198	262,858	312,064	271,604	326,493	281,471	341,538	291,694	356,945	302,290

Director, Planning & Regulatory Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
CAPITAL													
Income													
21.00011.0334	Waste Less Recycle More Initiative	(60,000)	(60,000)	(60,000)	-	-	-	-	-	-	-	-	-
	Sub total	(60,000)	(592,760)	(60,000)	0	0	0	0	0	0	0	0	0
Expenditure													
21.04804.1522	Walgett Capital Works			-	-	1,284,489	-	-	-	-	-	-	-
21.04804.1530	DWM Strategy Implementation	60,000	60,000	60,000	-	-	-	-	-	-	-	-	-
21.04804.1577	Small Landfills Equipment			200,000	-	-	-	-	-	-	-	-	-
	Sub Total	60,000	838,083	260,000	0	1,284,489	0	0	0	0	0	0	0
Reserve Movements													
Revenue													
21.00011.9802	Transfer from Reserves - Capital	0	(25,898)	(160,000)	-	(1,027,591)	-	-	-	-	-	-	-
	Sub Total	0	(263,036)	(160,000)	0	(1,027,591)	0	0	0	0	0	0	0
Expense													
21.04802.9919	Transfer to Reserves - L/Ridge	403	0	-	-	-	-	-	-	-	-	-	-
	Sub Total	403	0	0	0	0	0	0	0	0	0	0	0
SUMMARY													
	OPERATIONAL (SURPLUS)/DEFICIT	166,821	232,071	419,361	319,832	311,403	257,205	281,620	204,617	231,136	146,116	174,495	81,206
	CAPITAL (SURPLUS)/DEFICIT	0	245,323	200,000	0	1,284,489	0	0	0	0	0	0	0
	RESERVE MOVEMENTS	403	(263,036)	(160,000)	0	(1,027,591)	0	0	0	0	0	0	0
	WASTE FUND RESULT (SURPLUS)/DEFICIT	167,224	214,358	459,361	319,832	568,301	257,205	281,620	204,617	231,136	146,116	174,495	81,206
	Operating Income	(1,511,444)	(1,476,478)	(1,520,486)	(1,568,460)	(1,618,863)	(1,657,179)	(1,714,121)	(1,773,044)	(1,834,020)	(1,897,117)	(1,962,413)	(2,029,983)
	Operating Expense	1,678,265	1,708,549	1,939,847	1,888,292	1,930,266	1,914,384	1,995,741	1,977,661	2,065,156	2,043,233	2,136,908	2,111,189
		166,821	232,071	419,361	319,832	311,403	257,205	281,620	204,617	231,136	146,116	174,495	81,206
	Capital Income	(60,000)	(592,760)	(60,000)	-	-	-	-	-	-	-	-	-
	Capital Expense	60,000	838,083	260,000	-	1,284,489	-	-	-	-	-	-	-
		0	245,323	200,000	-	1,284,489	-	-	-	-	-	-	-
	Reserve Income	0	(263,036)	(160,000)	-	(1,027,591)	-	-	-	-	-	-	-
	Reserve Expense	403	0	-	-	-	-	-	-	-	-	-	-
		403	(263,036)	(160,000)	-	(1,027,591)	-	-	-	-	-	-	-
	Net Result	167,224	214,358	459,361	319,832	568,301	257,205	281,620	204,617	231,136	146,116	174,495	81,206

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Engineering Administration													
Revenue													
11.00201.0390	Inspections - Driveways	(515)	(515)	(530)	(547)	(565)	(585)	(605)	(626)	(648)	(671)	(694)	(718)
11.00201.0919	Sundry Income	(553)	(553)	(558)	(564)	(570)	(576)	(582)	(588)	(594)	(600)	(606)	(612)
11.00221.0755	Sale of Surplus Materials	0	(610)	(616)	(622)	(628)	(634)	(640)	(646)	(652)	(659)	(666)	(673)
	Sub Total	(1,068)	(1,678)	(1,704)	(1,733)	(1,763)	(1,795)	(1,827)	(1,860)	(1,894)	(1,930)	(1,966)	(2,003)
Expense													
11.02201.1058	Softwares (Reflect, Rapid Plan and Civil 3D)	23,494	23,494	23,917	24,324	24,713	25,133	25,585	26,046	26,515	26,992	27,478	27,973
11.02201.1210	Salaries & Wages - Administration	701,713	701,713	715,747	730,062	741,743	754,353	767,931	781,754	795,826	810,151	824,734	839,579
11.02201.1243	Asset Management Plan Revisions	30,498	30,498	31,047	31,575	32,080	32,625	33,212	33,810	34,419	35,039	35,670	36,312
11.02201.1267	Meeting Expenses	36,681	36,681	37,341	37,976	38,584	39,240	39,946	40,665	41,397	42,142	42,901	43,673
11.02201.1501	Consultant Fees	130,600	130,600	31,151	31,681	32,188	32,735	33,324	33,924	34,535	35,157	35,790	36,434
11.02201.1807	Plant Running Expenses	64,599	64,599	65,762	66,880	67,950	69,105	70,349	71,615	72,904	74,216	75,552	76,912
11.02201.2001	Advertising & Publicity	1,038	1,038	1,057	1,075	1,092	1,111	1,131	1,151	1,172	1,193	1,214	1,236
11.02201.2097	Legal Expenses	2,114	2,114	2,152	2,189	2,224	2,262	2,303	2,344	2,386	2,429	2,473	2,518
11.02201.2237	Subscriptions - Journals/Publications	13,557	13,557	13,801	14,036	14,261	14,503	14,764	15,030	15,301	15,576	15,856	16,141
11.02201.3056	Purchase Minor Tools & Equipment	7,079	7,079	7,206	7,329	7,446	7,573	7,709	7,848	7,989	8,133	8,279	8,428
11.03401.2210	Valuation Fee	18,360	18,360	-	30,000	-	30,998	31,556	-	32,702	-	33,890	34,500
	Sub Total	1,029,733	1,029,733	929,181	977,127	962,281	1,009,638	1,027,810	1,014,187	1,065,146	1,051,028	1,103,837	1,123,706
Depot Operations													
Expense													
11.01601.4003	Depots - Lightning Ridge & Collarenebri	43,550	43,550	44,334	45,088	45,809	46,588	47,427	48,281	49,150	50,035	50,936	51,853
11.03057.3452	Loan interest - New Depot			-	66,320	63,923	61,442	58,873	56,213	53,458	50,606	47,652	44,594
11.03053.4001	Depot - Walgett	17,132	17,132	17,440	17,736	18,020	18,326	18,656	18,992	19,334	19,682	20,036	20,397
	Sub Total	60,682	60,682	61,774	129,144	127,752	126,356	124,956	123,486	121,942	120,323	118,624	116,844
Urban Stormwater Drainage													
Expense													
11.01602.2041	Depreciation	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964
	Sub Total	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964	169,964
Environmental Protection													
Expense													
11.01603.1618	Sealed Roads Sweeping	163,995	163,995	166,947	169,785	172,502	175,435	178,593	181,808	185,081	188,412	191,803	195,255
11.01603.1619	Cesspit Cleaning Maintenance	29,520	29,520	30,051	30,562	31,051	31,579	32,147	32,726	33,315	33,915	34,525	35,146
11.01603.2738	Sealed Roads - Litter Control	152,512	152,512	155,257	157,896	160,422	163,149	166,086	169,076	172,119	175,217	178,371	181,582
11.01603.3982	Walgett Levee Maintenance	32,707	32,707	33,296	33,862	34,404	34,989	35,619	36,260	36,913	37,577	38,253	38,942
	Sub Total	378,734	378,734	385,551	392,105	398,379	405,152	412,445	419,870	427,428	435,121	442,952	450,925

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Recreation & Culture													
Income													
11.00305.0720	Burren Junction Pool Income	(2,575)	(2,575)	(2,652)	(2,738)	(2,827)	(2,926)	(3,028)	(3,134)	(3,244)	(3,358)	(3,476)	(3,598)
11.00431.0925	Carinda Pool	0	(2,000)	(2,060)	(2,127)	(2,196)	(2,273)	(2,353)	(2,435)	(2,520)	(2,608)	(2,699)	(2,793)
11.00431.0930	Burren Junction Pool	0	(3,000)	(3,090)	(3,190)	(3,294)	(3,409)	(3,528)	(3,651)	(3,779)	(3,911)	(4,048)	(4,190)
11.00504.1720	Burren Junction Bore Baths Camping Fees	(44,290)	(44,290)	(45,619)	(47,102)	(48,633)	(50,335)	(52,097)	(53,920)	(55,807)	(57,760)	(59,782)	(61,874)
	Sub Total	(46,865)	(51,865)	(53,421)	(55,157)	(56,950)	(58,943)	(61,006)	(63,140)	(65,350)	(67,637)	(70,005)	(72,455)
Expenses													
11.03052.2041	Depreciation	89,816	89,816	89,816	89,816	89,816	89,816	89,816	89,816	89,816	89,816	89,816	89,816
11.03052.3938	Walgett Ovals (1,2,3)	98,580	98,580	100,354	102,060	103,693	105,456	107,354	109,286	111,253	113,256	115,295	117,370
11.03052.3939	Lightning Ridge Ovals (Spider Brown Oval)	53,906	53,906	54,876	55,809	56,702	57,666	58,704	59,761	60,837	61,932	63,047	64,182
11.03052.3965	Burren Junction Swimming Pool	40,800	40,800	41,534	42,240	42,916	43,646	44,432	45,232	46,046	46,875	47,719	48,578
11.03052.3976	Parks & Reserves	382,258	382,258	389,139	395,754	402,086	408,921	416,282	423,775	431,403	439,168	447,073	455,120
11.03052.3978	Other Sporting Fields/Ovals	238,091	238,091	242,377	246,497	250,441	254,698	259,283	263,950	268,701	273,538	278,462	283,474
11.03052.3980	Swimming Pools & Bore Baths Grounds	11,148	11,148	11,349	11,542	11,727	11,926	12,141	12,360	12,582	12,808	13,039	13,274
11.03052.3987	Swimming Pool - Walgett - Maintenance	88,321	143,321	159,826	162,543	165,144	167,951	170,974	174,052	177,185	180,374	183,621	186,926
11.03052.3988	Swimming Pool - Carinda	49,757	49,757	50,653	51,514	52,338	53,228	54,186	55,161	56,154	57,165	58,194	59,241
11.03052.3989	Swimming Pool - Collarenebri - Maintenance	40,800	40,800	41,534	42,240	42,916	43,646	44,432	45,232	46,046	46,875	47,719	48,578
11.03052.4037	Bore Baths - Walgett	11,117	41,117	41,857	42,569	43,250	43,985	44,777	45,583	46,403	47,238	48,088	48,954
11.03052.4038	Bore Baths - Lightning Ridge	83,824	83,824	85,333	86,784	88,173	89,672	91,286	92,929	94,602	96,305	98,038	99,803
11.03052.4039	Bore Baths - Burren Junction	45,900	85,900	87,446	88,933	90,356	91,892	93,546	95,230	96,944	98,689	100,465	102,273
	Sub Total	1,234,318	1,359,318	1,396,094	1,418,301	1,439,558	1,462,503	1,487,213	1,512,367	1,537,972	1,564,039	1,590,576	1,617,589

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Emergency Services (RFS and SES)													
Revenue													
11.00565.0506	RFS Fire Hazard Reduction	(32,639)	(59,460)	(60,019)	(60,619)	(61,225)	(61,837)	(62,455)	(63,080)	(63,711)	(64,348)	(64,991)	(65,641)
11.00565.0512	Grant - Emergency Services Levy (ESL)	(39,941)	(117,680)	(78,046)	(78,826)	(79,614)	(80,410)	(81,214)	(82,026)	(82,846)	(83,674)	(84,511)	(85,356)
	Sub Total	(72,580)	(177,140)	(138,065)	(139,445)	(140,839)	(142,247)	(143,669)	(145,106)	(146,557)	(148,022)	(149,502)	(150,997)
Expense													
11.03565.2245	RFS Expense Not Claimable	8,062	8,062	8,207	8,347	8,481	8,625	8,780	8,938	9,099	9,263	9,430	9,600
11.03565.1288	Office Expenses	2,187	2,187	2,226	2,264	2,300	2,339	2,381	2,424	2,468	2,512	2,557	2,603
11.03565.1703	RFS Claimable Fire Hazard Reduction	32,640	59,461	60,019	60,619	61,225	61,837	62,455	63,080	63,711	64,348	64,991	65,641
11.03565.3204	SES Reimbursable Expenses	32,800	32,800	33,390	33,958	34,501	35,088	35,720	36,363	37,018	37,684	38,362	39,053
11.03565.3955	Contribution to RFS	263,421	368,652	269,163	273,739	278,119	282,847	287,938	293,121	298,397	303,768	309,236	314,802
11.03565.3957	Subsidy Town Fire Brigades	43,096	49,920	46,264	47,050	47,803	48,616	49,491	50,382	51,289	52,212	53,152	54,108
11.03566.2245	SES - Sundry Expenses	11,301	11,301	11,504	11,700	11,887	12,089	12,307	12,529	12,755	12,985	13,219	13,457
11.03566.3954	Contribution - SES Emergency Service Levy	9,283	11,698	8,723	8,871	9,013	9,166	9,331	9,499	9,670	9,844	10,022	10,202
	Sub Total	402,790	544,081	439,496	446,549	453,329	460,607	468,403	476,336	484,407	492,616	500,968	509,467
Transport and Communication													
Revenue													
11.00141.0922	Aerodromes - Walgett	(12,407)	(12,407)	(12,524)	(12,649)	(12,775)	(12,903)	(13,032)	(13,162)	(13,294)	(13,427)	(13,561)	(13,697)
	Sub Total	(12,407)	(12,407)	(12,524)	(12,649)	(12,775)	(12,903)	(13,032)	(13,162)	(13,294)	(13,427)	(13,561)	(13,697)
Expenses													
11.01410.3970	Aerodrome Grounds	214,995	214,995	218,865	222,586	226,147	229,991	234,131	238,345	242,635	247,002	251,448	255,974
11.01420.1659	Tree Removal Program	27,503	27,503	27,998	28,474	28,930	29,422	29,952	30,491	31,040	31,599	32,168	32,747
11.01420.2326	Aerodrome Interest Paid	14,497	14,497	7,783	1,263	-	-	-	-	-	-	-	-
11.01420.3974	Footpaths Maintenance	58,681	58,681	59,737	60,753	61,725	62,774	63,904	65,054	66,225	67,417	68,631	69,866
11.01420.3975	Parking Areas	15,746	15,746	16,029	16,301	16,562	16,844	17,147	17,456	17,770	18,090	18,416	18,747
11.01420.3979	Street Lighting	163,995	163,995	166,947	169,785	172,502	175,435	178,593	181,808	185,081	188,412	191,803	195,255
11.03052.3983	Radio & Television Transmitters	3,138	3,138	3,194	3,248	3,300	3,356	3,416	3,477	3,540	3,604	3,669	3,735
	Sub Total	498,555	498,555	500,553	502,410	509,166	517,822	527,143	536,631	546,291	556,124	566,135	576,324

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Fleet Operations													
Revenue													
11.00812.0801	Plant Leaseback Contributions	(54,629)	(54,629)	(55,143)	(55,694)	(56,251)	(56,814)	(57,382)	(57,956)	(58,536)	(59,121)	(59,712)	(60,309)
11.00812.0919	Sundry Income	(3,975)	(3,975)	(4,012)	(4,052)	(4,093)	(4,134)	(4,175)	(4,217)	(4,259)	(4,302)	(4,345)	(4,388)
11.00812.0958	Diesel Fuel Rebate	(84,439)	(127,439)	(128,637)	(129,923)	(131,222)	(132,534)	(133,859)	(135,198)	(136,550)	(137,916)	(139,295)	(140,688)
	Sub Total	(143,043)	(186,043)	(187,792)	(189,669)	(191,566)	(193,482)	(195,416)	(197,371)	(199,345)	(201,339)	(203,352)	(205,385)
Expense													
11.00812.0951	Plant Hire Charges - Internal Transfer	(3,742,279)	(3,742,279)	(3,409,640)	(3,467,604)	(3,523,086)	(3,582,978)	(3,647,472)	(3,713,126)	(3,779,962)	(3,848,001)	(3,917,265)	(3,987,776)
11.03400.1261	Travelling & Accommodation	2,114	2,114	2,152	2,189	2,224	2,262	2,303	2,344	2,386	2,429	2,473	2,518
11.03400.1283	Plant Running Expenses - Operating/Admin Expense	7,348	7,348	7,480	7,607	7,729	7,860	8,001	8,145	8,292	8,441	8,593	8,748
11.03400.1288	Office Expenses	519	519	528	537	546	555	565	575	585	596	607	618
11.03400.1807	Plant Running Expenses - Fuel	477,447	477,447	486,041	494,304	502,213	510,751	519,945	529,304	538,831	548,530	558,404	568,455
11.03400.1809	Repairs	319,989	319,989	325,749	331,287	336,588	342,310	348,472	354,744	361,129	367,629	374,246	380,982
11.03400.1811	Servicing	100,595	100,595	102,406	104,147	105,813	107,612	109,549	111,521	113,528	115,572	117,652	119,770
11.03400.1814	Plant Running Expenses - Plant Dry Hire	434,576	434,576	442,398	449,919	457,118	464,889	473,257	481,776	490,448	499,276	508,263	517,412
11.03400.1815	Tyres	71,064	71,064	72,343	73,573	74,750	76,021	77,389	78,782	80,200	81,644	83,114	84,610
11.03400.1819	Parts	271,157	271,157	276,038	280,731	285,223	290,072	295,293	300,608	306,019	311,527	317,134	322,842
11.03400.1820	Data Charges - Navman	11,750	11,750	11,962	12,165	12,360	12,570	12,796	13,026	13,260	13,499	13,742	13,989
11.03400.1822	Registration & Insurance	198,283	198,283	201,852	205,283	208,568	212,114	215,932	219,819	223,776	227,804	231,904	236,078
11.03400.1900	Fuel Tax Credit - Expense	0	9,000	9,162	9,318	9,467	9,628	9,801	9,977	10,157	10,340	10,526	10,715
11.03400.2041	Depreciation - Assets	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
11.03413.1810	Plant & Equipment - Minor Purchases	21,114	21,114	21,494	21,859	22,209	22,587	22,994	23,408	23,829	24,258	24,695	25,140
Workshop													
Expense													
11.03053.1411	Operations	100,137	100,137	101,939	103,672	105,331	107,122	109,050	111,013	113,011	115,045	117,116	119,224
11.03053.1412	Purchase Minor Tools & Equipment	20,411	20,411	20,778	21,131	21,469	21,834	22,227	22,627	23,034	23,449	23,871	24,301
11.03053.4005	Equipment Maintenance	2,734	2,734	2,783	2,830	2,875	2,924	2,977	3,031	3,086	3,142	3,199	3,257
11.03053.4006	Consumables	38,903	38,903	39,603	40,276	40,920	41,616	42,365	43,128	43,904	44,694	45,498	46,317
	Sub Total	(689,850)	(680,850)	(314,072)	(335,916)	(356,823)	(379,391)	(403,696)	(428,438)	(453,627)	(479,266)	(505,368)	(531,940)

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Gravel													
Revenue													
11.00355.0811	Gravel Sales - External	(250,000)	(450,000)	(463,500)	(478,564)	(494,117)	(511,411)	(529,310)	(547,836)	(567,010)	(586,855)	(607,395)	(628,654)
11.00355.0812	Gravel Sales - Internal	(1,967,775)	(1,767,775)	(1,799,595)	(1,830,188)	(1,859,471)	(1,891,082)	(1,925,121)	(1,959,773)	(1,995,049)	(2,030,960)	(2,067,517)	(2,104,732)
	Sub Total	(2,217,775)	(2,217,775)	(2,263,095)	(2,308,752)	(2,353,588)	(2,402,493)	(2,454,431)	(2,507,609)	(2,562,059)	(2,617,815)	(2,674,912)	(2,733,386)
Expense													
11.03346.2041	Depreciation - Quarry	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
11.03346.3903	Gravel Pits - Restoration	11,658	11,658	11,868	12,070	12,263	12,471	12,695	12,924	13,157	13,394	13,635	13,880
11.03346.3907	Gravel Pits - Administration	6,446	16,446	16,775	17,111	17,385	17,681	17,999	18,323	18,653	18,989	19,331	19,679
11.03346.3908	Gravel Pits - Push Up	449,666	439,666	447,580	455,189	462,472	470,334	478,800	487,418	496,192	505,123	514,215	523,471
11.03346.3909	Gravel Pits - Crushing	253,129	253,129	257,685	262,066	266,259	270,785	275,659	280,621	285,672	290,814	296,049	301,378
11.03346.9700	Borrowing Costs - Amortisation of Discount	5,202	5,202	5,296	5,386	5,472	5,565	5,665	5,767	5,871	5,977	6,085	6,195
	Sub Total	728,101	728,101	741,204	753,822	765,851	778,836	792,818	807,053	821,545	836,297	851,315	866,603
Economic Affairs													
Saleyards													
Revenue													
11.00161.0659	Truckwash Revenue	(5,131)	(5,131)	(5,179)	(5,231)	(5,283)	(5,336)	(5,389)	(5,443)	(5,497)	(5,552)	(5,608)	(5,664)
11.00161.0662	Saleyards Revenue	(3,886)	(3,886)	(3,923)	(3,962)	(4,002)	(4,042)	(4,082)	(4,123)	(4,164)	(4,206)	(4,248)	(4,290)
	Sub Total	(9,017)	(9,017)	(9,102)	(9,193)	(9,285)	(9,378)	(9,471)	(9,566)	(9,661)	(9,758)	(9,856)	(9,954)
Expenditure													
11.01605.3958	Truckwash Operations & Maintenance	6,862	6,862	6,986	7,105	7,219	7,342	7,474	7,609	7,746	7,885	8,027	8,171
11.01605.3977	Saleyards Maintenance	9,639	69,639	9,813	9,980	10,140	10,312	10,498	10,687	10,879	11,075	11,274	11,477
	Sub Total	16,501	76,501	16,799	17,085	17,359	17,654	17,972	18,296	18,625	18,960	19,301	19,648
Private Works													
11.00275.0551	Private Works Income	(18,909)	(39,621)	(39,993)	(40,393)	(40,797)	(41,205)	(41,617)	(42,033)	(42,453)	(42,878)	(43,307)	(43,740)
	Sub Total	(18,909)	(39,621)	(39,993)	(40,393)	(40,797)	(41,205)	(41,617)	(42,033)	(42,453)	(42,878)	(43,307)	(43,740)
Expenditure													
11.02815.1903	Private Works Expenditure - At Cost Work	15,836	33,096	33,692	34,265	34,813	35,405	36,042	36,691	37,351	38,023	38,707	39,404
	Sub Total	15,836	33,096	33,692	34,265	34,813	35,405	36,042	36,691	37,351	38,023	38,707	39,404

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
RMS RMCC Contract Works													
Revenue													
11.00221.0311	RMCC Routine Services	(989,560)	(1,542,500)	(1,557,000)	(1,572,570)	(1,588,296)	(1,604,179)	(1,620,221)	(1,636,423)	(1,652,787)	(1,669,315)	(1,686,008)	(1,702,868)
11.00221.0325	RMCC Ordered Works	(3,154,631)	(6,100,000)	(3,184,285)	(3,216,128)	(3,248,289)	(3,280,772)	(3,313,580)	(3,346,716)	(3,380,183)	(3,413,985)	(3,448,125)	(3,482,606)
	Sub Total	(4,144,191)	(7,642,500)	(4,741,285)	(4,788,698)	(4,836,585)	(4,884,951)	(4,933,801)	(4,983,139)	(5,032,970)	(5,083,300)	(5,134,133)	(5,185,474)
Expense													
11.03352.2680	RMCC Routine Services	989,560	1,542,500	1,557,000	1,572,570	1,588,296	1,604,179	1,620,221	1,636,423	1,652,787	1,669,315	1,686,008	1,702,868
11.03352.2681	RMCC Ordered Works	2,743,157	5,197,631	2,550,000	2,575,500	2,598,680	2,624,667	2,650,914	2,677,423	2,704,197	2,731,239	2,758,551	2,786,137
	Sub Total	3,732,717	6,740,131	4,107,000	4,148,070	4,186,976	4,228,846	4,271,135	4,313,846	4,356,984	4,400,554	4,444,559	4,489,005
RTA RMCC Contract Works (Profit)/Loss		(411,474)	(902,369)	(634,285)	(640,628)	(649,609)	(656,105)	(662,666)	(669,293)	(675,986)	(682,746)	(689,574)	(696,469)
Other Road Income													
Revenue													
11.00221.0301	Regional Roads Block Grant	(2,333,000)	(2,287,000)	(2,308,000)	(2,331,000)	(2,354,000)	(2,378,000)	(2,402,000)	(2,426,000)	(2,450,000)	(2,475,000)	(2,500,000)	(2,525,000)
11.00221.0305	Regional Roads Street Lighting Grant	(32,640)	(34,000)	(32,000)	(32,000)	(33,000)	(33,000)	(34,000)	(34,000)	(35,000)	(35,000)	(36,000)	(36,000)
11.00221.0306	Regional Roads Block Grant - Supplementary	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)
11.00221.0308	Regional Roads Block Grant Traffic Facilities	(63,000)	(62,000)	(63,000)	(64,000)	(65,000)	(66,000)	(67,000)	(68,000)	(69,000)	(70,000)	(71,000)	(72,000)
11.00221.0339	Repair Program Grant	(400,000)	(400,000)	-	-	(400,000)	-	-	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
11.00221.0341	Grant - Roads to Recovery	(1,853,422)	(1,853,422)	(1,235,615)	(1,235,615)	(1,235,615)	(1,248,000)	(1,248,000)	(1,248,000)	(1,248,000)	(1,248,000)	(1,260,000)	(1,260,000)
11.00221.0350	Street Lights - Energy Savings Rebate			(60,564)	(61,170)	(61,782)	(62,400)	(63,024)	(63,654)	(64,291)	(64,934)	(65,583)	(66,239)
11.00221.0402	Federal Assistance Grant (FAG) - Roads	(2,056,780)	(2,038,140)	(2,057,000)	(2,078,000)	(2,099,000)	(2,120,000)	(2,141,000)	(2,162,000)	(2,184,000)	(2,206,000)	(2,228,000)	(2,250,000)
11.00221.0919	Sundry Income	(804)	(804)	(812)	(820)	(828)	(836)	(844)	(852)	(861)	(870)	(879)	(888)
	Sub Total	(6,894,646)	(7,095,400)	(5,901,991)	(5,947,605)	(6,394,225)	(6,053,236)	(6,100,868)	(6,547,506)	(6,596,152)	(6,644,804)	(6,706,462)	(6,755,127)

<u>Director, Engineering & Technical Services</u>													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Local Roads - Urban													
Expense													
11.03146.1063	Inspection and Reporting	2,040	12,040	12,257	12,465	12,664	12,879	13,111	13,347	13,587	13,832	14,081	14,334
11.03146.2041	Depreciation - Assets	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666
11.03146.2498	Urban Bridges - Concrete	1,020	1,020	1,038	1,056	1,073	1,091	1,111	1,131	1,151	1,172	1,193	1,214
11.03146.2506	Unsealed Pavement Maintenance	2,040	2,040	2,077	2,112	2,146	2,182	2,221	2,261	2,302	2,343	2,385	2,428
11.03146.2540	Corridor - Vegetation Control	193,262	293,262	298,541	303,616	308,474	313,718	319,365	325,114	330,966	336,923	342,988	349,162
11.03146.2541	Sealed Roads Pavement Maintenance	342,364	293,262	298,541	303,616	308,474	313,718	319,365	325,114	330,966	336,923	342,988	349,162
11.03146.2542	Urban Traffic Facilities	58,549	58,549	59,603	60,616	61,586	62,633	63,760	64,908	66,076	67,265	68,476	69,709
11.03146.2543	Corridor- Incident Response	14,987	14,987	15,257	15,516	15,764	16,032	16,321	16,615	16,914	17,218	17,528	17,844
11.03146.2544	Drainage	51,545	121,545	123,733	125,836	127,849	130,022	132,362	134,745	137,170	139,639	142,153	144,712
11.03146.2738	Litter Control	1,020	1,020	1,038	1,056	1,073	1,091	1,111	1,131	1,151	1,172	1,193	1,214
Sub Total		1,452,493	1,583,391	1,597,751	1,611,555	1,624,769	1,639,032	1,654,393	1,670,032	1,685,949	1,702,153	1,718,651	1,735,445
Local Roads - Rural													
Expense													
Unsealed													
11.03148.1063	Inspection and Reporting	78,263	73,419	74,741	76,012	77,228	78,541	79,955	81,394	82,859	84,350	85,868	87,414
11.03148.2041	Depreciation	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681
11.03148.2506	Shire Roads - Unsealed Pavement Maintenance	717,501	414,212	421,668	728,836	735,697	743,104	601,080	609,199	617,465	575,879	584,445	593,165
11.03148.2507	Bridges Timber - Unsealed Roads	0	500	509	518	526	535	545	555	565	575	585	596
11.03148.2508	Bridges - Unsealed Roads	5,000	9,500	9,671	9,835	9,992	10,162	10,345	10,531	10,721	10,914	11,110	11,310
11.03148.2540	Corridor- Vegetation Control	11,004	11,004	11,202	11,392	11,574	11,771	11,983	12,199	12,419	12,643	12,871	13,103
11.03148.2542	Traffic Control	65,417	65,417	66,595	67,727	68,811	69,981	71,241	72,523	73,828	75,157	76,510	77,887
11.03148.2543	Corridor - Incident Response	5,100	5,100	5,192	5,280	5,364	5,455	5,553	5,653	5,755	5,859	5,964	6,071
11.03148.2544	Drainage	19,583	119,848	122,005	124,079	126,064	128,207	130,515	132,864	135,256	137,691	140,169	142,692
11.03148.2548	Shire Corridor Including Grid Repairs	31,151	21,156	21,537	21,903	22,253	22,631	23,038	23,453	23,875	24,305	24,742	25,187
11.03148.2557	Grawin Road works with MEG & Miners Association	0	95,634	80,000	81,360	82,662	84,067	85,580	87,120	88,688	90,284	91,909	93,563
11.03148.2738	Litter Control	6,346	6,346	6,460	6,570	6,675	6,788	6,910	7,034	7,161	7,290	7,421	7,555

