



WALGETT SHIRE COUNCIL

Long Term Financial Plan

2017/18 – 2026/27



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Long Term Financial Plan Introduction

Chapter 13 (Part 2) of the Local Government Act 1993 indicates Council's in regards to meeting Strategic Planning requirements, through development of the following key items;

- Community Strategic Plan
- Resourcing Strategy
- Delivery Program
- Operational Plan

A key component of the Strategic Planning management is the preparation of the Long Term Financial Plan, specifically as part of the Integrated Planning and Reporting Guidelines which require Council to prepare financial scenarios for the ten year period to 2026/2027.

The Long Term Financial Plan is made up of the following components;

- Projected incomes and expenditure, balance sheet and cash flow statements
- Planning assumptions used to develop the Plan
- Sensitivity analysis – risk/factors most likely to affect the Plan
- Financial modelling for different scenarios e.g. Base/Best/Worst
- Methods of monitoring financial performance

The annual budget for the current year assumes that Council intends to maintain the existing asset stock in a sustainable manner and that Council wants to maintain current service levels. It also includes a number new initiatives and plans endorse by Council to date which create new or upgraded facilities within the Shire.

The Long Term Financial Plan is not a standalone document. It is prepared as part of the wider Resourcing Strategy which forms a key part of the Integrated Planning and Reporting Framework set out by the Office of Local Government. Other plans included within the integrated reporting framework are as follows;

- a) A 10 year Community Strategic Plan
- b) A 4 year Delivery Program
- c) Asset Management Plans (covering a minimum period of 10 years) for each class of asset (including an overall Asset policy and Strategy)
- d) A 4 year Workforce Management Plan

Therefore the Long Term Financial Plan should be reviewed in conjunction with these other plans. This is discussed further in section 2.

The Long Term Financial Plan is a tool used to allow informed decision making and reflects the outcomes from review of the Community Strategic Plan, it contains information and development form the Delivery Program, all of which are review as part of the annual Operational Plan.

The Long Term Financial Plan will be used to monitor financial performance within Council to ensure that Council is operating in the most efficient manner and working toward continuing financial sustainability. This is discussed further in sections 7 and 8.

Links to other Plans prepare under the Integrated Reporting Framework



Taken from the IPR Manual available on the Division of Local Government website

The Community Strategic Plan and Delivery Program set out what the community (and Council) would like to achieve into the future. It is made up of;

- Very broad objectives which detail the area's they would like to achieve in those areas
- Strategies attached to those objectives, which show how Council is going to reach those objectives.
- The Delivery Program sets out actions, which fall under each strategy outlined, these actions make up Council schedule of works on a yearly basis. These actions are influenced by factors included in the Resourcing Strategy, incorporating the Long Term Financial Plan, the Workforce Management Plan and Asset Management Plan respectively.

Example:

OBJECTIVE: Develop a connected, informed and resilient community STRATEGY: Provide Youth Centre and Library services that respond to identified community needs

ACTION: Run Regular Youth Centre Sessions in Walgett, Lightning Ridge and Collarenebri throughout the year.

This action is then influenced and limited by:

- A. Number of Youth workers available to work throughout the year (identified through the Workforce Strategy)
- B. Finance available to pay for wages, materials, building maintenance and running costs (identified through the Long Term Financial Plan)
- C. A safe, comfortable working environment for local youth to meet (identified through the Asset Management Plan, the costs of which will also be included in the Long Term Financial Plan).

Service Delivery

The current service level will be the number of youth workers available (as to keep the relevant legislative required ratio of workers to youths) and the number of hours the centre is open. Therefore if the community would like the service to increase (e.g. longer youth sessions) this has a direct impact on the operational costs and therefore Long Term Financial Plan. The plan has been prepared in line with current service levels.

Revenue Policy and Key Assumptions

Finance is an important resource for Council to complete its set of objectives included within the Community Strategic Plan.

Finance is raised for operating expenses through the following methods:

- Rates payments made by landlords in the Shire
- Government grants
- Private works completed for individuals and the RMS

Council will seek to ensure that all rates, charges and fees are set so as to provide adequate cash flows to meet operating costs and to contribute to the of funding capital works. Council will pursue cost effective opportunities in order to maximize its revenue base and seek an optimum commercial rate of return on investments, subject of course to community service obligations.

Council’s Revenue Policy for all fees and charges is that fees are charged on a cost recovery “user pays basis”. However in reality there are currently many instances of fees being charged below cost (for example community hall hire, or some library services). This is to keep charges at affordable levels for the community, subsidized by Council.

A number of assumptions are required to be made in the compilation of a 10 year financial plan. Some of these assumptions impact the Long Term Financial Plan, and for this reason we have gone through the process to identify and document all assumptions made, and where they impact financial results, include them in the Long Term Financial Plan. However Council stresses that the future is to a large extent unknown, and any assumptions made are subject to change both in the shorter or longer term.

Item	Movement
General purpose rating	Increase by 1.5% as per IPART decision.
Fees and Charges	Generally increased by 2.5%, however some income streams have rather significant increases due to actual cost recovery.
Grants Capital and Recurrent	Increases between 1.8% and 2.5%.
Waste Management Charges	Increased by 2.5%.
Domestic Waste Charges	Increased by 2.5%.
Water Usage Charges	Increased by 5% for the next four (4) years.
Water Access Charges	Increased by 2.5%.
Sewer Service Charges	Increased by 2.5%.
Wages and Salaries	Wage and Salary line items have been increased by an average of 2%. Cost centres having a mix a combination of labour and materials have increased by 2%.
Materials	Specific line items for materials increased by 1.7%.
Ratepayer Incentive Scheme	The 3.6% ratepayer incentive scheme has been cancelled. Saving for Council equivalent to a 1% general purpose rate increase.

Notes and Key Matters of General Interest

- The Long Term Financial Plan has been completed based on currently known and available information, and on the basis that it will be updated after further analysis from Asset Management Plans. The process and measures put in place will ensure the Councils financial sustainability into the future.
- The Income Statement indicates grant funds as two separate items, those being for operational purposes and that of capital purpose for renewal or purchase of Infrastructure, Property, Plant & Equipment. It is assumed that certain levels of grant funds used for both operational and renewal or purchase of IPP&E are a key component in ensuring a sustainable financial position. With the majority of these items being recurrent grants, Council needs to be mindful in modelling a scale of operations to suit a possible decline in specific non recurrent grant funds.
- Council's balance sheet as a measure is of current representative liquidity. Where Council is in a sound position in terms of meeting liabilities, a positive net asset position. Revaluation of assets is completed as a cost of replacement scenario, rather than an indicative market value, whilst this improves Council's asset basis on the balance sheet, the result is an increase in depreciable expense. A long term goal of Council is to have a balanced budget inclusive of this depreciable expense, thereby reducing the overall effect of said revaluations as they occur. This is a key aspect of maintaining longevity in Council's financial position.
- Council has increased its level of borrowings for replacement of assets, by way of loan. This is measurable by key performance indicators such as Debt Service Ratio, which shows

Council undertaking large scope of works in the public interest and funding them via long term loan liability, falling well within current accepted benchmarking percentages. Council should be mindful that while the above statement is true, there needs to be a balance in the borrowing scenario, as an increase in loan repayments will automatically decrease the level of annual discretionary funds available to Council for general asset acquisition and maintenance.

- A number of road and bridge upgrades and other new assets such as a new depot and waste facility have been included in the plan which is shown to be partly funded through external grants. Although grants become available periodically, grants have not necessarily been sourced to cover these asset projects, and if come the time, no grant is available, then the project will be delayed until such funds do become available. It is also noted that extra maintenance and operational costs associated with any new asset have not been included in the operating statement at this time.

Key Risk Factors

a) Reliance on Grant Funding

The majority of grant income comprises of operating grants (Untied), that being the Financial Assistance Grant, along with Capital Grants –non recurrent from Government Agencies for ongoing operations and maintenance or renewal of infrastructure, also Operating Grants for Specific Purposes for renewal or replacement (Road Infrastructure).

Both State and Federal Government have an ongoing interest to ensure that regional Shires are well serviced, as they often play a part in wider population strategies, and national income sustainability. However to be so reliant on handouts makes accurate financial planning difficult, and leaves the provision of ongoing Council services at the mercy of government policy change.

If Council builds or buys new assets, the total asset cost increases, along with the depreciation expense reducing the asset value over time. All capital projects associated with the acquisition or construction of new assets should be subject to close scrutiny with a whole of life cost analysis completed.

Currently Council is only funding part of its depreciation expense, and when an asset comes up for renewal (for example the Walgett Depot), Council has to find adequate sources of finance to pay for it. If grants are not available, then Council must fund the works itself. This can be in one hit during the year (or years) of construction, or over a longer period with an external loan. The issue with funding assets in arrears is that it is difficult to forward plan, especially over a 10 year time period. However when Council continues to purchase or build brand new assets, it is certain that less capital will be available in the years to come to share around the ever increasing number of assets.

b) Legislative compliance

i) Legislative compliance for Risk management in the community

This risk is related to Council's commitment to a safe and orderly manner, minimizing any risks of harm to any persons (including employees) or property within the Shire. This includes (but is not limited to) the following:

- Maintaining Council run assets (such as public parks, halls and sporting facilities) to a standard which minimises the risk of harm due to natural deterioration or vandalism of the asset.
- Maintaining vegetation around the Shire to minimise the risk of harmful bush fire
- Maintain public roads and footpaths to a safe level
- Ensuring public order and safety are well resourced and managed (e.g. dog catchers)
- Maintaining stormwater assets (including the levee), to ensure the risk of harmful flooding is kept at a minimum.
- Ensuring Council has enough resources to foresee and deal with any environmental planning issues, and dealing with environmental legislation changes

If funds are limited to the extent that any of the above cannot fully take place, the financial implications for Council would come in the form of litigation and fines for breach of legislation, and even administration.

ii) Legislative compliance for Governance

Council must comply with numerous administrative legislations, code of conduct, Local Government Act, and it must be heading towards complying with best practice guidelines in how it administers Council assets. If any of the prescribed legislations are breached on a continued basis, Council may again face financial penalties and administration.

Therefore Council must not underestimate its responsibilities to comply with legislation, and must prioritise funds to service these responsibilities above any new asset or asset improvements.

Sensitivity Analysis and Scenario's

Sensitivity Analysis

This is the investigation into how projected performance varies along with changes in the key assumptions on which the projections have been based. The following assumptions have been found the most sensitive, with results as follows:

- General Government Grant and Contributions income
Our findings have indicated that if this income source did not increase in line with inflation, and instead only increased by 1.0%, Council would experience financial hardship. In the 2017/18 year

Council's income would fall leading to unrestricted cash deficits and therefore over-committing its cash, and this figure would be compounded further in the following years.

- **Changes in employee expenses**

Employee expenses have been assumed to increase by 2.0% per annum. If this increased to 4%, Council would have short term cash flow difficulties, if it increased to 5% per annum there would be unrestricted cash deficits into the mid-term.

- **Increase in Asset renewal cost due to legislative change**

Council has commenced meeting replacement of assets above the annual depreciation expense and this will continue into the future.

- **Rates & Charges**

Should the Ministers allowable rate pegging increase not be adopted, Council will encounter an income deficit in the order of \$90,000. This will result in a deficit for the year and a reduction in Council's capacity to meet any unexpected expenditure that may arise during the year.

A. Scenario 1 - Base case

The following profit and loss and cash flow schedules have been adapted from the Base case scenario with the following factors in place:

- No adoption of the Ministers allowable rate pegging limit for 2017/18 of 1.5%
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased by 2.5% per annum and higher in some instances where charges reflect actual cost recovery.

Results

- The result reflects that Council is not in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with no pegging increase has a negative result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.
- Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

B. Scenario 2 - Mid case

The following profit and loss and cash flow schedules have been adapted from the Base case scenario with the following factors in place:

- Adoption of the Ministers allowable rate pegging limit for 2017/18 of 1.5%.
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased by 2.5% per annum and higher in some instances where charges reflect actual cost recovery

Results

- The result reflects that Council is in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with a full rate pegging increase has a positive result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.
- Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Scenario - Best case

The following profit and loss and cash flow schedules have been adapted from the Base case scenario with the following factors in place:

- Adoption of the Ministers allowable rate pegging limit for 2017/18 of 1.5%.
- To improve Council's own source income performance ratio, it is planned that all fees and charges be increased by 2.5% per annum and higher in some instances where charges reflect actual cost recovery
- Council is foreshadowing a Special Rate Variation commencing 1st July 2018 for the 2018/19 rating year of 5%.

Results

- The result reflects that Council is in a stable position to fund more Capital renewals and engage in a delivery of higher service to the Community.
- Substantial increases in user fees and charges along with a full rate pegging increase has a positive result on a number of financial performance indicators and Council's overall liquidity.