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
	Sealed												
11.03150.1063	Inspection and Reporting	12,803	12,803	13,033	13,255	13,467	13,696	13,943	14,194	14,449	14,709	14,974	15,244
11.03150.2041	Depreciation	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056	655,056
11.03150.2326	Interest Paid - Loans Roads Rural	25,069	25,069	23,598	22,195	20,667	19,186	17,371	15,693	13,935	9,178	10,059	8,108
11.03150.2505	Sealed Pavement Maintenance	313,844	352,344	358,686	364,784	370,621	376,922	383,707	390,614	397,645	404,803	412,089	419,507
11.03150.2540	Corridor - Vegetation Control	5,378	5,378	5,475	5,568	5,657	5,753	5,857	5,962	6,069	6,178	6,289	6,402
11.03150.2542	Traffic Facilities	23,216	23,216	23,634	24,036	24,421	24,836	25,283	25,738	26,201	26,673	27,153	27,642
11.03150.2543	Corridor - Incident Response	5,894	5,894	6,000	6,102	6,200	6,305	6,418	6,534	6,652	6,772	6,894	7,018
11.03150.2544	Shire Drainage	18,204	18,204	18,532	18,847	19,149	19,475	19,826	20,183	20,546	20,916	21,292	21,675
11.03150.2548	Shire Corridor Including Grid Repairs	29,464	34,464	35,084	35,680	36,251	36,867	37,531	38,207	38,895	39,595	40,308	41,034
11.03150.2642	Shire Bitumen Patching	0	50,000	50,900	51,765	52,593	53,487	54,450	55,430	56,428	57,444	58,478	59,531
11.03150.2644	Shire Heavy Patching	0	100,000	101,800	103,531	105,187	106,975	108,901	110,861	112,856	114,887	116,955	119,060
11.03150.2645	Shire Shoulder Grading	16,400	16,400	16,695	16,979	17,251	17,544	17,860	18,181	18,508	18,841	19,180	19,525
11.03150.2668	Interest on Bridge Loan - Baroka Bridges	37,797	37,797	27,902	17,389	6,335	-	-	-	-	-	-	-
	Sub Total	2,735,171	2,811,442	2,808,656	3,121,380	3,132,382	3,150,025	3,025,629	3,051,859	3,078,513	3,052,680	3,083,002	3,111,026
Regional Roads Operations and Maintenance													
Expense													
	Unsealed												
11.03180.1063	Inspection and Reporting	23,524	12,524	12,749	12,966	13,173	13,397	13,638	13,883	14,133	14,387	14,646	14,910
11.03180.2041	Depreciation - Assets	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296	142,296
11.03180.2326	Interest on Bridge Loan	7,783	14,496	7,783	1,264	-	-	-	-	-	-	-	-
11.03180.2540	Rural Corridor - Vegetation Control	2,040	22,040	22,437	22,818	23,183	23,577	24,001	24,433	24,873	25,321	25,777	26,241
11.03180.2542	Traffic Facilities	19,262	19,042	19,269	19,526	19,838	20,175	20,538	20,908	21,284	21,667	22,057	22,454
11.03180.2543	Incident Response	3,924	3,924	3,995	4,063	4,128	4,198	4,274	4,351	4,429	4,509	4,590	4,673
11.03180.2544	Drainage	10,200	10,200	10,384	10,561	10,730	10,912	11,108	11,308	11,512	11,719	11,930	12,145
11.03180.2548	Rural Corridor Including Grid Repairs	24,480	24,480	24,921	25,345	25,751	26,189	26,660	27,140	27,629	28,126	28,632	29,147
11.03180.2617	Rural Unsealed Maintenance Grading	102,000	202,000	205,632	209,128	212,474	216,086	219,976	223,936	227,967	232,070	236,247	240,499
11.03180.2618	Bridge - Timber - Unsealed Roads	0	500	509	518	526	535	545	555	565	575	585	596
	Sealed												
11.03185.1063	Inspection and Reporting	25,636	55,636	56,637	57,600	58,522	59,517	60,588	61,679	62,789	63,919	65,070	66,241
11.03185.2041	Depreciation	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846
11.03185.2540	Corridor - Vegetation Control	50,000	50,000	50,900	51,765	52,593	53,487	54,450	55,430	56,428	57,444	58,478	59,531
11.03185.2542	Traffic Facilities	42,958	42,958	43,731	44,474	45,162	45,825	46,462	47,092	47,716	48,333	48,943	49,546
11.03185.2543	Corridor- Incident Response	5,100	5,100	5,192	5,280	5,364	5,455	5,553	5,653	5,755	5,859	5,964	6,071
11.03185.2544	Rural Drainage	48,598	48,598	49,473	50,314	51,119	51,988	52,924	53,877	54,847	55,834	56,839	57,862
11.03185.2546	Rural Shoulder Grading	75,578	75,578	76,938	78,246	79,498	80,849	82,304	83,785	85,293	86,828	88,391	89,982
11.03185.2548	Rural Corridor Including Grid Repairs	0	24,000	24,432	24,847	25,245	25,674	26,136	26,606	27,085	27,573	28,069	28,574
11.03185.2635	Rural Heavy Patching	0	881,743	882,653	884,415	887,949	890,529	892,107	893,570	894,911	896,128	897,218	898,178
11.03185.2648	Bitumen Patching	0	311,000	316,598	321,980	327,132	332,693	338,681	344,777	350,983	357,301	363,732	370,279
11.03185.2738	Litter Control	32,860	12,860	13,091	13,314	13,527	13,757	14,005	14,257	14,514	14,775	15,041	15,312
	Sub Total	3,516,828	3,512,821	3,523,466	3,534,566	3,552,056	3,570,985	3,590,092	3,609,382	3,628,855	3,648,510	3,668,351	3,688,383
	Road Operations (Profit)/Loss	809,846	812,254	2,027,882	2,319,896	1,914,982	2,306,806	2,169,246	1,783,767	1,797,165	1,758,539	1,763,542	1,779,727

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Fleet Renewal & Improvement													
Revenue													
11.00812.0755	Sale of Vehicle, Plant & Equipment	(569,000)	(569,000)	(650,500)	(388,000)	(481,400)	(448,500)	(638,500)	(298,002)	(675,004)	(507,006)	(614,511)	(625,572)
	Sub Total	(569,000)	(569,000)	(650,500)	(388,000)	(481,400)	(448,500)	(638,500)	(298,002)	(675,004)	(507,006)	(614,511)	(625,572)
Expense													
11.03411.2325	Loan Principal Repayments - Plant	241,633	241,633	-	-	-	-	-	-	-	-	-	-
11.10000.0031	Purchase of Vehicles, Plant & Equipment	3,303,000	3,303,000	2,540,000	1,636,000	1,652,000	1,003,500	811,500	883,000	1,323,500	1,994,500	1,866,000	1,899,588
	Sub Total	3,544,633	3,544,633	2,540,000	1,636,000	1,652,000	1,003,500	811,500	883,000	1,323,500	1,994,500	1,866,000	1,899,588
CAPEX Fleet Renewal & Improvements (Profit)/Loss		2,975,633	2,975,633	1,889,500	1,248,000	1,170,600	555,000	173,000	584,998	648,496	1,487,494	1,251,489	1,274,016
Miscellaneous Capital Work													
Revenue													
11.00350.0351	Loan Income - Depot			(1,920,000)	-	-	-	-	-	-	-	-	-
	Sub Total	0	(87,713)	(1,920,000)	0	0	0	0	0	0	0	0	0
Expense													
11.03057.2325	Loan Principal - Depot				67,572	69,967	72,448	75,018	75,850	80,434	83,285	86,239	89,297
11.10000.0145	New Walgett Depot Design & Construction			1,920,000	-	-	-	-	-	-	-	-	-
	Sub Total	0	158,061	1,920,000	67,572	69,967	72,448	75,018	75,850	80,434	83,285	86,239	89,297
Road Renewal & Improvement													
Revenue													
11.00221.0380	Restart Grant/Fixing Country Roads	(10,450,800)	(3,468,384)	(6,680,000)	-	-	(1,400,000)	(2,800,000)	(2,800,000)	(2,800,000)	(2,800,000)	(2,800,000)	-
11.00221.0384	Roads - Grant Heavy Vehicle Safety and Productivity Program	(2,800,000)	0	(5,050,000)	-	-	(800,000)	-	(800,000)	(800,000)	(800,000)	(800,000)	-
	Sub Total	(13,250,800)	(4,725,580)	(11,730,000)	0	0	(2,200,000)	(2,800,000)	(3,600,000)	(3,600,000)	(3,600,000)	(3,600,000)	0

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Local Roads Renewal													
Expense													
11.03150.2325	Loan Principal Repayment - Bridges	335,479	335,479	353,316	306,030	254,254	40,402	42,217	43,895	45,653	47,559	49,528	51,479
11.04250.2552	Gravel Resheeting	317,669	240,600	-	-	-	-	-	-	-	-	207,000	-
11.04300.2550	Reseals	400,000	270,272	-	-	-	-	-	302,273	-	-	160,000	436,179
11.10000.0067	Cryon Road Gravel Resheeting	603,022	0	-	-	-	300,000	-	246,932	-	-	-	289,161
11.10001.0104	Brewon Road	600,000	0	-	479,000	479,000	-	-	-	-	-	-	-
11.10000.2214	Footpath - Carinda			68,215	-	-	-	-	-	-	-	-	-
11.10000.2215	Footpath - Walgett			150,000	-	-	-	-	-	-	-	-	-
11.10000.2216	Footpath - Lightning Ridge			97,400	-	-	-	-	-	-	-	-	-
11.10000.2217	Reseals - Bugilbone Road			50,000	-	-	-	-	-	-	-	-	-
11.10000.2218	Reseals - Shire Roads			396,496	-	-	-	-	-	-	-	-	-
11.10000.2219	Upgrade - Aberfoyle Road between sealed sections			175,000	-	-	-	-	-	-	-	-	-
11.10000.2220	Kerb & Gutter - Walgett			300,000	-	-	-	-	-	-	-	-	-
11.10000.2221	Kerb & Gutter - Collarenebri			150,000	-	-	-	-	-	-	-	-	-
11.10000.2222	Kerb & Gutter - Lightning Ridge			120,000	-	-	-	-	264,800	-	-	-	-
11.10000.2224	Drainage - Burren Junction			100,000	-	-	-	-	-	-	-	-	-
11.10000.2225	Drainage - Collarenebri			150,000	-	-	-	-	-	-	-	-	-
11.10000.2226	Drainage - Carinda			50,000	-	-	-	-	-	-	-	-	-
11.10000.2302	Footpath - Walgett			-	300,000	-	-	-	-	-	-	-	-
11.10000.2305	Kerb & Gutter - Walgett			-	350,000	-	-	-	-	-	-	-	-
11.10000.2306	Kerb & Gutter - Collarenebri			-	150,000	-	-	-	-	-	-	-	-
11.10000.2307	Reseal - Bugilbone Road			-	50,000	-	-	-	-	-	-	-	-
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km			-	300,000	-	-	-	-	-	-	-	-
11.10000.2309	Reseals - Shire Roads			-	553,667	-	-	-	-	-	-	-	-
11.10000.2310	Drainage - Converting open drains, spoon drains			-	100,000	-	-	-	-	-	-	-	-
11.10000.2311	Pilliga Road - Heavy Patch			100,255	-	-	-	-	-	-	-	-	-
11.10000.2403	Footpath - Walgett			-	-	300,000	-	-	-	-	-	-	-
11.10000.2407	Kerb & Gutter - Walgett			-	-	300,000	-	-	-	-	-	-	-
11.10000.2408	Kerb & Gutter - Collarenebri			-	-	113,000	-	-	-	-	-	-	-
11.10000.2409	Reseal - Bugilbone Road			-	-	50,000	-	-	-	-	-	-	-
11.10000.2410	Reseal - Shire Roads			-	-	122,615	-	-	-	-	-	-	-
11.10000.2411	Reconstruct & Seal - Brewon Road 1 km			-	-	300,000	-	-	-	-	-	-	-
11.10000.2412	Seal - Local Gravel Roads			-	-	179,000	-	-	-	-	-	-	-
11.10000.2413	Reseal - Urban Roads			-	-	387,254	-	-	-	-	-	-	-
11.10000.2418	Drainage - Converting open drains, spoon drains			-	-	50,000	-	-	-	-	-	-	-
11.10000.2501	Footpath - Walgett			-	-	-	300,000	-	-	-	-	-	-
11.10000.2507	Reseal - Bugilbone Road			-	-	-	50,000	50,000	50,000	-	-	-	-
11.10000.2508	Kerb & Gutter - Walgett			-	-	-	400,000	-	-	-	-	-	-
11.10000.2509	Kerb & Gutter - Collarenebri			-	-	-	150,000	-	-	-	-	-	-
11.10000.2510	Reseal - Shire Roads			-	-	-	181,000	-	-	-	-	-	-
11.10000.2511	Reconstruct & Seal - Brewon Road 1 km			-	-	-	-	-	-	-	-	313,809	-
11.10000.2513	Reseal - Urban Roads			-	-	-	381,532	-	-	-	-	-	-
11.10000.2520	Drainage - Converting open drains, spoon drains			-	-	-	48,000	-	-	-	-	-	-
11.10000.2601	Footpaths - Walgett			-	-	-	-	200,000	-	250,000	250,000	250,000	250,000
11.10000.2602	Footpaths - Lightning Ridge			-	-	-	-	200,000	-	-	-	-	-
11.10000.2603	Footpaths - Burren Junction			-	-	-	-	24,000	-	-	-	-	-
11.10000.2610	Kerb & Gutter - Collarenebri			-	-	-	-	150,000	150,000	200,000	200,000	200,000	139,700
11.10000.2611	Kerb & Gutter - Lightning Ridge			-	-	-	-	300,000	264,800	250,000	250,000	250,000	250,000
11.10000.2612	Kerb & Gutter - Walgett			-	-	-	-	324,000	550,000	400,000	400,000	400,000	400,000
11.10000.2613	Reseal - Local Roads			-	-	-	-	555,752	-	683,748	683,748	-	-
	Sub Total	2,898,466	5,004,556	2,260,682	2,588,697	2,535,123	1,850,934	1,845,969	1,872,700	1,829,401	1,831,307	1,830,337	1,816,519
Regional Roads Renewal													
Expense													

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
11.04100.2550	Reseal	0	284,125	-	-	-	-	-	-	331,287	337,632	-	269,759
11.04100.2551	RR333 Cumberdoon Way Rehabilitation	800,000	807,692	-	-	-	-	-	-	-	-	-	880,000
11.10000.0021	RR7716 Come by Chance Rd Rehabilitation	7,951,000	300,000	11,826,459	602,585	-	-	-	-	-	-	-	-
11.10000.2223	Upgrade - RR457 Gundabloui Road - Mungindi End			600,000	-	-	-	-	-	-	-	-	-
11.10000.2514	Reseal - RR329 Merrywinebone Road			-	-	-	130,157	-	-	-	-	-	-
11.10000.2515	Reseal - SR333 Carinda Road			-	-	-	70,000	-	-	-	-	-	-
11.10000.2516	Reseal - RR402 Gingie Road			-	-	-	70,000	-	-	-	-	-	-
11.10000.2517	Reseal - RR7516 Billybingbone Road			-	-	-	74,000	-	-	-	-	-	-
11.10000.2518	RR383 Pilliga Road			-	-	-	70,000	-	-	-	-	-	-
11.10000.2519	Reconstruct - RR426 Ridge Road			-	-	-	300,000	-	-	-	-	-	-
11.10000.2614	Reseal - RR7516 Billybingbone Road			-	-	-	-	100,000	-	-	-	-	-
11.10000.2615	Reseal - RR402 Gingie Road			-	-	-	-	100,000	-	-	-	-	-
11.10000.2616	RR383 Pilliga Road			-	-	-	-	100,000	-	-	-	-	-
11.10000.2617	Rehabilitation - RR329 Merrywinebone Road			-	-	-	-	420,050	-	-	-	-	-
11.10000.2414	Reseal - RR333 Carinda Road			-	-	100,000	-	-	-	-	-	-	-
11.10000.2415	Heavy Patch - RR383 Pilliga Road			-	-	100,000	-	-	-	-	-	-	-
11.10000.2416	Reseal - RR402 Gingie Road			-	-	108,086	-	-	-	-	-	-	-
11.10000.2417	Rehabilitation - RR329 Merrywinebone Road	0	325,615	-	-	800,000	-	-	-	800,000	800,000	-	-
	Sub Total	14,388,117	4,117,432	12,426,459	602,585	1,108,086	714,157	720,050	0	1,131,287	1,137,632	0	1,149,759
CAPEX	Roads CAPEX (profit)/loss	4,035,783	4,396,408	2,957,141	3,191,282	3,643,209	365,091	(233,981)	(1,727,300)	(639,312)	(631,061)	(1,769,663)	2,966,278
Transport and Communication													
Expense													
11.01420.2325	Loan Principal Repayment - Aerodrome	116,745	116,745	123,415	64,317	-	-	-	-	-	-	-	-
	Sub Total	116,745	116,745	123,415	64,317	0	0	0	0	0	0	0	0

Director, Engineering & Technical Services													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Reserve Movements													
Revenue													
11.00812.9801	Transfer from Plant Reserve - Operational	(2,734,000)	(2,734,000)	(1,889,500)	(1,248,000)	(1,170,600)	(555,000)	(173,000)	(584,998)	(648,496)	(1,487,494)	(1,251,489)	(1,251,489)
	Sub Total	(2,734,000)	(3,126,396)	(1,889,500)	(1,248,000)	(1,170,600)	(555,000)	(173,000)	(584,998)	(648,496)	(1,487,494)	(1,251,489)	(1,251,489)
Expense													
11.03400.9919	Transfer to Reserve - Plant	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
	Sub Total	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
SUMMARY													
	OPERATIONAL (SURPLUS)/DEFICIT	1,735,618	1,437,800	3,048,137	3,427,133	2,979,439	3,392,801	3,247,181	2,821,070	2,857,610	2,776,216	2,804,518	2,810,175
	CAPITAL (SURPLUS)/DEFICIT	7,128,161	7,559,134	4,970,056	4,571,171	4,883,776	992,539	14,037	(1,066,452)	89,618	939,718	(431,935)	4,329,591
	RESERVE MOVEMENTS	(1,763,140)	(2,155,536)	(918,640)	(277,140)	(199,740)	415,860	797,860	385,862	322,364	(516,634)	(280,629)	(280,629)
	Engineering & Tech Services (Surplus)/Deficit	7,100,639	6,841,398	7,099,553	7,721,164	7,663,475	4,801,200	4,059,078	2,140,480	3,269,592	3,199,300	2,091,954	6,859,137
	Operating Income	(13,560,501)	(17,525,001)	(13,348,972)	(13,493,294)	(14,038,373)	(13,800,633)	(13,955,138)	(14,510,492)	(14,669,735)	(14,830,910)	(15,007,056)	(15,172,218)
	Operating Expense	15,296,119	18,962,801	16,397,109	16,920,427	17,017,812	17,193,434	17,202,319	17,331,562	17,527,345	17,607,126	17,811,574	17,982,393
		1,735,618	1,437,800	3,048,137	3,427,133	2,979,439	3,392,801	3,247,181	2,821,070	2,857,610	2,776,216	2,804,518	2,810,175
	Capital Income	(13,819,800)	(5,655,186)	(14,300,500)	(388,000)	(481,400)	(2,648,500)	(3,438,500)	(3,898,002)	(4,275,004)	(4,107,006)	(4,214,511)	(625,572)
	Capital Expense	20,947,961	13,214,320	19,270,556	4,959,171	5,365,176	3,641,039	3,452,537	2,831,550	4,364,622	5,046,724	3,782,576	4,955,163
		7,128,161	7,559,134	4,970,056	4,571,171	4,883,776	992,539	14,037	(1,066,452)	89,618	939,718	(431,935)	4,329,591
	Reserve Income	(2,734,000)	(3,126,396)	(1,889,500)	(1,248,000)	(1,170,600)	(555,000)	(173,000)	(584,998)	(648,496)	(1,487,494)	(1,251,489)	(1,251,489)
	Reserve Expense	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
		(1,763,140)	(2,155,536)	(918,640)	(277,140)	(199,740)	415,860	797,860	385,862	322,364	(516,634)	(280,629)	(280,629)
	Net Result	7,100,639	6,841,398	7,099,553	7,721,164	7,663,475	4,801,200	4,059,078	2,140,480	3,269,592	3,199,300	2,091,954	6,859,137
	Total Income (Operating Income + Capital Income)	(27,380,301)	(23,180,187)	(27,649,472)	(13,881,294)	(14,519,773)	(16,449,133)	(17,393,638)	(18,408,494)	(18,944,739)	(18,937,916)	(19,221,567)	(15,797,790)
	Total Expense (Operating Exp + Capital Expense)	36,244,080	32,177,121	35,667,665	21,879,598	22,382,988	20,834,473	20,654,856	20,163,112	21,891,967	22,653,850	21,594,150	22,937,556
		8,863,779	8,996,934	8,018,193	7,998,304	7,863,215	4,385,340	3,261,218	1,754,618	2,947,228	3,715,934	2,372,583	7,139,766

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Water Management Program - WALGETT													
Revenue													
12.00021.0101	Water Charges Income	(1,018,528)	(1,003,866)	(1,150,059)	(1,207,562)	(1,267,940)	(1,331,337)	(1,397,904)	(1,467,799)	(1,541,189)	(1,618,248)	(1,699,160)	(1,784,118)
12.00021.0104	Pension Rebate Write-Off	4,529	4,397	4,397	4,397	4,397	4,397	4,397	4,397	4,397	4,397	4,397	4,397
12.00021.0110	Water Consumption	(316,013)	(316,013)	(331,814)	(349,234)	(367,569)	(387,785)	(409,113)	(431,614)	(455,353)	(480,397)	(506,819)	(534,694)
12.00021.0122	Sale of Filtered Water	(1,138)	(1,138)	(1,195)	(1,258)	(1,324)	(1,397)	(1,474)	(1,555)	(1,641)	(1,731)	(1,826)	(1,926)
12.00021.0193	Interest from Investments	(8,075)	(2,000)	(1,400)	(1,400)	(1,700)	(2,204)	(4,010)	(5,020)	(6,733)	(8,067)	(10,007)	(12,057)
12.00021.0285	Interest on Water Usage Charges	(4,572)	(2,286)	(2,275)	(2,264)	(2,253)	(2,247)	(2,241)	(2,241)	(2,241)	(2,247)	(2,253)	(2,259)
12.00021.0295	Interest on Overdue Rates & Charges	(9,672)	(4,836)	(4,812)	(4,788)	(4,764)	(4,752)	(4,740)	(4,740)	(4,740)	(4,752)	(4,764)	(4,776)
12.00021.0451	Pensioner Rate Subsidy	(2,556)	(2,188)	(2,188)	(2,188)	(2,188)	(2,188)	(2,188)	(2,188)	(2,188)	(2,188)	(2,188)	(2,188)
12.00021.0595	Other Income	(9,006)	(9,006)	(9,091)	(9,182)	(9,274)	(9,367)	(9,461)	(9,556)	(9,652)	(9,749)	(9,846)	(9,944)
12.00021.0600	New Water Service Connection	(9,875)	(9,875)	(10,369)	(10,913)	(11,486)	(12,118)	(12,784)	(13,487)	(14,229)	(15,012)	(15,838)	(16,709)
12.00021.0615	Legal Income	(10,557)	(10,557)	(11,085)	(11,667)	(12,280)	(12,955)	(13,668)	(14,420)	(15,213)	(16,050)	(16,933)	(17,864)
12.00021.8000	Council Property Rating Offset Account	94,322	96,484	99,379	102,609	105,944	109,652	113,490	117,462	121,573	125,828	130,232	134,790
12.04821.2038	Charges - Write Off	2,262	64,856	2,330	2,406	2,484	2,571	2,661	2,754	2,850	2,950	3,053	3,160
12.04821.2060	Water - Write Off	7,015	7,015	1,066	1,122	1,181	1,246	1,315	1,387	1,463	1,543	1,628	1,718
	Sub Total	(1,281,864)	(1,172,699)	(1,417,116)	(1,489,922)	(1,566,772)	(1,648,484)	(1,735,720)	(1,826,620)	(1,922,896)	(2,023,723)	(2,130,324)	(2,242,470)
Expense													
12.04821.1545	Town Bore Maintenance	48,112	48,112	48,978	49,811	50,608	51,468	52,394	53,337	54,297	55,274	56,269	57,282
12.04821.2041	Depreciation	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786
12.04821.2304	Telemetry and Computerisation	4,373	4,373	4,452	4,528	4,600	4,678	4,762	4,848	4,935	5,024	5,114	5,206
12.04821.2310	Water Meter Replacements & Repairs	6,540	6,540	6,658	6,771	6,879	6,996	7,122	7,250	7,381	7,514	7,649	7,787
12.04821.2320	Software, IT, & Meter Readers	2,965	2,965	3,018	3,069	3,118	3,171	3,228	3,286	3,345	3,405	3,466	3,528
12.04821.2455	Surface License Costs - DNR	84,731	84,731	86,256	87,722	89,126	90,641	92,273	93,934	95,625	97,346	99,098	100,882
12.04821.2459	Filtration Plant - Chemicals	56,130	56,130	57,140	58,111	59,041	60,045	61,126	62,226	63,346	64,486	65,647	66,829
12.04821.2461	Save Water Alliance Fees	547	547	557	566	575	585	596	607	618	629	640	652
12.04821.2462	Reservoirs - Operations	3,170	3,170	3,227	3,282	3,335	3,392	3,453	3,515	3,578	3,642	3,708	3,775
12.04821.2464	Reservoirs - Repairs and Maintenance	51,310	51,310	52,234	53,122	53,972	54,890	55,878	56,884	57,908	58,950	60,011	61,091
12.04821.2465	Mains - Operations	29,388	29,388	29,917	30,426	30,913	31,439	32,005	32,581	33,167	33,764	34,372	34,991
12.04821.2466	Mains - Repairs and Maintenance	216,558	216,558	220,456	224,204	227,791	231,663	235,833	240,078	244,399	248,798	253,276	257,835
12.04821.2468	Valve/Hydrant Repair	11,109	11,109	11,309	11,501	11,685	11,884	12,098	12,316	12,538	12,764	12,994	13,228
12.04821.2481	Meter Readings	12,606	12,606	12,833	13,051	13,260	13,485	13,728	13,975	14,227	14,483	14,744	15,009
12.04821.2483	New Water Service Connection	48,465	48,465	49,337	50,176	50,979	51,846	52,779	53,729	54,696	55,681	56,683	57,703
12.04821.2484	Pumping Station - Operations	49,107	39,107	39,811	40,488	41,136	41,835	42,588	43,355	44,135	44,929	45,738	46,561
12.04821.2485	Pumping Stations - Repair and Maintenance	61,537	117,984	62,645	63,710	64,729	65,829	67,014	68,220	69,448	70,698	71,971	73,266

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
12.04821.2486	Filtration Plant - Operations	224,682	224,682	228,726	232,614	236,336	240,354	244,680	249,084	253,568	258,132	262,778	267,508
12.04821.2487	Filtration Plant - Repairs and Maintenance	58,483	88,483	90,076	91,607	93,073	94,655	96,359	98,093	99,859	101,656	103,486	105,349
12.04821.2921	Water Utilities Group fees	22,334	9,663	9,837	10,004	10,164	10,337	10,523	10,712	10,905	11,101	11,301	11,504
12.04821.2922	Water Utilities Group project costs	0	10,000	10,180	10,353	10,519	10,698	10,891	11,087	11,287	11,490	11,697	11,908
12.04821.4031	Engineering Administration (Internal)	105,263	105,263	107,158	108,980	110,724	112,606	114,633	116,696	118,797	120,935	123,112	125,328
12.04821.4044	Flouridation Plant -Operations	0	2,000	2,036	2,071	2,104	2,140	2,179	2,218	2,258	2,299	2,340	2,382
12.04821.4047	Telemetry Support Agreement Fee	16,399	16,399	16,694	16,978	17,250	17,543	17,859	18,180	18,507	18,840	19,179	19,524
	Sub Total	1,484,246	1,543,571	1,507,321	1,526,931	1,545,703	1,565,966	1,587,787	1,609,997	1,632,610	1,655,626	1,679,059	1,702,914
	Walgett Operating (Surplus)/Deficit	202,382	370,872	90,205	37,009	(21,069)	(82,518)	(147,933)	(216,623)	(290,286)	(368,097)	(451,265)	(539,556)
NOW Aboriginal Communities Contract													
Revenue													
12.00021.0114	NOW Aboriginal Communities O&M Fee	(235,648)	(235,648)	(237,863)	(240,242)	(242,644)	(245,070)	(247,521)	(249,996)	(252,496)	(255,021)	(257,571)	(260,147)
12.00021.0115	NOW Aboriginal Communities Emergency Fee	(203,000)	(203,000)	(204,908)	(206,957)	(209,027)	(211,117)	(213,228)	(215,360)	(217,514)	(219,689)	(221,886)	(224,105)
	Sub Total	(438,648)	(438,648)	(442,771)	(447,199)	(451,671)	(456,187)	(460,749)	(465,356)	(470,010)	(474,710)	(479,457)	(484,252)
Expense													
12.04821.1002	NOW Aboriginal Communities O&M Exp	229,593	229,593	233,726	237,699	241,502	245,608	250,029	254,530	259,112	263,776	268,524	273,357
12.04821.1003	NOW Aboriginal Communities Emergency Exp	173,400	173,400	176,521	179,522	182,394	185,495	188,834	192,233	195,693	199,215	202,801	206,451
	Sub Total	402,993	402,993	410,247	417,221	423,896	431,103	438,863	446,763	454,805	462,991	471,325	479,808
	NOW Aboriginal Communities Contract Operating (Surplus)/Deficit	(35,655)	(35,655)	(32,524)	(29,978)	(27,775)	(25,084)	(21,886)	(18,593)	(15,205)	(11,719)	(8,132)	(4,444)
Water Management Program - LIGHTNING RIDGE													
Revenue													
13.00041.0101	Water Charges Income	(300,754)	(298,715)	(341,686)	(358,770)	(376,709)	(395,544)	(415,321)	(436,087)	(457,891)	(480,786)	(504,825)	(530,058)
13.00041.0104	Pension Rebate Write-Off	13,001	12,666	12,666	12,666	12,666	12,666	12,666	12,666	12,666	12,666	12,666	12,666
13.00041.0110	Water Consumption	(122,975)	(122,975)	(129,124)	(135,903)	(143,038)	(150,905)	(159,205)	(167,961)	(177,199)	(186,945)	(197,227)	(208,074)
13.00041.0193	Interest from Investments	(16,916)	(12,372)	(6,772)	(6,772)	(7,772)	(8,491)	(10,512)	(12,038)	(13,868)	(15,437)	(17,514)	(20,102)
13.00041.0285	Interest on Overdue Rates & Charges	(2,094)	(1,047)	(1,042)	(1,037)	(1,032)	(1,029)	(1,026)	(1,026)	(1,026)	(1,029)	(1,032)	(1,035)
13.00041.0295	Interest on Overdue Rates & Charges	(2,094)	(1,047)	(1,042)	(1,037)	(1,032)	(1,029)	(1,026)	(1,026)	(1,026)	(1,029)	(1,032)	(1,035)
13.00041.0451	Pensioner Rate Subsidy	(7,241)	(6,418)	(6,418)	(6,418)	(6,418)	(6,418)	(6,418)	(6,418)	(6,418)	(6,418)	(6,418)	(6,418)
13.00041.0595	Other statutory income (s68)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)
13.00041.0596	Standpipe Fee	(1,233)	(1,233)	(1,295)	(1,363)	(1,435)	(1,514)	(1,597)	(1,685)	(1,778)	(1,876)	(1,979)	(2,088)
13.00041.0600	New Water Service Connection	(7,925)	(7,925)	(8,321)	(8,758)	(9,218)	(9,725)	(10,260)	(10,824)	(11,419)	(12,047)	(12,710)	(13,409)
13.00041.0615	Legal Income	(3,062)	(3,062)	(3,215)	(3,384)	(3,562)	(3,758)	(3,965)	(4,183)	(4,413)	(4,656)	(4,912)	(5,182)
13.00041.8000	Council Property Rating Offset	12,525	12,458	12,832	13,249	13,680	14,159	14,655	15,168	15,699	16,248	16,817	17,406
13.04841.2039	Interest - Write Off	0	0	338	336	334	333	332	332	332	333	334	335
13.04841.2060	Water- Write Off	301	301	316	333	350	369	389	410	433	457	482	509
	Sub Total	(446,828)	(437,730)	(481,124)	(505,219)	(531,547)	(559,247)	(589,649)	(621,033)	(654,269)	(688,880)	(725,711)	(764,846)

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Expense													
13.04841.2041	Depreciation	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336	182,336
13.04841.2038	Rates - Write Off	0	340	0	0	0	0	0	0	0	0	0	0
13.04841.2100	Licenses	6,190	6,190	6,301	6,408	6,511	6,622	6,741	6,862	6,986	7,112	7,240	7,370
13.04841.2301	AvData Telemetry Standpipes	10,570	10,570	10,760	10,943	11,118	11,307	11,511	11,718	11,929	12,144	12,363	12,586
13.04841.2304	Telemetry and Computerisation	8,747	8,747	8,904	9,055	9,200	9,356	9,524	9,695	9,870	10,048	10,229	10,413
13.04841.2310	Water Meter Replacement & Repairs	3,280	3,280	3,339	3,396	3,450	3,509	3,572	3,636	3,701	3,768	3,836	3,905
13.04841.2320	Software, IT, & Meter Readers	1,093	1,093	1,113	1,132	1,150	1,170	1,191	1,212	1,234	1,256	1,279	1,302
13.04841.2453	Algae Monitor / Treatment	7,788	7,788	7,928	8,063	8,192	8,331	8,481	8,634	8,789	8,947	9,108	9,272
13.04841.2459	Filtration Plant - Chemicals/Disinfectio	875	875	891	906	920	936	953	970	987	1,005	1,023	1,041
13.04841.2461	Save Water Alliance Fees	453	453	461	469	477	485	494	503	512	521	530	540
13.04841.2462	Reservoirs - Operations	35,618	35,618	36,259	36,875	37,465	38,102	38,788	39,486	40,197	40,921	41,658	42,408
13.04841.2464	Reservoirs - Repairs and Maintenance	5,739	5,739	5,842	5,941	6,036	6,139	6,250	6,363	6,478	6,595	6,714	6,835
13.04841.2465	Mains - Operations	1,696	1,696	1,727	1,756	1,784	1,814	1,847	1,880	1,914	1,948	1,983	2,019
13.04841.2466	Mains - Repairs and Maintenance	72,737	72,737	74,046	75,305	76,510	77,811	79,212	80,638	82,089	83,567	85,071	86,602
13.04841.2471	Bore - Maintenance and Repairs	11,238	11,238	11,440	11,634	11,820	12,021	12,237	12,457	12,681	12,909	13,141	13,378
13.04841.2480	Water Connection Maintenance	5,375	5,375	5,472	5,565	5,654	5,750	5,854	5,959	6,066	6,175	6,286	6,399
13.04841.2481	Meter Readings	32,927	32,927	33,520	34,090	34,635	35,224	35,858	36,503	37,160	37,829	38,510	39,203
13.04841.2483	New Water Service Connection	7,059	7,059	7,186	7,308	7,425	7,551	7,687	7,825	7,966	8,109	8,255	8,404
13.04841.2484	Pumping station - Operations	49,712	49,712	50,607	51,467	52,290	53,179	54,136	55,110	56,102	57,112	58,140	59,187
13.04841.2485	Pumping station -Repairs and maintenance	57,483	57,483	58,518	59,513	60,465	61,493	62,600	63,727	64,874	66,042	67,231	68,441
13.04841.2487	Filtration Plant - Repairs & Maintenance	1,845	1,845	1,878	1,910	1,941	1,974	2,010	2,046	2,083	2,120	2,158	2,197
13.04841.4031	Administration on-cost	23,345	23,345	23,765	24,169	24,556	24,973	25,423	25,881	26,347	26,821	27,304	27,795
	Sub Total	526,106	526,446	532,293	538,241	543,935	550,083	556,705	563,441	570,301	577,285	584,395	591,633
	Lightning Ridge Operating (Surplus)/Deficit	79,278	88,716	51,169	33,022	12,388	(9,164)	(32,944)	(57,592)	(83,968)	(111,595)	(141,316)	(173,213)

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Water Management Program - COLLARENEBRI													
Revenue													
14.00061.0101	Water Charges Income	(325,581)	(309,345)	(381,912)	(401,008)	(421,058)	(442,111)	(464,217)	(487,428)	(511,799)	(537,389)	(564,258)	(592,471)
14.00061.0104	Pension Rebate Write-Off	2,524	2,494	2,406	2,406	2,406	2,406	2,406	2,406	2,406	2,406	2,406	2,406
14.00061.0110	Water Consumption	(106,567)	(106,567)	(111,895)	(117,769)	(123,952)	(130,769)	(137,961)	(145,549)	(153,554)	(161,999)	(170,909)	(180,309)
14.00061.0285	Interest on Overdue Rates & Charges	(2,290)	(1,145)	(1,139)	(1,133)	(1,127)	(1,124)	(1,121)	(1,121)	(1,121)	(1,124)	(1,127)	(1,130)
14.00061.0295	Interest on Overdue Rates & Charges	(7,224)	(3,612)	(3,594)	(3,576)	(3,558)	(3,549)	(3,540)	(3,540)	(3,540)	(3,549)	(3,558)	(3,567)
14.00061.0451	Pensioner Rate Subsidy	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)	(1,394)
14.00061.0595	Other income	(5,799)	(5,799)	(5,854)	(5,913)	(5,972)	(6,032)	(6,092)	(6,153)	(6,215)	(6,277)	(6,340)	(6,403)
14.00061.0600	New Water Service Connection	(2,527)	(2,527)	(2,653)	(2,792)	(2,939)	(3,101)	(3,272)	(3,452)	(3,642)	(3,842)	(4,053)	(4,276)
14.00061.0615	Legal Income	(6,385)	(6,385)	(6,704)	(7,056)	(7,426)	(7,834)	(8,265)	(8,720)	(9,200)	(9,706)	(10,240)	(10,803)
14.00061.8000	Council Property Rating Offset Account	24,392	24,283	25,011	25,824	26,663	27,596	28,562	29,562	30,597	31,668	32,776	33,923
14.04861.2039	Interest Write Off	66	66	66	66	66	66	66	66	66	66	66	66
14.04861.2060	Water - Write Off	3,704	3,704	519	536	553	572	592	613	634	656	679	703
	Sub Total	(427,538)	(406,227)	(487,143)	(511,809)	(537,738)	(565,274)	(594,236)	(624,710)	(656,762)	(690,484)	(725,952)	(763,255)
Expense													
14.04861.2041	Depreciation	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774	194,774
14.04861.2310	Water Meter Replacement & Repairs	3,280	3,280	3,339	3,396	3,450	3,509	3,572	3,636	3,701	3,768	3,836	3,905
14.04861.2455	Surface License Costs	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391
14.04861.2459	Filtration Plant - Chemicals	13,483	13,483	13,726	13,959	14,182	14,423	14,683	14,947	15,216	15,490	15,769	16,053
14.04861.2461	Save Water Alliance Fees	198	198	202	205	208	212	216	220	224	228	232	236
14.04861.2462	Reservoirs Operations	4,265	4,265	4,342	4,416	4,487	4,563	4,645	4,729	4,814	4,901	4,989	5,079
14.04861.2464	Reservoirs - Repairs and Maintenance	4,373	14,373	14,632	14,881	15,119	15,376	15,653	15,935	16,222	16,514	16,811	17,114
14.04861.2465	Mains - Operations	4,517	14,517	4,598	4,676	4,751	4,832	4,919	5,008	5,098	5,190	5,283	5,378
14.04861.2466	Mains - Repairs and Maintenance	32,800	32,800	43,570	44,311	45,020	45,785	46,609	47,448	48,302	49,171	50,056	50,957
14.04861.2468	Valve/Hydrant Repair	0	10,000	2,036	2,071	2,104	2,140	2,179	2,218	2,258	2,299	2,340	2,382
14.04861.2481	Meter Readings	9,841	9,841	10,018	10,188	10,351	10,527	10,716	10,909	11,105	11,305	11,508	11,715
14.04861.2483	New Water Service Connection	16,766	16,766	17,068	17,358	17,636	17,936	18,259	18,588	18,923	19,264	19,611	19,964
14.04861.2484	Pumping Stations - Operations	34,419	34,419	35,039	35,635	36,205	36,820	37,483	38,158	38,845	39,544	40,256	40,981
14.04861.2485	Pumping Stations - Repair and Maintenance	26,214	26,214	26,686	27,140	27,574	28,043	28,548	29,062	29,585	30,118	30,660	31,212
14.04861.2486	Filtration Plant -Operations	100,443	100,443	102,251	103,989	105,653	107,449	109,383	111,352	113,356	115,396	117,473	119,588
14.04861.2487	Filtration Plant - Repairs and Maintenance	36,571	56,571	57,589	58,568	59,505	60,517	61,606	62,715	63,844	64,993	66,163	67,354
14.04861.4031	Engineering Administration (Internal)	41,901	41,901	42,655	43,380	44,074	44,823	45,630	46,451	47,287	48,138	49,004	49,886
14.04861.4049	Contract VEOLA WTP Operations	39,509	64,040	65,193	66,301	67,362	68,507	69,740	70,995	72,273	73,574	74,898	76,246
	Sub Total	568,745	643,276	643,109	650,639	657,846	665,627	674,006	682,536	691,218	700,058	709,054	718,215
	Collarenebri Operating (Surplus)/Deficit	141,207	237,049	155,966	138,830	120,108	100,353	79,770	57,826	34,456	9,574	(16,898)	(45,040)

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Water Management Program - VILLAGES													
Revenue													
19.00021.0103	Pension Rebate Write off - Rowena	991	787	787	787	787	787	787	787	787	787	787	787
19.00021.0106	Carinda Town Bore Water Charges	(22,225)	(22,099)	(26,132)	(27,439)	(28,811)	(30,252)	(31,765)	(33,353)	(35,021)	(36,772)	(38,611)	(40,542)
19.00021.0108	Water Charges Income - Rowena	(8,969)	(8,920)	(10,366)	(10,884)	(11,428)	(11,999)	(12,599)	(13,229)	(13,890)	(14,585)	(15,314)	(16,080)
19.00021.0110	Water Consumption - Carinda	(10,887)	(10,887)	(11,431)	(12,031)	(12,663)	(13,359)	(14,094)	(14,869)	(15,687)	(16,550)	(17,460)	(18,420)
19.00021.0111	Water Consumption - Rowena	(3,658)	(3,658)	(3,841)	(4,043)	(4,255)	(4,489)	(4,736)	(4,996)	(5,271)	(5,561)	(5,867)	(6,190)
19.00021.0285	Interest on Overdue Rates and Charges -Villages	(838)	(419)	(417)	(415)	(413)	(412)	(411)	(411)	(411)	(412)	(413)	(414)
19.00021.0296	Interest on Overdue Rates and Charges -Rowena	(779)	(389)	(387)	(385)	(383)	(382)	(381)	(381)	(381)	(382)	(383)	(384)
19.00021.0451	Pensioner Rate - Subsidy	(568)	(404)	(404)	(404)	(404)	(404)	(404)	(404)	(404)	(404)	(404)	(404)
19.00021.0600	New Water Service Connection	(1,233)	(1,233)	(1,295)	(1,363)	(1,435)	(1,514)	(1,597)	(1,685)	(1,778)	(1,876)	(1,979)	(2,088)
19.00021.0630	Sundry Income	(789)	(789)	(796)	(804)	(812)	(820)	(828)	(836)	(844)	(852)	(861)	(870)
19.00021.0615	Legal Income	(1,532)	(1,532)	(1,609)	(1,693)	(1,782)	(1,880)	(1,983)	(2,092)	(2,207)	(2,328)	(2,456)	(2,591)
19.04826.2060	Council Property Rating Discount Offset Account	0	0	185	191	197	204	211	218	226	234	242	250
	Sub Total	(50,549)	(49,543)	(55,706)	(58,483)	(61,402)	(64,520)	(67,800)	(71,251)	(74,881)	(78,701)	(82,719)	(86,946)
Expense													
	Rowena												
19.04826.2041	Depreciation	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505	11,505
19.04826.2100	Licenses	209	209	209	209	209	209	209	209	209	209	209	209
19.04826.2301	AvData Telemetry Standpipes	218	218	222	226	230	234	238	242	246	250	255	260
19.04826.2455	Surface License Costs - Dept LW&C	0	214	214	214	214	214	214	214	214	214	214	214
19.04826.2457	Inspections	643	3,243	3,301	3,357	3,411	3,469	3,531	3,595	3,660	3,726	3,793	3,861
19.04826.2462	Reservoirs - Operations	4,373	4,373	4,452	4,528	4,600	4,678	4,762	4,848	4,935	5,024	5,114	5,206
19.04826.2464	Reservoirs - Repairs & Maintenance	6,977	6,977	7,103	7,224	7,340	7,465	7,599	7,736	7,875	8,017	8,161	8,308
19.04826.2466	Mains - Repairs and Maintenance	7,260	7,260	7,391	7,517	7,637	7,767	7,907	8,049	8,194	8,341	8,491	8,644
19.04826.2469	Bore - Operations	5,154	5,854	5,959	6,060	6,157	6,262	6,375	6,490	6,607	6,726	6,847	6,970
19.04826.2481	Meter Readings	1,093	1,093	1,113	1,132	1,150	1,170	1,191	1,212	1,234	1,256	1,279	1,302
19.04826.2483	New Water Service Connection	698	698	711	723	735	747	760	774	788	802	816	831
19.04826.2484	Pumping Stations - Operations	7,106	7,106	7,234	7,357	7,475	7,602	7,739	7,878	8,020	8,164	8,311	8,461
19.04826.2485	Pumping Stations - Repair and Maintenance	765	765	779	792	805	819	834	849	864	880	896	912
19.04826.4031	Engineering Administration (Internal)	2,029	2,029	2,066	2,101	2,135	2,171	2,210	2,250	2,291	2,332	2,374	2,417

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
	Carinda												
19.04827.2030	Water Meter Audit	0	5,000	5,090	5,177	5,260	5,349	5,445	5,543	5,643	5,745	5,848	5,953
19.04827.2041	Depreciation	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451	11,451
19.04827.2310	Water Meter Replacements & Repairs	1,093	1,093	1,113	1,132	1,150	1,170	1,191	1,212	1,234	1,256	1,279	1,302
19.04827.2462	Reservoirs - Operations	1,969	3,969	4,040	4,109	4,175	4,246	4,322	4,400	4,479	4,560	4,642	4,726
19.04827.2464	Reservoirs - Repairs and Maintenance	3,827	3,827	3,896	3,962	4,025	4,093	4,167	4,242	4,318	4,396	4,475	4,556
19.04827.2465	Mains - Operations	3,433	3,433	3,495	3,554	3,611	3,672	3,738	3,805	3,873	3,943	4,014	4,086
19.04827.2466	Mains - Repairs and Maintenance	14,758	18,758	19,096	19,421	19,732	20,067	20,428	20,796	21,170	21,551	21,939	22,334
19.04827.2481	Meter Readings	3,585	3,585	3,650	3,712	3,771	3,835	3,904	3,974	4,046	4,119	4,193	4,268
19.04827.2483	New Water Service Connection	2,623	2,623	2,670	2,715	2,758	2,805	2,855	2,906	2,958	3,011	3,065	3,120
19.04827.2484	Pumping Stations - Operations	2,296	2,296	2,337	2,377	2,415	2,456	2,500	2,545	2,591	2,638	2,685	2,733
19.04827.2485	Pumping Stations - Repairs & Maintenance	3,170	3,170	3,227	3,282	3,335	3,392	3,453	3,515	3,578	3,642	3,708	3,775
19.04827.4031	Engineering Administration (Internal)	2,300	2,300	2,341	2,381	2,419	2,460	2,504	2,549	2,595	2,642	2,690	2,738
	Cumborah												
19.04828.2462	Reservoirs Operations	1,093	1,093	1,113	1,132	1,150	1,170	1,191	1,212	1,234	1,256	1,279	1,302
19.04828.2041	Depreciation	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450	3,450
19.04828.2484	Pumping Station - Operations	3,115	3,115	3,171	3,225	3,277	3,333	3,393	3,454	3,516	3,579	3,643	3,709
19.04828.2485	Pumping Stations - Repair and Maintenance	5,321	5,321	5,417	5,509	5,597	5,692	5,794	5,898	6,004	6,112	6,222	6,334
19.04828.4031	Engineering Administration (Internal)	385	385	392	399	405	412	419	427	435	443	451	459
	Sub Total	111,899	126,413	128,208	129,933	131,584	133,365	135,279	137,230	139,217	141,240	143,299	145,396
	Village Operating (Surplus)/Deficit	61,350	76,870	72,502	71,450	70,182	68,845	67,479	65,979	64,336	62,539	60,580	58,450

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Capital Programme - WALGETT													
Expense													
12.04822.2356	Telemetry & Computerisation Replacement	90,000	90,000	90,000	0	0	0	0	0	0	0	0	0
12.04822.2357	Walgett Water Equipment			15,000	0	0	0	0	0	0	0	0	0
12.04822.2054	Walgett Water System Asset Replacement			0	0	100,000	0	0	100,000	0	0	100,000	0
12.04822.2315	Water Treatment Plant			80,000	0	0	0	0	0	0	0	0	0
	Sub Total	970,056	4,884,082	185,000	0	100,000	0	0	100,000	0	0	100,000	0
	Walgett Capital (Surplus)/Deficit	220,056	239,991	185,000	0	100,000	0	0	100,000	0	0	100,000	0
Capital Programme - LIGHTNING RIDGE													
Expense													
13.04846.1667	Cooling System - Lightning Ridge	0	751,698	0	100,000	0	0	0	0	100,000	0	0	100,000
13.04846.2304	Telemetry and Computerisation	90,000	90,000	90,000	0	0	0	0	0	0	0	0	0
	Sub Total	90,000	841,698	90,000	100,000	0	0	0	0	100,000	0	0	100,000
	L/Ridge Capital (Surplus)/Deficit	90,000	90,000	90,000	100,000	0	0	0	0	100,000	0	0	100,000
Capital Programme - COLLARENEBRI													
Expenses													
14.04866.2054	Water System Asset Replacement	0	0	200,000	0	0	100,000	100,000	0	0	100,000	0	0
14.04866.1668	Collarenebri - Shed for Cooling Tower			60,000	0	0	0	0	0	0	0	0	0
14.04866.2304	Telemetry and Computerisation	90,000	86,000	40,000	0	0	0	0	0	0	0	0	0
	Sub Total	90,000	295,027	300,000	0	0	100,000	100,000	0	0	100,000	0	0
	Collarenebri Capital (Surplus)/Deficit	90,000	220,027	300,000	0	0	100,000	100,000	0	0	100,000	0	0
Capital Programme - Villages													
Expenses													
19.04888.2304	Telemetry and Computerisation	30,000	31,076	160,000	0	0	0	0	0	0	0	0	0
19.04888.2472	Carinda - Telemetry			60,000	0	0	0	0	0	0	0	0	0
19.04888.2323	Cumborah - Telemetry			15,000	0	0	0	0	0	0	0	0	0
19.04888.2476	Rowena - Telemetry			15,000	0	0	0	0	0	0	0	0	0
	Sub Total	30,000	201,076	250,000	0	0	0	0	0	0	0	0	0
	CumborahCapital (Surplus)/Deficit	30,000	201,076	250,000	0	0	0	0	0	0	0	0	0

Director, Engineering & Technical Services -WATER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Reserve Movements													
Revenue													
12.00021.9806	Transfer From Reserves	(400,000)	(375,729)	(825,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
	Sub Total	(400,000)	(830,586)	(825,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
Expense													
12.04821.9919	Transfer to Reserves	187,493	0	183,789	247,641	300,271	358,285	420,742	485,286	554,542	627,087	704,840	787,510
	Sub Total	187,493	0	183,789	247,641	300,271	358,285	420,742	485,286	554,542	627,087	704,840	787,510
SUMMARY													
	OPERATIONAL (SURPLUS)/DEFICIT	448,562	737,852	337,318	250,333	153,834	52,432	(55,514)	(169,003)	(290,667)	(419,298)	(557,031)	(703,803)
	CAPITAL (SURPLUS)/DEFICIT	430,056	751,094	825,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	RESERVE MOVEMENTS	(212,507)	(830,586)	(641,211)	147,641	200,271	258,285	320,742	385,286	454,542	527,087	604,840	687,510
	Water Fund Result (Profit)/Loss	666,111	658,360	521,107	497,974	454,105	410,717	365,228	316,283	263,875	207,789	147,809	83,707
	Operating Income	(2,645,427)	(2,504,847)	(2,883,860)	(3,012,632)	(3,149,130)	(3,293,712)	(3,448,154)	(3,608,970)	(3,778,818)	(3,956,498)	(4,144,163)	(4,341,769)
	Operating Expense	3,093,989	3,242,699	3,221,178	3,262,965	3,302,964	3,346,144	3,392,640	3,439,967	3,488,151	3,537,200	3,587,132	3,637,966
		448,562	737,852	337,318	250,333	153,834	52,432	(55,514)	(169,003)	(290,667)	(419,298)	(557,031)	(703,803)
	Capital Income	(750,000)	(5,470,789)	0	0	0	0	0	0	0	0	0	0
	Capital Expense	1,180,056	6,221,883	825,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
		430,056	751,094	825,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Reserve Income	(400,000)	(830,586)	(825,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)	(100,000)
	Reserve Expense	187,493	0	183,789	247,641	300,271	358,285	420,742	485,286	554,542	627,087	704,840	787,510
		(212,507)	(830,586)	(641,211)	147,641	200,271	258,285	320,742	385,286	454,542	527,087	604,840	687,510
	Net Result	666,111	658,360	521,107	497,974	454,105	410,717	365,228	316,283	263,875	207,789	147,809	83,707

Director, Engineering & Technical Services - SEWER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Sewerage Operational Programme - WALGETT													
Revenue													
15.00081.0151	Sewer Charges Income	(417,780)	(400,920)	(400,415)	(413,428)	(426,864)	(441,804)	(457,267)	(473,271)	(489,835)	(506,979)	(524,723)	(543,088)
15.00081.0152	Sewer Cistern Income	(23,454)	(20,960)	(20,885)	(21,564)	(22,265)	(23,044)	(23,851)	(24,686)	(25,550)	(26,444)	(27,370)	(28,328)
15.00081.0153	Sewer Pedestal Income	(47,279)	(44,204)	(44,112)	(45,546)	(47,026)	(48,672)	(50,376)	(52,139)	(53,964)	(55,853)	(57,808)	(59,831)
15.00081.0164	Pension Rebate Write-Off	4,571	4,309	4,301	4,441	4,585	4,745	4,911	5,083	5,261	5,445	5,636	5,833
15.00081.0193	Interest on Investments	(54,517)	(19,517)	(18,758)	(18,758)	(18,758)	(18,805)	(18,852)	(18,899)	(18,946)	(19,041)	(19,136)	(19,232)
15.00081.0295	Interest on Overdue Rates and Charges	(5,988)	(2,994)	(5,555)	(5,527)	(5,499)	(5,485)	(5,471)	(5,471)	(5,471)	(5,485)	(5,499)	(5,513)
15.00081.0451	Pensioner Rate Subsidy	(2,605)	(2,143)	(2,129)	(2,198)	(2,269)	(2,348)	(2,430)	(2,515)	(2,603)	(2,694)	(2,788)	(2,886)
15.00081.0595	Other Income	(8,804)	(8,804)	(8,804)	(9,090)	(9,385)	(9,713)	(10,053)	(10,405)	(10,769)	(11,146)	(11,536)	(11,940)
15.00081.0921	Sundry Income	(1,378)	(1,378)	(1,378)	(1,423)	(1,469)	(1,520)	(1,573)	(1,628)	(1,685)	(1,744)	(1,805)	(1,868)
15.00081.8000	Council Property Rating Offset Account	28,527	24,638	24,521	25,318	26,141	27,056	28,003	28,983	29,997	31,047	32,134	33,259
15.00082.0126	NOW Walgett - Namoi & Gingie	(44,595)	(44,595)	(44,349)	(44,792)	(45,240)	(45,692)	(46,149)	(46,610)	(47,076)	(47,547)	(48,022)	(48,502)
15.04881.2038	Charges - Write Off			1,670	1,698	1,725	1,754	1,786	1,818	1,851	1,884	1,918	1,953
15.04881.2039	Interest Write Off			10	10	10	10	10	10	10	10	10	10
	Walgett Operating Income	(573,302)	(516,568)	(515,883)	(530,859)	(546,314)	(563,518)	(581,312)	(599,730)	(618,780)	(638,547)	(658,989)	(680,133)
Expense													
15.04881.1853	CCTV Sewer Inspections - Walgett	5,202	5,202	5,192	5,280	5,364	5,455	5,553	5,653	5,755	5,859	5,964	6,071
15.04881.1903	Private Works expenditure	1,673	1,673	1,670	1,698	1,725	1,754	1,786	1,818	1,851	1,884	1,918	1,953
15.04881.2041	Depreciation	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463	129,463
15.04881.2043	Revaluation of Assets	6,000	6,000	6,000	0	0	0	0	7,000	0	0	0	0
15.04881.2304	Telemetry and Computerisation	4,713	4,713	4,704	4,784	4,861	4,944	5,033	5,124	5,216	5,310	5,406	5,503
15.04881.2463	Sewer Main Repairs	43,603	23,603	43,517	44,257	44,965	45,729	46,552	47,390	48,243	49,111	49,995	50,895
15.04881.2478	EPA Licence Fee	4,598	4,598	4,589	4,667	4,742	4,823	4,910	4,998	5,088	5,180	5,273	5,368
15.04881.2483	House Connection Repairs	5,744	5,744	5,732	5,829	5,922	6,023	6,131	6,241	6,353	6,467	6,583	6,701
15.04881.2484	Pumping Station - Operations	38,661	38,661	38,585	39,241	39,869	40,547	41,277	42,020	42,776	43,546	44,330	45,128
15.04881.2485	Pumping Stations - Repair and Maintenance	50,064	50,064	49,965	50,814	51,627	52,505	53,450	54,412	55,391	56,388	57,403	58,436
15.04881.2488	Treatment Works -Operations	100,129	100,129	99,933	101,632	103,258	105,013	106,903	108,827	110,786	112,780	114,810	116,877
15.04881.2489	Treatment Works - Repairs and Maintenance	81,479	181,479	81,319	82,701	84,024	85,452	86,990	88,556	90,150	91,773	93,425	95,107
15.04881.4031	Administration on-cost	51,415	51,415	52,340	53,230	54,082	55,001	55,991	56,881	57,887	58,911	59,953	60,014
15.04890.1006	NOW Walgett - Namoi & Gingie	25,921	25,921	25,870	26,310	26,731	27,185	27,674	28,172	28,679	29,195	29,721	30,256
15.04881.4069	EPA Monitoring System	12,677	12,677	12,652	12,867	13,073	13,295	13,534	13,778	14,026	14,278	14,535	14,797
	Walgett Operating Expense	561,342	646,342	561,531	562,773	569,706	577,189	585,247	599,333	600,664	609,145	617,779	626,569
	Walgett Operating (Surplus)/Deficit	(11,960)	129,774	45,648	31,914	23,392	13,671	3,935	(397)	(18,116)	(29,402)	(41,210)	(53,564)

Director, Engineering & Technical Services - SEWER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Sewerage Operational Programme - LIGHTNING RIDGE													
Revenue													
16.00101.0151	Sewer Charges Income	(367,523)	(343,656)	(342,940)	(354,086)	(365,594)	(378,390)	(391,634)	(405,341)	(419,528)	(434,211)	(449,408)	(465,137)
16.00101.0152	Sewer Cistern Income	(21,693)	(19,872)	(19,817)	(20,461)	(21,126)	(21,865)	(22,630)	(23,422)	(24,242)	(25,090)	(25,968)	(26,877)
16.00101.0153	Sewer Pedestal Income	(23,237)	(21,756)	(21,711)	(22,417)	(23,146)	(23,956)	(24,794)	(25,662)	(26,560)	(27,490)	(28,452)	(29,448)
16.00101.0164	Pension Rebate Write-Off	13,112	12,403	12,382	12,784	13,199	13,661	14,139	14,634	15,146	15,676	16,225	16,793
16.00101.0193	Interest on Investments	(37,917)	(17,917)	(17,349)	(17,349)	(17,349)	(17,392)	(17,435)	(17,479)	(17,523)	(17,611)	(17,699)	(17,787)
16.00101.0295	Interest on Overdue Rates and Charges	(4,491)	(2,245)	(1,931)	(1,921)	(1,911)	(1,906)	(1,901)	(1,901)	(1,901)	(1,906)	(1,911)	(1,916)
16.00101.0451	Pensioner Rate Subsidy	(7,371)	(7,371)	(7,371)	(7,611)	(7,858)	(8,133)	(8,418)	(8,713)	(9,018)	(9,334)	(9,661)	(9,999)
16.00101.0595	Sundry Income	(2,878)	(2,878)	(2,878)	(2,972)	(3,069)	(3,176)	(3,287)	(3,402)	(3,521)	(3,644)	(3,772)	(3,904)
16.00101.8000	Council Property Rating Offset Account	8,536	7,992	7,975	8,234	8,502	8,800	9,108	9,427	9,757	10,098	10,451	10,817
	L/Ridge Operating Income	(443,462)	(395,300)	(393,640)	(405,799)	(418,352)	(432,357)	(446,852)	(461,859)	(477,390)	(493,512)	(510,195)	(527,458)
Expense													
16.04901.1853	CCTV Sewer Inspections - Lightning Ridge	3,121	3,121	3,115	3,168	3,219	3,274	3,333	3,393	3,454	3,516	3,579	3,643
16.04901.2041	Depreciation	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052	57,052
16.04901.2043	Revaluation of Assets	6,000	6,000	6,000	0	0	0	0	7,000	0	0	0	0
16.04901.2304	Telemetry and Computerisation	1,723	1,723	1,719	1,748	1,776	1,806	1,839	1,872	1,906	1,940	1,975	2,011
16.04901.2320	Software, IT	4,802	4,802	4,793	4,874	4,952	5,036	5,127	5,219	5,313	5,409	5,506	5,605
16.04901.2460	Technical and Supervision	1,150	1,150	1,147	1,166	1,185	1,205	1,227	1,249	1,271	1,294	1,317	1,341
16.04901.2463	Sewer Main Repairs	16,148	16,148	16,116	16,390	16,652	16,935	17,240	17,550	17,866	18,188	18,515	18,848
16.04901.2483	House Connection Repairs	5,744	5,744	5,732	5,829	5,922	6,023	6,131	6,241	6,353	6,467	6,583	6,701
16.04901.2484	Pumping Station - Operations	44,174	37,174	36,962	37,590	38,191	38,840	39,539	40,251	40,976	41,714	42,465	43,229
16.04901.2485	Pumping Stations - Repair and Maintenance	10,930	17,930	18,035	18,342	18,635	18,952	19,293	19,640	19,994	20,354	20,720	21,093
16.04901.2488	Treatment Works -Operations	56,861	56,861	56,749	57,714	58,637	59,634	60,707	61,800	62,912	64,044	65,197	66,371
16.04901.2489	Treatment Works - Repairs and Maintenance	82,457	82,457	82,295	83,694	85,033	86,479	88,036	89,621	91,234	92,876	94,548	96,250
16.04901.4031	Administration	12,607	12,607	12,834	13,052	13,261	13,818	14,067	14,320	14,578	14,840	15,107	15,379
	L/Ridge Operating Expense	302,769	343,213	302,549	300,619	304,515	309,054	313,591	325,208	322,909	327,694	332,564	337,523
	L/Ridge Operating (Surplus)/Deficit	(140,693)	(52,087)	(91,091)	(105,180)	(113,837)	(123,303)	(133,261)	(136,651)	(154,481)	(165,818)	(177,631)	(189,935)