Measures which could be taken

- Council is dependent on grant income for the replacement of its assets, it should be a priority to seek out these grants and take full advantage of them.
- Council is constantly looking for where efficiencies can be made in operations. With a full management team in place, Council will be focusing on where these savings can be made, with no loss to service level.

Proposed 5% Special Rate Variation Commencing 1st July 2018

Rate pegging in New South Wales has been in operation since 1978 and the long-term effects of limiting annual rate income is becoming more and more evident, with Council buildings and road infrastructure displaying an on-going reduction of maintenance in real dollar terms.

Walgett Shire Council plans to address this problem by building a sustainable future for its ratepayers, and in doing so acknowledges the need to improve its road infrastructure maintenance and rehabilitation program. Better roads provide safer carriage ways for residents and tourists alike, however, from an economic perspective roads play a vital role in the long-term sustainability of the shire, facilitating the transportation of produce to rail heads, ports or directly to markets in regional centres.

To restore and enhance the road infrastructure network Council is considering to increase its general purpose rate revenue across all categories through a "Special Rate Variation" (SRV), being a permanent 5% increase effective 1st July 2018. The SRV, is in addition to the IPART rate pegging threshold for that year which is estimated to be 1.8%.

In previous community consultation programs and surveys, the results show a community unanimously in favour of Council improving its road network. A permanent SRV being specifically allocated to road maintenance and rehabilitation, will allow Council to accelerate smaller special projects such as resealing, gravel re-sheeting and rehabilitation of roads, whilst reducing the infrastructure backlog. The income and expenditure associated with the SRV will be reported to the community on a regular basis through quarterly budget reviews and the annual report.

Assessing the impact or affordability of the SRV on ratepayers is an important consideration, simply because of the socio economic constraints on a large number of ratepayers, be that residential, business or rural. While the shire is relatively wealthy in terms of average annual farm production, the shire is also disadvantaged by distance, low population numbers, high unemployment and the lack of economic growth. High unemployment in particular places pressure on the residential ratepayer categories.

Rural ratepayers while representing 16.92% of all rate assessments (829 assessments) is responsible for 67% of the shires total general purpose rate revenue. The average impact per assessment for rural ratepayers per week if the 5% SRV was applied is \$4.22.

Residential categories on the other hand has a total of 73.59% of all rate assessments (3,605) and generates 26% of the total rate levy. The weekly impact of a 5% SRV varies between \$0.16 and \$0.55 per week.

The business category represents 9.49% of rate assessments and produces 7% of the total rate revenue, with the weekly average increase varying between \$0.26 and \$0.97. The 5% Special Rate Variation commencing 2018/2019 is serviceable and does not adversely impact upon ratepayers because of the low rating base which reflects low land values for a number of rating categories.

A permanent 5% rate increase has the following impact on each of the proposed rating categories for 2018/2019

Rates											
Walgett Shire Council - General Purpose Rates Forecast 2018/19.											
Ordinary Rates - Depicting 1.8% Rates Pegging Increase for 18/19 in addition to a 5%SRV											
Description	No. Assess	Ad Valorem Amount in the Dollar	Base Amount	Land Value	2017/18 Ad Valorem	2017/18 Base	Avg Per Assessment	Est IPART Rate Peg Limit 18/19 is 1.8%	Est IPART Rate Peg Limit 1.8% for 18/19 PLUS 5% SRV	5% SRV Increase for average ratepayer	5% SRV Increase as a weekly amount
Walgett Residential	643	0.01848000	200.00	10,710,490	197,929.86	128,600.00	507.82	516.96	542.35	25.39	0.49
Lightning Ridge Residential	650	0.00965000	200.00	20,047,610	193,459.44	130,000.00	497.63	506.59	531.47	24.88	0.48
Collarenebri Residential	208	0.11176000	200.00	449,230	50,205.94	41,600.00	441.37	449.32	471.39	22.07	0.42
Burren Junction Residential	94	0.04182000	150.00	603,600	25,242.55	14,100.00	418.54	426.07	447.00	20.93	0.40
Carinda Residential	65	0.07615000	75.00	98,300	7,485.55	4,875.00	190.16	193.59	203.09	9.51	0.18
Cumborah Residential	56	0.00946000	75.00	602,100	5,695.87	4,200.00	176.71	179.89	188.73	8.84	0.17
Rowena/Come-By-Chance Resident	38	0.14285000	75.00	25,300	3,614.11	2,850.00	170.11	173.17	181.68	8.51	0.16
Residential - Preserved Opal Fields	1767	0.08423000	100.00	4,216,450	355,151.58	176,700.00	300.99	306.41	321.46	15.05	0.29
Residential	84	0.00745000	150.00	3,671,660	27,353.87	12,600.00	475.64	484.20	507.98	23.78	0.46
Walgett Business	125	0.02775000	300.00	3,002,390	83,316.32	37,500.00	966.53	983.93	1,032.25	48.33	0.93
Lightning Ridge Business	112	0.01175000	300.00	6,523,700	76,653.48	33,600.00	984.41	1,002.13	1,051.35	49.22	0.95
Collarenebri Business	31	0.12329000	300.00	112,450	13,863.96	9,300.00	747.22	760.67	798.04	37.36	0.72
Burren Junction Business	20	0.03528000	250.00	250,150	8,825.29	5,000.00	691.26	703.71	738.27	34.56	0.66
Carinda Business	16	0.01704000	120.00	140,500	2,394.12	1,920.00	269.63	274.49	287.97	13.48	0.26
Rowena/Come-By-Chance Business	7	0.09962000	120.00	13,200	1,314.98	840.00	307.85	313.40	328.79	15.39	0.30
Business - Preserved Opal Fields	49	0.05390000	250.00	272,150	14,668.89	12,250.00	549.37	559.25	586.72	27.47	0.53
Business	105	0.00978000	150.00	2,667,060	26,083.85	15,750.00	398.42	405.59	425.51	19.92	0.38
Rural (Farmland)	829			1,186,328,423.00	3,577,136.09	82,900.00	4,415.00	4,494.47	4,715.22	220.75	4.25
Totals	4,899	1	3,015	1,239,734,763	4,670,396	714,585					

Walgett Shire Council is a group 10 LGA Council and the following table shows a comparison to a select number of member Councils and neighbouring LGA's.

2014/2015 OLG Comparative Rating Information

Council	Residential	Ranking	Business	Ranking	Rural (Farmland)	Ranking
Warren	486.73	3	1354.84	1	5277.13	1
Walgett	338.44	5	585.32	6	4387.34	2
Coonamble	336.04	6	617.92	5	4133.33	3
Gilgandra	540.42	2	868.78	3	3517.20	5
Bourke	309.44	7	477.27	8	2724.14	7
Lachlan	417.87	4	525.16	7	2614.63	8
Brewarrina	139.13	8	161.92	9	2610.78	9
Walcha	338.44	5	721.09	4	3434.23	6
Liverpool Plains	609.08	1	1259.78	2	3909.37	4

Financial Strategy

Overview

It is clear that any decisions made by Council today have large impacts on Council in the future. One purpose of the Long Term Financial Plan is to ensure Council and the Community is aware of the financial impacts in the future. This is especially true for any new assets which are proposed for Council to take ownership over, even when they are given a full grant to be constructed.

Financial Indicators

Council has adopted the TCorp performance ratios as its benchmark for future assessment and development of its Long Term Financial Plan.

Water Fund

Key issues of interest

There are a number of issues arising within the Water fund in the coming years.

Water billing & pricing

Water billing has recently undergone review with the implementation of a two tier pricing strategy for the pricing of water consumption charges. Water billing is conducted three (3) times a year.

In the coming year the pricing structure will undergo another review as Council investigates the pricing and step allocations.

For the Delivery program 17/18 to 20/21 Council proposes to increase the water consumption charges by 5% per annum.

Water standpipe charges to be re-introduced at Lightning Ridge.

The water fund cash position reduces from \$1.6 million (16/17) to \$407,000 in 2021/2022 primarily because of the increased capital work in 2017/18 and 2018/19. It's imperative the consumption charges be increased over the next four years to finance these works and keep the fund in a positive cash position. Should the increase not happen and the funds cash position deteriorate into a negative balance this then is a form of internal borrowing which has to be approved by the Minister and will be frowned upon by the Auditor General.

Essentially the water charges should be increased in excess of 10% per annum for the next four (4) years to provide a sound cash position that

		5.00%	5.00%	5.00%	5.00%		
Bore Water - Lightning Ridge, Carinda and Rowena		2020-2021	2019-2020	2018-2019	2017-2018	2016/2017	2015/2016
Usage Charge	per kilolitre <500kl	0.32	0.30	0.29	0.27	0.2600	0.2222
Usage Charge	per kilolitre >500kl	0.48	0.45	0.42	0.39	0.3600	0.3111

Water usage charges

In 2015/16 Council increased its water usage charges in an effort to move towards best practice pricing as detailed by the NSW Governments Office of Water.

The NSW Government encourages best-practice by all NSW Local Water Utilities (LWUs). The purpose of best-practice management is:

- to encourage the effective and efficient delivery of water supply and sewerage services; and
- to promote sustainable water conservation practices and water demand management throughout NSW.

The NSW Government is required to demonstrate compliance with the Australian Government's National Competition Policy and National Water Initiative. The approach adopted since 1995 is to progressively encourage best-practice management by LWUs to ensure effective, efficient and sustainable water supply and sewerage businesses.

Demonstrated best-practice management is therefore a pre-requisite for payment of a dividend from the surplus of a local government LWU's water supply and sewerage businesses and for financial assistance under the CTWS&S Program.

There are six (6) criteria, each of which must be complied with to qualify for a dividend payment. These are:

- 1. Strategic Business Planning*
- 2. Pricing (including Developer Charges, Liquid Trade Waste Policy and Approvals)*
- 3. Water Conservation*
- 4. Drought Management*
- 5. Performance Reporting*
- 6. Integrated Water Cycle Management"*

The primary objective of the National Water Initiative and NCP is full cost recovery of expenditure, management, administration and depreciation. Best practice requires LWU's to raise at least 50% of revenue from water consumption charges to better manage water resources. The trap for small LCU's (small number of connections) is a high unit per kilolitre consumption charge may be financially detrimental as water users significantly reduce water consumption therefore, consumption income is considerably lower. The table below shows a comparison to adjoining Council charges.

Town or Village	Access Charge	Consumption Charge per kilolitre 16/17
Mendooran	816.00	1.90
Other Warrumbungle Towns and Villages	364.00	1.90
Bourke – filtered 20mm	185.00	2.16
Bourke – filtered tanker sales	NIL	4.10
Narrabri	343.00	0.92
Boggabri	367.00	1.06
Pilliga	557.00	1.22
Wee Waa	337.00	0.93
Walgett, Collarenebri Raw	467.00	Up to 500KL 0.26 and 0.36 > 500KL
Walgett Collarenebri Filtered		Up to 500KL 0.78 and \$1.09 > 500KL.
Lightning Ridge, Carinda & Rowena	308.00	Up to 500KL 0.26 and 0.36 > 500KL

Note: Comparison water access charges and consumption rates

Capital Upgrades

In 2017/18 there is a number of planned equipment upgrades for the water supplies including telemetry, disinfection, switchboards and water mains renewal.

The Long Term Financial Plan has been compiled on a consolidated basis, due to the interdependency of the funds. It is noted that capital expenditure after the first four years has only been estimated in the absence of the financial information in the Water asset management plan. The asset management plan will be reconciled to the water plan in the coming year.

Sewer Fund

Key Issues of interest

Overall

Council Sewer Fund has undergone investigation regarding levels of expenditure and the impact of this results in a marginal profit. This will be allocated to a reserve for future capital works expenditure, or to fund contingency based items (unforeseen) should they arise.

Capital Upgrade

In the coming year Council will be undertaking an upgrade of telemetry and equipment along with the repair of trickling filter plant.

The Sewer fund has resulted in a marginal profit before capital grants and contributions, also is meeting depreciation 100%.