Director, Engineering & Technical Services - SEWER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Sewerage Operational Programme - COLLARENEBRI													
Revenue													
17.00121.0151	Sewer Charges Income	(126,663)	(95,648)	(94,718)	(97,796)	(100,974)	(104,508)	(108,166)	(111,952)	(115,870)	(119,925)	(124,122)	(128,466)
17.00121.0152	Sewer Cistern Income	(1,958)	(1,612)	(1,602)	(1,654)	(1,708)	(1,768)	(1,830)	(1,894)	(1,960)	(2,029)	(2,100)	(2,174)
17.00121.0153	Sewer Pedestal Income	(4,524)	(3,416)	(3,383)	(3,493)	(3,607)	(3,733)	(3,864)	(3,999)	(4,139)	(4,284)	(4,434)	(4,589)
17.00121.0164	Pension Rebate Write-Off	1,671	1,619	1,617	1,670	1,724	1,784	1,846	1,911	1,978	2,047	2,119	2,193
17.00121.0193	Interest Received from Investments	(2,656)	(1,706)	(2,128)	(2,128)	(2,128)	(2,133)	(2,138)	(2,143)	(2,148)	(2,159)	(2,170)	(2,181)
17.00121.0295	Interest on Overdue Rates and Charges	(4,491)	(4,491)	(4,166)	(4,145)	(4,124)	(4,114)	(4,104)	(4,104)	(4,104)	(4,114)	(4,124)	(4,134)
17.00121.0451	Pensioner Rate Subsidy	(914)	(808)	(804)	(830)	(857)	(887)	(918)	(950)	(983)	(1,017)	(1,053)	(1,090)
17.00121.0595	Sundry Income	(2,347)	(2,347)	(2,347)	(2,423)	(2,502)	(2,590)	(2,681)	(2,775)	(2,872)	(2,973)	(3,077)	(3,185)
17.00121.8000	Council Property Rating Offset Account	7,086	5,124	5,066	5,231	5,401	5,590	5,786	5,989	6,199	6,416	6,641	6,873
	Collarenebri Operating Income	(134,796)	(103,285)	(102,465)	(105,568)	(108,775)	(112,359)	(116,069)	(119,917)	(123,899)	(128,038)	(132,320)	(136,753)
Expense													
17.04921.1853	CCTV Sewer Inspections - Collarenebri	2,081	2,081	2,077	2,112	2,146	2,182	2,221	2,261	2,302	2,343	2,385	2,428
17.04921.2041	Depreciation	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212	19,212
17.04921.2043	Revaluation of Assets	6,000	6,000	6,000	0	0	0	0	7,000	0	0	0	0
17.04921.2304	Telemetry and Computerisation	1,150	1,150	1,147	1,166	1,185	1,205	1,227	1,249	1,271	1,294	1,317	1,341
17.04921.2463	Sewer Main Repairs	7,907	10,907	10,946	11,132	11,310	11,502	11,709	11,920	12,135	12,353	12,575	12,801
17.04921.2483	House Connection Repairs	1,114	1,114	1,112	1,131	1,149	1,169	1,190	1,211	1,233	1,255	1,278	1,301
17.04921.2484	Pumping Station - Operations	16,655	16,655	16,622	16,905	17,175	17,467	17,781	18,101	18,427	18,759	19,097	19,441
17.04921.2485	Pumping Stations - Repair and Maintenance	6,092	6,092	6,081	6,184	6,283	6,390	6,505	6,622	6,741	6,862	6,986	7,112
17.04921.2488	Treatment Works -Operations	14,782	14,782	14,753	15,004	15,244	15,503	15,782	16,066	16,355	16,649	16,949	17,254
17.04921.2489	Treatment Works - Repairs and Maintenance	3,617	213,617	3,610	3,671	3,730	3,793	3,861	3,930	4,001	4,073	4,146	4,221
17.04921.4031	Administration	3,806	3,806	3,875	3,785	4,004	4,072	4,145	4,220	4,296	4,373	4,452	4,532
	Collarenebri Operating Expense	82,416	295,416	85,435	80,302	81,438	82,495	83,633	85,792	87,973	89,173	90,397	91,643
	Collarenebri Operating (Surplus)/Deficit	(52,380)	192,131	(17,030)	(25,266)	(27,337)	(29,864)	(32,436)	(34,125)	(35,926)	(37,865)	(39,923)	(42,110)

Director, Engineering & Technical Services - SEWER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
Sewerage Capital Programme - WALGETT													
Expense													
15.04881.1854	Walgett Sewer main replacement	101,900	220,620	101,800	103,531	105,187	106,974	108,901	110,861	112,856	114,887	116,955	119,060
15.04886.2304	Telemetry and Computerisation	66,667	66,667	66,667	0	0	0	0	0	0	0	0	0
15.04886.4060	Sewage Treatment Plant Renewal			160,000	0	0	0	0	0	0	0	0	0
15.04886.4061	Sewer Mains replacement			301,900	0	0	0	0	0	0	0	0	0
	Walgett Capital Expense	168,567	315,087	630,367	103,531	105,187	106,974	108,901	110,861	112,856	114,887	116,955	119,060
	Walgett Capital (Surplus)/Deficit	168,567	315,087	630,367	103,531	105,187	106,974	108,901	110,861	112,856	114,887	116,955	119,060
Sewerage Capital Programme - LIGHTNING RIDGE													
Expense													
16.04902.2304	Telemetry & Computerisation	66,667	66,667	66,667	0	0	0	0	0	0	0	0	0
16.04902.4096	Sewer Mains Replacement	101,900	85,080	101,800	103,531	105,187	106,975	108,901	110,861	112,856	114,887	116,955	119,060
16.04902.0009	Lightning Ridge Effluent Ponds Upgrade			100,000	100,000	100,000	0	0	0	0	0	0	0
	L/Ridge Capital Expense	268,567	251,747	268,467	203,531	205,187	106,975	108,901	110,861	112,856	114,887	116,955	119,060
	L/Ridge Capital (Surplus)/Deficit	268,567	251,747	268,467	203,531	205,187	106,975	108,901	110,861	112,856	114,887	116,955	119,060
Sewerage Capital Programme - COLLARENEBRI													
Expense													
17.04922.2304	Collarenebri telemetry and computeristaion upgrade			66,666	0	0	0	0	0	0	0	0	0
17.04922.4061	Collarenebri sewer main replacement	101,900	0	101,800	103,531	105,186	106,975	108,901	110,861	112,856	114,887	116,955	119,060
	Collarenebri Capital Expense	101,900	0	168,466	103,531	105,186	106,975	108,901	110,861	112,856	114,887	116,955	119,060
	Collarenebri Capital (Surplus)/Deficit	101,900	0	168,466	103,531	105,186	106,975	108,901	110,861	112,856	114,887	116,955	119,060
Reserve Movements													
Revenue													
15.00081.9801	Transfer from Reserves - Capital	(605,700)	(633,500)	(1,067,300)	(410,593)	(415,560)	(320,924)	(326,703)	(332,583)	(338,568)	(344,661)	(350,865)	(357,180)
	Sub Total	(605,700)	(703,533)	(1,067,300)	(410,593)	(415,560)	(320,924)	(326,703)	(332,583)	(338,568)	(344,661)	(350,865)	(357,180)
Expense													
15.04881.9919	Transfer to Reserves - Operational	404,818	0	564,645	659,286	690,499	724,836	760,650	776,951	836,820	877,367	919,553	963,448
	Sub Total	404,818	0	564,645	659,286	690,499	724,836	760,650	776,951	836,820	877,367	919,553	963,448

Director, Engineering & Technical Services - SEWER													
		Original Budget	Revised Annual Budget	2021/22 Proposed	2022/23 Proposed	2023/24 Proposed	2024/25 Proposed	2025/26 Proposed	2026/27 Proposed	2027/28 Proposed	2028/29 Proposed	2029/30 Proposed	2030/31 Proposed
SUMMARY													
	OPERATIONAL (SURPLUS)/DEFICIT	(205,033)	269,818	(62,473)	(98,532)	(117,782)	(139,496)	(161,762)	(165,173)	(210,523)	(236,085)	(262,764)	(290,609)
	CAPITAL (SURPLUS)/DEFICIT	539,034	566,834	1,067,300	410,593	415,560	320,924	326,703	332,583	338,568	344,661	350,865	357,180
	RESERVE MOVEMENTS	(200,882)	(703,533)	(502,655)	248,693	274,939	403,912	433,947	444,368	498,252	532,706	568,688	606,268
	Sewer Fund Result (Profit)/Loss	133,119	133,119	502,172	560,754	572,717	585,340	598,888	611,778	626,297	641,282	656,789	672,839
	Operating Income	(1,151,560)	(1,015,153)	(1,011,988)	(1,042,226)	(1,073,441)	(1,108,234)	(1,144,233)	(1,181,506)	(1,220,069)	(1,260,097)	(1,301,504)	(1,344,344)
	Operating Expense	946,527	1,284,971	949,515	943,694	955,659	968,738	982,471	1,016,333	1,009,546	1,024,012	1,038,740	1,053,735
		(205,033)	269,818	(62,473)	(98,532)	(117,782)	(139,496)	(161,762)	(165,173)	(210,523)	(236,085)	(262,764)	(290,609)
	Capital Income	0	0	0	0	0	0	0	0	0	0	0	0
	Capital Expense	539,034	566,834	1,067,300	410,593	415,560	320,924	326,703	332,583	338,568	344,661	350,865	357,180
		539,034	566,834	1,067,300	410,593	415,560	320,924	326,703	332,583	338,568	344,661	350,865	357,180
	Reserve Income	(605,700)	(703,533)	(1,067,300)	(410,593)	(415,560)	(320,924)	(326,703)	(332,583)	(338,568)	(344,661)	(350,865)	(357,180)
	Reserve Expense	404,818	0	564,645	659,286	690,499	724,836	760,650	776,951	836,820	877,367	919,553	963,448
		(200,882)	(703,533)	(502,655)	248,693	274,939	403,912	433,947	444,368	498,252	532,706	568,688	606,268
	Net Result	133,119	133,119	502,172	560,754	572,717	585,340	598,888	611,778	626,297	641,282	656,789	672,839

	Walgett Shire Council				
	5 Year Financial Plan for the Years ending 30 June 2026				
	CAPITAL WORKS - PROGRAM - GENERAL FUND				
Project	Program	Dept	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.0021	Upgrade RR7716 Come by Chance Rd	Tech	New	2021/22	11,826,459
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2021/22	2,540,000
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2021/22	23,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2021/22	16,000
11.10000.0145	Walgett Depot Upgrade	Tech	New	2021/22	1,920,000
11.10000.2200	Collarenebri Housing	Corp	Renewal	2021/22	15,000
11.10000.2201	Walgett Housing	Corp	Renewal	2021/22	29,000
11.10000.2202	Walgett Housing - Pool Managers Kitchen	Corp	Renewal	2021/22	12,000
11.10000.2203	Carinda Hall - Internal Painting	Corp	Renewal	2021/22	35,000
11.10000.2204	Collarenebri Tennis Club - Fence	Corp	Renewal	2021/22	17,000
11.10000.2205	Lightning Ridge Lions & Gem Parks - Picnic Shelters	Corp	New	2021/22	10,000
11.10000.2206	Lightning Ridge Wetlands	Corp	Renewal	2021/22	100,000
11.10000.2207	Walgett - Gray Park - Cultural Garden	Corp	New	2021/22	10,000
11.10000.2208	Burren Junction Bore Baths - Amenities	Corp	Renewal	2021/22	15,000
11.10000.2209	Burren Junction Sportsgrounds - Amenities	Corp	Renewal	2021/22	25,000
11.10000.2210	Walgett - Trevallion Park Shelters & Seating	Corp	New	2021/22	20,000
11.10000.2211	Carinda Swimming Pool - Amenities	Corp	Renewal	2021/22	40,000
11.10000.2212	Walgett Swimming Pool - Entrance Refurbishment	Corp	Renewal	2021/22	25,000
11.10000.2213	Walgett Swimming Pool - Pool Drainage	Corp	Renewal	2021/22	75,000
11.10000.2214	Footpath - Carinda	Tech	Renewal	2021/22	68,215
11.10000.2215	Footpath - Walgett	Tech	Renewal	2021/22	150,000
11.10000.2216	Footpath - Lightning Ridge	Tech	Renewal	2021/22	97,400
11.10000.2217	Reseals - Bugilbone Road	Tech	Renewal	2021/22	50,000
11.10000.2218	Reseals - Shire Roads	Tech	Renewal	2021/22	396,496
11.10000.2219	Upgrade - Aberfoyle Road between sealed sections	Tech	Renewal	2021/22	175,000
11.10000.2220	Kerb & Gutter - Walgett	Tech	Renewal	2021/22	300,000
11.10000.2221	Kerb & Gutter - Collarenebri	Tech	Renewal	2021/22	150,000
11.10000.2222	Kerb & Gutter - Lightning Ridge	Tech	Renewal	2021/22	120,000
11.10000.2223	Upgrade - RR457 Gundabloui Road Mungindi End	Tech	New	2021/22	600,000
11.10000.2224	Drainage - Burren Junction	Tech	Renewal	2021/22	100,000
11.10000.2225	Drainage - Collarenebri	Tech	Renewal	2021/22	150,000
11.10000.2226	Drainage - Carinda	Tech	Renewal	2021/22	50,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2021/22	60,000
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2021/22	40,000
11.10000.2229	Walgett - Alex Trevallion Park improvements	Corp	New	2021/22	60,000
11.10000.2230	Lightning Ridge - Bird Hide	Corp	New	2021/22	50,000
11.10000.2231	Walgett Memorial Park Shade Shelter	Corp	New	2021/22	25,000
11.10000.2232	Walgett Memorial Park Display & Seating	Corp	New	2021/22	25,000
11.10000.2234	Walgett - Beautification	Corp	New	2021/22	40,000

	Walgett Shire Council				
	5 Year Financial Plan for the Years ending 30 June 2026				
	CAPITAL WORKS - PROGRAM - GENERAL FUND				
Project	Program	Dept	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2235	Lightning Ridge Mega Park Pandora St	Corp	New	2021/22	511,000
11.10000.2236	Lightning Ridge Bore Baths Upgrade	Corp	Renewal	2021/22	400,000
11.10000.2401	Walgett Administration Centre - Front Garden	Corp	Renewal	2021/22	10,000
11.10000.0021	Seal - RR7716 Come by Chance Road	Tech	New	2022/23	602,585
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2022/23	1,636,000
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2022/23	24,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2022/23	10,000
11.10000.2206	Lightning Ridge Wetlands	Corp	New	2022/23	100,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2022/23	61,020
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2022/23	40,680
11.10000.2230	Lightning Ridge Bird Hide	Corp	New	2022/23	50,000
11.10000.2233	Walgett Parks Improvements	Corp	New	2022/23	60,000
11.10000.2234	Walgett Beautification	Corp	New	2022/23	40,000
11.10000.2300	Walgett Housing - Pool Managers Painting	Corp	New	2022/23	35,000
11.10000.2301	Lightning Ridge Housing Painting	Corp	Renewal	2022/23	20,000
11.10000.2302	Footpath - Walgett	Tech	Renewal	2022/23	300,000
11.10000.2303	Walgett - Gray Park - Play Equipment	Corp	Renewal	2022/23	25,000
11.10000.2304	Art & Culture Sculptures	Corp	New	2022/23	70,000
11.10000.2305	Kerb & Gutter - Walgett	Tech	Renewal	2022/23	350,000
11.10000.2306	Kerb & Gutter - Collarenebri	Tech	Renewal	2022/23	150,000
11.10000.2307	Reseal - Bugilbone Road	Tech	Renewal	2022/23	50,000
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km	Tech	New	2022/23	300,000
11.10000.2309	Reseals - Shire Roads	Tech	Renewal	2022/23	553,667
11.10000.2310	Drainage - Converting open drains, spoon drains	Tech	New	2022/23	100,000
11.10000.2311	Pilliga Road - Heavy Patch	Tech	Renewal	2022/23	100,255
11.10000.2312	Burren Junction Bore Baths - Fence	Corp	Renewal	2022/23	20,000
11.10000.2313	Carinda Swimming Pool - Amenities	Corp	Renewal	2022/23	40,000
11.10000.2314	Collarenebri Pool - Entrance	Corp	Renewal	2022/23	90,000
11.10001.0104	SR112 Brewon Road	Tech	Renewal	2022/23	479,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2023/24	1,652,000
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2023/24	24,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2023/24	10,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2023/24	61,996
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2023/24	41,331
11.10000.2233	Walgett Parks Improvements	Corp	Renewal	2023/24	60,000
11.10000.2234	Walgett Beautification	Corp	Renewal	2023/24	40,000
11.10000.2400	Rowena Hall - Fence	Corp	Renewal	2023/24	30,000
11.10000.2401	Walgett Administration Centre - Front Garden	Corp	Renewal	2023/24	25,000
11.10000.2402	Walgett Administration Centre - Foyer/carpet/parti	Corp	Renewal	2023/24	50,000

	Walgett Shire Council				
	5 Year Financial Plan for the Years ending 30 June 2026				
	CAPITAL WORKS - PROGRAM - GENERAL FUND				
Project	Program	Dept	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2403	Footpath - Walgett	Tech	Renewal	2023/24	300,000
11.10000.2404	Lightning Ridge - Opal Park BBQ/Shelters	Corp	Renewal	2023/24	50,000
11.10000.2405	Lightning Ridge Lions and Gem Parks Shelters	Corp	Renewal	2023/24	10,000
11.10000.2406	Lightning Ridge - Spider Brown Oval - Amenities	Corp	Renewal	2023/24	45,000
11.10000.2407	Kerb & Gutter - Walgett	Tech	Renewal	2023/24	300,000
11.10000.2408	Kerb & Gutter - Collarenebri	Tech	Renewal	2023/24	113,000
11.10000.2409	Reseal - Bugilbone Road	Tech	Renewal	2023/24	50,000
11.10000.2410	Reseal - Shire Roads	Tech	Renewal	2023/24	122,615
11.10000.2411	Reconstruct & Seal - Brewon Road 1 km	Tech	Renewal	2023/24	300,000
11.10000.2412	Seal - Local Gravel Roads	Tech	New	2023/24	179,000
11.10000.2413	Reseal - Urban Roads	Tech	New	2023/24	387,254
11.10000.2414	Reseal - RR333 Carinda Road	Tech	Renewal	2023/24	100,000
11.10000.2415	Heavy Patch - RR383 Pilliga Road	Tech	Renewal	2023/24	100,000
11.10000.2416	Reseal - RR402 Gingie Road	Tech	Renewal	2023/24	108,086
11.10000.2417	Rehabilitation - RR329 Merrywinebone Road	Tech	Renewal	2023/24	800,000
11.10000.2418	Drainage - Converting open drains, spoon drains	Tech	Renewal	2023/24	50,000
11.10000.2419	Walgett Swimming Pool - Amenities	Corp	Renewal	2023/24	55,000
11.10000.2521	Carinda Swimming Pool - Amenities	Corp	Renewal	2023/24	35,000
11.10001.0104	SR112 Brewon Road	Tech	Renewal	2023/24	479,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2024/25	1,003,500
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2024/25	25,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2024/25	11,000
11.10000.0067	Cryon Road - Seal Unsealed Road	Tech	Renewal	2024/25	300,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2024/25	63,050
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2024/25	42,034
11.10000.2500	Lightning Ridge Housing Painting	Corp	Renewal	2024/25	20,000
11.10000.2501	Footpath - Walgett	Tech	Renewal	2024/25	300,000
11.10000.2502	Lightning Ridge - Spider Brown Oval - Lighting	Corp	New	2024/25	100,000
11.10000.2503	Art & Culture Sculptures	Corp	New	2024/25	70,000
11.10000.2504	Collarenebri Tennis Club - Amenities	Corp	Renewal	2024/25	90,000
11.10000.2505	Burren Junction Sportsgrounds - Portable Kitchen	Corp	Renewal	2024/25	130,000
11.10000.2506	Walgett River - Viewing Platforms	Corp	New	2024/25	50,000
11.10000.2507	Reseal - Bugilbone Road	Tech	Renewal	2024/25	50,000
11.10000.2508	Kerb & Gutter - Walgett	Tech	Renewal	2024/25	400,000
11.10000.2509	Kerb & Gutter - Collarenebri	Tech	Renewal	2024/25	150,000
11.10000.2510	Reseal - Shire Roads	Tech	Renewal	2024/25	181,000
11.10000.2513	Reseal - Urban Roads	Tech	Renewal	2024/25	381,532
11.10000.2514	Reseal - RR329 Merrywinebone Road	Tech	Renewal	2024/25	130,157
11.10000.2515	Reseal - SR333 Carinda Road	Tech	Renewal	2024/25	70,000

	Walgett Shire Council				
	5 Year Financial Plan for the Years ending 30 June 2026				
	CAPITAL WORKS - PROGRAM - GENERAL FUND				
Project	Program	Dept	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2516	Reseal - RR402 Gingie Road	Tech	Renewal	2024/25	70,000
11.10000.2517	Reseal - RR7516 Billybingbone Road	Tech	Renewal	2024/25	74,000
11.10000.2518	RR383 Pilliga Road	Tech	Renewal	2024/25	70,000
11.10000.2519	Reconstruct - RR426 Ridge Road	Tech	Renewal	2024/25	300,000
11.10000.2520	Drainage - Converting open drains, spoon drains	Tech	Renewal	2024/25	48,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Tech	Renewal	2025/26	811,500
11.10000.0034	Computer Equipment Replacement	Corp	Renewal	2025/26	25,000
11.10000.0035	Office Furniture & Equipment Replacement	Corp	Renewal	2025/26	11,000
11.10000.2227	Town & Villages refurbishment program	Corp	Renewal	2025/26	64,185
11.10000.2228	Tourist signage - Banjo Patterson poem's parks	Corp	New	2025/26	42,791
11.10000.2507	Reseal - Bugilbone Road	Tech	Renewal	2025/26	50,000
11.10000.2600	Collarenebri Houses	Corp	Renewal	2025/26	20,000
11.10000.2601	Footpaths - Walgett	Tech	Renewal	2025/26	200,000
11.10000.2602	Footpaths - Lightning Ridge	Tech	Renewal	2025/26	200,000
11.10000.2603	Footpaths - Burren Junction	Tech	Renewal	2025/26	24,000
11.10000.2604	Cemeteries	Corp	Renewal	2025/26	50,000
11.10000.2605	Lightning Ridge Community Space	Corp	New	2025/26	50,000
11.10000.2606	Carinda Sportsground - Amenities	Corp	New	2025/26	100,000
11.10000.2607	Collarenebri Parks	Corp	New	2025/26	100,000
11.10000.2608	Lightning Ridge Spider Brown Oval - Bar Area	Corp	Renewal	2025/26	50,000
11.10000.2609	Walgett Showground - Bar Area	Corp	Renewal	2025/26	50,000
11.10000.2610	Kerb & Gutter - Collarenebri	Tech	Renewal	2025/26	150,000
11.10000.2611	Kerb & Gutter - Lightning Ridge	Tech	Renewal	2025/26	300,000
11.10000.2612	Kerb & Gutter - Walgett	Tech	Renewal	2025/26	324,000
11.10000.2613	Reseal - Local Roads	Tech	Renewal	2025/26	555,752
11.10000.2614	Reseal - RR7516 Billybingbone Road	Tech	Renewal	2025/26	100,000
11.10000.2615	Reseal - RR402 Gingie Road	Tech	Renewal	2025/26	100,000
11.10000.2616	RR383 Pilliga Road	Tech	Renewal	2025/26	100,000
11.10000.2617	Rehabilitation - RR329 Merrywinebone Road	Tech	New	2025/26	420,050

	Walgett Shire Council			
	5 Year Financial Plan for the Years ending 30 June 2026			
	CAPITAL WORKS - PROGRAM - WASTE			
Project	Program	Construction Type: N - New, R - Renewal	Year	Budget
21.04804.1530	DWM Strategy Implementation	New	2021/22	60,000
	Equipment - Small Landfills	New	2021/22	200,000
21.04804.1522	Walgett - Landfill Cell	New	2023/24	1,284,489

	Walgett Shire Council			
	5 Year Financial Plan for the Years ending 30 June 2026			
	CAPITAL WORKS - PROGRAM - WATER FUND			
Project	Program	Construction Type: N - New, R - Renewal	Year	Budget
12.04822.2315	Walgett New shed for water treatment plant	Renewal	2021/22	80,000
12.04822.2356	Walgett Telemetry and Computerisation Replacement	Renewal	2021/22	90,000
12.04822.2357	Jetta for pipe work	New	2021/22	15,000
13.04846.2304	Lightning Ridge Telemetry and Computerisation	Renewal	2021/22	90,000
14.04688.2304	Collarenebri - Telemetry and Computerisation	Renewal	2021/22	40,000
14.04866.1668	Collarenebri Shed for cooling tower	New	2021/22	60,000
14.04866.2054	Collarenebri system asset replacement	Renewal	2021/22	200,000
19.04888.2304	Carinda telemetry system	Renewal	2021/22	50,000
19.04888.2304	Cumborah telemetry system	Renewal	2021/22	15,000
19.04888.2304	Grawin Control box for bore , CCTV and telemetry for bore	Renewal	2021/22	50,000
19.04888.2304	Rowena telemetry system	Renewal	2021/22	15,000
19.04888.2304	Villages - Telemetry and Computerisation	Renewal	2021/22	30,000
19.04888.2323	Cumborah electrical control box upgrade	Renewal	2021/22	15,000
19.04888.2472	Carinda bore upgrade (pump and VSD)	Renewal	2021/22	30,000
19.04888.2472	Carinda Reservoir pumps and control box	Renewal	2021/22	30,000
19.04888.2476	Rowena Chlorination system	Renewal	2021/22	15,000
13.04846.1667	Lightning Ridge System Asset Replacement	Renewal	2022/23	100,000
12.04822.2054	Walgett System Asset Replacement	Renewal	2023/24	100,000
13.04846.1667	Collarenebri System Asset Replacement	Renewal	2024/25	100,000
14.04866.2054	Collarenebri System asset replacement	Renewal	2025/26	100,000
12.04822.2054	Walgett System Asset Replacement	Renewal	2026/27	100,000
13.04846.1667	Lightning Ridge System Asset Replacement	Renewal	2027/28	100,000
14.04866.2054	Collarenebri system asset replacement	Renewal	2028/29	100,000
12.04822.2054	Walgett System Asset Replacement	Renewal	2029/30	100,000
13.04846.1667	Lightning Ridge System Asset Replacement	Renewal	2030/31	100,000

	Walgett Shire Council			
	5 Year Financial Plan for the Years ending 30 June 2026			
	CAPITAL WORKS - PROGRAM - SEWER FUND			
Project	Program	Type: N - New, R - Renewal	Year	Budget
15.04881.1854	Walgett Sewer main replacement	Renewal	2021/22	101,800
15.04886.2304	Walgett Telemetry and Computerisation	Renewal	2021/22	66,667
	Walgett Sewer relining / replacement	Renewal	2021/22	301,900
16.04902.0009	Lightning Ridge Effluent Pond Upgrade	Renewal	2021/22	100,000
16.04902.2304	Lightning Ridge Telemetry & Computerisation	Renewal	2021/22	66,667
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2021/22	101,800
17.04922.2304	Collarenebri telemetry and computeristaion upgrade	Renewal	2021/22	66,666
17.04922.4061	Collarenebri sewer main replacement	Renewal	2021/22	101,800
	Walgett STP change room	New	2021/22	60,000
	Walgett STP ponds	Renewal	2021/22	100,000
15.04881.1854	Walgett Sewer main replacement	Renewal	2022/23	103,531
16.04902.0009	Lightning Ridge Effluent Pond Upgrade	Renewal	2022/23	100,000
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2022/23	103,531
17.04922.4061	Collarenebri sewer main replacement	Renewal	2022/23	103,531
15.04881.1854	Walgett Sewer main replacement	Renewal	2023/24	105,187
16.04902.0009	Lightning Ridge Effluent Pond Upgrade	Renewal	2023/24	100,000
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2023/24	105,187
17.04922.4061	Collarenebri sewer main replacement	Renewal	2023/24	105,186
15.04881.1854	Walgett Sewer main replacement	Renewal	2024/25	106,974
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2024/25	106,975
17.04922.4061	Collarenebri sewer main replacement	Renewal	2024/25	106,975
15.04881.1854	Walgett Sewer main replacement	Renewal	2025/26	108,901
16.04902.4096	Lightning Ridge Sewer mains replacement	Renewal	2025/26	108,901
17.04922.4061	Collarenebri sewer main replacement	Renewal	2025/26	108,901



WALGETT SHIRE COUNCIL

OPERATIONAL PLAN 2021/2022

Statement of Revenue Policy



TABLE OF CONTENTS

2021/2022 Rate Pegging	3
Rating Method Options & Categorisation of Land	3
Proposed Rate Structure 2021/2022	7
Ordinary Rates - Depicting 2.0% Rate Pegging Increase	7
Best Practice Pricing – Water Supply	9
Water Charges	10
Sewer Charges	12
Domestic Waste Management Charges	13
Trade Waste Collection Charges	13
Waste Management Services Charge	13
Recycling Services	13
Interest Rate	14
Instalment Dates	14
Statement of Proposed Borrowing	14

The Statement of Revenue Policy details a number of significant factors have been considered in forming the projected Operational Budget. The 2021/2022 Operational Budget has been formulated within a number of income and cost constraints including rate pegging allowable increases and the additional cost impacts of operating within a remote location.

2021/2022 RATE PEGGING

Council's primary objective for rating in the forthcoming financial year is to maintain a rating structure that is fair and equitable for all ratepayers.

Equity is the corner stone of Council's Rating Policy and to achieve the best possible result for the community Council has chosen to have all rating categories have a base and Ad valorem.

The level of rate pegging is determined by the Independent Pricing and Regulatory Tribunal (IPART) and the maximum amount that the Council is permitted to increase its general rate income by in the 2021/2022 financial year is **2.0%** and Council proposes to take up the full amount plus the adjustment from the previous year as advised by IPART.

The rate peg for 2021/2022 has been calculated by taking the increase in the "Local Government Cost Index" to June 2020 which was 2.0%. The allowable rate pegging limit plus the catch-up shall be distributed evenly across all rating categories and sub categories.

The IPART rate peg does not apply to ordinary fees and charges, domestic waste management, water and sewer annual charges.

RATING METHOD OPTIONS & CATEGORISATION OF LAND

The *Local Government Act 1993* provides Council with the following three alternative methods of levying rates:

1. Solely ad valorem rating ie, cents in the \$ on land value.
2. Minimum rate plus ad valorem rate.
3. A base amount of up to 50% of the total yield required to be raised from a category or sub-category of a rate and applied to all rateable parcels within that category or sub-category plus an ad valorem rate to raise the additional required.

Council's rate structure for 2021/2022 consists of a base amount plus ad valorem rate for all categories.

Description	Number of Assessments	Ad Valorem Amount in the Dollar	Base Amount	Land Value	2021/2022 Minimum	2021/2022 Ad Valorem	2021/2022 Base Amount	2021/2022 Minimum	2021/2022 Above Minimum Ad Valorem	2021/2022 Totals	2021/2022 Base Amount %	Avg Per Assessment
Walgett Residential	631	0.02075736	205.00	10,409,140	0	216,066	129,355.00			345,421	37%	547.42
Lightning Ridge Residential	641	0.01123224	205.00	19,703,850	0	221,318	131,405.00			352,723	37%	550.27
Collarenebri Residential	210	0.13910987	180.00	452,110	0	62,893	37,800.00			100,693	38%	479.49
Burren Junction Residential	92	0.07121322	140.00	405,140	0	28,851	12,880.00			41,731	31%	453.60
Carinda Residential	65	0.06958510	80.00	122,320	0	8,512	5,200.00			13,712	38%	210.95
Cumborah Residential	57	0.00967258	80.00	673,500	0	6,514	4,560.00			11,074	41%	194.29
Rowena/Come-By-Chance Residential	37	0.03443725	80.00	117,700	0	4,053	2,960.00			7,013	42%	189.55
Residential - Preserved Opal Fields	1753	0.11272097	105.00	3,576,100	0	403,101	184,065.00			587,166	31%	334.95
Residential - Mineral Claim	0	0.11272096	105.00									
Residential	84	0.00584583	155.00	5,018,950	0	29,340	13,020.00			42,360	31%	504.28
Walgett Business	124	0.02968030	305.00	3,318,540	0	98,495	37,820.00			136,315	28%	1,099.32
Lightning Ridge Business	119	0.01134607	305.00	8,158,360	0	92,565	36,295.00			128,860	28%	1,082.86
Collarenebri Business	30	0.13370170	305.00	115,770	0	15,479	9,150.00			24,629	37%	820.95
Burren Junction Business	23	0.04478511	255.00	251,660	0	11,271	5,865.00			17,136	34%	745.03
Carinda Business	14	0.01610763	120.00	153,150	0	2,467	1,680.00			4,147	41%	296.21
Cumborah Business	0	0.00970000	105.00				0.00					
Rowena/Come-By-Chance Business	8	0.02245832	125.00	75,800	0	1,702	1,000.00			2,702	37%	337.79
Business - Preserved Opal Fields	45	0.06129490	235.00	272,550	0	16,706	10,575.00			27,281	39%	606.24
Business - Mineral Claim	0	0.06129490	235.00									
Business	101	0.00917232	155.00	3,248,270	0	29,794	15,655.00			45,449	34%	449.99
Rural (Farmland)	832	0.00230812	125.00	1,705,310,310	0.00	3,936,061	104,000.00			4,040,061	3%	4,855.84
Rural Irrigable (Farmland)	0	0.00230812	125.00				0.00			-		
Totals	4866			1,761,383,220		5,185,190	743,285			5,928,475		
										Notional General Income Yield for 2020-2021 (Estimate)	5,805,486	
										Increase 2.0%	116,110	
										Sub-Total	5,921,596	
										Add Catch-up Allowance (as advised)	6,879	
										Allowable Yield for 2021-2022	5,928,475	

Rates Statement

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the *Local Government Act 1993*.