WALGETT SHIRE COUNCIL

LONG TERM FINANCIAL PLAN: 2017/18

Best Case – With Special Rate Variation



Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	8,584	8,502	8,724	9,092	9,199	9,426	9,664	9,918	10,182	10,464	10,757	11,059
User Charges & Fees	7,364	5,010	5,157	5,321	5,491	5,680	5,851	6,041	6,237	6,455	6,681	6,915
Interest & Investment Revenue	797	1,000	706	854	918	945	1,103	1,179	1,280	1,537	1,642	1,723
Other Revenues	784	2,462	2,324	2,357	2,401	2,455	2,510	2,587	2,670	2,762	2,857	2,957
Grants & Contributions provided for Operating Purposes	12,575	12,530	10,337	9,586	9,896	10,120	10,322	10,534	10,751	10,997	11,529	11,663
Grants & Contributions provided for Capital Purposes	1,614	10,103	8,793	6,454	430	730	445	490	400	400	2,200	2,200
Other Income:												
Net gains from the disposal of assets	141	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	31,859	39,607	36,040	33,664	28,336	29,357	29,894	30,749	31,520	32,616	35,668	36,518
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,911	7,985	8,207	8,429	8,647	8,842	9,031	9,233	9,436	9,652	9,862	10,115
Borrowing Costs	269	174	153	250	274	238	202	175	155	141	128	117
Materials & Contracts	9,714	11,300	9,025	10,321	10,080	10,301	10,543	10,995	11,405	11,396	11,730	11,587
Depreciation & Amortisation	6,547	5,423	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,035	2,708	2,693	2,733	2,785	2,881	2,888	2,948	3,005	3,127	3,157	3,232
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,476	27,589	24,779	26,435	26,488	26,964	27,365	28,053	28,702	29,017	29,578	29,752
Operating Result from Continuing Operations	4,383	12,017	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	4,383	12,017	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,769	1,914	2,468	776	1,418	1,663	2,084	2,206	2,418	3,199	3,890	4,565

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	17,166	12,591	11,772	10,141	9,377	8,971	9,433	9,960	10,327	10,458	10,083	9,936
Investments	6,500	4,493	4,368	4,466	4,814	5,162	5,510	5,858	6,303	7,663	9,810	12,056
Receivables	2,965	2,180	2,232	2,271	2,291	2,355	2,423	2,499	2,577	2,671	2,780	2,886
Inventories	1,151	1,060	863	974	948	963	980	1,015	1,046	1,038	1,060	1,040
Other	6	2	1	2	2	2	2	2	2	2	2	2
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	27,788	20,326	19,236	17,854	17,432	17,453	18,348	19,334	20,255	21,831	23,736	25,919
Non-Current Assets												
Investments	2,500	4,007	3,882	4,034	4,436	4,838	5,240	5,642	6,197	7,087	8,190	9,444
Receivables	535	413	423	438	437	444	452	461	471	481	491	502
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	249,788	267,796	283,014	291,538	292,543	293,598	294,115	294,815	295,653	296,471	299,245	302,387
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	330	120	27	37	14	15	15	15	15	16	16	17
Total Non-Current Assets	253,153	272,337	287,346	296,046	297,431	298,896	299,822	300,934	302,336	304,055	307,942	312,350
TOTAL ASSETS	280,941	292,663	306,582	313,900	314,863	316,348	318,170	320,268	322,591	325,886	331,678	338,270
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,446	1,444	1,384	1,100	1,105	1,132	1,153	1,189	1,224	1,249	1,280	1,298
Borrowings	598	617	816	891	935	729	634	530	329	328	192	185
Provisions	1,902	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,946	3,985	4,125	3,915	3,964	3,785	3,712	3,643	3,477	3,502	3,396	3,407
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,902	3,289	5,808	6,106	5,172	4,443	3,809	3,280	2,951	2,623	2,431	2,246
Provisions	130	107	107	107	107	107	107	107	107	107	107	107
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	4,032	3,396	5,915	6,214	5,279	4,550	3,917	3,387	3,059	2,730	2,538	2,354
TOTAL LIABILITIES	7,978	7,381	10,040	10,129	9,243	8,336	7,629	7,030	6,536	6,233	5,935	5,761
Net Assets	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509
EQUITY												
Retained Earnings	98,698	110,715	121,976	129,205	131,053	133,446	135,975	138,671	141,489	145,088	151,177	157,942
Revaluation Reserves	174,265	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566
Council Equity Interest	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Actuals 2015/16 \$'000	Current Year 2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	Projected Years					2026/27 \$'000
							2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	8,355	8,604	8,693	9,059	9,192	9,404	9,641	9,893	10,156	10,435	10,727	11,028
User Charges & Fees	7,663	5,855	5,121	5,281	5,450	5,634	5,805	5,990	6,185	6,397	6,621	6,853
Interest & Investment Revenue Received	701	1,041	704	861	923	945	1,097	1,174	1,274	1,524	1,626	1,704
Grants & Contributions	14,912	22,603	19,132	16,044	10,335	10,849	10,767	11,023	11,151	11,397	13,726	13,863
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	2,070	2,289	2,330	2,369	2,420	2,456	2,512	2,589	2,672	2,763	2,852	2,959
Payments:												
Employee Benefits & On-Costs	(7,917)	(7,897)	(8,198)	(8,777)	(8,647)	(8,842)	(9,031)	(9,233)	(9,436)	(9,652)	(9,862)	(10,115)
Materials & Contracts	(11,323)	(10,758)	(8,784)	(10,395)	(10,024)	(10,294)	(10,543)	(11,003)	(11,409)	(11,367)	(11,730)	(11,552)
Borrowing Costs	(257)	(184)	(145)	(253)	(277)	(241)	(204)	(177)	(156)	(141)	(129)	(117)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,235)	(2,903)	(2,722)	(2,717)	(2,789)	(2,878)	(2,885)	(2,942)	(3,000)	(2,127)	(1,153)	(1,234)
Net Cash provided (or used in) Operating Activities	10,969	18,649	16,131	11,473	6,583	7,034	7,159	7,312	7,436	9,229	12,679	13,389
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	64,175	750	250	500	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	427	486	779	390	437	388	396	592	343	347	376	265
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	20	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(57,000)	(250)	-	(750)	(750)	(750)	(750)	(750)	(1,000)	(2,250)	(3,250)	(3,500)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,958)	(23,616)	(20,697)	(13,616)	(6,144)	(6,144)	(5,614)	(5,993)	(5,882)	(5,866)	(7,851)	(8,108)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	1,664	(22,630)	(19,669)	(13,476)	(6,457)	(6,506)	(5,968)	(6,152)	(6,540)	(7,769)	(10,725)	(11,343)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	3,335	1,189	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(501)	(595)	(617)	(816)	(891)	(935)	(729)	(634)	(530)	(329)	(328)	(192)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)	-
Net Cash Flow provided (used in) Financing Activities	(501)	(595)	2,719	373	(891)	(935)	(729)	(634)	(530)	(1,329)	(2,328)	(2,192)
Net Increase/(Decrease) in Cash & Cash Equivalents	12,132	(4,575)	(819)	(1,630)	(764)	(407)	463	527	366	131	(375)	(147)
plus: Cash, Cash Equivalents & Investments - beginning of year	5,034	17,166	12,591	11,772	10,141	9,377	8,971	9,433	9,960	10,327	10,458	10,083
Cash & Cash Equivalents - end of the year	17,166	12,591	11,772	10,141	9,377	8,971	9,433	9,960	10,327	10,458	10,083	9,936
Cash & Cash Equivalents - end of the year	17,166	12,591	11,772	10,141	9,377	8,971	9,433	9,960	10,327	10,458	10,083	9,936
Investments - end of the year	9,000	8,500	8,250	8,500	9,250	10,000	10,750	11,500	12,500	14,750	18,000	21,500
Cash, Cash Equivalents & Investments - end of the year	26,166	21,091	20,022	18,641	18,627	18,971	20,183	21,460	22,827	25,208	28,083	31,436
Representing:												
- External Restrictions	15,479	11,488	11,250	11,150	11,710	12,444	13,319	14,311	15,446	16,774	18,241	19,863
- Internal Restrictions	4,556	3,918	4,157	3,557	3,384	3,411	3,487	3,565	3,644	3,671	3,753	3,821
- Unrestricted	6,131	5,686	4,614	3,934	3,534	3,116	3,377	3,584	3,737	4,763	6,088	7,753
	26,166	21,091	20,022	18,641	18,627	18,971	20,183	21,460	22,827	25,208	28,083	31,436

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	264,778	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,802	301	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,802	301	-									
b. Net Operating Result for the Year	4,383	12,017	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
Total Recognised Income & Expenses (c&d)	8,185	12,319	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
AVAILABLE WORKING CAPITAL - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	27,788	20,326	19,236	17,854	17,432	17,453	18,348	19,334	20,255	21,831	23,736	25,919
Less: Total External Restrictions - Cash	(12,979)	(7,481)	(7,368)	(7,116)	(7,273)	(7,606)	(8,078)	(8,669)	(9,249)	(9,686)	(10,052)	(10,419)
Less: Current Internal Restrictions - Cash	(4,556)	(3,918)	(4,157)	(3,557)	(3,384)	(3,411)	(3,487)	(3,565)	(3,644)	(3,671)	(3,753)	(3,821)
Less: Current External Restrictions - Receivables	-	(419)	(442)	(463)	(472)	(489)	(503)	(520)	(537)	(556)	(575)	(594)
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(314)	(314)	(314)	(314)	(314)	(314)	(314)	(314)	(314)	(314)	(314)	(314)
Less: Deferred Debtors to be budgeted for in future years	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)
Available Current Assets	9,939	8,195	6,955	6,403	5,988	5,633	5,965	6,266	6,511	6,604	7,042	8,771
Current Liabilities	3,946	3,985	4,125	3,915	3,964	3,785	3,712	3,643	3,477	3,502	3,396	3,407
Less: Current Borrowings	(598)	(617)	(816)	(891)	(935)	(729)	(634)	(530)	(329)	(328)	(192)	(185)
Less: Current ELE Provisions	(1,902)	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)	(1,925)
Less: Current Liabilities funded by Restricted Cash - External	-	(226)	(230)	(236)	(243)	(251)	(259)	(267)	(276)	(286)	(296)	(307)
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	1,446	1,218	1,154	864	862	882	895	922	948	963	984	991
Available Working Capital	8,493	6,977	5,801	5,539	5,127	4,752	5,070	5,344	5,563	5,641	6,058	7,781

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - GENERAL FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,092,000	5,127,844	5,193,505	5,364,430	5,471,718	5,586,624	5,709,530	5,835,139	5,966,572	6,100,966	6,241,288	6,384,836
User Charges & Fees	6,656,000	4,556,818	4,670,739	4,799,184	4,931,162	5,079,097	5,231,470	5,401,494	5,577,043	5,772,240	5,974,269	6,183,368
Interest & Investment Revenue	543,000	710,364	411,186	539,615	566,107	560,083	640,704	667,288	700,562	829,873	865,976	870,291
Other Revenues	712,000	2,004,279	1,987,145	2,011,221	2,045,593	2,089,600	2,132,842	2,198,435	2,268,189	2,346,330	2,427,174	2,512,120
Grants & Contributions provided for Operating Purposes	12,550,000	12,492,487	10,298,459	9,546,989	9,855,878	10,078,450	10,279,357	10,489,369	10,705,250	10,950,135	11,480,476	11,612,575
Grants & Contributions provided for Capital Purposes	101,000	8,222,946	8,792,500	6,453,500	430,000	730,000	445,000	490,000	400,000	400,000	2,200,000	2,200,000
Other Income:												
Net gains from the disposal of assets	141,000	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	25,795,000	33,114,738	31,353,534	28,714,939	23,300,458	24,123,854	24,438,903	25,081,725	25,617,616	26,399,544	29,189,183	29,763,190
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,348,000	7,387,130	7,593,768	7,800,352	8,002,218	8,183,267	8,358,191	8,545,475	8,732,635	8,932,444	9,126,604	9,361,762
Borrowing Costs	267,000	173,417	152,829	250,321	218,634	183,884	149,593	124,808	106,742	94,504	83,848	75,081
Materials & Contracts	6,997,000	8,388,919	6,170,306	7,418,313	7,129,549	7,296,674	7,482,911	7,874,856	8,223,505	8,133,644	8,384,738	8,157,996
Depreciation & Amortisation	5,820,000	4,677,137	3,948,022	3,948,022	3,948,022	3,948,022	3,948,022	3,948,022	3,948,022	3,948,022	3,948,022	3,948,022
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,695,000	2,626,150	2,609,712	2,647,907	2,697,362	2,790,123	2,793,799	2,851,017	2,904,291	3,022,212	3,046,840	3,119,413
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,127,000	23,252,753	20,474,637	22,064,915	21,995,785	22,401,970	22,732,516	23,344,178	23,915,195	24,130,826	24,590,052	24,662,274
Operating Result from Continuing Operations	2,668,000	9,861,985	10,878,897	6,650,024	1,304,673	1,721,884	1,706,387	1,737,547	1,702,421	2,268,718	4,599,131	5,100,916
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	2,668,000	9,861,985	10,878,897	6,650,024	1,304,673	1,721,884	1,706,387	1,737,547	1,702,421	2,268,718	4,599,131	5,100,916
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,567,000	1,639,039	2,086,397	196,524	874,673	991,884	1,261,387	1,247,547	1,302,421	1,868,718	2,399,131	2,900,916