Categorisation of Land for Purposes of Ordinary Rates

Council in accordance with Section 514 *Local Government Act 1993* must declare each parcel of rateable land in its area to be within one of the following categories:

1. Farmland
2. Residential
3. Mining
4. Business

Council utilises the provisions of Section 528 and 529 of the *Local Government Act 1993* in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

Rate may be the same or different within a category

1. Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.

2. A sub-category may be determined:

- a. for the category farmland - according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or

- b. for the category residential. - according to whether the land is rural residential land or is within a centre of population, or
- c. for the category mining - according to the kind of mining involved, or
- d. for the category business - according to a centre of activity.

Note: In relation to the category business, a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.

3. The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.

4. Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the *Valuation of Land Act 1916*.

Categorisation as farmland

1. Land is to be categorised as farmland if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the *Fisheries Management Act 1994*, or any combination of those businesses or industries) which:

- a. has a significant and substantial commercial purpose or character, and
- b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).

2. Land is not to be categorised as farmland if it is rural residential land.

3. The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorisation as residential

1. Land is to be categorised as residential if it is a parcel of rateable land valued as one assessment and:

- a. its dominant use is for residential accommodation (other than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
- b. in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or
- c. it is rural residential land.

Note:

- 1.
 - a. For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:

(i) each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and

(ii) there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.

2. The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

Categorisation as mining

1. Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.

2. The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

Categorisation as business

Land is to be categorised as business if it cannot be categorised as farmland, residential or mining.

Strata lots and company titles are taken to be separate parcels of land for categorisation

For the purposes of this Part:

a. each lot in a strata plan that is registered under the *Strata Schemes Freehold Development Act 1973* or the *Strata Schemes Leasehold Development Act 1986*, and

b. each dwelling or portion of the kind referred to in section 547 (1), is taken to be a separate parcel for the purposes of categorisation.

Mixed development land

1. Definitions In this section, "mixed development land" and "non-residential land" have the same meanings as in section 14BB of the *Valuation of Land Act 1916*.

2. Categorisation of parts of mixed development land If a valuation is furnished under the *Valuation of Land Act 1916* for mixed development land:

a. the part of the land that is non-residential land is taken to have been categorised as business, and

b. the part of the land that is not non-residential land is taken to have been categorised as residential, despite sections 515-518.

3 Sub-categories the council may determine a sub-category for a part of land to which subsection (2) applies according to the category determined by that subsection for the part.

4. Apportionment of rates and charges. A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or sub-categories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under section 14X of the *Valuation of Land Act 1916*.

How is vacant land to be categorised?

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

- a. if the land is zoned or otherwise designated for use under an environmental planning instrument - according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or
- b. if the land is not so zoned or designated - according to the predominant categorisation of surrounding land.

Notice of declaration of category

1. A council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

2. The notice must be in the approved form and must:

- a. state that the person has the right to apply to the council for a review of the declaration that the land is within the category stated in the notice, and
- b. state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and
- c. refer to sections 525 and 526.

PROPOSED RATE STRUCTURE FOR 2021/2022

Council proposes to use the allowable rate pegging limit plus the catch-up to be distributed evenly across all rating categories and sub-categories.

Another two (2) rating categories, Residential and Commercial Mineral Claims is included on the premise, the State Government may in the near future re-introduce the Fire & Emergency Services Levy (FESL). Making of these rating categories now enables future valuations for such categories to be taken up as rating growth and not excess to the IPART Rate Peg.

The category, "Rural Irrigable"(Farmland) is included with a similar Base and Ad Valorem to that of "Rural" (Farmland) making provision for the possibility of successful objections to the re-categorisation of "Rural Irrigable" properties.

The following table shows the proposed rates for 2021/2022 based on an increase of 2.0%.

ORDINARY RATES - DEPICTING 2.0% RATE PEGGING INCREASE

Description	Number of Assessments	Ad Valorem Amount in the Dollar	Base Amount	Land Value	2021/2022 Minimum	2021/2022 Ad Valorem	2021/2022 Base Amount	2021/2022 Minimum	2021/2022 Above Minimum Ad Valorem	2021/2022 Totals	2021/2022 Base Amount %	Avg Per Assessment
Walgett Residential	631	0.02075736	205.00	10,409,140	0	216,066	129,355.00			345,421	37%	547.42
Lightning Ridge Residential	641	0.01123224	205.00	19,703,850	0	221,318	131,405.00			352,723	37%	550.27
Collarenebri Residential	210	0.13910987	180.00	452,110	0	62,893	37,800.00			100,693	38%	479.49
Burren Junction Residential	92	0.07121322	140.00	405,140	0	28,851	12,880.00			41,731	31%	453.60
Carinda Residential	65	0.06958510	80.00	122,320	0	8,512	5,200.00			13,712	38%	210.95
Cumbarrah Residential	57	0.00967258	80.00	673,500	0	6,514	4,560.00			11,074	41%	194.29
Rowena/Come-By-Chance Residential	37	0.03443725	80.00	117,700	0	4,053	2,960.00			7,013	42%	189.55
Residential - Preserved Opal Fields	1753	0.11272097	105.00	3,576,100	0	403,101	184,065.00			587,166	31%	334.95
Residential - Mineral Claim	0	0.11272096	105.00									
Residential	84	0.00584583	155.00	5,018,950	0	29,340	13,020.00			42,360	31%	504.28
Walgett Business	124	0.02968030	305.00	3,318,540	0	98,495	37,820.00			136,315	28%	1,099.32
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Carinda Business	14	0.01610763	120.00	153,150	0	2,467	1,680.00			4,147	41%	296.21
Cumbarrah Business	0	0.00970000	105.00				0.00					
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Business - Preserved Opal Fields	45	0.06129490	235.00	272,550	0	16,706	10,575.00			27,281	39%	606.24
Business - Mineral Claim	0	0.06129490	235.00									
Business	101	0.00917232	155.00	3,248,270	0	29,794	15,655.00			45,449	34%	449.99
Rural (Farmland)	832	0.00230812	125.00	1,705,310,310	0.00	3,936,061	104,000.00			4,040,061	3%	4,855.84
Rural Irrigable (Farmland)	0	0.00230812	125.00				0.00			-		
Totals	4866			1,761,383,220		5,185,190	743,285			5,928,475		
						Notional General Income Yield for 2020-2021 (Estimate)				5,805,486		
						Increase 2.0%				116,110		
						Sub-Total				5,921,696		
						Add Catch-up Allowance (as advised)				6,879		
						Allowable Yield for 2021-2022				5,928,475		

Council may, under Section 501 (1) of the *Local Government Act 1993*, make an annual charge for any of the following services provided, or proposed to be provided, on an annual basis by the Council:

- Water supply services
- Sewerage services
- Drainage services
- Waste management services (other than domestic waste management services)
- Any services prescribed by the regulations

Council in 2012/13 introduced user pays water billing under the State Government Best-Practice Guidelines for the effective and sustainable supply of reticulation water supply. Council seeks to ensure that its water supply and sewerage tariffs:-

- Provide appropriate pricing signals that enable customers to balance the benefits and costs of using the water supply and sewerage services and promote efficient use of resources;
- Distribute costs equitably among its customers and eliminate significant cross-subsidies; and
- Reflect the cost of providing the service and raise the annual income required for the long-term financial sustainability of Council's water supply and sewerage services, including investment in new and replacement infrastructure.

With increasing demands being placed on the finite water resources of NSW, it is vital that we use the resources efficiently. Introduction of best-practice pricing for water supply, sewerage and liquid waste services is an essential step for achieving the objectives in non-metropolitan NSW.

Each year Council will continue to review its water pricing policy to confirm a continuation of progress towards full compliance of best practice pricing.

Section 552 (1)(b) of the *Local Government Act 1993* prescribes that Council can charge for a water service provided the land is within 225 metres of a water pipe of Council.

Section 552 (3)(a) of the *Local Government Act 1993* prescribes that Council can charge for a sewer service provided the land is within 75 metres of a sewer of Council.

In developing its water pricing structure Council categorised its water supply schemes as 3 Bore and 2 River Systems.

WATER CHARGES

STAND PIPE CHARGES

From the 1st July 2017 Council re-introduced standpipe charges at both Lightning Ridge standpipes, using the pre-paid Avdata system. The system and its processes has taken some time to fully implement, and was put on-hold because of the on-going drought conditions. It is proposed to increase the charge from \$2.70 to \$2.80 to accommodate increased administration and infrastructure charges.

Lightning Ridge/Cumborah/Grawin

Purchase of system key/replacement key	\$52.00
Charge per kilolitre	\$2.85

All other Standpipes

Metered Standpipes whereby Council has to raise invoices and/or process cash payments

Administration fee per truck load	\$27.00
Plus charge per kilolitre	\$2.85

Bore Water Charges

The charges for bore water consist of an access charge calculated to raise between 70% and 79% of the revenue required to operate the service and a two part tariff calculated to raise between 21% and 30%. This tariff applies to the reticulated water supplies in Carinda, Lightning Ridge and Rowena.

It is planned in 2021/2022 to increase all Water Access by a minimum of \$50.00 per assessment and Consumption Charges by 5.0% as per the adopted forward plan charges schedule shown below.

Access Charges

Access Charges		4.84% or \$50 minimum per assessment	2.50%	2.50%
Bore Water - Lightning Ridge, Carinda and Rowena		2021-2022	2020-2021	2019-2020
20mm Connection	<i>Residential</i>	390.00	340.00	332.00
20mm Connection	<i>Non Residential</i>	390.00	340.00	332.00
25mm Connection	<i>Residential</i>	390.00	340.00	332.00
25mm Connection	<i>Non Residential</i>	580.00	530.00	517.00
32mm Connection	<i>Residential</i>	390.00	340.00	332.00
32mm Connection	<i>Non Residential</i>	920.00	870.00	849.00
40mm Connection	<i>Residential</i>	390.00	340.00	332.00
40mm Connection	<i>Non Residential</i>	1,425.00	1,359.00	1,326.00
50mm Connection	<i>Residential</i>	390.00	340.00	332.00
50mm Connection	<i>Non Residential</i>	2,227.00	2,124.00	2,072.00
75mm Connection	<i>Residential</i>	390.00	340.00	332.00
75mm Connection	<i>Non Residential</i>	4,864.00	4,639.00	4,526.00
100mm Connection	<i>Residential</i>	390.00	340.00	332.00
100mm Connection	<i>Non Residential</i>	8,642.00	8,243.00	8,042.00

Consumption Charges

USAGE		5.00%	5.00%	5.00%
Bore Water - Lightning Ridge, Carinda and Rowena		2021-2022	2020-2021	2019-2020
Usage Charge	<i>per kilolitre <600kl</i>	0.34	0.32	0.30
Usage Charge	<i>per kilolitre >600kl</i>	0.50	0.48	0.45

River Systems

The charges for water from the river systems comprise separate access charges and consumption tariffs for both filtered and raw water. Like the bore water tariff, the access charge is calculated to raise between 75% and 77% of the revenue required to operate the service and a two part tariff for both filtered and raw water to raise 23 and 25%. This tariff applies to the reticulated water supplies in Collarenebri and Walgett.

All properties, either connected to or within 225 metres of a Council water main, and able to connect are charged. This annual charge is independent of the level of consumption and is charged per connection (or possible connection) to the property. The water access charge for the 2021/2022 rating year has been set between 75% and 77% of the income required to fund the service. Council will progressively move towards a lower percentage of revenue to be raised from the access charge component as more reliable data on actual consumption levels is available.

(Section 501 *Local Government Act 1993*)

It is planned in 2021/2022 to increase all Water Access for filtered water by a minimum of \$50.00 per assessment and Consumption Charges by 5.0% as per the adopted forward plan charges schedule shown below. The raw water access will remain unchanged.

Access Charges

Access Charges		4.84% or \$50 minimum per assessment	2.50%	2.50%
River Water - Walgett and Collarenebri		2021-2022	2020-2021	2019-2020
20mm Connection	<i>Residential</i>	541.00	516.00	503.00
20mm Connection	<i>Non Residential</i>	541.00	516.00	503.00
25mm Connection	<i>Residential</i>	541.00	516.00	503.00
25mm Connection	<i>Non Residential</i>	844.00	805.00	785.00
32mm Connection	<i>Residential</i>	541.00	516.00	503.00
32mm Connection	<i>Non Residential</i>	1,383.00	1,319.00	1,287.00
40mm Connection	<i>Residential</i>	541.00	516.00	503.00
40mm Connection	<i>Non Residential</i>	2,161.00	2,061.00	2,011.00
50mm Connection	<i>Residential</i>	541.00	516.00	503.00
50mm Connection	<i>Non Residential</i>	3,378.00	3,222.00	3,143.00
75mm Connection	<i>Residential</i>	541.00	516.00	503.00
75mm Connection	<i>Non Residential</i>	7,412.00	7,070.00	6,898.00
100mm Connection	<i>Residential</i>	541.00	516.00	503.00
100mm Connection	<i>Non Residential</i>	13,178.00	12,570.00	12,263.00

Consumption Charges

USAGE		5.00%	5.00%	5.00%
River Water - Walgett and Collarenebri		2021-2022	2020-2021	2019-2020
Filtered Usage Charge	<i>per kilolitre <600kl</i>	1.00	0.95	0.90
Filtered Usage Charge	<i>per kilolitre >600kl</i>	1.53	1.46	1.35
Raw Usage Charge	<i>per kilolitre <600kl</i>	0.34	0.32	0.30
Raw Usage Charge	<i>per kilolitre >600kl</i>	0.50	0.48	0.45

This service is classified as a category 2 business activity which is subject to the provisions of National Competition Policy and its pricing procedures. In the forthcoming year, the service will not make a recognised subsidy to consumers.

SEWER CHARGES

Council provides reticulated sewer systems in Collarenebri, Lightning Ridge and Walgett. All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged.

The fees and charges for 2020/2021 have been increased by 3.0% for the 2021/2022 financial year.

The annual charge is charged per sewer connection (or possible connection) to the property. Properties categorised as Business also receive a per Cistern charge.
(Section 501 *Local Government Act 1993*)

SERVICE PROVIDED		SEWERAGE		
		2021/2022	2020/2021	2019/2020
All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged				
Walgett	per annum	\$529.00	\$514.00	\$501.00
Lightning Ridge	per annum	\$457.00	\$444.00	\$447.00
Collarenebri	per annum	\$440.00	\$427.00	\$533.00
Additional Sewer Connections (per connection)				
Walgett	per annum	\$529.00	\$514.00	\$501.00
Lightning Ridge	per annum	\$457.00	\$444.00	\$447.00
Collarenebri	per annum	\$440.00	\$427.00	\$533.00
Cistern charges - Applicable to Business categories (per toilet/urinal)				
Walgett	per cistern	\$82.00	\$80.00	\$78.00
Lightning Ridge	per cistern	\$71.00	\$69.00	\$71.00
Collarenebri	per cistern	\$64.00	\$62.00	\$71.00

The Sewerage charges for 21/22 now reflect the physical structure of treatment systems, and the cost associated with their operation, and capital infrastructure renewal.

This service is classified as a category 2 business activity which is subject to the provisions of National Competition Policy and its pricing procedures. In the forthcoming year, the service will not make a recognised subsidy to consumers.

DOMESTIC WASTE MANAGEMENT CHARGES

Domestic Waste Management (Household garbage) collection services are provided to Burren Junction, Carinda, Collarenebri, Cumborah, Lightning Ridge, Rowena and Walgett.
(Section 496 *Local Government Act 1993*)

The fees and charges for 2020/2021 have been increased by 5% for the 2021/2022 financial year.

Council does not have to obtain ministerial approval in terms of Section 508(2) of the *Local Government Act, 1993* in regard to Domestic Waste Management (DWM) charges for 2021/2022. Council has reviewed its waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The *Local Government Act 1993* requires that the level of charges must be based upon "reasonable costs".

SERVICE PROVIDED		DOMESTIC WASTE MANAGEMENT		
		2021/2022	2020/2021	2019/2020
Domestic Waste Collection Charge (\$496) per occupancy - per bin per annum		\$535.00	\$510.00	\$497.00

TRADE WASTE COLLECTION CHARGES

Commercial garbage collection services are provided to Burren Junction, Carinda, Collarenebri, Cumborah, Lightning Ridge, Rowena and Walgett.
(Section 501 *Local Government Act 1993*)

The Trade Waste Charging Structure for 2021/2022 is detailed below. The charges for 2021/2022 represent a 5.0% increase on the previous year.

SERVICE PROVIDED	TRADE WASTE MANAGEMENT			
		2021/2022	2020/2021	2019/2020
240L MGB Collection - weekly collection - per bin per annum		\$ 535.00	\$ 510.00	\$497.00
360L MGB Collection - twice weekly collection - per bin per annum		\$ 1,527.00	\$ 1,455.00	\$1,418.00
360L MGB weekly Service - per bin per annum		\$ 764.00	\$ 727.00	\$709.00

WASTE MANAGEMENT SERVICES CHARGE

In addition to the Domestic Waste Management and Trade Waste Collection service charges a availability charge for waste management services provided across the Shire is levied on all properties regardless of whether they receive a curb side collection or not.
(Section 501 *Local Government Act 1993*)

The fees and charges for 2020/2021 have been increased by 10% for the 2021/2022 financial year.

SERVICE PROVIDED	WASTE MANAGEMENT			
		2021/2022	2020/2021	2019/2020
Waste Management Charge (\$501) - per annum		\$62.70	\$57.00	\$56.00

RECYCLING SERVICES

The Community Strategic Plan has identified a desire by a significant section of the community for a recycling service. This aspect will form part of the development of the Walgett Shire Solid Waste Management strategy.

INTEREST RATE

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2021 to 30 June 2022 (inclusive) will be 6.0% per annum.

The methodology used to calculate the interest rate is the Supreme Court methodology (the Reserve Bank cash rate plus 6%), rounded to the nearest half per cent. The cash rate used for the purposes of the maximum interest rate for local government is based on the cash rate as at 2 December 2020.

Notice giving effect to these decisions will be published in the NSW Government Gazette.

INSTALMENT DATES

Section 562 (3) *Local Government Act 1993* states “instalments are payable 31st August, 30th November, 28th February and 31st May, except as provided in subsection (4).” It has been Council’s practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend or public holiday.

STATEMENT OF PROPOSED BORROWINGS

Council intend to borrow for construction of a new depot at Walgett \$1,920,000.



Fees & Charges

Walgett Shire Council

Table Of Contents

WALGETT SHIRE COUNCIL.....	6
ADMINISTRATION.....	6
RATING AND USER CHARGES.....	7
RATES.....	7
RATES, RATING INFORMATION AND ENQUIRY FEES.....	7
RATES – PENALTIES.....	7
DOMESTIC WASTE MANAGEMENT.....	8
WASTE MANAGEMENT.....	8
COMMERCIAL WASTE MANAGEMENT.....	8
USER CHARGES.....	8
WATER CHARGES.....	8
SEWERAGE.....	11
PHOTOCOPYING LEGAL DOCUMENTS UNDER SUBPOENA.....	12
TRUCKWASH.....	12
COMMUNITY SERVICES.....	13
LIBRARY.....	13
WALGETT VISITOR INFORMATION AND INTERNET CENTRE.....	13
BLACK & WHITE COPYING.....	13
A4 SINGLE.....	13
A4 DOUBLE SIDED.....	13
A3 SINGLE.....	13
A3 DOUBLE SIDED.....	14
COPYING TO COLOUR PAPER.....	14
A4 SINGLE.....	14
A4 DOUBLE SIDED.....	14
COLOUR COPYING.....	14
A4 FULL PAGE.....	14
A3 FULL PAGE.....	15
COLOUR COPYING – AUTHORISED SCHOOL PROJECTS.....	15
A4 FULL PAGE.....	15
A3 FULL PAGE.....	15
COLOUR COPYING – ADDITIONAL CHARGES.....	15
FAXING.....	16
PHOTO QUALITY COPYING (BEST QUALITY PAPER USED).....	16

PRINTING.....	17
BLACK & WHITE PRINT.....	17
COLOUR PRINT.....	17
LAMINATING.....	17
INTERNET CHARGES.....	17
TYPING.....	18
ENVIRONMENTAL SERVICES.....	19
PLANNING, BUILDING & LOCAL ACTIVITIES.....	19
APPLICATIONS & INSPECTIONS.....	19
INSPECTIONS – HEALTH.....	19
ACTIVITY – COMMUNITY LAND.....	20
ACTIVITY – MANUFACTURED HOME.....	20
ACTIVITY – PLUMBING.....	20
ACTIVITY – PUBLIC ROADS.....	22
ACTIVITY – WASTE.....	22
ACTIVITY – OTHER.....	23
PLANNING & LOCAL GOVERNMENT CERTIFICATES.....	24
BUILDING/PLANNING CERTIFICATES.....	24
APPLICATIONS.....	25
CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE MODIFICATION FEE.....	26
BUILDING, PLANNING & LOCAL GOVERNMENT RESEARCH.....	26
LIST OF DEVELOPMENT APPLICATIONS OR CONSTRUCTION CERTIFICATES, DIGITAL FORMAT ONLY.....	26
BUILDING & MANDATORY INSPECTIONS.....	27
MANDATORY INSPECTIONS.....	27
CONSTRUCTION AND COMPLYING DEVELOPMENT CERTIFICATES.....	29
DA FEES.....	30
DEVELOPMENT APPLICATIONS.....	30
245D MAXIMUM FEE FOR APPLICATION INVOLVING ERECTION OF BUILDING, CARRYING OUT OF WORK OR DEMOLITION (OTHER THAN FOR MARINAS OR EXTRACTIVE INDUSTRIES).....	30
ALL DEVELOPMENT APPLICATIONS FEES ARE BASED ON THE ENVIRONMENTAL PLANNING AND ASSESSMENT REGULATION 2000. THE MOST FREQUENT USED FEES ARE LISTED BELOW:.....	31
DIVISION 2 OTHER FEES AND CHARGES.....	32
CEMETERY.....	35
CEMETERY ADMINISTRATION.....	35
CEMETERY REGISTER.....	35
EXHUMATIONS.....	35
BURIAL – LAWN AND BEAM SECTIONS.....	35
BURIAL – MONUMENTAL SECTION (WALGETT, LIGHTNING RIDGE, COLLARENEBRI).....	36
BURIAL – MONUMENTAL SECTION.....	36

BURIAL – ADDITIONAL CHARGES.....	36
BURIAL RESERVATION.....	36
MEMORIAL WALL (WHERE PROVIDED).....	36
REGULATORY FUNCTIONS.....	37
ANIMAL CONTROL.....	37
COMPANION ANIMALS.....	37
IMPOUNDED ANIMALS.....	37
ANNUAL PERMITS.....	38
PENALTIES RELATING TO ANNUAL PERMITS.....	39
PRODUCTS AND SERVICES.....	40
REGISTRATION.....	41
REGULATORY FUNCTIONS – OTHER.....	43
IMPOUNDING OF PROPERTY.....	43
VEHICLES.....	43
OTHER.....	43
GIS MAPS AND DATA.....	43
GIS MAPS.....	44
WASTE CENTRE FEES.....	44
LANDFILL TIPPING FEES.....	44
GENERAL WASTE.....	44
RECYCLABLE WASTE.....	45
TYRES.....	45
ENGINEERING AND TECHNICAL SERVICES.....	47
ENGINEERING.....	47
GARBAGE BIN – NEW MOBILE GARBAGE BINS (MGB).....	47
ENGINEERING – PLANT HIRE.....	47
ENGINEERING – SHOWGROUNDS, SPORTS GROUNDS.....	48
BOND – REFUNDABLE.....	48
HIRE – SHOWGROUND PAVILLIONS.....	48
WALGETT SHOWGROUND.....	48
TEMPORARY LICENCE FEE.....	49
KITCHEN.....	49
GAZEBO.....	49
SANITARY BINS.....	49
COOL ROOM (BAR).....	49

FLOODLIGHTS BAR AND SURROUNDING AREA.....	49
FLOODLIGHTS.....	50
ELECTRICITY (EVENTS ONLY).....	50
STEWARDED OF TOILETS (EVENTS ONLY).....	50
CAMPING.....	50
LINE MARKING – SPORTSGROUNDS.....	51
FLOODLIGHTS – SPORTSGROUNDS.....	51
HORSE STALL.....	51
ENGINEERING – MOBILE KITCHEN.....	51
ENGINEERING – HALLS.....	51
BOND – REFUNDABLE.....	51
FUNCTION – COLLARENEBRI.....	52
MEETINGS – COLLARENEBRI.....	52
FUNCTION – ROWENA, CARINDA AND BURREN JUNCTION.....	52
MEETINGS – ROWENA, CARINDA AND BURREN JUNCTION.....	52
CLEANING – ALL HALLS.....	52
ENGINEERING – COUNCIL CHAMBERS/MEETING ROOM.....	53
ENGINEERING – SALEYARDS.....	53
ENGINEERING – WALGETT AERODROME.....	53
ENGINEERING – WALGETT SWIMMING POOL.....	54
ENGINEERING – CARINDA SWIMMING POOL.....	54
ENGINEERING – COLLARENEBRI SWIMMING POOL.....	54
ENGINEERING – BURREN JUNCTION SWIMMING POOL.....	54
ENGINEERING – BURREN JUNCTION BORE BATHS.....	55
ENGINEERING – WATER SUPPLY.....	55

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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WALGETT SHIRE COUNCIL

ADMINISTRATION

Research Staff Costs (minimum one hour)	\$77.00	\$72.73	\$7.27	\$80.00	3.90%	\$3.00	per hour
Document Folding	\$48.00	\$45.45	\$4.55	\$50.00	4.17%	\$2.00	per 1,000 or part thereof
Typing	\$72.00	\$68.18	\$6.82	\$75.00	4.17%	\$3.00	per hour
Plans and Map Printing – over the counter A3 to A2	\$7.70	\$7.27	\$0.73	\$8.00	3.90%	\$0.30	
Plans and Map Printing – over the counter A2 to A1	\$9.90	\$10.00	\$1.00	\$11.00	11.11%	\$1.10	
Plans and Map Printing – over the counter A1 or larger	\$15.40	\$15.00	\$1.50	\$16.50	7.14%	\$1.10	
Plans and Map Printing – by post Smaller than A1	\$16.50	\$16.00	\$1.60	\$17.60	6.67%	\$1.10	
Plans and Map Printing – by post A1 or larger	\$20.90	\$20.00	\$2.00	\$22.00	5.26%	\$1.10	
Binding First 100 pages	\$7.00	\$7.27	\$0.73	\$8.00	14.29%	\$1.00	
Binding + ADD Per each additional 100 pages	\$6.00	\$6.36	\$0.64	\$7.00	16.67%	\$1.00	
GIPA Act Applications	As set by Regulations						per application
	Last YR Fee As set by Legislation						
As set by regulation							

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ADMINISTRATION [continued]

GIPA Act – Process application	\$36.00	\$38.00	\$0.00	\$38.00	5.56%	\$2.00	per hour
First 20hrs. No Charge for personal affairs requests - If application is made for personal information about the applicant as per Section 67 of the GIPA Act 2009 No 52							
GIPA Act – Process application fee reduction	\$18.00	\$19.00	\$0.00	\$19.00	5.56%	\$1.00	per hour
Fee Reduction - refers to hardship or if application is of special benefit to the public generally as per Section 65/66 of the GIPA Act 2009 No 52							
Applications for internal review of Privacy and Personal Information Act determinations	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	\$2.00	per application

RATING AND USER CHARGES

RATES

RATES, RATING INFORMATION AND ENQUIRY FEES

Section 603 Certificate	\$85.00	\$85.00	\$0.00	\$85.00	0.00%	\$0.00	
Urgent Section 603 Certificate	\$150.00	\$155.00	\$0.00	\$155.00	3.33%	\$5.00	each
Information given in writing	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	\$1.00	
Inspection of valuation records by applicant	\$41.00	\$43.00	\$0.00	\$43.00	4.88%	\$2.00	per hour or part thereof
Search conducted by Council	\$80.00	\$83.00	\$0.00	\$83.00	3.75%	\$3.00	per hour or part thereof
Reprinting rate notices	\$9.00	\$10.00	\$0.00	\$10.00	11.11%	\$1.00	per notice

RATES – PENALTIES

ACCRUAL OF INTEREST ON OVERDUE RATES AND CHARGES

(See Section 566 of NSW Local Government Act 1993)

Statutory Interest Rate	6%	
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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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OTHER PENALTIES

Legal Fees						Actual cost	
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DOMESTIC WASTE MANAGEMENT

Domestic Waste Collection Charge (\$496) per occupancy	\$510.00	\$535.00	\$0.00	\$535.00	4.90%	\$25.00	per bin per annum
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WASTE MANAGEMENT

Waste Management Charge (\$501)	\$57.00	\$62.70	\$0.00	\$62.70	10.00%	\$5.70	per annum
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COMMERCIAL WASTE MANAGEMENT

240L MGB Collection – weekly collection	\$510.00	\$535.00	\$0.00	\$535.00	4.90%	\$25.00	per bin per annum
360L MGB Collection – twice weekly collection	\$1,455.00	\$1,527.00	\$0.00	\$1,527.00	4.95%	\$72.00	per bin per annum
360L MGB weekly Service	\$727.00	\$764.00	\$0.00	\$764.00	5.09%	\$37.00	per bin per annum

USER CHARGES

WATER CHARGES

ACCESS

All properties either connected to or within 225 metres of a Council water main and able to connect are charged

Access charges are charged per connection or possible connection. For example where a property has the potential to connect to both raw water and filtered water mains, two access charges will apply even though the land may not actually be supplied with water from any water pipe of the council.