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - GENERAL FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,728,000	10,242,078	9,420,149	8,030,654	7,456,680	7,065,478	7,403,579	7,687,754	7,919,782	7,973,272	7,380,355	7,112,367
Investments	-	1,182,610	1,182,610	1,182,610	1,182,610	1,182,610	1,182,610	1,182,610	1,182,610	1,182,610	1,971,016	5,124,642
Receivables	2,383,000	1,711,221	1,739,288	1,755,790	1,766,756	1,813,351	1,865,026	1,923,241	1,982,182	2,055,133	2,143,065	2,225,881
Inventories	1,151,000	1,060,497	863,071	974,127	948,431	963,302	979,875	1,014,753	1,045,778	1,037,781	1,060,125	1,039,948
Other	6,000	1,705	1,359	1,558	1,521	1,561	1,590	1,660	1,722	1,727	1,769	1,745
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	18,268,000	14,198,110	13,206,476	11,944,739	11,355,997	11,026,302	11,432,681	11,810,017	12,132,073	13,038,928	14,133,143	15,504,583
Non-Current Assets												
Investments	1,500,000	317,390	317,390	317,390	317,390	317,390	317,390	317,390	317,390	528,984	952,171	1,375,358
Receivables	341,000	196,291	196,734	197,178	197,674	198,233	198,806	199,452	200,118	200,865	201,638	202,439
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	217,741,000	232,404,207	246,929,236	253,734,185	254,771,061	255,945,849	256,570,010	257,365,205	258,285,160	259,168,049	261,989,612	265,161,555
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	219,582,000	232,917,888	247,443,361	254,248,754	255,286,126	256,461,472	257,086,206	257,882,047	258,802,668	259,897,898	263,143,421	266,739,352
TOTAL ASSETS	237,850,000	247,115,998	260,649,837	266,193,493	266,642,123	267,487,775	268,518,887	269,692,064	270,934,741	272,936,827	277,276,564	282,243,936
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,228,000	1,220,236	1,154,129	863,847	861,811	881,759	894,795	921,915	947,613	963,209	983,643	990,931
Borrowings	598,000	614,251	816,086	854,007	896,180	688,311	591,489	485,442	282,229	279,829	140,832	131,544
Provisions	1,902,000	1,924,640	1,924,640	1,924,640	1,924,640	1,924,640	1,924,640	1,924,640	1,924,640	1,924,640	1,924,640	1,924,640
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,728,000	3,759,128	3,894,856	3,642,495	3,682,631	3,494,710	3,410,924	3,331,997	3,154,482	3,167,677	3,049,115	3,047,115
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,893,000	3,288,526	5,807,740	4,953,732	4,057,552	3,369,242	2,777,752	2,292,310	2,010,081	1,730,253	1,589,421	1,457,877
Provisions	111,000	88,360	88,360	88,360	88,360	88,360	88,360	88,360	88,360	88,360	88,360	88,360
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	4,004,000	3,376,886	5,896,099	5,042,092	4,145,912	3,457,601	2,866,112	2,380,670	2,098,441	1,818,613	1,677,781	1,546,237
TOTAL LIABILITIES	7,732,000	7,136,013	9,790,955	8,684,587	7,828,543	6,952,312	6,277,037	5,712,667	5,252,923	4,986,290	4,726,896	4,593,352
Net Assets	230,118,000	239,979,985	250,858,882	257,508,906	258,813,579	260,535,463	262,241,851	263,979,397	265,681,818	267,950,537	272,549,668	277,650,584
EQUITY												
Retained Earnings	73,897,000	83,758,985	94,637,882	101,287,906	102,592,579	104,314,463	106,020,851	107,758,397	109,460,818	111,729,537	116,328,668	121,429,584
Revaluation Reserves	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000	156,221,000
Council Equity Interest	230,118,000	239,979,985	250,858,882	257,508,906	258,813,579	260,535,463	262,241,851	263,979,397	265,681,818	267,950,537	272,549,668	277,650,584
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	230,118,000	239,979,985	250,858,882	257,508,906	258,813,579	260,535,463	262,241,851	263,979,397	265,681,818	267,950,537	272,549,668	277,650,584

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - GENERAL FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,351,038	5,192,573	5,362,003	5,470,195	5,584,993	5,707,785	5,833,356	5,964,706	6,099,058	6,239,296	6,382,798
User Charges & Fees	-	5,190,279	4,637,950	4,762,215	4,893,176	5,036,518	5,187,614	5,352,558	5,526,517	5,716,059	5,916,121	6,123,185
Interest & Investment Revenue Received	-	752,031	409,830	549,283	569,466	561,286	635,455	662,465	696,162	817,880	850,677	852,182
Grants & Contributions	-	20,685,459	19,093,310	16,004,961	10,294,147	10,807,694	10,724,479	10,979,000	11,105,068	11,349,781	13,677,104	13,812,384
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,830,401	1,993,209	2,023,210	2,065,126	2,089,700	2,134,946	2,199,595	2,269,843	2,347,707	2,422,094	2,514,002
Payments:												
Employee Benefits & On-Costs	-	(7,298,731)	(7,584,740)	(8,148,779)	(8,002,218)	(8,183,267)	(8,358,191)	(8,545,475)	(8,732,635)	(8,932,444)	(9,126,604)	(9,361,762)
Materials & Contracts	-	(8,062,299)	(6,028,475)	(7,489,434)	(7,103,316)	(7,295,857)	(7,490,534)	(7,890,890)	(8,236,975)	(8,114,223)	(8,394,266)	(8,133,061)
Borrowing Costs	-	(183,846)	(144,762)	(252,740)	(221,166)	(186,541)	(151,633)	(126,562)	(108,181)	(95,340)	(84,677)	(75,499)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(2,821,687)	(2,638,822)	(2,631,155)	(2,700,479)	(2,786,738)	(2,791,326)	(2,845,167)	(2,899,056)	(2,021,847)	(1,043,249)	(1,121,421)
Net Cash provided (or used in) Operating Activities	-	15,442,645	14,930,073	10,179,563	5,264,931	5,627,787	5,598,596	5,618,881	5,585,447	7,166,630	10,456,496	10,992,809
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	486,000	778,500	390,000	437,000	387,500	396,000	591,500	342,500	347,000	375,500	264,500
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	(1,000,000)	(2,000,000)	(2,000,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(19,826,344)	(19,251,551)	(11,142,971)	(5,421,898)	(5,510,310)	(4,968,183)	(5,334,717)	(5,210,477)	(5,177,911)	(7,145,085)	(7,384,465)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(19,340,344)	(18,473,051)	(10,752,971)	(4,984,898)	(5,122,810)	(4,572,183)	(4,743,217)	(4,867,977)	(5,830,911)	(8,769,585)	(9,119,965)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	3,335,300	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(588,223)	(614,251)	(816,086)	(854,007)	(896,180)	(688,311)	(591,489)	(485,442)	(282,229)	(279,829)	(140,832)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	(1,000,000)	(2,000,000)	(2,000,000)	-
Net Cash Flow provided (used in) Financing Activities	-	(588,223)	2,721,049	(816,086)	(854,007)	(896,180)	(688,311)	(591,489)	(485,442)	(1,282,229)	(2,279,829)	(2,140,832)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(4,485,922)	(821,929)	(1,389,494)	(573,974)	(391,203)	338,102	284,175	232,028	53,490	(592,917)	(267,988)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,728,000	10,242,078	9,420,149	8,030,654	7,456,680	7,065,478	7,403,579	7,687,754	7,919,782	7,973,272	7,380,355
Cash & Cash Equivalents - end of the year	14,728,000	10,242,078	9,420,149	8,030,654	7,456,680	7,065,478	7,403,579	7,687,754	7,919,782	7,973,272	7,380,355	7,112,367

Cash & Cash Equivalents - end of the year	14,728,000	10,242,078	9,420,149	8,030,654	7,456,680	7,065,478	7,403,579	7,687,754	7,919,782	7,973,272	7,380,355	7,112,367
Investments - end of the year	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000	2,500,000	4,500,000	6,500,000
Cash, Cash Equivalents & Investments - end of the year	16,228,000	11,742,078	10,920,149	9,530,654	8,956,680	8,565,478	8,903,579	9,187,754	9,419,782	10,473,272	11,880,355	13,612,367
Representing:												
- External Restrictions	5,541,000	2,138,924	2,148,924	2,038,924	2,038,924	2,038,924	2,038,924	2,038,924	2,038,924	2,038,924	2,038,924	2,038,924
- Internal Restricticons	7,891,905	6,966,155	6,499,508	5,898,261	5,575,432	5,362,039	5,363,601	5,301,137	5,165,667	5,015,711	5,045,789	5,069,867
- Unrestricted	2,795,095	2,636,999	2,271,717	1,593,469	1,342,324	1,164,515	1,501,054	1,847,693	2,215,191	3,418,637	4,795,642	6,503,576
	16,228,000	11,742,078	10,920,149	9,530,654	8,956,680	8,565,478	8,903,579	9,187,754	9,419,782	10,473,272	11,880,355	13,612,367

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - GENERAL FUND
Scenario: Best Case (5% SRV)

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					2026/27 \$
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	
Opening Balance	224,073,000	230,118,000	239,979,985	250,858,882	257,508,906	258,813,579	260,535,463	262,241,851	263,979,397	265,681,818	267,950,537	272,549,668
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,031,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,031,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,668,000	9,861,985	10,878,897	6,650,024	1,304,673	1,721,884	1,706,387	1,737,547	1,702,421	2,268,718	4,599,131	5,100,916
Total Recognised Income & Expenses (c&d)	5,699,000	9,861,985	10,878,897	6,650,024	1,304,673	1,721,884	1,706,387	1,737,547	1,702,421	2,268,718	4,599,131	5,100,916
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	346,000	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	230,118,000	239,979,985	250,858,882	257,508,906	258,813,579	260,535,463	262,241,851	263,979,397	265,681,818	267,950,537	272,549,668	277,650,584

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
AVAILABLE WORKING CAPITAL - GENERAL FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	18,268,000	14,198,110	13,206,476	11,944,739	11,355,997	11,026,302	11,432,681	11,810,017	12,132,073	13,038,928	14,133,143	15,504,583
Less: Current External Restrictions - Cash	(4,041,000)	(1,821,534)	(1,831,534)	(1,721,534)	(1,721,534)	(1,721,534)	(1,721,534)	(1,721,534)	(1,721,534)	(1,509,940)	(1,086,753)	(663,566)
Less: Current Internal Restrictions - Cash	(7,891,905)	(6,966,155)	(6,499,508)	(5,898,261)	(5,575,432)	(5,362,039)	(5,363,601)	(5,301,137)	(5,165,667)	(5,015,711)	(5,045,789)	(5,069,867)
Less: Current External Restrictions - Receivables	-	50,096	50,918	51,401	51,722	53,086	54,599	56,303	58,028	60,164	62,738	65,163
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)	(314,000)
Less: Deferred Debtors to be budgeted for in future years	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)	-	-	-	-	-	-	-	-	-	(1,000,000)	(2,000,000)	(2,000,000)
Available Current Assets	6,021,095	5,146,517	4,612,352	4,062,345	3,796,754	3,681,816	4,088,145	4,529,649	4,988,901	5,259,442	5,749,339	7,522,313
Current Liabilities	3,728,000	3,759,128	3,894,856	3,642,495	3,682,631	3,494,710	3,410,924	3,331,997	3,154,482	3,167,677	3,049,115	3,047,115
Less: Current Borrowings	(598,000)	(614,251)	(816,086)	(854,007)	(896,180)	(688,311)	(591,489)	(485,442)	(282,229)	(279,829)	(140,832)	(131,544)
Less: Current ELE Provisions	(1,902,000)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)	(1,924,640)
Less: Current Liabilities funded by Restricted Cash - External	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	1,228,000	1,220,236	1,154,129	863,847	861,811	881,759	894,795	921,915	947,613	963,209	983,643	990,931
Available Working Capital	4,793,095	3,926,281	3,458,223	3,198,498	2,934,942	2,800,056	3,193,350	3,607,735	4,041,288	4,296,233	4,765,696	6,531,383

General Manager		Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2024/26	2024/27
		Original	Revised										
G/L Account Number & Description		2016/17											
Income													
Economic Development													
11.00162.1620	Walgett Bulldust to Bitumen Festival Income	(1,258)	(605)	(1,289)	(1,324)	(1,360)	(1,401)	(1,443)	(1,490)	(1,538)	(1,592)	(1,648)	(1,706)
11.00162.1622	Community Promotional Events	-	(3,500)	(3,588)	(3,687)	(3,788)	(3,902)	(4,019)	(4,150)	(4,285)	(4,435)	(4,590)	(4,751)
11.00102.0595	Executive Services Other income (reimbursement for CMCC)	(25,625)	(31,125)	(31,903)	(32,780)	(33,681)	(34,691)	(35,732)	(36,893)	(38,092)	(39,425)	(40,805)	(42,233)
Total Income		(26,883)	(35,230)	(36,780)	(37,791)	(38,829)	(39,994)	(41,194)	(42,533)	(43,915)	(45,452)	(47,043)	(48,690)
Human Resources													
11.00451.0497	Employment Subsidies	(5,125)	(20,625)	(12,428)	(12,770)	(13,121)	(13,515)	(13,920)	(14,372)	(14,839)	(15,358)	(15,896)	(16,452)
11.00451.0509	PPL(Paid Parental Leave)Payments-Inflows	(20,000)	(20,000)	(20,500)	(21,064)	(21,643)	(22,292)	(22,961)	(23,707)	(24,477)	(25,334)	(26,221)	(27,139)
11.00451.0630	Sundry Income	(3,075)	(3,075)	(3,152)	(3,239)	(3,328)	(3,428)	(3,531)	(3,646)	(3,764)	(3,896)	(4,032)	(4,173)
Total Income		(28,200)	(43,700)	(36,080)	(37,073)	(38,092)	(39,235)	(40,412)	(41,725)	(43,080)	(44,588)	(46,149)	(47,764)
Rating													
11.00017.0201	Business	(337,202)	(313,342)	(329,272)	(323,767)	(330,242)	(337,177)	(344,595)	(352,176)	(360,100)	(368,202)	(376,671)	(385,334)
11.00017.0203	Residential - Walgett	(319,387)	(316,195)	(332,270)	(326,715)	(333,249)	(340,247)	(347,732)	(355,382)	(363,378)	(371,554)	(380,100)	(388,842)
11.00017.0213	Residential - Lightning Ridge	(318,598)	(316,430)	(332,516)	(326,957)	(333,496)	(340,499)	(347,990)	(355,646)	(363,648)	(371,830)	(380,382)	(389,131)
11.00017.0223	Residential - Collarenebri	(90,448)	(90,448)	(95,047)	(93,457)	(95,326)	(97,328)	(99,469)	(101,657)	(103,944)	(106,283)	(108,728)	(111,229)
11.00017.0231	Residential - Other	(39,351)	(39,151)	(41,141)	(40,453)	(41,262)	(42,129)	(43,056)	(44,003)	(44,993)	(46,005)	(47,063)	(48,145)
11.00017.0233	Residential - Burren Junction	(38,763)	(38,763)	(40,744)	(40,052)	(40,853)	(41,711)	(42,629)	(43,567)	(44,547)	(45,549)	(46,597)	(47,669)
11.00017.0234	Residential - Cumborah	(9,747)	(9,747)	(10,242)	(10,071)	(10,272)	(10,488)	(10,719)	(10,955)	(11,201)	(11,453)	(11,716)	(11,985)
11.00017.0235	Residential - Come-By-Chance/Rowena	(6,369)	(6,369)	(6,693)	(6,581)	(6,713)	(6,854)	(7,005)	(7,159)	(7,320)	(7,485)	(7,657)	(7,833)
11.00017.0236	Residential - Carinda	(12,178)	(12,178)	(12,797)	(12,583)	(12,835)	(13,105)	(13,393)	(13,688)	(13,996)	(14,311)	(14,640)	(14,977)
11.00017.0241	Rates - Rural Ordinary	(3,604,809)	(3,617,070)	(3,606,043)	(3,538,985)	(3,609,765)	(3,685,570)	(3,766,653)	(3,849,519)	(3,936,133)	(4,024,696)	(4,117,264)	(4,211,961)
11.00017.0243	Residential - Preserved Opal Fields	(523,985)	(550,242)	(578,216)	(568,549)	(579,920)	(592,098)	(605,124)	(618,437)	(632,352)	(646,580)	(661,451)	(676,664)
11.00017.0282	Pensioner Rebates - This Year	91,122	93,152	94,549	96,251	98,176	100,238	102,443	104,697	107,053	109,462	111,980	114,556
11.00017.0295	Interest on Overdue Rates & Charges	(21,504)	(24,504)	(26,342)	(28,186)	(30,229)	(32,496)	(35,014)	(37,815)	(40,840)	(44,107)	(47,636)	(51,447)
11.00017.9999	Special Rate Variation	-	-	-	(264,409)	(269,697)	(275,361)	(281,419)	(287,610)	(294,225)	(300,992)	(307,915)	(314,997)
11.00017.8000	Council Property Rating Offset Account	-	92,244	100,282	95,313	97,219	99,261	101,445	103,677	106,010	108,395	110,888	113,438
Total Income		(5,231,218)	(5,149,043)	(5,216,492)	(5,389,201)	(5,498,464)	(5,615,564)	(5,740,910)	(5,869,240)	(6,003,614)	(6,141,190)	(6,284,952)	(6,432,220)
Untied Funding													
11.00018.0401	Financial Assistance (FAG) Grant General Component	(3,879,038)	(3,901,466)	(3,959,988)	(4,031,268)	(4,132,050)	(4,235,351)	(4,341,235)	(4,449,766)	(4,561,010)	(4,675,035)	(4,791,911)	(4,911,709)
11.00018.0451	Pensioner Rebates - Subsidy	(49,215)	(51,332)	(52,615)	(54,062)	(55,549)	(57,215)	(58,931)	(60,846)	(62,823)	(65,022)	(67,298)	(69,653)
11.00020.0191	Interest Received from Banks	(262,500)	(112,500)	(113,472)	(118,801)	(122,959)	(126,945)	(132,860)	(137,438)	(144,538)	(154,923)	(162,203)	(170,501)
11.00020.0193	Interest Received from Investments	(210,000)	(660,000)	(530,980)	(669,376)	(724,733)	(742,440)	(888,494)	(953,760)	(1,030,409)	(1,268,850)	(1,357,738)	(1,420,413)
11.00020.0194	Income - Collateralised Debt Obligations	-	(233,360)	-	-	-	-	-	-	-	-	-	-
11.00020.0199	Contra A/c - Distribution to Minor Funds	-	320,000	259,608	276,748	311,814	341,798	415,664	461,725	515,225	638,007	701,601	772,070
Total Income		(4,400,753)	(4,638,658)	(4,397,447)	(4,596,759)	(4,723,477)	(4,820,153)	(5,005,856)	(5,140,085)	(5,283,555)	(5,525,823)	(5,677,549)	(5,800,206)
Total Income		(9,687,054)	(9,866,631)	(9,686,799)	(10,060,824)	(10,298,862)	(10,514,946)	(10,828,372)	(11,093,583)	(11,374,164)	(11,757,053)	(12,055,693)	(12,328,880)

General Manager		Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2024/26	2024/27
		Original	Revised										
G/L Account Number & Description		2016/17											
11.01029.1261	Travelling & Accommodation	5,085	8,028	8,189	8,361	8,537	8,725	8,917	9,118	9,323	9,537	9,756	9,980
11.01029.1310	CMCC reimbursable expenses	25,425	31,125	31,654	32,224	32,804	33,427	34,062	34,743	35,438	36,324	37,232	38,163
11.01029.1807	Plant Running Expenses	38,646	38,646	39,303	40,010	40,730	41,504	42,293	43,139	44,002	45,102	46,230	47,386
11.03451.1223	Risk Management Programs	3,000	3,000	-	-	-	-	-	-	-	-	-	-
Total Expenditure		325,102	363,235	361,620	369,998	378,572	386,621	394,842	403,340	412,167	421,698	431,449	442,216
Section 356 Donations and Subsidies													
11.01010.1405	Section 356 Expenditure- Community Assistance	10,170	10,170	16,500	10,170	10,170	10,170	10,170	10,170	10,170	10,170	10,170	10,170
11.01010.1406	Subsidy -Fees and Charges Rebates, Local Churches	17,086	15,881	16,119	16,409	16,704	17,021	17,344	17,691	18,045	18,496	18,958	19,432
11.01010.1410	Donation - Barwon Group CWA Medical Scholarship Scheme	3,250	3,270	3,326	3,386	3,386	3,386	3,386	3,386	3,386	3,386	3,386	3,471
11.01010.1422	Section 356 Expenditure-Glengarry Grawin Sheep-yards Miners Association	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510	30,510
11.01010.1424	Section 356 Expenditure-Lightning Ridge Pool	355,950	358,750	364,849	371,414	378,101	385,282	392,604	400,455	408,467	418,677	429,144	439,873
11.01010.1426	Section 356 Lightning Ridge Jewellery Design Award	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
11.01010.2236	LGSA Subscription	36,612	36,612	37,234	37,904	38,586	39,319	40,066	40,867	41,684	42,726	43,794	44,889
11.01010.2242	Section 356 Lightning Ridge Opal Queen	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.01010.9907	Clr Geoffrey 'Dick' Colless Scholarship	10,170	10,170	10,343	10,529	10,719	10,923	11,131	11,354	11,581	11,871	12,168	12,472
Total Expenditure		472,248	473,863	487,381	488,822	496,676	505,111	513,711	522,933	532,343	544,336	556,630	569,317
Human Resources													
11.03451.1209	Paid Parental Leave Outflows	20,000	20,000	20,500	21,013	21,538	22,012	22,496	22,991	23,508	24,037	24,578	25,192
11.03451.1215	Staff Training	162,720	162,720	165,486	168,465	171,497	174,755	178,075	181,637	185,270	189,902	194,650	199,516
11.03451.1216	Staff Conferences & Development	15,255	15,255	15,514	15,793	16,077	16,382	16,693	17,027	17,368	17,802	18,247	18,703
11.03451.1220	Staff Replacement	35,000	40,000	40,680	41,412	42,157	42,958	43,774	44,649	45,542	46,681	47,848	49,044
11.03451.1221	School to Work Program	3,051	3,051	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
11.03451.1229	HR Program Development	2,034	2,034	2,069	2,106	2,144	2,185	2,227	2,272	2,317	2,375	2,434	2,495
11.03805.1501	Consultancy Fees - Restructure	15,255	-	-	-	-	-	-	-	-	-	-	-
Total Expenditure		253,315	243,060	259,249	263,789	268,413	273,292	278,265	283,576	289,005	295,797	302,757	309,950
On-cost of wages (contra situation)													
11.04964.0001	Data Power	3,000	3,000	3,060	3,124	3,190	3,260	3,332	3,407	3,484	3,564	3,646	3,730
11.04964.2045	Fringe Benefit expense	108,906	108,906	111,084	113,417	115,799	118,347	120,951	123,672	126,455	129,363	132,338	135,382
11.04964.6101	Annual Leave expense	569,595	569,595	583,835	598,431	613,392	628,887	644,979	661,744	679,196	697,343	716,187	735,732
11.04964.6104	Long Service Leave	149,060	149,060	152,787	156,607	160,522	164,533	168,662	171,351	175,206	179,148	183,179	187,758
11.04964.6107	Sick Leave	257,000	291,500	299,300	306,783	314,453	321,371	328,441	335,667	343,220	350,942	358,838	367,809
11.04964.6109	Workers Compensation	30,000	30,000	30,600	31,243	31,899	32,601	33,318	34,068	34,835	35,636	36,456	37,294
11.04964.6110	Special Leave	12,336	12,336	12,644	12,960	13,284	13,576	13,875	14,180	14,499	14,825	15,159	15,538
11.04964.6112	Maternity Leave	20,560	20,560	21,074	21,601	22,141	22,628	23,126	23,635	24,167	24,711	25,267	25,899
11.04964.6113	Public Holidays	236,440	236,440	242,351	248,410	254,620	260,222	265,947	271,798	277,913	284,166	290,560	297,824
11.04964.6116	Wet Weather Pay	5,140	5,140	5,269	5,401	5,536	5,658	5,782	5,909	6,042	6,178	6,317	6,475
11.04964.6122	Superannuation	624,360	624,360	639,969	655,968	672,367	687,159	702,276	717,726	733,875	750,387	767,271	784,453
11.04964.6123	Division B superannuation - Council contribution	25,875	25,875	26,522	27,185	27,865	28,478	29,105	29,745	30,414	31,098	31,798	32,533
11.04964.6125	Employment Insurance Premiums (Workers Comp)	359,800	359,800	366,996	374,703	382,572	390,989	399,591	408,582	417,775	427,384	437,214	447,270
11.04964.6131	Staff Professional Membership	7,710	7,710	2,500	2,553	2,607	2,664	2,723	2,784	2,847	2,912	2,979	3,048
11.04964.6134	Medical Tests	14,556	14,556	14,847	20,159	15,477	20,817	16,165	21,529	16,901	22,290	17,688	18,095
11.04964.6135	Indoor Staff Uniforms	-	15,000	15,300	15,621	15,949	16,300	16,659	17,034	17,417	17,818	18,228	18,647
11.04964.6136	Employee Assistance Program	3,187	3,187	3,251	3,319	3,389	3,464	3,540	3,620	3,701	3,786	3,873	3,962
11.04964.6137	PPE	46,260	51,260	52,285	53,383	54,504	55,703	56,928	58,209	59,519	60,888	62,288	63,721
11.04964.6138	Emergency Service Leave	1,028	1,028	1,054	1,080	1,107	1,131	1,156	1,181	1,208	1,235	1,263	1,295
11.04964.6139	Employee Dedication Awards	1,028	1,028	1,049	1,071	1,093	1,117	1,142	1,168	1,194	1,221	1,249	1,278
11.04964.6143	Consultative Committee Costs	1,028	1,028	1,049	1,071	1,093	1,117	1,142	1,168	1,194	1,221	1,249	1,278
11.04964.6146	OH&S Committee Costs	1,028	1,028	1,049	1,071	1,093	1,117	1,142	1,168	1,194	1,221	1,249	1,278
11.04964.6149	Industrial Relations Costs	4,226	4,226	4,311	4,402	4,494	4,593	4,694	4,800	4,908	5,021	5,136	5,254