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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RESIDENTIAL

RIVER WATER – WALGETT AND COLLARENEBRI

20mm Connection	\$516.00	\$541.00	\$0.00	\$541.00	4.84%	\$25.00	
25mm Connection	\$516.00	\$541.00	\$0.00	\$541.00	4.84%	\$25.00	
32mm Connection	\$516.00	\$541.00	\$0.00	\$541.00	4.84%	\$25.00	
40mm Connection	\$516.00	\$541.00	\$0.00	\$541.00	4.84%	\$25.00	
50mm Connection	\$516.00	\$541.00	\$0.00	\$541.00	4.84%	\$25.00	
75mm Connection	\$516.00	\$541.00	\$0.00	\$541.00	4.84%	\$25.00	
100mm Connection	\$516.00	\$541.00	\$0.00	\$541.00	4.84%	\$25.00	

BORE WATER – LIGHTNING RIDGE, CARINDA, ROWENA

20mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	
25mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	
32mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	
40mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	
50mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	
75mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	
100mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	

NON-RESIDENTIAL

RIVER WATER – WALGETT, COLLARENEBRI

20mm Connection	\$518.00	\$541.00	\$0.00	\$541.00	4.44%	\$23.00	
25mm Connection	\$805.00	\$844.00	\$0.00	\$844.00	4.84%	\$39.00	
32mm Connection	\$1,319.00	\$1,383.00	\$0.00	\$1,383.00	4.85%	\$64.00	
40mm Connection	\$2,061.00	\$2,161.00	\$0.00	\$2,161.00	4.85%	\$100.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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RIVER WATER – WALGETT, COLLARENEBRI [continued]

50mm Connection	\$3,222.00	\$3,378.00	\$0.00	\$3,378.00	4.84%	\$156.00	
75mm Connection	\$7,070.00	\$7,412.00	\$0.00	\$7,412.00	4.84%	\$342.00	
100mm Connection	\$12,570.00	\$13,178.00	\$0.00	\$13,178.00	4.84%	\$608.00	

BORE WATER – LIGHTNING RIDGE, CARINDA AND ROWENA

20mm Connection	\$340.00	\$390.00	\$0.00	\$390.00	14.71%	\$50.00	
25mm Connection	\$530.00	\$580.00	\$0.00	\$580.00	9.43%	\$50.00	
32mm Connection	\$870.00	\$920.00	\$0.00	\$920.00	5.75%	\$50.00	
40mm Connection	\$1,359.00	\$1,425.00	\$0.00	\$1,425.00	4.86%	\$66.00	
50mm Connection	\$2,124.00	\$2,227.00	\$0.00	\$2,227.00	4.85%	\$103.00	
75mm Connection	\$4,639.00	\$4,864.00	\$0.00	\$4,864.00	4.85%	\$225.00	
100mm Connection	\$8,243.00	\$8,642.00	\$0.00	\$8,642.00	4.84%	\$399.00	

USAGE

Recreation and Sporting Facilities Water Usage	\$0.00	\$0.34	\$0.00	\$0.34	∞	∞	
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RIVER WATER – WALGETT AND COLLARENEBRI

Filtered Usage Charge <=600kl	\$0.95	\$1.00	\$0.00	\$1.00	5.26%	\$0.05	per kilolitre
Filtered Usage Charge > 600kl	\$1.46	\$1.53	\$0.00	\$1.53	4.79%	\$0.07	per kilolitre
Raw Usage Charge <=600kl	\$0.32	\$0.34	\$0.00	\$0.34	6.25%	\$0.02	per kilolitre
Raw Usage Charge >600kl	\$0.48	\$0.50	\$0.00	\$0.50	4.17%	\$0.02	per kilolitre

BORE WATER – LIGHTNING RIDGE, CARINDA AND ROWENA

Usage Charge <=600kl	\$0.32	\$0.34	\$0.00	\$0.34	6.25%	\$0.02	per kilolitre
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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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BORE WATER – LIGHTNING RIDGE, CARINDA AND ROWENA [continued]

Usage Charge >600kl	\$0.48	\$0.50	\$0.00	\$0.50	4.17%	\$0.02	per kilolitre
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WATER – STANDPIPES

Purchase of system key/replacement key	\$50.00	\$47.27	\$4.73	\$52.00	4.00%	\$2.00	per card
Metered Standpipes Administration Fee	\$25.00	\$27.00	\$0.00	\$27.00	8.00%	\$2.00	per load
Whereby Council has to raise invoices and/or process cash payments.							
Water Usage Charge per kilolitre	\$2.70	\$2.85	\$0.00	\$2.85	5.56%	\$0.15	per kilolitre

SEWERAGE

All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged

Walgett	\$514.00	\$529.00	\$0.00	\$529.00	2.92%	\$15.00	per annum
Lightning Ridge	\$444.00	\$457.00	\$0.00	\$457.00	2.93%	\$13.00	per annum
Collarenebri	\$427.00	\$440.00	\$0.00	\$440.00	3.04%	\$13.00	per annum

ADDITIONAL SEWER CONNECTIONS (PER CONNECTION)

Walgett	\$514.00	\$529.00	\$0.00	\$529.00	2.92%	\$15.00	per annum
Lightning Ridge	\$444.00	\$457.00	\$0.00	\$457.00	2.93%	\$13.00	per annum
Collarenebri	\$427.00	\$440.00	\$0.00	\$440.00	3.04%	\$13.00	per annum

CISTERN CHARGES – APPLICABLE TO BUSINESS CATEGORIES (PER TOILET/URINAL)

Walgett	\$80.00	\$82.00	\$0.00	\$82.00	2.50%	\$2.00	per cistern
Lightning Ridge	\$69.00	\$71.00	\$0.00	\$71.00	2.90%	\$2.00	per cistern
Collarenebri	\$62.00	\$64.00	\$0.00	\$64.00	3.23%	\$2.00	per cistern

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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PHOTOCOPYING LEGAL DOCUMENTS UNDER SUBPOENA

All copying, regardless of size	\$82.00	\$85.00	\$0.00	\$85.00	3.66%	\$3.00	per hour
Written Property Search and Zoning Compliance Inquiries	\$190.00	\$195.00	\$0.00	\$195.00	2.63%	\$5.00	first hour
Written Property Search and Zoning Compliance Inquiries	\$97.00	\$100.00	\$0.00	\$100.00	3.09%	\$3.00	subsequent hours / part thereof

TRUCKWASH

Truckwash Fee	\$12.00	\$11.27	\$1.13	\$12.40	3.33%	\$0.40	per half hour
Truckwash Key	\$54.00	\$50.91	\$5.09	\$56.00	3.70%	\$2.00	each
Water Usage	\$5.80	\$6.10	\$0.00	\$6.10	5.17%	\$0.30	Minimum

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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COMMUNITY SERVICES

LIBRARY

Photocopying B&W	\$0.50	\$0.50	\$0.05	\$0.55	10.00%	\$0.05	per page
Overdue Item	\$0.80	\$0.85	\$0.00	\$0.85	6.25%	\$0.05	per item
Overdue Item + ADD	\$0.40	\$0.45	\$0.00	\$0.45	12.50%	\$0.05	per day
Lost Membership Card	\$5.50	\$5.70	\$0.00	\$5.70	3.64%	\$0.20	

WALGETT VISITOR INFORMATION AND INTERNET CENTRE

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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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COLOUR COPYING – ADDITIONAL CHARGES

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4' x 6'	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	
5' x 7'	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
6.5' x 8.5'	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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FAXING

Inwards	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	initial page
Inwards + ADD	\$0.55	\$0.50	\$0.05	\$0.55	0.00%	\$0.00	additional page
Outwards	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	initial page
Outwards + ADD	\$0.55	\$0.50	\$0.05	\$0.55	0.00%	\$0.00	additional page

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Sepia A4 Full Page	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Black & White 8.5' x 6.5'	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour 8.5' x 6.5'	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	
Sepia 8.5' x 6.5'	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
Black & White 5' x 7'	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour 5' x 7'	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
Sepia 5' x 7'	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	
Black & White 4' x 5'	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour 4' x 6'	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	
Sepia 4' x 6'	\$0.85	\$0.77	\$0.08	\$0.85	0.00%	\$0.00	
Black & White Wallet Size	\$0.45	\$0.41	\$0.04	\$0.45	0.00%	\$0.00	
Colour Wallet Size	\$0.70	\$0.64	\$0.06	\$0.70	0.00%	\$0.00	
Sepia Wallet Size	\$0.65	\$0.59	\$0.06	\$0.65	0.00%	\$0.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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PRINTING

BLACK & WHITE PRINT

A4	\$0.55	\$0.55	\$0.05	\$0.60	9.09%	\$0.05	per page
A1	\$8.00	\$7.27	\$0.73	\$8.00	0.00%	\$0.00	per page
A0	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	\$0.00	per page

COLOUR PRINT

A4	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	per page
A1	\$10.00	\$9.09	\$0.91	\$10.00	0.00%	\$0.00	per page
A0	\$15.00	\$13.64	\$1.36	\$15.00	0.00%	\$0.00	per page

LAMINATING

A0	\$20.00	\$18.18	\$1.82	\$20.00	0.00%	\$0.00	
A1	\$15.00	\$13.64	\$1.36	\$15.00	0.00%	\$0.00	
A3	\$7.00	\$6.36	\$0.64	\$7.00	0.00%	\$0.00	
A4	\$0.00	\$0.00	\$0.00	\$0.00	∞	∞	
A5	\$2.00	\$1.82	\$0.18	\$2.00	0.00%	\$0.00	
Credit Card Size	\$1.00	\$0.91	\$0.09	\$1.00	0.00%	\$0.00	

INTERNET CHARGES

Internet Usage	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	initial 1/2 hour
Internet Usage + Additional per minute thereafter	\$0.15	\$0.14	\$0.01	\$0.15	0.00%	\$0.00	
Internet Usage – Members	\$4.00	\$3.64	\$0.36	\$4.00	0.00%	\$0.00	per hour

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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TYPING

Fee	\$80.00	\$75.45	\$7.55	\$83.00	3.75%	\$3.00	per hour
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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ENVIRONMENTAL SERVICES

PLANNING, BUILDING & LOCAL ACTIVITIES

APPLICATIONS & INSPECTIONS

Applications & Inspections - Local Government & Public Health Act

All Activity Applications	\$0.00	\$235.00	\$0.00	\$235.00	∞	∞	Per application
- s68 LG Act 1993							
- Except Water, Sewer and Stormwater main connections - See also inspection fees							
Modification to Activity Application or Approval	\$0.00	\$120.00	\$0.00	\$120.00	∞	∞	per application
- Except Water, Sewer and Stormwater main connections							
Activity Application Inspection (If Required)	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
Inspection fees may apply annually in some cases							
Premises Inspection Fee	\$123.00	\$120.00	\$0.00	\$120.00	-2.44%	-\$3.00	per inspection
Public Health Food Premises - Hairdresser - Skin Penetration							
* Fee Quotes may be provided for Community Development and Tourism Activities	Quotes on approval						
including applications and inspections where approved by the General Manager							
Trade waste inspection	\$123.00	\$123.00	\$0.00	\$123.00	0.00%	\$0.00	per inspection

INSPECTIONS – HEALTH

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ACTIVITY – COMMUNITY LAND

Note exemptions from need for approval may apply for under Council's Local Approvals Policy

ACTIVITY – MANUFACTURED HOME

Activity Approval A1 – Install manufactured home, moveable dwelling, etc on land	\$340.00	\$340.00	\$0.00	\$340.00	0.00%	\$0.00	
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ACTIVITY – PLUMBING

ACTIVITY APPROVAL B1 – WATER SUPPLY WORK

a) new service	\$220.00	\$230.00	\$0.00	\$230.00	4.55%	\$10.00	
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ACTIVITY APPROVAL B2 – DRAW AND SELL WATER FROM COUNCIL SUPPLY

Fee	\$200.00	\$205.00	\$0.00	\$205.00	2.50%	\$5.00	per annum
Charge for regulatory application only, including checking compliance with Public Health Act 2010							
Separate access & volume charges apply, see water section							

ACTIVITY APPROVAL B3 – WATER CONNECTION OR METER – STANDARD CONNECTIONS

All prices include water meters

Standard single 20mm water connection (raw or filtered)	\$855.00	\$880.00	\$0.00	\$880.00	2.92%	\$25.00	
Dual 20mm water connection (raw and filtered)	\$1,160.00	\$1,190.00	\$0.00	\$1,190.00	2.59%	\$30.00	
Single 25mm water connection (raw or filtered)	\$980.00	\$1,010.00	\$0.00	\$1,010.00	3.06%	\$30.00	
Dual 25mm water connection (raw and filtered)	\$1,340.00	\$1,380.00	\$0.00	\$1,380.00	2.99%	\$40.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ACTIVITY APPROVAL B3 – WATER CONNECTION OR METER – NON-STANDARD CONNECTIONS

For services greater than 25mm						Cost	
For relocation or replacement of services with a larger service						Cost	

ACTIVITY APPROVAL B3 – WATER DISCONNECTION/RECONNECTION

Disconnection	\$445.00	\$460.00	\$0.00	\$460.00	3.37%	\$15.00	
Reconnection (where existing meter in place & functional)	\$220.00	\$225.00	\$0.00	\$225.00	2.27%	\$5.00	

ACTIVITY APPROVAL B4 – SEWERAGE WORK FOR BCA CLASS 1 AND 10 BUILDINGS

a) new service or reconnection (with existing connection point)	\$280.00	\$290.00	\$0.00	\$290.00	3.57%	\$10.00	
b) new service (with new connection point)	\$555.00	\$570.00	\$0.00	\$570.00	2.70%	\$15.00	
c) modify existing	\$280.00	\$290.00	\$0.00	\$290.00	3.57%	\$10.00	
d) disconnection	\$445.00	\$460.00	\$0.00	\$460.00	3.37%	\$15.00	

ACTIVITY APPROVAL B4 – SEWERAGE WORK FOR BCA CLASS 2 – 9 BUILDINGS

a) new service or reconnection	\$665.00	\$685.00	\$0.00	\$685.00	3.01%	\$20.00	
b) modify existing	\$335.00	\$345.00	\$0.00	\$345.00	2.99%	\$10.00	
c) disconnection	\$445.00	\$460.00	\$0.00	\$460.00	3.37%	\$15.00	

ACTIVITY APPROVAL B5 – STORMWATER DRAINAGE

a) new service	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
b) modify existing	\$80.00	\$83.00	\$0.00	\$83.00	3.75%	\$3.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ACTIVITY APPROVAL B6 – CONNECT PRIVATE SEWER TO PUBLIC SEWER

Fee	\$895.00	\$920.00	\$0.00	\$920.00	2.79%	\$25.00	per connection
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ACTIVITY APPROVAL – COMBINED APPLICATION

Fee	\$635.00	\$655.00	\$0.00	\$655.00	3.15%	\$20.00	per connection
Any domestic B1, B4 and B5 Activity Applications (other than water connection or meter), for new domestic connections where complete applications are lodged at same time with a single plumber							

PLUMBING INSPECTIONS AT THE REQUEST OF CROWN (S. 69 OF LOCAL GOVERNMENT ACT 1993)

a) Sewer, stormwater or water supply (includes review of plans and report) – per inspection	\$410.00	\$410.00	\$0.00	\$410.00	0.00%	\$0.00	per inspection
a) Sewer, stormwater or water supply (includes review of plans and report) plus travelling (per km from Walgett)	\$1.00	\$1.00	\$0.00	\$1.00	0.00%	\$0.00	

ACTIVITY – PUBLIC ROADS

Activity Approval E1 – Swing or hoist goods over any part of a public road by means of a lift, hoist or tackle	\$215.00	\$215.00	\$0.00	\$215.00	0.00%	\$0.00	
Activity Approval E2 – Expose or allow to be exposed any article in or on or so as to overhang any part of the road or outside a shop window etc	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
Activity Approval E2 – Street Dining per year	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	

ACTIVITY – WASTE

ACTIVITY APPROVAL C4 – DISPOSE OF WASTE INTO A COUNCIL SEWER

Contractor access for disposal of septic waste into Council sewage/effluent system	\$555.00	\$570.00	\$0.00	\$570.00	2.70%	\$15.00	per year
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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ACTIVITY APPROVAL C3, PLACE A WASTE STORAGE CONTAINER IN A PUBLIC PLACE

Fee	\$68.00	\$71.00	\$0.00	\$71.00	4.41%	\$3.00	per bin
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ACTIVITY APPROVAL C5, INSTALL, CONSTRUCT OR ALTER A WASTE TREATMENT DEVICE OR A HUMAN WASTE STORAGE FACILITY OR A DRAIN CONNECTED TO ANY SUCH DEVICE OR FACILITY

a) Install or construct	\$195.00	\$195.00	\$0.00	\$195.00	0.00%	\$0.00	
b) Alteration of an existing approved system	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	

ACTIVITY APPROVAL C6 – OPERATE A SYSTEM OF SEWERAGE MANAGEMENT (WITHIN THE MEANING OF SECTION 68A)

a) up to 2 systems on a single property	\$33.00	\$33.00	\$0.00	\$33.00	0.00%	\$0.00	
b) each for additional systems	\$13.00	\$14.00	\$0.00	\$14.00	7.69%	\$1.00	

ACTIVITY – OTHER

ACTIVITY APPROVAL F2 – OPERATE A CARAVAN PARK OR CAMPING GROUND

a) Caravan Site per year	\$5.00	\$5.00	\$0.00	\$5.00	0.00%	\$0.00	
b) Camping Site per year	\$3.00	\$3.00	\$0.00	\$3.00	0.00%	\$0.00	
Minimum Charge \$300.00							

ACTIVITY APPROVAL F4 – INSTALL A DOMESTIC OIL OR SOLID FUEL HEATING APPLIANCE, OTHER THAN A PORTABLE APPLIANCE

Fee	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	
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ACTIVITY APPROVAL F5 – INSTALL OR OPERATE AMUSEMENT DEVICES (WITHIN THE MEANING OF THE CONSTRUCTION SAFETY ACT 1912)

a) First device	\$66.00	\$66.00	\$0.00	\$66.00	0.00%	\$0.00	
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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ACTIVITY APPROVAL F5 – INSTALL OR OPERATE AMUSEMENT DEVICES (WITHIN THE MEANING OF THE CONSTRUCTION SAFETY ACT 1912)
[continued]

b) Subsequent devices	\$44.00	\$44.00	\$0.00	\$44.00	0.00%	\$0.00	
Must be owned by same company / person and provided that complete papers are lodged for all devices at the same time							

ACTIVITY APPROVAL F7 – USE A STANDING VEHICLE OR ANY ARTICLE FOR THE PURPOSE OF SELLING ANY ARTICLE IN A PUBLIC PLACE

Fee	\$335.00	\$345.00	\$0.00	\$345.00	2.99%	\$10.00	per annum
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MISCELLANEOUS ACTIVITY APPROVALS – ANY SECTION 68 LOCAL GOVERNMENT ACT 1993 ACTIVITY APPROVAL NOT REFERRED TO ABOVE

Fee	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
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PLANNING & LOCAL GOVERNMENT CERTIFICATES

BUILDING/PLANNING CERTIFICATES

Planning Certificates (S.10.7 (2))	\$53.00	\$53.00	\$0.00	\$53.00	0.00%	\$0.00	each
Previously Environmental Protection and Assessment Act S.149(2)							
Planning Certificate with additional information (S.10.7 (2) & (5))	\$133.00	\$133.00	\$0.00	\$133.00	0.00%	\$0.00	each
g) Drainage diagram – including adjoining lots	\$52.00	\$52.00	\$0.00	\$52.00	0.00%	\$0.00	
Outstanding Notices & Orders Certificates	\$50.00	\$110.00	\$0.00	\$110.00	120.00%	\$60.00	per certificate
S.735A of the Local Government Act & S.121ZP EPA Act 1979							
previously separate applications							
Building Certificate (Cl. 260 of Environmental Planning and Assessment Regulation 2000)	As set by Regulations					Per Certificate	
	Last YR Fee See Cl. 260						

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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BUILDING/PLANNING CERTIFICATES [continued]

Private Certifier	\$0.00	\$0.00	\$0.00	\$0.00	∞	∞	per certificate
Registrations of Certificates issued by Private Certifier							
Private Certifier	\$36.00	\$34.00	\$0.00	\$34.00	-5.56%	-\$2.00	per certificate
Registration of Certificates issued by a Private Certifier							
Subdivision Certificate	\$275.00	\$300.00	\$0.00	\$300.00	9.09%	\$25.00	Per application
Plus \$15.00 per Lot Plus \$15.00 per Lot							

APPLICATIONS

Note: Buildings with floor areas of 2,000 square meters & above and/or alternative solutions of the Building Code of Australia, will be charged at the full cost incurred by Council.

(i) <\$5,000	\$55.00	\$100.00	\$10.00	\$110.00	100.00%	\$55.00	
ADD 0.5% x proposed building cost							
(ii) >\$5,000 and < \$100,000	\$55.00	\$154.55	\$15.45	\$170.00	209.09%	\$115.00	
ADD 3.00% per \$1,000.00 or part thereof of building cost ADD 3.00% per \$1,000.00 or part thereof of building cost							
(iii) >\$100,000 and <\$250,000	\$450.00	\$320.00	\$32.00	\$352.00	-21.78%	-\$98.00	
ADD 3.64% per additional \$10,000 building cost							
(iv) >\$250,000	\$780.00	\$1,072.73	\$107.27	\$1,180.00	51.28%	\$400.00	
ADD 0.1% x proposed building cost ADD 2.34% per additional \$10,000 building cost							

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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CONSTRUCTION CERTIFICATE AND COMPLYING DEVELOPMENT CERTIFICATE MODIFICATION FEE

Class 1,10	\$88.00	\$80.00	\$8.00	\$88.00	0.00%	\$0.00	per application
Class 1, 10 >\$15,000	\$0.00	\$272.73	\$27.27	\$300.00	∞	∞	
Class 2-9					30% x original application fee		per application
Class 2, 9 >\$100,000	\$0.00	\$681.82	\$68.18	\$750.00	∞	∞	Per application

BUILDING, PLANNING & LOCAL GOVERNMENT RESEARCH

Access to Building, Planning Records					As set by Regulations		per application
See GIPA Act Applications							
ePortal lodgement of applications by Council	\$100.00	\$90.91	\$9.09	\$100.00	0.00%	\$0.00	
In depth advice or research by professional staff not covered by other fees or charges	\$115.00	\$150.00	\$0.00	\$150.00	30.43%	\$35.00	per hour
Minimum Charge 1 hour							
Administrative Fee for searching Planning & Regulatory Services records	\$77.00	\$150.00	\$0.00	\$150.00	94.81%	\$73.00	per hour
Minimum charge 1 hour							

LIST OF DEVELOPMENT APPLICATIONS OR CONSTRUCTION CERTIFICATES, DIGITAL FORMAT ONLY

6 months	\$93.00	\$96.00	\$0.00	\$96.00	3.23%	\$3.00	
12 months	\$120.00	\$125.00	\$0.00	\$125.00	4.17%	\$5.00	
Existing Use – Written Response	\$120.00	\$125.00	\$0.00	\$125.00	4.17%	\$5.00	minimum
Rezoning enquiry requiring written response	\$175.00	\$180.00	\$0.00	\$180.00	2.86%	\$5.00	minimum

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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BUILDING & MANDATORY INSPECTIONS

MANDATORY INSPECTIONS

Note: Buildings with floor areas of 2,000 square meters & above and/or alternative solutions of the Building Code of Australia, will be charged at the full cost incurred by Council.

Boarding house initial compliance investigation fee (S. 23 Boarding Houses Act 2012)	\$435.00	\$450.00	\$0.00	\$450.00	3.45%	\$15.00	
Inspection – Additional Single	\$165.00	\$170.00	\$0.00	\$170.00	3.03%	\$5.00	
Swimming Pool Inspection Fee & Compliance Certificate (cl. 18A of the Swimming Pools Regulation 2008)	\$150.00	\$231.36	\$23.14	\$254.50	69.67%	\$104.50	
Swimming Pool Reinspection Fee	\$100.00	\$118.64	\$11.86	\$130.50	30.50%	\$30.50	
& Compliance Certificate (cl. 18A of the Swimming Pools Regulation 2008)							
Additional or repeat inspections – class 1 & 10	\$220.00	\$204.55	\$20.45	\$225.00	2.27%	\$5.00	each
Additional or repeat inspections – class 2 & 9	\$335.00	\$313.64	\$31.36	\$345.00	2.99%	\$10.00	each
Manufactured home or moveable dwelling (S.68)	\$450.00	\$465.00	\$0.00	\$465.00	3.33%	\$15.00	
Up to 3 inspections							
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – minimum per inspection	\$245.00	\$227.27	\$22.73	\$250.00	2.04%	\$5.00	minimum per inspection
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – hourly rate	\$185.00	\$172.73	\$17.27	\$190.00	2.70%	\$5.00	hourly rate
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – per km travelled	\$1.25	\$1.18	\$0.12	\$1.30	4.00%	\$0.05	per km travelled
Boarding house initial compliance investigation fee (S. 23 Boarding Houses Act 2012)	\$445.00	\$460.00	\$0.00	\$460.00	3.37%	\$15.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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BCA 1A OR 1B (DOMESTIC)

New building up to \$100,000	\$800.00	\$727.27	\$72.73	\$800.00	0.00%	\$0.00	
Up to 8 inspections							
New building over \$100,000	\$1,000.00	\$909.09	\$90.91	\$1,000.00	0.00%	\$0.00	
Up to 8 inspections							
Minor alterations & additions	\$400.00	\$363.64	\$36.36	\$400.00	0.00%	\$0.00	
Up to 3 inspections							
Major alterations & additions	\$700.00	\$636.36	\$63.64	\$700.00	0.00%	\$0.00	
Up to 5 inspections							

BCA 2,3 OR 4 (COMMERCIAL)

Up to \$500,000	\$1,200.00	\$1,090.91	\$109.09	\$1,200.00	0.00%	\$0.00	
Up to 6 inspections							
Over \$500,000	\$1,800.00	\$1,636.36	\$163.64	\$1,800.00	0.00%	\$0.00	
Up to 10 inspections typically							

BCA 10

BCA 10a	\$400.00	\$363.64	\$36.36	\$400.00	0.00%	\$0.00	
Up to 3 inspections							
BCA 10b – fencing, flagpoles, etc	\$300.00	\$272.73	\$27.27	\$300.00	0.00%	\$0.00	
Up to 2 inspections							

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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BCA 5,6,7 OR 8 (COMMERCIAL)

Up to \$250,000	\$1,200.00	\$1,090.91	\$109.09	\$1,200.00	0.00%	\$0.00	
Up to 5 inspections							
\$250,000 – \$1.0M	\$2,000.00	\$1,818.18	\$181.82	\$2,000.00	0.00%	\$0.00	
Up to 10 inspections							
Over \$1.0M	Fees calculated based on number & complexity of inspections required						

BCA 9A, 9B, OR 9C (COMMERCIAL)

Up to \$249,999	\$1,200.00	\$1,090.91	\$109.09	\$1,200.00	0.00%	\$0.00	
Up to 5 inspections (typically)							
Up to \$250,000 to 1.0M	\$2,000.00	\$1,818.18	\$181.82	\$2,000.00	0.00%	\$0.00	
Up to 10 inspections (typically)							
Over \$1.0M	Fees calculated based on number & complexity of inspections required						

POOL

Inground	\$600.00	\$545.45	\$54.55	\$600.00	0.00%	\$0.00	
Up to 6 inspections incl. fences							
Above ground	\$400.00	\$363.64	\$36.36	\$400.00	0.00%	\$0.00	
Up to 3 inspections incl. fences							

CONSTRUCTION AND COMPLYING DEVELOPMENT CERTIFICATES

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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DA FEES

DEVELOPMENT APPLICATIONS

245D MAXIMUM FEE FOR APPLICATION INVOLVING ERECTION OF BUILDING, CARRYING OUT OF WORK OR DEMOLITION (OTHER THAN FOR MARINAS OR EXTRACTIVE INDUSTRIES)

(1) The maximum fee for a Part 3A application in respect of a project involving the erection of a building, the carrying out of a work or the demolition of a work or a building, and having an estimated cost within the range specified in the Table to this clause is calculated in accordance with that Table.

(2) The fees determined under this clause do not apply to development for which a fee is payable under clause 245E or 245F.

Estimated Cost:

Up to \$5,000	\$750.00	\$750.00	\$0.00	\$750.00	0.00%	\$0.00	
\$5,001–\$50,000	\$750, plus an additional \$23.33 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000.						
\$50,001–\$100,000	\$1,800, plus an additional \$70.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.						
\$100,001–\$200,000	\$5,300, plus an additional \$4.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000.						
\$200,001–\$500,000	\$5,750, plus an additional \$5.83 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$200,000.						
\$500,001–\$1,000,000	\$7,500, plus an additional \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						
\$1,000,001–\$2,000,000	\$10,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						
\$2,000,001–\$3,000,000	\$11,000, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$2,000,000.						
\$3,000,001–\$4,000,000	\$11,500, plus an additional \$0.70 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$3,000,000.						
\$4,000,001–\$5,000,000	\$12,200, plus an additional \$0.80 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$4,000,000.						
\$5,000,001–\$8,000,000	\$13,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000,000.						

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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245D MAXIMUM FEE FOR APPLICATION INVOLVING ERECTION OF BUILDING, CARRYING OUT OF WORK OR DEMOLITION (OTHER THAN FOR MARINAS OR EXTRACTIVE INDUSTRIES) [continued]

\$8,000,001–\$9,000,000	\$16,000, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$8,000,000.						
\$9,000,001–\$10,000,000	\$17,500, plus an additional \$2.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$9,000,000.						
\$10,000,001–\$50,000,000	\$20,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.						
\$50,000,001–\$100,000,000	\$60,000, plus an additional \$0.60 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000,000.						
\$100,000,001–\$200,000,000	\$90,000, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000,000.						
\$200,000,001–\$300,000,000	\$140,000, plus an additional \$0.35 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$200,000,000.						
\$300,000,001–\$400,000,000	\$175,000, plus an additional \$0.81 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$300,000,000.						
More than \$400,000,000	\$256,000, plus an additional \$0.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$400,000,000.						

ALL DEVELOPMENT APPLICATIONS FEES ARE BASED ON THE ENVIRONMENTAL PLANNING AND ASSESSMENT REGULATION 2000. THE MOST FREQUENT USED FEES ARE LISTED BELOW:

246B WHAT IS THE MAXIMUM FEE?

- (1) The maximum fee for development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified in the Table to this clause is calculated in accordance with that Table.
- (2) Despite subclause (1), the maximum fee payable for development for the purpose of one or more advertisements is:
 - (a) \$285, plus \$93 for each advertisement in excess of one, or
 - (b) the fee calculated in accordance with the Table, whichever is the greater.
- (3) The fees determined under this clause do not apply to development for which a fee is payable under clause 247.

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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246B WHAT IS THE MAXIMUM FEE? [continued]

Estimated Cost:

Up to \$5,000	\$110.00	\$110.00	\$0.00	\$110.00	0.00%	\$0.00	
\$5,001–\$50,000	\$170, plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost.						
\$50,001–\$250,000	\$352, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.						
\$250,001–\$500,000	\$1,160, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.						
\$500,001–\$1,000,000	\$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						
\$1,000,001–\$10,000,000	\$2,615, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						
More than \$10,000,000	\$15,875, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.						

DIVISION 2 OTHER FEES AND CHARGES

257 WHAT IS THE FEE FOR A REQUEST FOR A REVIEW OF A DETERMINATION?

The maximum fee for a request for a review of a determination under section 82A (3) of the Act is:

- (a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50 per cent of the fee for the original development application, and
- (b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$150, and
- (c) in the case of a request with respect to any other development application, as set out in the Table to this clause, plus an additional amount of not more than \$500 if notice of the application is required to be given under section 82A of the Act.

Estimated Cost

Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	\$0.00	
\$5,001–\$250,000	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.						

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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257 WHAT IS THE FEE FOR A REQUEST FOR A REVIEW OF A DETERMINATION? [continued]

\$250,001–\$500,000	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.	
\$500,001–\$1,000,000	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.	
\$1,000,001–\$10,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.	
More than \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.	

258 WHAT IS THE FEE FOR AN APPLICATION FOR MODIFICATION OF A CONSENT FOR LOCAL DEVELOPMENT OR STATE SIGNIFICANT DEVELOPMENT?

(1) The maximum fee for an application under section 96 (1) of the Act is \$71.

(1A) The maximum fee for an application under section 96 (1A) of the Act, or under section 96AA (1) of the Act in respect of a modification which, in the opinion of the consent authority, is of minimal environmental impact, is \$645 or 50 per cent of the fee for the original development application, whichever is the lesser.

(2) The maximum fee for an application under section 96 (2) of the Act, or under section 96AA (1) of the Act in respect of a modification which, in the opinion of the consent authority, is not of minimal environmental impact, is:

(a) if the fee for the original application was less than \$100, 50 per cent of that fee, or

(b) if the fee for the original application was \$100 or more:

(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50 per cent of the fee for the original development application, and

(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190, and

(iii) in the case of an application with respect to any other development application, as set out in the Table to this clause, plus an additional amount of not more than \$500 if notice of the application is required to be given under section 96 (2) or 96AA (1) of the Act.

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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258 WHAT IS THE FEE FOR AN APPLICATION FOR MODIFICATION OF A CONSENT FOR LOCAL DEVELOPMENT OR STATE SIGNIFICANT DEVELOPMENT? [continued]

(2A) An additional fee, not exceeding \$760, is payable for development to which clause 115 (1A) applies.

(3) The consent authority must refund so much of the additional amount as is not spent in giving the notice under section 96 (2) or 96AA (1) of the Act.

(3A) The consent authority must refund the additional fee paid under subclause (2A) if the development is not referred to a design review panel.

(4) In this clause:

(a) a reference to an original development application is a reference to the development application that resulted in the granting of the consent to be modified, and

(b) a reference to the fee for the original development application does not include a reference to any fee under clause 252 that was payable for the giving of notice.