General Manager G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2024/26	2024/27
	Original 2016/17	Revised										
11.04964.6155 Special Leave/Leave without Pay	-	500	513	526	539	551	563	575	588	601	615	630
11.04964.6200 On-cost recovery value (from wages)	(2,977,124)	(3,498,124)	(3,568,086)	(3,643,016)	(3,719,519)	(3,801,348)	(3,884,978)	(3,972,390)	(4,061,769)	(4,155,190)	(4,250,759)	(4,348,526)
11.04964.6301 Indirect Payroll Allowances	-	110,000	112,750	115,569	118,458	121,064	123,727	126,449	129,294	132,203	135,178	138,557
Total Expenditure	(495,001)	(851,001)	(862,637)	(867,358)	(882,076)	(896,481)	(921,312)	(938,191)	(964,413)	(982,801)	(1,011,748)	(1,029,986)
Total Operating Expenditure	1,330,492	993,693	568,069	583,928	596,514	654,861	613,348	626,415	630,963	699,478	658,339	680,102
Net Operating Surplus/(Deficit)	8,356,562	8,872,938	9,118,730	9,476,896	9,702,348	9,860,085	10,215,024	10,467,168	10,743,201	11,057,575	11,397,354	11,648,778
Capital Expenditure												
11.01607.1580 Walgett Main Street Program	-	30,000	-	-	-	-	-	-	-	-	-	-
11.03401.1278 Council Chambers Capital Projects	6,000	6,000	5,000	-	5,000	-	-	6,000	-	6,000	-	-
Total Expenditure	6,000	36,000	5,000	-	5,000	-	-	6,000	-	6,000	-	-
Net Capital Surplus/(Deficit)	(6,000)	(36,000)	(5,000)	-	(5,000)	-	-	(6,000)	-	(6,000)	-	-
Transfer from Reserves (Income)												
11.00101.9801 Transfer from Reserves - Council Election	(40,000)	(39,851)	-	-	-	(36,000)	-	-	-	(39,000)	-	-
11.00162.9810 Transfer from Walgett Main Street Reserve	(140,000)	(113,758)	-	-	-	-	-	-	-	-	-	-
11.00162.9811 Transfer from Collarenebri Main Street Reserve	(136,000)	(157,246)	-	-	-	-	-	-	-	-	-	-
11.00162.9812 Transfer from Reserves Lightning Ridge Main Street Program	(160,000)	(160,000)	-	-	-	-	-	-	-	-	-	-
Total Transfer from Reserves (Income)	(476,000)	(470,855)	-	-	-	(36,000)	-	-	-	(39,000)	-	-
Transfer to Reserves (Expenditure)												
11.01010.1319 Transfer to Reserves - Council Elections	-	-	12,000	12,000	12,000	-	13,000	13,000	13,000	-	14,000	-
11.04964.9919 Transfer to ELE Reserve	45,000	45,000	45,000	45,900	46,818	47,754	48,709	49,683	50,677	51,691	52,725	52,725
Total Transfer to Reserves (Income)	45,000	45,000	57,000	57,900	58,818	47,754	61,709	62,683	63,677	51,691	66,725	52,725
Net Reseve Surplus/(Deficit)	431,000	425,855	(57,000)	(57,900)	(58,818)	(11,754)	(61,709)	(62,683)	(63,677)	(12,691)	(66,725)	(52,725)
Net Surplus/(Deficit)	8,781,562	9,262,793	9,056,730	9,418,996	9,638,530	9,848,331	10,153,315	10,398,485	10,679,524	11,038,884	11,330,629	11,596,053

Corporate Services G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Income												
Collarenebri Agency												
11.00869.0623 PO Agency Commission	(43,050)	(43,050)	(44,126)	(45,339)	(46,586)	(47,984)	(49,424)	(51,030)	(52,688)	(54,532)	(56,441)	(58,416)
11.00869.0625 Country link Commission	(1,025)	(1,025)	(1,051)	(1,080)	(1,110)	(1,143)	(1,177)	(1,215)	(1,254)	(1,298)	(1,343)	(1,390)
11.00869.0626 Sale of Stamps	(8,508)	(8,508)	(8,721)	(8,961)	(9,207)	(9,483)	(9,767)	(10,084)	(10,412)	(10,776)	(11,153)	(11,543)
11.00869.0628 Sale of Overseas Stamps & Phone cards	(1,025)	(1,025)	(1,051)	(1,080)	(1,110)	(1,143)	(1,177)	(1,215)	(1,254)	(1,298)	(1,343)	(1,390)
11.00869.0727 Country link Sales	(6,663)	(6,663)	(6,830)	(7,018)	(7,211)	(7,427)	(7,650)	(7,899)	(8,156)	(8,441)	(8,736)	(9,042)
11.00869.0919 Sundry Income	(2,050)	(2,050)	(2,101)	(2,159)	(2,218)	(2,285)	(2,354)	(2,431)	(2,510)	(2,598)	(2,689)	(2,783)
Total Income	(62,320)	(62,321)	(63,880)	(65,637)	(67,442)	(69,465)	(71,549)	(73,874)	(76,274)	(78,943)	(81,705)	(84,564)
Finance												
11.00019.0619 Proceeds - Sale land under Sec 713	-	7,593	-	-	-	-	-	-	-	-	-	-
11.00019.0299 LIRS loan interest subsidy	(79,126)	(79,126)	(55,656)	(42,608)	(29,334)	(14,121)	-	-	-	-	-	-
11.00019.0427 Grant - Specific Purpose	-	(37,250)	-	-	-	-	-	-	-	-	-	-
11.00019.0501 Section 603 Certificate Fees	(10,250)	(10,250)	(10,506)	(10,795)	(11,092)	(11,425)	(11,768)	(12,150)	(12,545)	(12,984)	(13,438)	(13,908)
11.00019.0615 Legal Income	(79,326)	(129,326)	(110,966)	(113,252)	(115,291)	(117,481)	(119,713)	(122,107)	(124,549)	(127,663)	(130,856)	(135,436)
11.00019.0630 Sundry Income	(3,075)	(6,075)	(3,152)	(3,239)	(3,328)	(3,428)	(3,531)	(3,646)	(3,764)	(3,896)	(4,032)	(4,173)
11.00019.0780 ESPL Reimbursements	-	(40,791)	(41,811)	(42,961)	(44,142)	(45,466)	(46,830)	(48,352)	(49,923)	(51,670)	(53,478)	(55,350)
11.00029.0919 Sundry Income	-	(25)	(26)	(27)	(28)	(29)	(30)	(31)	(32)	(33)	(34)	(35)
11.03805.4950 Administration Charge - Internal	-	(428,905)	(439,628)	(451,718)	(464,140)	(478,064)	(492,406)	(508,409)	(524,932)	(543,305)	(562,321)	(582,002)
Total Income	(171,777)	(724,155)	(661,745)	(664,600)	(667,355)	(670,014)	(674,278)	(694,695)	(715,745)	(739,551)	(764,159)	(790,904)
Insurance/Risk Management												
11.00019.0499 Risk management incentives (insurance)	(23,239)	(32,032)	(32,833)	(33,736)	(34,664)	(35,704)	(36,775)	(37,970)	(39,204)	(40,576)	(41,996)	(43,466)
11.00029.0917 Property Insurance Refunds	-	(33,086)	(33,913)	(34,846)	(35,804)	(36,878)	(37,984)	(39,218)	(40,493)	(41,910)	(43,377)	(44,895)
11.00240.0919 Workers Comp Refunds	(25,625)	(25,625)	(26,266)	(26,988)	(27,730)	(28,562)	(29,419)	(30,375)	(31,362)	(32,460)	(33,596)	(34,772)
11.00451.0499 State Cover OH&S Incentive Payments	(21,541)	(21,541)	(22,080)	(22,687)	(23,311)	(24,010)	(24,730)	(25,534)	(26,364)	(27,287)	(28,242)	(29,230)
11.00805.1618 Asset Management Software Contribution from Funds	-	(13,407)	-	-	-	-	-	-	-	-	-	-
11.00815.0654 Reserve Trust - Lightning Ridge Reservoir Trust	(513)	(513)	(526)	(540)	(555)	(572)	(589)	(608)	(628)	(650)	(673)	(697)
Total Income	(70,918)	(126,204)	(115,618)	(118,797)	(122,064)	(125,726)	(129,497)	(133,705)	(138,051)	(142,883)	(147,884)	(153,060)
Libraries												
11.00807.0775 Walgett Library - Photocopier Income	-	(20)	(21)	(22)	(23)	(24)	(25)	(26)	(27)	(28)	(29)	(30)
11.00808.0146 Grant - Library Subsidy	(17,580)	(34,008)	(34,858)	(35,817)	(36,802)	(37,906)	(39,043)	(40,312)	(41,622)	(43,079)	(44,587)	(46,148)
11.00808.0147 Grant - Library Priority Program	(18,450)	(6,785)	(6,955)	(7,146)	(7,343)	(7,563)	(7,790)	(8,043)	(8,304)	(8,595)	(8,896)	(9,207)
11.00808.0161 Library Contingent income	(5,125)	(5,125)	(5,253)	(5,397)	(5,545)	(5,711)	(5,882)	(6,073)	(6,270)	(6,489)	(6,716)	(6,951)
11.00808.0919 Sundry Income (Fines & Fees)	(1,538)	(1,538)	(1,576)	(1,619)	(1,664)	(1,714)	(1,765)	(1,822)	(1,881)	(1,947)	(2,015)	(2,086)
Total Income	(42,692)	(47,476)	(48,663)	(50,001)	(51,377)	(52,918)	(54,505)	(56,276)	(58,104)	(60,138)	(62,243)	(64,422)
Community Services Other												
11.00461.0425 Grant- Senior's Week/Festival	-	(633)	(649)	(667)	(685)	(706)	(727)	(751)	(775)	(802)	(830)	(859)
11.00461.0437 CDAT grant income	(15,145)	(15,000)	(15,375)	(15,798)	(16,232)	(16,719)	(17,221)	(17,781)	(18,359)	(19,002)	(19,667)	(20,355)
11.00461.0461 Grant Community Development Officer	(55,023)	(55,023)	(55,848)	(56,853)	(58,274)	(59,731)	(61,224)	(62,755)	(64,324)	(65,932)	(67,580)	(69,270)
11.00461.0464 NAIDOC Public Awareness	(3,895)	(3,895)	(3,992)	(4,102)	(4,215)	(4,341)	(4,471)	(4,616)	(4,766)	(4,933)	(5,106)	(5,285)
11.00461.0919 Sundry Income - Community Services	(13,484)	(13,484)	-	-	-	-	-	-	-	-	-	-
11.00543.0001 Contributions to Vacation Care	(6,000)	(6,000)	(6,150)	(6,319)	(6,493)	(6,688)	(6,889)	(7,113)	(7,344)	(7,601)	(7,867)	(8,142)
Total Income	(93,547)	(94,035)	(82,014)	(83,739)	(85,899)	(88,185)	(90,532)	(93,016)	(95,568)	(98,270)	(101,050)	(103,911)
Community Services Youth												
11.00543.0411 Grants - Walgett	(16,683)	(16,276)	(16,683)	(17,142)	(17,613)	(18,141)	(18,685)	(19,292)	(19,919)	(20,616)	(21,338)	(22,085)
11.00546.0411 Grants- Collarenebri	(3,919)	(3,823)	(3,919)	(4,027)	(4,138)	(4,262)	(4,390)	(4,533)	(4,680)	(4,844)	(5,014)	(5,189)
11.00547.0411 Grants- Grawin	(4,222)	(4,119)	(4,222)	(4,338)	(4,457)	(4,591)	(4,729)	(4,883)	(5,042)	(5,218)	(5,401)	(5,590)
11.00548.0411 Grants- Lightning Ridge	(9,216)	(8,992)	(9,217)	(9,470)	(9,730)	(10,022)	(10,323)	(10,658)	(11,004)	(11,389)	(11,788)	(12,201)

G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Corporate Services												
11.00550.0416 Grant - Youth Week	(1,230)	(1,230)	(1,248)	(1,270)	(1,302)	(1,335)	(1,368)	(1,402)	(1,437)	(1,473)	(1,510)	(1,548)
11.00550.0433 Program Events	(3,342)	(3,342)	(3,426)	(3,520)	(3,617)	(3,726)	(3,838)	(3,963)	(4,092)	(4,235)	(4,383)	(4,536)
11.00461.0409 Grant - Youth Development Officer	(53,876)	(53,876)	(54,684)	(55,668)	(57,060)	(58,487)	(59,949)	(61,448)	(62,984)	(64,559)	(66,173)	(67,827)
Total Income	(92,487)	(91,658)	(93,399)	(95,435)	(97,917)	(100,564)	(103,282)	(106,179)	(109,158)	(112,334)	(115,607)	(118,976)
Tourism												
11.00406.0139 Grant - Country Arts Support Program	(5,125)	(5,125)	(5,253)	(5,397)	(5,545)	(5,711)	(5,882)	(6,073)	(6,270)	(6,489)	(6,716)	(6,951)
11.00406.0159 Chickpea book income	(308)	(308)	(316)	(325)	(334)	(344)	(354)	(366)	(378)	(391)	(405)	(419)
11.00406.0630 Sundry Income	(2,050)	(2,050)	(2,101)	(2,159)	(2,218)	(2,285)	(2,354)	(2,431)	(2,510)	(2,598)	(2,689)	(2,783)
11.00407.0732 Income - Tourism Sales	(5,125)	(5,125)	(5,253)	(5,397)	(5,545)	(5,711)	(5,882)	(6,073)	(6,270)	(6,489)	(6,716)	(6,951)
11.00407.0734 Sales - Internet Fees	(5,433)	(5,433)	(5,569)	(5,722)	(5,879)	(6,055)	(6,237)	(6,440)	(6,649)	(6,882)	(7,123)	(7,372)
11.00408.0732 Tourism Sales- Lightning Ridge	-	(123,000)	(126,075)	(129,542)	(133,104)	(137,097)	(141,210)	(145,799)	(150,537)	(155,806)	(161,259)	(166,903)
11.00408.0740 Revenue - Tourism Lightning Ridge - Commercial Rent	-	(3,000)	(3,075)	(3,160)	(3,247)	(3,344)	(3,444)	(3,556)	(3,672)	(3,801)	(3,934)	(4,072)
Total Income	(18,040)	(144,041)	(147,642)	(151,702)	(155,872)	(160,547)	(165,363)	(170,738)	(176,286)	(182,456)	(188,842)	(195,451)
Housing												
11.00814.0641 Rent - Staff Subsidies	(145,382)	(145,382)	(298,033)	(306,229)	(314,650)	(324,090)	(333,813)	(344,662)	(355,864)	(368,319)	(381,210)	(394,552)
11.00814.0661 Rent - Tenant Payments	(122,713)	(122,713)	(125,781)	(129,240)	(132,794)	(136,778)	(140,881)	(145,460)	(150,187)	(155,444)	(160,885)	(166,516)
11.00814.0919 Housing and Community Amenities Sundry Income	(513)	(513)	(526)	(540)	(555)	(572)	(589)	(608)	(628)	(650)	(673)	(697)
11.03836.8001 Council Property Rating Discount Offset	-	(3,305)	(3,355)	(3,415)	(3,483)	(3,556)	(3,634)	(3,714)	(3,798)	(3,883)	(3,972)	(4,063)
Total Income	(268,607)	(271,913)	(427,695)	(439,424)	(451,482)	(464,996)	(478,917)	(494,444)	(510,477)	(528,296)	(546,740)	(565,828)
Reserve Trusts												
11.00815.0672 Reserve Trust - Walgett Showground	(7,969)	(7,969)	(8,168)	(8,393)	(8,624)	(8,883)	(9,149)	(9,446)	(9,753)	(10,094)	(10,447)	(10,813)
11.00815.0673 Reserve Trust - Collarenebri Mud Trials	(2,255)	(2,255)	(2,311)	(2,375)	(2,440)	(2,513)	(2,588)	(2,672)	(2,759)	(2,856)	(2,956)	(3,059)
11.00815.0674 Reserve Trust - LR R84117	(2,050)	(4,050)	(4,151)	(4,265)	(4,382)	(4,513)	(4,648)	(4,799)	(4,955)	(5,128)	(5,307)	(5,493)
11.00815.0675 Reserve Trust - Rowena Rec Hall R60149	(1,230)	(1,230)	(1,261)	(1,296)	(1,332)	(1,372)	(1,413)	(1,459)	(1,506)	(1,559)	(1,614)	(1,670)
11.00815.0676 Reserve Trust - Collarenebri Caravan Park	(164)	(164)	(168)	(173)	(178)	(183)	(188)	(194)	(200)	(207)	(214)	(221)
11.00815.0677 Reserve Trust - Carinda Recreation	(267)	(267)	(274)	(282)	(290)	(299)	(308)	(318)	(328)	(339)	(351)	(363)
11.00815.0678 Reserve Trust - Collarenebri Showground	(554)	(554)	(568)	(584)	(600)	(618)	(637)	(658)	(679)	(703)	(728)	(753)
11.00815.0679 Reserve Trust - Walgett Sportsgrounds	(3,533)	(3,533)	(3,621)	(3,721)	(3,823)	(3,938)	(4,056)	(4,188)	(4,324)	(4,475)	(4,632)	(4,794)
11.00815.0680 Reserve Trust - Walgett Gray Park	(461)	(461)	(473)	(486)	(499)	(514)	(529)	(546)	(564)	(584)	(604)	(625)
11.00815.0681 Reserve Trust - Carinda Pool / Sports oval	(3,168)	(3,168)	(3,247)	(3,336)	(3,428)	(3,531)	(3,637)	(3,755)	(3,877)	(4,013)	(4,153)	(4,298)
11.00815.0682 Reserve Trust - Burren Junction R44101	(697)	(697)	(714)	(734)	(754)	(777)	(800)	(826)	(853)	(883)	(914)	(946)
11.00815.0683 Reserve Trust - Walgett Council Chambers	(35,704)	(35,704)	(36,597)	(37,603)	(38,637)	(39,796)	(40,990)	(42,322)	(43,697)	(45,226)	(46,809)	(48,447)
11.00815.0684 Reserve Trust - LR Lions Park	(1,230)	(1,480)	(1,517)	(1,559)	(1,602)	(1,650)	(1,700)	(1,755)	(1,812)	(1,875)	(1,941)	(2,009)
11.00815.0685 Reserve Trust - Collarenebri Hall	(1,849)	(1,849)	(1,895)	(1,947)	(2,001)	(2,061)	(2,123)	(2,192)	(2,263)	(2,342)	(2,424)	(2,509)
11.00815.0686 Reserve Trust - Collarenebri Sport/Caravan	(461)	(461)	(473)	(486)	(499)	(514)	(529)	(546)	(564)	(584)	(604)	(625)
11.00815.0687 Reserve Trust - Rowena Sports Oval	(1,333)	(1,333)	(1,366)	(1,404)	(1,443)	(1,486)	(1,531)	(1,581)	(1,632)	(1,689)	(1,748)	(1,809)
11.00815.0688 Reserve Trust - Carinda Hall	(460)	(460)	(472)	(485)	(498)	(513)	(528)	(545)	(563)	(583)	(603)	(624)
11.00815.0689 Reserve Trust - Burren Junction School of Arts Hall	(615)	(615)	(630)	(647)	(665)	(685)	(706)	(729)	(753)	(779)	(806)	(834)
11.00815.0690 Reserve Trust - Walgett Pool D520034	(2,358)	(2,358)	(2,417)	(2,483)	(2,551)	(2,628)	(2,707)	(2,795)	(2,886)	(2,987)	(3,092)	(3,200)
11.00815.0693 Reserve Trust - Walgett Pearson Park	-	(150)	(154)	(158)	(162)	(167)	(172)	(178)	(184)	(190)	(197)	(204)
11.00815.0694 Reserve Trust - LR Arts Crafts	(513)	(713)	(731)	(751)	(772)	(795)	(819)	(846)	(873)	(904)	(936)	(969)
11.00815.0695 Collarenebri Tennis Courts R72184	-	(150)	(154)	(158)	(162)	(167)	(172)	(178)	(184)	(190)	(197)	(204)
11.00815.0701 Trust - Collarenebri Lions Club Parks R230021	-	(150)	(154)	(158)	(162)	(167)	(172)	(178)	(184)	(190)	(197)	(204)
Total Income	(66,870)	(69,771)	(71,516)	(73,484)	(75,504)	(77,770)	(80,102)	(82,706)	(85,393)	(88,380)	(91,474)	(94,673)
Total Income	(887,258)	(1,631,574)	(1,712,172)	(1,742,819)	(1,774,912)	(1,810,185)	(1,848,025)	(1,905,633)	(1,965,056)	(2,031,251)	(2,099,704)	(2,171,789)

Corporate Services G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Expenditure												
Corporate Admin												
11.03805.0950 Matching Government Grants	50,000	50,000	75,000	75,000	80,000	80,000	80,000	85,000	85,000	85,000	90,000	90,000
11.03805.1108 Staff Dwelling Rent Subsidies	30,726	30,726	31,248	31,810	32,383	32,998	33,625	34,298	34,984	35,859	36,755	37,674
11.03805.1110 Administration Staff Contractors	25,425	20,194	25,537	25,997	26,465	26,968	27,480	28,030	28,591	29,306	30,039	30,790
11.03805.1210 Salaries and wages including on-costs	1,197,000	1,518,103	1,556,056	1,594,957	1,634,831	1,670,797	1,707,555	1,745,121	1,784,386	1,824,535	1,865,587	1,912,227
11.03043.1412 Purchase Minor Tools & Equipment	3,051	3,051	3,103	3,159	3,216	3,277	3,339	3,406	3,474	3,561	3,650	3,741
11.03043.4005 Equipment Maintenance	3,051	3,051	3,103	3,159	3,216	3,277	3,339	3,406	3,474	3,561	3,650	3,741
11.03053.3442 Operations - Supply Store & Depot	155,845	155,845	158,494	161,347	164,251	167,372	170,552	173,963	177,442	181,878	186,425	191,086
11.00304.0816 Stores Oncost revenue	(112,750)	(112,750)	(114,667)	(116,731)	(118,832)	(121,090)	(123,391)	(125,859)	(128,376)	(131,585)	(134,875)	(138,247)
11.03461.1108 Staff Subsidies	4,686	4,686	4,780	4,880	4,982	5,092	5,204	5,321	5,441	5,566	5,694	5,825
11.03461.1210 Salaries and wages including on-costs - Community Services	230,000	300,000	307,500	315,188	323,068	330,175	337,439	344,863	352,622	360,556	368,669	377,886
11.03461.1807 Car and Bus Running Expenses	55,935	55,935	56,886	57,910	58,952	60,072	61,213	62,437	63,686	65,278	66,910	68,583
11.03546.1522 Wages -Walgett Vacation Care	22,160	14,160	14,401	14,660	14,924	15,208	15,497	15,807	16,123	16,526	16,939	17,362
11.03546.1531 Wages -Lightning Ridge Vacation Care	20,539	28,539	29,024	29,546	30,078	30,649	31,231	31,856	32,493	33,305	34,138	34,991
11.03546.1532 Wages -Collarenebri Vacation Care	17,793	24,793	25,214	25,668	26,130	26,626	27,132	27,675	28,229	28,935	29,658	30,399
11.03546.1540 Wages -Grawin Vacation Care	12,012	8,512	8,657	8,813	8,972	9,142	9,316	9,502	9,692	9,934	10,182	10,437
11.03554.1522 Wages -Walgett Youth Centres	73,112	73,112	74,355	75,693	77,055	78,519	80,011	81,611	83,243	85,324	87,457	89,643
11.03554.1531 Wages -Lightning Ridge Youth Centres	73,112	73,112	74,355	75,693	77,055	78,519	80,011	81,611	83,243	85,324	87,457	89,643
11.03554.1532 Wages -Collarenebri Youth Centres	57,445	62,445	63,507	64,650	65,814	67,064	68,338	69,705	71,099	72,876	74,698	76,565
11.03805.1807 Car Running Costs	27,968	32,968	33,528	34,132	34,746	35,406	36,079	36,801	37,537	38,475	39,437	40,423
11.03805.2097 General Legal Expenses	10,170	32,170	32,717	33,306	33,906	34,550	35,206	35,910	36,628	37,544	38,483	39,445
11.03402.4003 Depots - Collarenebri & Lightning Ridge	2,034	2,034	2,069	2,106	2,144	2,185	2,227	2,272	2,317	2,375	2,434	2,495
11.03805.1288 Office and Telephone and Sundry Expenses	238,995	238,995	243,058	247,433	251,887	256,673	261,550	266,781	272,117	278,920	285,893	293,040
11.03816.1366 Additional Support - Finance	-	-	20,000	20,360	21,000	21,399	22,000	22,440	23,000	23,575	24,164	24,768
Total Expenditure	2,198,310	2,619,681	2,727,925	2,788,736	2,856,243	2,914,878	2,974,953	3,041,957	3,106,445	3,176,628	3,253,444	3,332,517
FESL												
11.03835.8020 FESL Expenditure	-	50,000	50,850	51,765	52,697	53,698	54,718	55,812	56,928	58,351	59,810	61,305
11.03835.8040 FESL Software configuration and testing	-	5,000	5,085	5,177	5,270	5,370	5,472	5,581	5,693	5,835	5,981	6,131
Total Expenditure	-	55,000	55,935	56,942	57,967	59,068	60,190	61,393	62,621	64,186	65,791	67,436
Collarenebri Agency												
11.03869.1210 Salaries and Wages and on costs	137,127	152,127	155,930	159,828	163,824	167,428	171,111	174,875	178,810	182,833	186,947	191,621
11.03869.1266 Post office Cost of Sales Stamps and other merchandise	8,645	8,645	8,792	8,950	9,111	9,284	9,460	9,649	9,842	10,088	10,340	10,599
11.03869.1409 Countrylink Expenses	3,051	3,051	3,103	3,159	3,216	3,277	3,339	3,406	3,474	3,561	3,650	3,741
11.03869.1493 Agency Running costs	2,034	2,034	2,069	2,106	2,144	2,185	2,227	2,272	2,317	2,375	2,434	2,495
Total Expenditure	150,856	165,857	169,894	174,043	178,295	182,174	186,137	190,202	194,443	198,857	203,371	208,456
Finance												
11.03816.1040 Bank Fees	15,255	17,755	18,057	18,382	18,713	19,069	19,431	19,820	20,216	20,721	21,239	21,770
11.03816.1513 Audit Fees (Auditing Services)	43,070	53,070	75,170	77,353	79,539	81,050	82,590	84,242	85,927	88,075	90,277	92,534
11.03816.1514 Internal Audit services	30,510	30,510	31,029	31,588	32,157	32,768	33,391	34,059	34,740	35,609	36,499	37,411
11.03816.2237 Finance - Subscriptions, Journals and Publications	-	1,750	1,780	1,812	1,845	1,880	1,916	1,954	1,993	2,043	2,094	2,146
11.03820.2326 Interest on loans	150	-	-	-	-	-	-	-	-	-	-	-
11.03805.5052 ATO General Interest Charge	-	1,251	-	-	-	-	-	-	-	-	-	-
11.03805.1264 Receipts Rounding Account	509	509	518	527	536	546	556	567	578	592	607	622
Total Expenditure	89,493	104,845	126,554	129,662	132,790	135,313	137,884	140,642	143,454	147,040	150,716	154,483
Insurance/Risk Management												
11.03666.3216 Premium - Fidelity Guarantee	7,042	6,924	7,042	7,169	7,298	7,437	7,578	7,730	7,885	8,082	8,284	8,491
11.03666.3219 Premium - Cir & Officer Liability	24,882	24,907	25,330	25,786	26,250	26,749	27,257	27,802	28,358	29,067	29,794	30,539