(5) This clause does not apply to an application for the modification of a development consent granted by the Land and Environment Court on appeal from some other consent authority.

Estimated Cost:

Up to \$5,000	\$55.00	\$55.00	\$0.00	\$55.00	0.00%	\$0.00	
\$5,001–\$250,000	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.						
\$250,001–\$500,000	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.						
\$500,001–\$1,000,000	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.						
\$1,000,001–\$10,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.						
More than \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.						

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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CEMETERY

CEMETERY ADMINISTRATION

Cemetery Plaque and Installation				AT cost plus freight and GST			Per item
Late Fee	\$110.00	\$100.00	\$10.00	\$110.00	0.00%	\$0.00	Per item
Late Fee on applications for Burial Certificates							

CEMETERY REGISTER

Note: Cemetery plot maps and burial details can be downloaded from Council's web site for free as pdf files.

a) Digital (email or CD)	\$25.00	\$26.00	\$0.00	\$26.00	4.00%	\$1.00	
b) Printed	\$48.00	\$50.00	\$0.00	\$50.00	4.17%	\$2.00	

EXHUMATIONS

Administrative fee	\$685.00	\$640.91	\$64.09	\$705.00	2.92%	\$20.00	
Excavation, ancillary staff & equipment						Cost	

BURIAL – LAWN AND BEAM SECTIONS

Walgett only

Note: Grave excavation included

a) 1st Interment	\$1,710.00	\$1,600.00	\$160.00	\$1,760.00	2.92%	\$50.00	
b) Reopening for 2nd Interment	\$855.00	\$800.00	\$80.00	\$880.00	2.92%	\$25.00	
c) Childs cask (less than 1.1 m long)	\$455.00	\$427.27	\$42.73	\$470.00	3.30%	\$15.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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BURIAL – MONUMENTAL SECTION (WALGETT, LIGHTNING RIDGE, COLLARENEBRI)

Note: Grave excavation included

a) 1st Interment or	\$975.00	\$909.09	\$90.91	\$1,000.00	2.56%	\$25.00	
b) Reopening for 2nd Interment or	\$485.00	\$454.55	\$45.45	\$500.00	3.09%	\$15.00	
c) Childs cask (less than 1.1 m long)	\$345.00	\$322.73	\$32.27	\$355.00	2.90%	\$10.00	

BURIAL – MONUMENTAL SECTION

Burren Junction, Cumborah, Angledool and Carinda

Note: Permit only. Grave excavation not included. Council excavation work is additional on a per job basis

a) 1st Interment	\$615.00	\$577.27	\$57.73	\$635.00	3.25%	\$20.00	
b) Reopening for 2nd Interment	\$310.00	\$290.91	\$29.09	\$320.00	3.23%	\$10.00	
c) Childs casket (less than 1.1 m long)	\$220.00	\$204.55	\$20.45	\$225.00	2.27%	\$5.00	

BURIAL – ADDITIONAL CHARGES

Where Council excavates the grave

a) Weekend and public holiday interment	\$685.00	\$640.91	\$64.09	\$705.00	2.92%	\$20.00	
b) Extra (double) depth	\$175.00	\$163.64	\$16.36	\$180.00	2.86%	\$5.00	

BURIAL RESERVATION

All Public Cemeteries	\$225.00	\$209.09	\$20.91	\$230.00	2.22%	\$5.00	per plot
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MEMORIAL WALL (WHERE PROVIDED)

Private installation of Niche Inspection on work completion	\$160.00	\$165.00	\$0.00	\$165.00	3.13%	\$5.00	each
Reservation Fee – Memorial Wall	\$39.00	\$37.27	\$3.73	\$41.00	5.13%	\$2.00	per reservation

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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MEMORIAL WALL (WHERE PROVIDED) [continued]

Niche	\$240.00	\$222.73	\$22.27	\$245.00	2.08%	\$5.00	
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REGULATORY FUNCTIONS

ANIMAL CONTROL

COMPANION ANIMALS

DOGS

CATS

IMPOUNDED ANIMALS

Dog and Cat Impounding Release Fee	\$34.00	\$36.00	\$0.00	\$36.00	5.88%	\$2.00	
Dog and Cat Impounding Sustenance	\$29.00	\$30.00	\$0.00	\$30.00	3.45%	\$1.00	per day

IMPOUNDED COMPANION ANIMALS

IMPOUNDED STOCK AND OTHER ANIMALS

Impounded horses, cattle, goats and sheep:-

Impounded horses, cattle, goats and sheep: + ADD (administration fees)	\$47.00	\$49.00	\$0.00	\$49.00	4.26%	\$2.00	
a) Entry of Impounding	\$34.00	\$36.00	\$0.00	\$36.00	5.88%	\$2.00	
b) Entry of Release	\$18.00	\$19.00	\$0.00	\$19.00	5.56%	\$1.00	
c) Advertising						Cost	
c) Advertising + ADD (administration fees)	\$29.00	\$30.00	\$0.00	\$30.00	3.45%	\$1.00	
d) Notice of Impounding	\$34.00	\$36.00	\$0.00	\$36.00	5.88%	\$2.00	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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IMPOUNDED STOCK AND OTHER ANIMALS [continued]

e) Transportation to pound						Cost	
e) Transportation to pound + ADD (administration fees)	\$47.00	\$49.00	\$0.00	\$49.00	4.26%	\$2.00	

DRIVING FEES

RATES FOR DRIVING OR TAKING TO POUND, HORSES, ASSES, MULES, COWS OR CAMELS

1st Animal	\$4.00	\$5.00	\$0.00	\$5.00	25.00%	\$1.00	per km
2nd Animal	\$3.00	\$4.00	\$0.00	\$4.00	33.33%	\$1.00	per km
Additional Animals	\$3.00	\$4.00	\$0.00	\$4.00	33.33%	\$1.00	per km
Owned by the same person and impounded at the one time							
0 – 100 sheep	\$7.00	\$8.00	\$0.00	\$8.00	14.29%	\$1.00	per km
Each additional 100 sheep (or part thereof)	\$5.00	\$6.00	\$0.00	\$6.00	20.00%	\$1.00	per km
Plus truck hiring fees						At cost	
Driving Fees – Every goat or pig	\$4.00	\$5.00	\$0.00	\$5.00	25.00%	\$1.00	each

SUSTENANCE – HORSES, CATTLE, GOATS AND SHEEP

Cattle and Horses (Weekdays)	\$8.00	\$9.00	\$0.00	\$9.00	12.50%	\$1.00	each
Cattle and Horses (Weekends & Public Holidays)	\$13.00	\$14.00	\$0.00	\$14.00	7.69%	\$1.00	each
Minimum charge of \$40.00 per day per owner							

ANNUAL PERMITS

Cat – Not Desexed (by 4 months of age)	As set by Regulations						
	Last YR Fee As set by Regulations						

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ANNUAL PERMITS [continued]

Dog – Dangerous					As set by Regulations	per animal
					Last YR Fee As set by Regulations	
Dog – Restricted					As set by Regulations	
					Last YR Fee As set by Regulations	

PENALTIES RELATING TO ANNUAL PERMITS

Cat – Not Desexed (over 4 months of age)					As set by Regulations	
					Last YR Fee As set by Regulations	
Maximum penalty of 50 penalty units (\$5,500)						
Cat – Notice requiring permit application					As set by Regulations	
					Last YR Fee As set by Regulations	
Maximum Penalty of 50 penalty units (\$5,500)						
NOTE: Under section 377 of the Local Government Act of 1993, the governing body of council may choose to delegate this power. These notes may be given more than once to a pet owner, but only every three (3) months at most.						
Dog – Dangerous					As set by Regulations	
					Last YR Fee As set by Regulations	
Maximum penalty of 60 penalty units (\$6,600)						
NOTE: <i>two permits are required if a dog is restricted and dangerous</i>						

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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PENALTIES RELATING TO ANNUAL PERMITS [continued]

Dogs – Restricted					As set by Regulations	per animal
					Last YR Fee As set by Regulations	
Maximum penalty of 60 penalty units (\$6,600)						
NOTE: two permts are required if a dog is restricted and dangerous						
Dog – Notice requiring permit application					As set by Regulations	
					Last YR Fee As set by Regulations	
Maximum penalty of 60 penalty units (\$6,600).						
NOTE: Under section 377 of the Local Government Act 1993, the governing body of council may choose to delegate this power. These notes may be given more than once to a pet owner, but only ever three (3) monts at most.						
Permit conditions – not complied with					As set by Regulations	
					Last YR Fee As set by Regulations	
Maximum Penalty of 20 penalty units (\$2,200)						

PRODUCTS AND SERVICES

Micro chipping	\$62.00	\$58.18	\$5.82	\$64.00	3.23%	\$2.00	
Includes micro-chip and service to install							
Inspection of Restricted and Dangerous Dog Enclosures	\$170.00	\$175.00	\$0.00	\$175.00	2.94%	\$5.00	
Products – Dangerous Dogs				Cost plus 20% administration fee and GST			Per item

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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REGISTRATION

COMPANION ANIMALS

DOGS

Dog – Desexed (sold by pound/shelter)					As set by Regulations	
					Last YR Fee As set by Regulations	
Dog – Desexed (by relevant age)					As set by Regulations	
					Last YR Fee As set by Regulations	
Fees for 201/2018 as per Regulation as advertised by Office of Local Government7 Dog - Desexed (by relevant age)						
Dog – Desexed (by relevant age) Eligible Pensioner					As set by Regulations	
					Last YR Fee As set by Regulations	
Fees for 2017/2018 as per Regulation as advertised by Office of Local Government Dog - Desexed (by relevant age) Eligible Pensioner						
Dogs – Assistance Animals					Free of charge	
Dog – Service of the State					Free of Charge	
Dog – Working					Free of Charge	
Dog – Not desexed – (not recommended for desexing)					As set by Regulations	each
					Last YR Fee As set by Regulations	
As set by Regulations As set by Regulations						
Dog – Not Desexed (recognised breeder)					As set by Regulations	per animal
					Last YR Fee	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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DOGS [continued]

Dog – Not Desexed (recognised breeder)					As set by Regulations	per animal
					Last YR Fee As set by Regulations	
Dog – Not Desexed or Desexed (after relevant age)					As set by Regulations	per animal
					Last YR Fee As set by Regulations	

CATS

Cat – Desexed (sold by pound/shelter)					As set by Regulations	
					Last YR Fee As set by Regulations	
Cat – Desexed or Not Sexed (after relevant age)					As set by Regulations	
					Last YR Fee As set by Regulations	
Cat – Eligible Pensioner					As set by Regulations	
					Last YR Fee As set by Regulations	
Cat – Not Desexed (not recommended)					As set by Regulations	
					Last YR Fee As set by Regulations	
Cat – Not Desexed (recognised breeder)					As set by Regulations	
					Last YR Fee As set by Regulations	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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COMPANION ANIMALS – ANNUAL PERMITS

REGULATORY FUNCTIONS – OTHER

IMPOUNDING OF PROPERTY

Charges for seizure, taking custody, removal, keeping and releasing vehicle

VEHICLES

a) Examination and valuation of vehicle	\$120.00	\$125.00	\$0.00	\$125.00	4.17%	\$5.00	
b) Photographs	\$30.00	\$31.00	\$0.00	\$31.00	3.33%	\$1.00	
c) Notice to Police	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	\$2.00	
d) Advertising Charges	\$48.00	\$50.00	\$0.00	\$50.00	4.17%	\$2.00	
d) Advertising Charges + ADD						Cost	
e) Notification	\$36.00	\$38.00	\$0.00	\$38.00	5.56%	\$2.00	
f) Release Fee	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	\$2.00	
g) Towing and Removal	\$48.00	\$50.00	\$0.00	\$50.00	4.17%	\$2.00	
g) Towing and Removal + ADD						Cost	
h) Charges for keeping vehicle in custody per day	\$30.00	\$31.00	\$0.00	\$31.00	3.33%	\$1.00	

OTHER

Impounding of Abandoned Shopping Trolleys	\$93.00	\$96.00	\$0.00	\$96.00	3.23%	\$3.00	
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GIS MAPS AND DATA

Note: Rural addressing, urban addressing, road, cemetery and LEP maps can be downloaded for free as pdf files from Council's web site.

GIS Data owned by Council	\$130.00	\$135.00	\$0.00	\$135.00	3.85%	\$5.00	per DVD
E.g. Water mains, sewer mains, zoning data							

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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GIS MAPS AND DATA [continued]

GIS Data owned by Council	\$130.00	\$135.00	\$0.00	\$135.00	3.85%	\$5.00	per DVD
E.g. Water mains, sewer mains, zoning data							
Nil for Government Authorities, Community Groups and Non Profit Groups							
Walgett Local Environment Plan (LEP) document	\$25.00	\$26.00	\$0.00	\$26.00	4.00%	\$1.00	
Colour Copy							
Walgett Local Environmental Plan (LEP) maps	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	\$2.00	
Colour Copy							

GIS MAPS

a) Colour A1 – existing map	\$58.00	\$60.00	\$0.00	\$60.00	3.45%	\$2.00	
b) Colour A1 – custom map	\$93.00	\$96.00	\$0.00	\$96.00	3.23%	\$3.00	
c) Colour A0 – existing map	\$120.00	\$125.00	\$0.00	\$125.00	4.17%	\$5.00	
d) Colour A0 – custom map	\$150.00	\$155.00	\$0.00	\$155.00	3.33%	\$5.00	
e) Black and White up to A3	\$27.00	\$28.00	\$0.00	\$28.00	3.70%	\$1.00	
f) Colour up to A3	\$39.00	\$41.00	\$0.00	\$41.00	5.13%	\$2.00	

WASTE CENTRE FEES

LANDFILL TIPPING FEES

GENERAL WASTE

Waste not listed or Waste Quantity over 20m3						Quote Only	
All Waste not Sorted	\$0.00	\$54.55	\$5.45	\$60.00	∞	∞	per m3
Asbestos	\$120.00	\$113.64	\$11.36	\$125.00	4.17%	\$5.00	per m3

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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GENERAL WASTE [continued]

Concrete	\$58.00	\$56.36	\$5.64	\$62.00	6.90%	\$4.00	per m3
Chemical drums within Drum muster						Free	
Un-contaminated Waste Water						Quote Only	Per tonne

RECYCLABLE WASTE

Recyclable Batteries						Free	
- sorted and delivered to battery bin							
Recyclable Sorted domestic waste						Free	
- delivered to storage areas							
Recyclable Sorted dry fill and rubble						Free	
- delivered to area for recycling							
Recyclable Sorted metal waste						Free	
- delivered to stockpile							

TYRES

Small Car & Similar	\$0.00	\$8.18	\$0.82	\$9.00	∞	∞	per tyre
- Less Than 600mm diameter							
4WD, Truck and Small Tractor	\$0.00	\$24.55	\$2.45	\$27.00	∞	∞	
More than 600 and less than 1000mm diameter							
Large Tractor and Heavy Equipment	\$0.00	\$118.18	\$11.82	\$130.00	∞	∞	per tyre
More than 1000mm in diameter							
Large Quantity						Quote only	
More than 20m3							

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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HEAVY MACHINERY

MISCELLANEOUS

TRUCK

TRACTOR

VEHICLES

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ENGINEERING AND TECHNICAL SERVICES

ENGINEERING

Inspections – Driveways	\$165.00	\$165.00	\$0.00	\$165.00	0.00%	\$0.00	
Solid Septic Waste Management	\$25.00	\$26.00	\$0.00	\$26.00	4.00%	\$1.00	per m3
Power Access	\$15.00	\$13.64	\$1.36	\$15.00	0.00%	\$0.00	Per day

GARBAGE BIN – NEW MOBILE GARBAGE BINS (MGB)

240L Replacement	\$92.00	\$95.00	\$0.00	\$95.00	3.26%	\$3.00	each
360L Replacement (Commercial Properties Only)	\$150.00	\$155.00	\$0.00	\$155.00	3.33%	\$5.00	each

ENGINEERING – PLANT HIRE

Availability of most plant is limited and Council reserves the right to deny the availability of any plant not in a serviceable condition or where making the plant available would potentially interrupt delivery of Council's core services.

All plant must be hired with a Council employee as operator

Brentwood Trailer / Truck Combination	Quote given on request (includes GST)	
Jackpick, Compressor and Operator	Quote given on request (includes GST)	
Loader	Quote given on request (includes GST)	
Backhoe / Loader	Quote given on request (includes GST)	
Water Tanker (11,800L)	Quote given on request (includes GST)	
Tractor / Slasher / Mower – Large	Quote given on request (includes GST)	
Tractor / Slasher / Mower – Small	Quote given on request (includes GST)	
Crane Truck	Quote given on request (includes GST)	
Skid Steer and Attachments	Quote given on request (includes GST)	
Concrete Saw	Quote given on request (includes GST)	
Truck – 7 Tonne	Quote given on request (includes GST)	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ENGINEERING – PLANT HIRE [continued]

Roller						Quote given on request (includes GST)	
Grader						Quote given on request (includes GST)	
Slashing of Private Urban Land Blocks	\$230.00	\$235.00	\$0.00	\$235.00	2.17%	\$5.00	per hour (minimum half an hour)

ENGINEERING – SHOWGROUNDS, SPORTS GROUNDS

Function Room Hire	\$0.00	\$318.18	\$31.82	\$350.00	∞	∞	
Ovals Multi Purpose Centre Lightning Ridge	\$0.00	\$0.00	\$0.00	\$0.00	∞	∞	

BOND – REFUNDABLE

Cost of any cleaning / repairs after function, and loss of keys to be borne by hirer.

Bond deposited into Council's Bank Account

Showgrounds	\$1,110.00	\$1,140.00	\$0.00	\$1,140.00	2.70%	\$30.00	per user
Sports Grounds	\$275.00	\$285.00	\$0.00	\$285.00	3.64%	\$10.00	per user
Pavilions	\$330.00	\$340.00	\$0.00	\$340.00	3.03%	\$10.00	Per use/Per user

HIRE – SHOWGROUND PAVILLIONS

WALGETT SHOWGROUND

Hire – Functions	\$105.00	\$95.45	\$9.55	\$105.00	0.00%	\$0.00	Per day
Hire – Meetings	\$35.00	\$31.82	\$3.18	\$35.00	0.00%	\$0.00	Per day

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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TEMPORARY LICENCE FEE

Fee	\$175.00	\$163.64	\$16.36	\$180.00	2.86%	\$5.00	per annum
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KITCHEN

Includes use of cool room, bain marie, microwave, freezer,etc.

Bond	\$340.00	\$350.00	\$0.00	\$350.00	2.94%	\$10.00	per user
Fees	\$57.00	\$53.64	\$5.36	\$59.00	3.51%	\$2.00	per day

GAZEBO

Bond	\$115.00	\$120.00	\$0.00	\$120.00	4.35%	\$5.00	
Bond deposited into Council's Bank Account							
Fees	\$31.00	\$29.09	\$2.91	\$32.00	3.23%	\$1.00	per day

SANITARY BINS

Fee	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per bin per booking
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COOL ROOM (BAR)

Showground/Racecourse	\$61.00	\$57.27	\$5.73	\$63.00	3.28%	\$2.00	per day
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FLOODLIGHTS BAR AND SURROUNDING AREA

Showground/Racecourse	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per day
Maximum of 7 days for booked events only							

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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FLOODLIGHTS BAR AND SURROUNDING AREA [continued]

Showground/Racecourse	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per day
Maximum of 7 days for booked events only							
Minimum Charge \$30.00 per booking							

FLOODLIGHTS

Showground/Racecourse Arena	\$68.00	\$64.55	\$6.45	\$71.00	4.41%	\$3.00	per day
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ELECTRICITY (EVENTS ONLY)

Fee	\$27.00	\$25.45	\$2.55	\$28.00	3.70%	\$1.00	per day
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STEWARDING OF TOILETS (EVENTS ONLY)

Fee	Prices per man hour available on application									
Prices per man hour available on application										

CAMPING

Showground / Racecourse / Sportsgrounds

Maximum of 7 days for booked events only

Individual (one site)	\$19.00	\$18.18	\$1.82	\$20.00	5.26%	\$1.00	per day
Organisation (10+ sites)	\$150.00	\$140.91	\$14.09	\$155.00	3.33%	\$5.00	per day
Individual powered site (Walgett Showground only)	\$26.00	\$24.55	\$2.45	\$27.00	3.85%	\$1.00	per day

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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LINE MARKING – SPORTSGROUNDS

Per season (maximum of 5 line markings per season)	\$790.00	\$740.91	\$74.09	\$815.00	3.16%	\$25.00	per season (maximum of 5 line markings per season)
Per event	\$385.00	\$359.09	\$35.91	\$395.00	2.60%	\$10.00	per event

FLOODLIGHTS – SPORTSGROUNDS

Per night	\$49.00	\$46.36	\$4.64	\$51.00	4.08%	\$2.00	per night
Per season	\$485.00	\$454.55	\$45.45	\$500.00	3.09%	\$15.00	per season

HORSE STALL

Fee	\$6.00	\$5.45	\$0.55	\$6.00	0.00%	\$0.00	per stall per night
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ENGINEERING – MOBILE KITCHEN

Cost of any cleaning / repairs after hire, and loss of keys to be borne by hirer.

Bond deposited into Council's Bank Account

ENGINEERING – HALLS

BOND – REFUNDABLE

Cost of any cleaning / repairs after function, and loss of keys to be borne by hirer.

Bond deposited into Council's Bank Account

For all Halls	\$340.00	\$350.00	\$0.00	\$350.00	2.94%	\$10.00	per user
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Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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FUNCTION – COLLARENEBRI

Combined	\$265.00	\$250.00	\$25.00	\$275.00	3.77%	\$10.00	per day
Supper Room	\$110.00	\$104.55	\$10.45	\$115.00	4.55%	\$5.00	per day
Main Hall	\$160.00	\$150.00	\$15.00	\$165.00	3.13%	\$5.00	per day

MEETINGS – COLLARENEBRI

Meeting Room	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per day
Supper Room	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per day
Main Hall	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per day

FUNCTION – ROWENA, CARINDA AND BURREN JUNCTION

Combined	\$265.00	\$250.00	\$25.00	\$275.00	3.77%	\$10.00	per day
Supper Room	\$110.00	\$104.55	\$10.45	\$115.00	4.55%	\$5.00	per day
Main Hall	\$160.00	\$150.00	\$15.00	\$165.00	3.13%	\$5.00	per day

MEETINGS – ROWENA, CARINDA AND BURREN JUNCTION

Supper Room	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per day
Main Hall	\$38.00	\$36.36	\$3.64	\$40.00	5.26%	\$2.00	per day

CLEANING – ALL HALLS

Cleaning – All Halls	\$52.00	\$49.09	\$4.91	\$54.00	3.85%	\$2.00	per hour
Cleaning – All Halls + ADD	\$1.20	\$1.14	\$0.11	\$1.25	4.17%	\$0.05	per km travel

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ENGINEERING – COUNCIL CHAMBERS/MEETING ROOM

Meeting Room	\$90.00	\$84.55	\$8.45	\$93.00	3.33%	\$3.00	per day
Back of Council Chambers	\$105.00	\$100.00	\$10.00	\$110.00	4.76%	\$5.00	per day
Council Chambers	\$170.00	\$159.09	\$15.91	\$175.00	2.94%	\$5.00	per day

ENGINEERING – SALEYARDS

Yard Dues – Cattle Sold	\$8.00	\$8.18	\$0.82	\$9.00	12.50%	\$1.00	per head
Yard Dues – Store Cattle Sold	\$6.00	\$6.36	\$0.64	\$7.00	16.67%	\$1.00	per head
Yard Dues – Horses	\$19.00	\$18.18	\$1.82	\$20.00	5.26%	\$1.00	per head
Yard Dues – Bulls	\$19.00	\$18.18	\$1.82	\$20.00	5.26%	\$1.00	per head
Working Use – Cattle (ie, use of crush)	\$5.00	\$5.45	\$0.55	\$6.00	20.00%	\$1.00	per head
Private Weighing of Cattle	\$8.00	\$8.18	\$0.82	\$9.00	12.50%	\$1.00	per head
Casual use of yards for sheep	\$44.00	\$41.82	\$4.18	\$46.00	4.55%	\$2.00	per 1,000 (or part thereof) per day
Casual use of yards for cattle	\$47.00	\$44.55	\$4.45	\$49.00	4.26%	\$2.00	per 100 (or part thereof) per day

ENGINEERING – WALGETT AERODROME

Rental of Hangar Space at Walgett Aerodrome

Casual Rental	\$87.00	\$81.82	\$8.18	\$90.00	3.45%	\$3.00	
Per week (or part thereof for less than 4 weeks)							
Monthly Rental	\$220.00	\$204.55	\$20.45	\$225.00	2.27%	\$5.00	
Per month (or part thereof for periods exceeding 4 weeks)							
Annual Rental	\$2,300.00	\$2,154.55	\$215.45	\$2,370.00	3.04%	\$70.00	per annum

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ENGINEERING – WALGETT SWIMMING POOL

Family Season Ticket	\$345.00	\$322.73	\$32.27	\$355.00	2.90%	\$10.00	
Single Season Ticket	\$175.00	\$163.64	\$16.36	\$180.00	2.86%	\$5.00	
Adult (+child under 2yrs)	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Children	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	

ENGINEERING – CARINDA SWIMMING POOL

All tickets \$20.00 deposit on key

Family Season Ticket	\$105.00	\$100.00	\$10.00	\$110.00	4.76%	\$5.00	
Single Season Ticket	\$58.00	\$54.55	\$5.45	\$60.00	3.45%	\$2.00	
Adult and Child	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	per person

ENGINEERING – COLLARENEBRI SWIMMING POOL

Family Season Ticket	\$215.00	\$200.00	\$20.00	\$220.00	2.33%	\$5.00	
Single Season Ticket	\$110.00	\$104.55	\$10.45	\$115.00	4.55%	\$5.00	
Adult and Child	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	per person

ENGINEERING – BURREN JUNCTION SWIMMING POOL

Bond – Key (Refundable)	\$20.00	\$20.00	\$0.00	\$20.00	0.00%	\$0.00	Per item
Family Season Ticket	\$105.00	\$100.00	\$10.00	\$110.00	4.76%	\$5.00	
Single Season Ticket	\$58.00	\$54.55	\$5.45	\$60.00	3.45%	\$2.00	
Adult	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Child	\$3.00	\$2.73	\$0.27	\$3.00	0.00%	\$0.00	
Child under 5 year of age						Free	

Name	Year 20/21 Fee (incl. GST)	Fee (excl. GST)	GST	Fee (incl. GST)	Increase %	Year 21/22 Increase \$	Unit
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ENGINEERING – BURREN JUNCTION BORE BATHS

Camping – Burren Junction Bore Baths	\$5.00	\$4.55	\$0.45	\$5.00	0.00%	\$0.00	per day
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ENGINEERING – WATER SUPPLY

Water Meter – Interim Meter Read	\$71.00	\$74.00	\$0.00	\$74.00	4.23%	\$3.00	
Water Meter – Test	\$120.00	\$125.00	\$0.00	\$125.00	4.17%	\$5.00	
To be paid upfront							
Water Meter – Replacement – 20mm	\$240.00	\$250.00	\$0.00	\$250.00	4.17%	\$10.00	
Water Meter – Replacement – other sizes	Actual Cost + 15% + GST						
Fire Flow Investigation	\$565.00	\$595.00	\$0.00	\$595.00	5.31%	\$30.00	
Max / Minimum Pressure Enquiries	\$375.00	\$385.00	\$0.00	\$385.00	2.67%	\$10.00	

Walgett Shire Council Workforce Plan



2017/2018 -2021/2022

Contents

Introduction and Overview2

Community Vision	3
Mission Statement.....	3
Council's Corporate Goals	4
Community Values.....	4
Employees' Expectations.....	5

Scoping the Development of the Workforce Plan7

Council's Strategic Priorities.....	8
Council's Core Competencies/Requirements.....	8
The National Broadband Network and information technology	10
Walgett Shire Council Workforce Profile to 30 June 2016 – By Department	13
Walgett Shire Council Workforce Profile to 30 June 2016 – By Gender.....	14
Walgett Shire Council Workforce Profile to 30 June 2016 – By Age.....	15
Walgett Shire Council Workforce Profile to 30 June 2016 – By Skill Descriptors	15

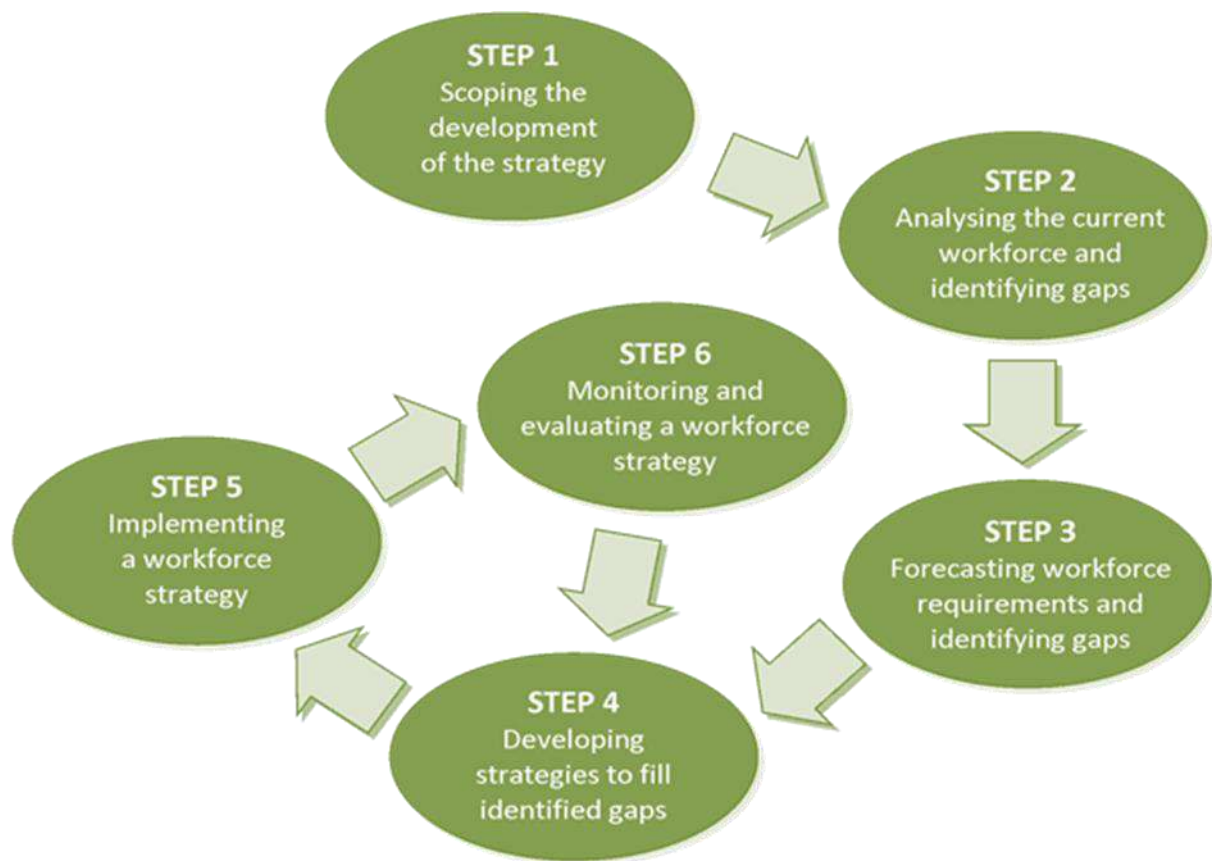
SWOT Analysis of Council's Current Workforce Prepared by Council's Senior Management Team16

Current skills and competencies, strengths and development needs	20
Current workforce improvement priorities.....	20

Future Workforce Profile21

Monitoring and Evaluating the Workforce Strategy Action Plan21

Annexure A:	22
WORKFORCE STRATEGY ACTION PLAN 2016/2017 – 2019/2020	22
Additional Information inserted 4 January 2018 - workforce Plan 2017/2018 – 2020/2021	25



Introduction and Overview

Walgett Shire is situated in North West New South Wales and has excellent road and rail/Coach links to most of Australia's capital cities. With an area of 22,007 square kilometres, the Shire is approximately half the size of Tasmania. It is home to approximately 7,000 people. The Shire's prosperity is built around the thriving farming, pastoral and opal mining industries, which are strongly supported by a wide range of attractions and activities that make it a major tourist destination and a wonderful place in which to live, work and play.

The Walgett Shire Council has four divisions:

- Administration/Governance Division
- Finance/ Community Services Division
- Environmental Services Division
- Engineering/Technical Services Division

The core services provided by these Divisions are detailed in the Staff Structure which is contained in this document.

In order to continue to meet its responsibilities in the delivery of essential services to the community, it is imperative that Council has in place a process that ensures there

are sufficient resources and people with the right skills and the right attitude to meet the changing needs of the community and is able to respond in an effective and efficient way to these needs.

To this end, Council's Recruitment Policy has an underlying premise of being an "Employer of Choice" and to 'Recruit for Attitude; Train for Skills'.

This Workforce Plan is prepared with the understanding that it not be complicated in its delivery. It aims to undertake a simple analysis of Council's current staffing structure and identify the direction for the next four years. The implementation of this Plan will deliver a number of benefits to the organisation such as:

- Creating a contemporary workforce
- Improving workforce planning and development through greater efficiency, effectiveness, productivity and new technology.
- Responding to changes in the market and taking appropriate steps to retain and attract a diverse workforce.
- Identification of staff development needs and investing in a range of skills
- Maximising management and leadership
- Ensuring Council's processes for recruitment, development and retention of appropriate staff meet the needs of the organisation.
- Ensuring employees possess the relevant skills and are suitable for the responsibilities of the positions they hold to improve efficiency, effectiveness and productivity.

Community Vision

That the community utilise the opportunities that arise from our environment, to improve their quality of life, while embracing its ethnic and social diversity to the benefit of all.

Mission Statement

Walgett Shire Council will: -

- Provide focused and ethical leadership to the community.
- Deliver quality services and efficient management of Council infrastructure.
- Provide a planning and regulatory context in which the community can remain sustainable, prosperous and vibrant.
- Promote the Shire as a great place to live, work and visit.
- Lobby Governments to ensure that appropriate levels of support are provided for health, education, employment, housing infrastructure development and maintenance, as well as community safety
- Co-operate with other bodies in the sharing of specialist resources.

- Work within Council's Code of Conduct and Code of Meeting Practice to ensure practices are ethical, fair, accountable and equitable.

Council's Corporate Goals

Finance and Community:

To provide effective financial planning and reporting to ensure Council remains in a sound financial position, implement revenue policies which provide a fair and equitable distribution of the rate burden and maximise revenue from user charges, regulatory fees and contributions, ensure effective use of information technology throughout all the operations of Council and maintain effective administrative support to fulfil Council's broad range of services and activities. Community Services should address community expectations whilst not becoming a drain on Council's limited resources.

Engineering/Technical Services:

To provide, develop and maintain the Shire's infrastructure assets in terms of its transport services (roads, pathways, airport, saleyards), utility services (water, sewerage, drainage) and open space recreation facilities (parks, reserves, sporting ovals, show grounds/racecourses swimming pool, cemetery maintenance) and to provide adequate resources to facilitate emergency service requirements.

Environmental Services:

To promote, develop and maintain the natural and built environment and protect the community from risks to health and safety by properly monitoring buildings, development, food and waste services and facilitating services for a safe, clean healthy and orderly environment which will in turn improve the quality of life for citizens of the Shire and to undertake timely and effective forward planning of the Shire land use, infrastructure requirements and recycling services.

Community Values

Council has adopted the following values that should be reflected in how the whole organisation operates and interacts with others:

Respect
Integrity
Ethical conduct
Courage
Honesty
Accountability
Responsibility

Employees' Expectations

The Senior Management of Walgett Shire Council has revised the Employee Expectations Statement. The consultation process came up with the following expectations:

- Strong emphasis on communication.
- Proactive staff who provide positive solutions to problems.
- Staff undertaking jobs to the best of their ability who are recognised for their achievements and service.
- Flexible staff who meet the changing needs of the organisation and take on new roles when needed.
- Excellent customer service, to other employees as well as the public.
- Good work-life balance with increasing workloads effectively managed and prioritised.
- Access to training and education, and management having a good understanding of the existing skills base and knowledge.
- Guidance, manuals and procedures available to new employees.
- Good quality tools and equipment, including IT and support services.
- Mutual respect for each other and the role each employee plays, cooperation and honesty.
- A safe working environment that is productive and inclusive.
- Staff with a 'can do' attitude who share knowledge and value input from others.

Council's senior management team will continue to work on issues identified during the updating of the Employee Expectations Statement.

Council's Workforce Plan is part of the Resourcing Strategy that underpins the Four-Year Delivery Programme. This Programme along with the Asset Management Plans and Long Term Financial Plan outlines Council's capacity to manage assets and deliver services into the future.



Following adoption of the workforce plan, the workforce strategy action plan contained within the Plan (see Appendix A) will be implemented, monitored and reviewed.



Scoping the Development of the Workforce Plan

Council's Workforce Plan will cover the entire workforce with some attention to critical occupations and/or skill sets and occupations that are difficult to recruit or retain.

The following positions have been identified as "hard-to-fill" and "difficult to retain":

- Engineers – civil
- Supervisors with middle management skills to lead Council's staff in achieving its corporate goals efficiently and effectively – Technical Officers and Skilled Team Leaders
- Heavy Plant Operators – Grader Operators
- Town planners, health surveyors, building surveyors and building certifiers
- Qualified tradespeople – Especially Plant Mechanics

Council's Strategic Priorities

Council's Community Strategic Plan and Delivery Program identify the long-term aspirations the community has for the Shire. They identify the outcomes and long-term strategic responses needed to achieve the agreed directions, and require strong leadership from the Council in working with others to grow our Shire into the future. The Council's Four-Year Delivery Program links the 'planning' in the long-term Strategic Plan with the 'implementing' of the Annual Operational Plan. The Delivery Program is the document that guides the organisation's work over the four-year period; it sets out the priorities, ongoing activities and specific actions Council will undertake and its capacity to achieve the communities' outcomes.

Council's Delivery Program contains strategies to address the following broad themes:

- Community
- Economic Development
- Governance and Civil Leadership
- Infrastructure
- Sustainable Living

The strategies proposed by Council in the Four-Year Delivery Program will use a similar structure to the current workforce and its current skill set to achieve Council's objectives. It is envisaged that there will be only minor changes to work practices other than those normally accepted in organisations with a continuous improvement philosophy.

Council's Core Competencies/Requirements

Budget constraints have forced Council into focussing primarily on the care and maintenance of existing assets and providing a level of service to the community that it can afford. Council's current business model is sustainable financially but Council should consider reviewing the level of services that it currently provides. Major capital works and significant projects are envisaged over the next four years other in addition to traditional grant-funded capital works. It is expected that there will be a rationalisation of community services provided over the next four years unless appropriate levels of funding can be provided through grant services.

External Environment

Global

Recent global events have brought about global workforce rationalisation. From a workforce perspective this includes re-evaluating roles that have been lost through attrition to consider if there is a need to recruit to fill vacant positions.

The global demand for resources has impacted positively upon the mining industry, Council's competition for skilled workers. Many pastoral and mining industry workers

are highly skilled and transient, and spend relatively short periods of time in various communities over their working lives. These workers come often with a high expectation of the level of services provided in their local community.

In August 2011 the Minister for Regional Australia, Regional Development and Local Government, The Hon Simon Crean MP, requested an inquiry into and report on *the use of 'fly-in, fly-out' (FIFO) and 'drive-in, drive-out' (DIDO) workforce practices in Regional Australia*. Western NSW Council submissions contained the following points:

- A predicted increase in the FIFO/DIDO workforce in the Walgett Shire.
- FIFO/DIDO workforces do not value their town, do not become involved and are generally not integrated into the community.
- The increase in demand on Council's services from FIFO/DIDO workforces.
- Good work opportunities for partners and other family members as well as good community support for new businesses may attract skilled workers to reside in Walgett rather than FIFO/DIDO.
- Accommodation shortage in Walgett.
- Impact on social amenity of neighbourhoods.
- Ways to entice families to relocate rather than one family member being employed on FIFO/DIDO roster.

An increase in population with relocating families would provide a larger pool of local candidates applying for Council's vacant positions when they are advertised.

Financial pressures to deliver local services, against a backdrop of economic upheaval across the world, remain an issue. There will always be an increasing expectation from ratepayers and the general public for an improved quality of services, along with an expectation that these improvements should be delivered with only a reasonable increase in rates and charges.

National

Occupational market rates: The retention of highly skilled/motivated employees is becoming more difficult with Council's inability to compete with salary packages and employment conditions being offered by other employers, for example, in the mining and energy industries.

Industry

Structural change: Structural changes in Local Government are being driven by other tiers of Government and, in particular, through the Council of Australian Governments (COAG), to achieve higher levels of efficiency in the industry. Many councils, such as Walgett Shire Council, are involved in cooperative arrangements with other organisations with varying objectives, but primarily to achieve greater levels of efficiencies for the participant Councils. Examples are the Orana Regional Organisation of Councils (OROC), the Lower Macquarie Water Utilities Resources Sharing Group, OROC Regional Procurement group, NetWaste and our sister-city relationship with Gosford City Council. Amalgamation of Local Government

Areas is a persistent threat and will continue to be so until the issue of structural reform is finalised.

Issues impacting on Local Government include:

- Climate change and the pricing of carbon
- Financial sustainability
- Constitutional recognition
- Local government infrastructure funding
- Cost-shifting and the Inter-Governmental Agreement
- Population and settlement issues
- Strengthening emergency management and disaster resilience

The National Broadband Network and information technology

- Workforce planning including skills shortages
- Environmental and natural resource management issues
- Educational facilities and outcomes achieved
- Asset management planning and strategies

Many of these issues have implications for Council's workforce, not the least of which is Council's ability to effectively plan and manage its workforce requirements in the face of regional mining, an aging workforce and skills shortages for the public sector in areas like planning and engineering. A big challenge is dealing with the resources sector which has created a two-speed economy. The local government sector is finding it difficult to recruit staff with the required skills and experience.

Federal/State Government

External funding: The amounts of government grant funding and Roads and Maritime Services (RMS) contributions to road infrastructure are not keeping pace with increasing local government costs to provide these services.

The increasing cost-shifting by both State and Federal Government is impacting on Council's ability to service the community to its expectations. The competitive tendering regulations for large government contracts are also having a negative impact.

Regional/Local/Community

Demographic changes: Changes in population size, age profile, occupations, wealth, location of residences and businesses, mobility/stability, community expectations are examples of external major workforce planning drivers.

The Census results for Walgett Shire Council reveals that the population of the Walgett Shire was 6107 (2016 census results) indicating a decrease of 347 person (5.38%) since the 2011 Census.

Employment statistics at the time of the 2016 census indicate 26.6% were working part-time and 56.4% working full-time, with 16.9% of the workforce employed in the farming activities, 4.4% in education and 4.1% in Local Government/Admin.

*Populations of the major centres within the Shire were as follows:

Centre	Individuals	Male	Female	Families
Walgett	2145	50.6%	49.4%	493
Collarenebri	767	52.9%	47.1%	149
Lightning Ridge	2492	54.2%	45.8%	511
Burren Junction	300	55%	45%	61
Carinda	185	52.5%	47.5%	40
Cumborah	360	58%	42%	46
Come-by-Chance	115	50%	43%	38
Rowena	181	55.3%	44.7%	43

Council has three operational depots, the major one located in the town of Walgett and smaller ones in Lightning Ridge (75 km) and Collarenebri, almost 80km distant. Employees at the outlying depots are mainly involved in delivering services to the minor centres in the table above. The remoteness of the outlying depots contributes to logistical difficulties associated with communication, resource-sharing and supervision.

Internal Environment

Council is very limited in its ability to fund any new initiatives and projects, and/or provide an increase in services due to being almost totally reliant on grant funding and collection of fees and charges. Just \$5.3M from Council's revenue budget of \$31.3M comes from general rate income, 2017/2018 financial year.

The Council-approved organisational structure is detailed in this document. This was approved by Council in 2017. The NSW Local Government Act 1993 provides for Council to re-determine its organisational structure from time to time, but must, in any case, re-determine the structure within 12 months of any ordinary election of the Council. To comply with the Act, it is expected that Council will re-determine the organisational structure by September 2020

Walgett Shire Council Organisation Chart

Organisational Functional Structure

		General Manager	
Environmental Services	Corporate Services		Engineering/ Technical Services
<ul style="list-style-type: none"> • Development Approvals • Building Services • Environmental and Health Compliance • State of the Environment Report • Onsite Wastewater Management • Development Compliance • Land Use and Environment Strategies • Local Environment Plans • Development Control Plans • Section 149 Certificates • Main Street Program • Animal Control • GIS Management • By Laws • Heritage • Solid Waste and Recycling Services including New Landfill Development • CCTV 	<ul style="list-style-type: none"> • Aboriginal Services • Youth Services • Childcare Services • Financial Services • Information Technology • Property Services • Leases and Licences • Property Register • Caravan Parks • Libraries • Swimming Pool management Arrangements • Arts and Cultural Services • Public Officer Services • Records Management • Infrastructure Asset Register • Corporate and Strategic Planning • Legal Services • Budget and Community Plan • Crown Reserves • Stores • Building Maintenance 	<ul style="list-style-type: none"> • Mayoral Support • Councillor Training and Support • Council Business- Agenda and Action • Intergovernmental Relations • Inter Council Relations • Community Relations • Corporate Leadership and Direction • Organisational Structure and Performance Management • Economic Development • Community Working Parties • Human Resources Management • Tourism and Visitor Information • Community Working Party • WH&S • Emergency Services • Policy and Delegations • Delegates to external Bodies • Complaints Coordination 	<ul style="list-style-type: none"> • Road and Bridge Construction • Road and Bridge maintenance • Traffic Facilities • Quarries and construction material storage and supply • Plant and Fleet Management • Workshop • New Depot Development ** • Water Services • Waste Water Services • Urban Stormwater Management • Urban Streetscape and Cleansing • Parks and Reserve Maintenance • Airfields • Urban Flood mitigation including Levy Bank Reconstruction • Bore Baths Maintenance and Management
			<p>** Special Projects</p> <ul style="list-style-type: none"> • New Depot Development • Walgett Levee • Walgett Water and Sewerage Upgrades • Airport Resealing • Bridge Construction Projects

Walgett Shire Council Workforce Profile to 30 June 2016 – By Department

	No of staff	Aged 16-30						Aged 31-50						Aged 51 - 60						Aged 61 - 65						Aged 65+					
		Full time		Part time		Casual		Full time		Part time		Casual		Full time		Part time		Casual		Full time		Part time		Casual		Full time		Part time		Casual	
		M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F	M	F
GENERAL MANAGEMENT	8	0	2	0	0	0	0	1	2	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0	1	0	0	0	0	0	0
CORPORATE & COMMUNITY SERVICES	44	2	5	0	0	2	4	2	2	0	3	1	6	3	41	0	10	1	23	30	0	0	0	0	2	0	0	0	0	0	1
ENGINEERING SERVICES	60	7	0	0	0	2	0	23	1	0	0	4		14	0	0	1	0	0	6	0	0	0	0	0	2	0	0	0	0	0
PLANNING & REGULATORY SERVICES	8	0	0	0	0	0	0	3	2	0	0	0	0	1	0	0	0	1	0	0	1	0	0	0	0	0	0	0	0	0	0
	120	9	7	0	0	4	4	28	9	0	4	5	6	18	4	0	2	2	2	9	1	0	0	0	2	3	00	0	0	0	1

With 37% of Council's current workforce aged 51 years or older, it is envisaged that Council can expect a large number of resignations from employees wishing to retire from the workforce over the next four years. Some ageing workforce risk management strategies Council will need to develop will centre on:

- Knowledge retention and how to capture the corporate knowledge of retiring employees.
- Attracting new talent to replace retirees.
- Injury management.
- Staff retention, especially qualified and skilled personnel and apprentices who have had significant investment in their skills development.
- The importance of linking with skills and school students and leaders to meet Council's skills requirements.
- Mentoring of staff to develop and maintain their skill levels.
- The benefits of developing career pathways through systematic succession planning.
- Valuing older workers and developing programs which ensure that their knowledge of Council's processes are not lost, through knowledge creation and retention strategies, including phased retirement.
- Building staff loyalty through the provision of generous employee packages, and a caring and supportive workforce culture.

Walgett Shire Council Workforce Profile to 30 June 2016 – By Gender

Gender	Total	% of Total Workforce	Full-time	Part-time	Casual
Male	78	65%	67	0	11
Female	42	35%	21	4	15
Total	120		88	6	26
Walgett Shire Council	100%		73%	6%	21%
NSW Rural Councils Source: 2010 Census of Local Government Employees Report on findings	100%		73%	14%	12%

The number of females employed in rural councils across the state is 37%; males 63% (2010 Census of Local Government Employees Report on findings August 2011, from the Office of Local Government).

Compared with other rural councils across the state, Walgett Shire Council's gender balance is even. However, it should be noted that there are a greater number of part-time and casual female employees due mainly to the roles at Council's youth facilities and other community services roles which are traditionally carried out by females. Council should undertake some analysis to determine if the casual and part-time nature of these roles is contributing to the high turnover in some of these positions.

Walgett Shire Council Workforce Profile to 30 June 2016 – By Age

	Total	Aged 16-30	Aged 31-50	Aged 51-60	Aged 61-65	Aged 65+
Male	78	13	33	20	9	3
Female	42	11	19	8	3	1
Total	120	24	52	28	12	4
Walgett Shire Council	100%	20%	44%	23%	10%	3%
NSW Rural Councils Source: 2010 Census of Local Government Employees Report on findings		Aged 15-24 8%	Aged 25-44 38%	Aged 45-64 50%	Aged 65 + 3%	

Walgett Shire Council Workforce Profile to 30 June 2016 – By Skill Descriptors

	Total	Community	Operational	Administrative/ Technical	Professional/ Specialist	Executive
Male	78	6	44	17	8	3
Female	42	20	3	17	1	1
Total	120	26	47	34	9	4
Walgett Shire Council	100%	21%	40%	28%	8%	3%

SWOT Analysis of Council's Current Workforce Prepared by Council's Senior Management Team

Strengths of current workforce and Council's ability to recruit and retain:

- Council is a good alternative employer to the local Agricultural industry.
- High number of employees with specialist skills.
- Large number of employees are good community citizens and become involved in community activities – a strong community commitment.
- A significant number of employees have an empathy/sense of community and understanding of the local community.
- Most workers enjoy family-friendly working conditions (work weekdays, no shift work) – exceptions are employees at the visitor information centre and youth and centres.
- Opportunities for advancement exist at the Council.
- Employees have generalist skills – they are multi-skilled and often are 'one-person teams'.
- Council's reputation as an 'employer of choice'.
- Higher salaries when compared with similar councils.
- Advantage of Salary Packaging Strategies of remote location.
- Generation of income and expertise associated with RMS Roads Maintenance Council Contract.
- Council has a strong consultative, dispute resolution, grievance management and employee support systems in place (Employee Assistance Program, etc).
- A developing Employee Health and Wellbeing Program (free flu shots, Hepatitis B program, Employee Assistance Program).
- Most current employees have good problem solving skills – they are resourceful and innovative when faced with limited resources.

Weaknesses of current workforce and Council's ability to recruit and retain:

- High turnover due to transient population generally.
- Limited opportunities for current young workers to be trained locally and a lack of local trainers.

- Cost and time for attending professional networking, training and conferences.
- High workload of some roles, particularly those in 'one-person teams' – often no one with whom the load can be shared.
- 'One-person' specialist positions make it difficult for staff to take leave with the consequence that employees are not getting a really good 'break' away from work, resulting in an increasing liability on Council in terms of leave entitlements.
- Small pool of potential employees in local community from which to recruit.
- Skills gaps exist due to budget constraints and inability to offer more competitive salaries to attract and retain competent and skilled staff.
- Council's information sharing and communication strategies are not well developed.
- Aging workforce – a large number of retirements are possible in the short-term.
- Attraction and retention is hampered by a lack of and affordability of reasonable residential accommodation in Walgett amid poor educational outcomes at senior school level
- Attraction and retention issues around childcare availability.
- Limited opportunity to increase fees and charges so that incentives could be offered to retain skilled and competent employees.
- Professional multi-skilling and generalist training is now more difficult to access with training being more specialised, resulting in newer employees possessing specialised skills rather than being multi-skilled.
- Reluctance of outdoor staff to "camp out"

Opportunities for current workforce and Council's ability to recruit and retain:

- Better promotion of excellent working conditions for most positions, such as family-friendly hours, weekday work, no shift work, and the like – exceptions are employees at aged care facility, visitor information centre, museum and youth and fitness centre.
- Increased IT capacity to manage the businesses of Council more effectively.
- Improved educational outcomes at senior school level.
- Develop career pathways as a retention strategy.
- Increase career/work opportunities for local youth.
- Tap into youth population to produce/train professionals.

- Capture corporate knowledge from long-term employees.
- Development of formal procedures or duty guides for all positions.
- Develop mentoring/coaching roles within 'hard to attract and retain' positions.
- Investigate staff exchange programs – sister-city relationships and 12-month international exchanges.
- Use exchange programs to promote the Outback lifestyle and provide an opportunity for Council to take the benefits of receiving specialised knowledge and practical assistance to fill skills gaps and hard-to-recruit positions, but also cover absences for annual and long service leave as well as provide 'in-house' training to Walgett Council's employees.

Grant funding to remove ratepayer subsidisation of Council functions that are labour-intensive.

Threats for current workforce and Council's ability to recruit and retain:

- Competition from nearby mining industry operations in relation to attraction and retention of high performing skilled and competent employees.
- Poor educational outcomes
- Negativity from governing body is a threat to workplace morale.
- Perception of Council employees being poor performers in the eyes of the general public.
- Community dependence upon others to fix things rather than becoming more self-reliant/hence over demand on Council.
- Loss of corporate knowledge from long-term employees.
- Cost/time restraints – limited resources and budgets.
- Some sections of the industrial awards are restrictive.
- Limited local childcare options for existing and potential employees.
- Cost of continually upskilling, then not able to retain, resulting in a loss to the workplace, replaced by unskilled people who then need training.
- Quality of schooling – Local secondary school education
- Reluctance of outdoor staff to "camp out"

Strategies to fill identified gaps include:

- Being an employer of choice where we need to be committed to providing an environment where employees:
 - Feel successful, fulfilled and passionate.
 - Values are aligned meaningfully with the business of Council.
 - Have pride and respect in working for Council and are motivated to 'go the extra mile'.

- An adequate budget for:
 - Training employees
 - Recruitment – attraction strategies
 - Incentives for competent and skilled workforce to retain good performers
- Working conditions and work/life balance and a belief that people perform better if they have a balanced life outside of work. This can be achieved through some of the following options, some of which are already in place and some we are striving towards:
 - Family-friendly flexible work hours – rostered/accrued days off
 - Facilities such as breastfeeding, family room
 - 9-day fortnight/compressed hours
 - Modern up to date and reliable equipment
 - Reasonable workloads
 - Acknowledge good performers
 - Provide career paths
 - Regular part-time work
 - Flexible start-finish times
 - Flexible leave arrangements
 - Flexible rostering/scheduling
 - School term rostering/alternative core hours
 - Work from home
 - Job-sharing
 - Unpaid leave for carers
 - Part-time leave without pay
 - Career break scheme
 - Leadership development and acknowledgement that recruitment and retention of staff is a key responsibility of Council's business
 - Mentoring
 - Scholarships
- Communication
 - Improved consultation – our people need to know the values and purposes of the Council, what the 'big picture' is for Council and how they fit into it. They need to know that they work for a great organisation that is socially responsible and contributes to the greater good of the community.
 - Face to face communication preferred rather than newsletter or some other written communication.
 - Manager/director visits to remote workplaces face-to-face.
 - Implement regular (at least quarterly) meetings for managers and supervisors in all departments to swap ideas, brainstorm, and share information.
- Job fulfilment
 - Employee's roles reviewed regularly to ensure strengths are utilised.
 - Supervisors need to know the most fulfilling skills and challenges that keep employees satisfied on a daily basis.

- Employees should be equipped with the resources and tools they need to be successful (such as equipment, training, time, systems of work).

Current skills and competencies, strengths and development needs

Council currently has a reasonably adequate level of skills and competencies to undertake the work planned.

The following summarises anecdotal feedback from the staff:

- Strong messages:
 - Challenging work was identified as a very strong requirement. Hours of work, fellow employees and the ability to take initiative/make decisions were highly regarded.
 - Council needs to challenge and correct any poor performance that exists in the workforce, employ the right people in the first place, develop teamwork and leadership skills, and remove double standards
 - Employees view the management style is about teamwork, and employees believed they received the training they need to do a quality job
 - An area for improvement included communication that:
 - Clarifies the future direction and strategy of Council
 - Gives employees adequate feedback in terms of their performance
 - Provides for management to spend more time with employees at their workplace.
 - A dissatisfaction with Council's current Salary System
 - Poor performance not always challenged and corrected
 - Positives include hours of work, challenging work/job satisfaction, fellow employees and interaction with customers.

The above information along with the SWOT analysis and Council's Employee Expectations Statement help Council to determine what is required in relation to the current skills and competencies, strengths and development needs of Council's workforce.

Current workforce improvement priorities

Council's current workforce improvement priorities are as follows:

1. Development and implementation of an attraction/retention strategy.
2. Redevelopment, education and training of Council's workplace health and safety manual and management system.
3. Improved budgeting for training and staff development to align with Council's Recruitment Policy of 'Recruit for Attitude, Train for Skills'.
4. An improved IT capability.

5. Development of a leadership and supervision improvement program for Council's management executive, senior managers and supervisors with a focus on improved communication, skills transfer, mentoring and coaching.
6. A focus on local youth development for existing or potential Council employees.
7. Written formal procedures to be developed for all Council roles and functions.

The priorities have been addressed in the Delivery Program as follows:

- 1.2.3 - Increased Educational Opportunities Provided Locally
- 3.1.4 - Minimise Risk for Council and the Community,
- 3.3.2 - Staff are Valued, Well Trained and Able to Undertake their Roles and Functions,

A Workforce Strategy Action Plan has been developed to address these priorities - see Appendix A.

Future Workforce Profile

The future workforce profile is not expected to change significantly within the next four years, but may take into account the following:

- Improving Council's IT capability
- Organisational structure meets the requirements of the Delivery Program and Annual Operational Plan including budget
- Increasing youth services, especially in the area of youth development
- Servicing Walgett's growing population with the existing workforce, including the impact on FIFO/DIDO workforce
- Overcoming recruitment difficulties due to the ongoing national skills shortage
- Legislative requirements/external factors impacting on the following operations:
 - RMS Road Maintenance Council Contract
 - Building certification/food inspection requirements

Monitoring and Evaluating the Workforce Strategy Action Plan

Council's Workforce Plan is part of the Resource Strategy that underpins the Four-Year Delivery Plan. This Plan along with the Asset Management Plans and Long Term Financial Plan outlines Council's capacity to manage assets and deliver services into the future.

It should be reviewed annually.

Annexure A:

WORKFORCE STRATEGY ACTION PLAN 2016/2017 – 2019/2020

Strategy	Objective	Action
1. Improving work force planning and development.	To strengthen the capabilities of managers in workforce planning.	<ul style="list-style-type: none">- Collect data on skills shortages, skill gaps, new skills required.-Develop and promote tools for professional development programs such as leadership and mentoring programs
2. Promotion of Local Government as an employer of choice.	<p>Increase community awareness of the diversity of jobs within Local Government.</p> <p>Attraction and retention of quality employees by way of career progression.</p> <p>Promotion of Council as a workplace compliant with WHS and EEO</p>	<ul style="list-style-type: none">-Research perceptions of Local Government.-The use of media to promote Local Government's profile and diversity career opportunities. (Apprenticeship, cadetship and traineeships).-Ensure consistent commitment and review of WHS and EEO policies.
3. Create a Modern Workplace that is reflective of the needs of employees and the organisation.	To improve the capacity for workplace flexibility and thus retaining skills and knowledge for a sustainable workforce	<ul style="list-style-type: none">-Professional development for managers to increase their awareness of the benefits of workforce flexibility.-Negotiation of LG award to maximize flexibility.

4. Attraction and Retention of a diverse Workforce	<p>To develop an increased awareness amongst Managers, staff and Councillors of the benefits to the community of a diverse workforce.</p>	<ul style="list-style-type: none"> -Retraining of maturing workforce transitioning to new roles. -Provide mentoring and coaching -Adhere to EEO and recruiting policy and review regularly. -Reduce procedural barriers without compromising existing qualifications, professional registration and Australian Standards requirements.
5. Investing In Skills for the future	<p>To develop the entry level skills of its workforce through education and training.</p> <p>Increased awareness and access to funding.</p> <p>Adequate budget for training of staff.</p> <p>Identify individuals with an interest in career advancement.</p> <p>Develop essential capabilities of Councillors and employees.</p>	<ul style="list-style-type: none"> -Identify long term demands for professional roles in Local Government and develop strategies to address potential skill shortages. - Increase opportunities for apprentices and trainees with Council. - Target and recruit school leavers and youth in the gaining of formal qualifications. (say 15% of staff under the age of 25). -Partner with Universities to increase the numbers of tertiary students and graduates working with Local Government. -Provide professional development to staff that are keen to gain experience at a higher level by addressing their skill gaps. -Workforce succession planning. -Creation of Training Plan

6. Improving Productivity and leveraging Technology	Increase Council's awareness about innovative systems and technology to improve workplace productivity	<ul style="list-style-type: none"> -Research case studies of innovative technologies and shared service models. -Promote opportunities for joint procurement to minimize costs. -Provide Training to staff to adapt to new technology in the workplace. -Training and awareness of cyber security issues.
7. Maximizing Management and Leadership.	<p>To encourage leadership and management capability within Council.</p> <p>Provide a standard framework for management and leadership recruitment and development.</p>	<ul style="list-style-type: none"> -Promote leadership and management programs that are relevant to the Local Government framework. -Involve managers and Supervisors in formal mentoring/coaching programs. -Provide opportunity for the development of Leadership. -Develop policy and procedure to support good governance such as risk management, transparency of operations and fair and ethical behaviour.
8. Implementation and Collaboration	The mutual collaboration of industry bodies, professional associations, Unions, training organisations with Council to promote the actions identified.	<ul style="list-style-type: none"> -Work groups established with relevant stakeholders to develop projects and timeframes for the delivery of actions. -Ascertain resource requirements to deliver Workforce outcomes and be aware of funding for such actions. -Design and implement a framework to monitor the progress of workforce development. -Monitor the implementation progress regularly and review strategies annually for relevance. -Promote resources and professional development opportunities available to support Council's activity in each strategic area.

Additional Information inserted 4 January 2018 - workforce Plan 2017/2018 – 2020/2021

SPECIAL RATE VARIATION

Walgett Shire Council intends to undertake additional road works by targeting a number of Council Rural roads that currently the budget is unable to accommodate. To assist in funding these specialist projects Council will be making application to IPART to include a 10.9% Special Rate Variation (SRV) in 2018/19.

If successful, the additional work load will place a further burden on current staff resources, wages and training budgets. It is the intention of Council to engage external contractors to undertake the works planned and to propose a clause in the contract of the successful contractor/s to give preference to employing a percentage of locals on these projects. It is envisaged that this approach will create a pathway for members of the local community such as school leavers, youth and indigenous to gain experience and new skills in a workplace environment.

HUMAN RESOURCES PROJECT JOINT VENTURE

Funding has been secured in 2017 for a joint venture between Walgett, Bourke and Brewarrina Shire Councils to introduce innovative ways of engaging, developing and utilising the local workforce. The project will focus on staff performance improvement, integrated Human Resource management practices, resource sharing and improved governance between councils. The goal is to achieve improved service delivery for the community by being able to utilise a locally sourced workforce.

Winton Consulting has been contracted to undertake the process on behalf of the three Councils and it is expected to commence in late January 2018.