G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Corporate Services												
11.03666.3222 Premium - Public Liability	198,648	200,433	203,840	207,509	211,244	215,258	219,348	223,735	228,210	233,915	239,763	245,757
11.03666.3228 Premium - Marine Cargo	1,454	1,430	1,454	1,480	1,507	1,536	1,565	1,596	1,628	1,669	1,711	1,754
11.03666.3230 Premium - Property	168,578	158,375	161,067	163,966	166,917	170,088	173,320	176,786	180,322	184,830	189,451	194,187
11.03666.2180 Public Liability Claims	13,221	13,221	13,446	13,688	13,934	14,199	14,469	14,758	15,053	15,429	15,815	16,210
11.03666.2181 Asbestos Mgt Insurance Incentive	25,000	27,000	23,820	24,475	25,148	25,902	26,679	27,546	28,441	29,436	30,466	31,532
11.03666.3204 Minor Insurance Claims	-	2,000	2,034	2,071	2,108	2,148	2,189	2,233	2,278	2,335	2,393	2,453
11.03666.3213 Premium - Personal accident	3,043	2,992	3,043	3,098	3,154	3,214	3,275	3,341	3,408	3,493	3,580	3,670
11.03666.3234 Premium - Liability Effluent Re-use	53,329	52,438	53,329	54,289	55,266	56,316	57,386	58,534	59,705	61,198	62,728	64,296
11.03666.3237 Premium - Other	4,678	4,600	4,678	4,762	4,848	4,940	5,034	5,135	5,238	5,369	5,503	5,641
11.03666.3974 Risk Management Footpaths DIAP	-	-	20,000	20,360	20,726	21,120	21,521	21,951	22,390	22,950	23,524	24,112
11.03451.1969 OH&S Support and Asset Maintenance	4,577	4,577	4,655	4,739	4,824	4,916	5,009	5,109	5,211	5,341	5,475	5,612
Total Expenditure	499,875	494,320	519,083	528,653	538,400	548,907	559,621	571,147	582,916	597,773	613,012	628,642
Libraries												
11.03808.0920 Revitalise Libraries grant expense	1,428	1,404	1,428	1,454	1,480	1,508	1,537	1,568	1,599	1,639	1,680	1,722
11.03808.1158 Youth Homework/Engagement Program	2,949	2,949	2,999	3,053	3,108	3,167	3,227	3,292	3,358	3,442	3,528	3,616
11.03808.1210 Salaries Wages and on costs	192,000	192,000	196,800	201,720	206,763	211,312	215,961	220,712	225,678	230,756	235,948	241,847
11.03808.1448 Library contingent expense	5,085	5,085	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235
11.03808.1482 Walgett	12,204	12,204	12,411	12,634	12,861	13,105	13,354	13,621	13,893	14,240	14,596	14,961
11.03808.1483 Lightning Ridge	10,170	10,170	10,343	10,529	10,719	10,923	11,131	11,354	11,581	11,871	12,168	12,472
11.03808.1484 Library Priority Programs	18,000	18,000	18,000	18,000	18,000	17,658	17,658	17,658	17,658	17,658	17,658	17,658
11.03808.1532 Book Deposit Station Collarenebri Rowena Burren Carinda	5,594	5,594	5,689	5,791	5,895	6,007	6,121	6,243	6,368	6,527	6,690	6,857
11.03808.4950 Contribution to Regional Library	142,929	143,556	145,996	148,624	151,299	154,174	157,103	160,245	163,450	167,536	171,724	176,017
Total Expenditure	390,359	390,962	398,837	407,069	415,484	423,315	431,657	440,369	449,375	459,604	470,075	481,385
Community Services Other												
11.03561.1365 Community Services - contingent programs	6,417	2,997	3,048	3,103	3,159	3,219	3,280	3,346	3,413	3,498	3,585	3,675
11.03561.1445 Healthy Living Communities expense	21,804	24,959	22,175	22,574	22,980	23,417	23,862	24,339	24,826	25,447	26,083	26,735
11.03561.1475 Community Development Action	-	120	122	124	126	128	130	133	136	139	142	146
11.03561.1477 Migrant Programs	3,153	3,153	-	-	-	-	-	-	-	-	-	-
11.03561.1478 Harmony Day	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
11.03561.1479 Aboriginal programs	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.03561.1480 Community Projects	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.03561.1510 Traction Thru Transport	20,340	20,340	20,686	21,058	21,437	21,844	22,259	22,704	23,158	23,737	24,330	24,938
11.03561.1511 Local Government Week	-	-	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
11.03561.1586 Community safety plan	150,000	150,000	-	-	-	-	-	-	-	-	-	-
11.03563.1446 Chick pea book costs	203	203	203	203	203	203	203	203	203	203	203	203
11.03563.1486 Waste to Art Program	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
11.03563.1487 Arts Development	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500	2,500
11.03563.1488 Touring performer Programs	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.03563.1489 International Women's Day	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
11.03563.1490 Arts & Cultural Events	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.03563.1491 Regional Arts Development -Outback Art	9,153	9,153	9,309	9,477	9,648	9,831	10,018	10,218	10,422	10,683	10,950	11,224
11.03563.1492 Walgett Bulldust to Bitumen Festival	20,546	18,016	20,895	21,271	21,654	22,065	22,484	22,934	23,393	23,978	24,577	25,191
11.03563.1498 Art Across the Ages	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
11.01461.1283 Seniors Week	-	633	644	656	668	681	694	708	722	740	759	778
11.03545.2708 CDAT - Walgett and Lightning Ridge	11,874	30,645	12,076	12,293	12,514	12,752	12,994	13,254	13,519	13,857	14,203	14,558
Total Expenditure	73,714	73,569	69,031	69,859	70,702	71,608	72,531	73,522	74,533	75,821	77,140	78,494
Community Services Youth												
11.03550.1235 Youth Programs and Youth Strategy	6,310	6,310	6,417	6,533	6,651	6,777	6,906	7,044	7,185	7,365	7,549	7,738

G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Corporate Services												
11.03550.1238 Youth Council	-	-	500	500	500	600	600	600	700	700	700	800
11.03550.1470 Childrens Week	2,481	2,481	2,523	2,568	2,614	2,664	2,715	2,769	2,824	2,895	2,967	3,041
11.03550.1471 Youth Centres Resources	2,045	2,045	2,080	2,117	2,155	2,196	2,238	2,283	2,329	2,387	2,447	2,508
11.03550.1472 Youth Leadership Development	8,136	9,816	8,274	8,423	8,575	8,738	8,904	9,082	9,264	9,496	9,733	9,976
11.03550.1473 Youth Week Activities	5,085	5,085	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235
11.03550.1950 Working Expenses	5,085	7,433	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235
Total Expenditure	29,143	33,170	30,136	30,669	31,213	31,897	32,493	33,130	33,882	34,713	35,562	36,533
Tourism												
11.03763.1210 Salaries and Wages and on costs - Tourism	90,000	101,000	103,525	106,113	108,766	111,159	113,604	116,103	118,715	121,386	124,117	127,220
11.03763.1497 Tourism and Internet Operations	5,000	5,000	5,085	5,177	5,177	5,177	5,177	5,177	5,177	5,177	5,177	5,306
11.03763.2250 Marketing & Promotion	20,000	18,000	20,340	20,706	20,706	20,706	20,706	20,706	20,706	20,706	20,706	21,224
11.03763.3851 Advertising & Publicity	5,085	7,085	7,205	7,335	7,467	7,609	7,754	7,909	8,067	8,269	8,476	8,688
11.03763.3858 Shire Signage	10,000	10,000	10,170	10,353	10,353	10,353	10,353	10,353	10,353	10,353	10,353	10,612
11.03763.3860 Souvenirs	5,085	8,085	8,222	8,370	8,521	8,683	8,848	9,025	9,206	9,436	9,672	9,914
11.03763.3890 Tourism Industry Memberships	3,600	3,600	3,661	3,727	3,727	3,727	3,727	3,727	3,727	3,727	3,727	3,820
11.03764.1210 LR Tourism Wages	-	112,000	114,800	117,670	120,612	123,265	125,977	128,748	131,645	134,607	137,636	141,077
11.03764.1220 LR Tourism Replacement Staff	-	11,000	11,275	11,557	11,846	12,107	12,373	12,645	12,930	13,221	13,518	13,856
11.03764.1261 Travelling & Accommodation	-	3,529	3,600	3,676	3,753	3,836	3,920	4,008	4,098	4,192	4,288	4,387
11.03764.1267 Meeting Expenses	-	500	509	518	527	537	547	558	569	583	598	613
11.03764.1273 LR Tourism Office Equipmment Operation & Maintenance	-	2,800	2,848	2,899	2,951	3,007	3,064	3,125	3,188	3,268	3,350	3,434
11.03764.1288 LR Tourism Office Expenses	-	5,000	5,085	5,177	5,270	5,370	5,472	5,581	5,693	5,835	5,981	6,131
11.03764.2237 Subscriptions - Journals & Publications	-	1,000	1,017	1,035	1,054	1,074	1,094	1,116	1,138	1,166	1,195	1,225
11.03764.2250 LR Tourism - Marketing & Promotion	-	3,500	3,560	3,624	3,689	3,759	3,830	3,907	3,985	4,085	4,187	4,292
11.03764.3854 Trade Shows	-	1,500	1,526	1,553	1,581	1,611	1,642	1,675	1,709	1,752	1,796	1,841
11.03764.2326 LR Tourism Inteeest paid - Loans	-	-	-	19,450	17,261	14,970	12,577	10,072	7,453	4,715	1,851	-
11.03764.3860 LR Tourism Souvenirs and Retail	-	70,000	71,190	72,471	73,775	75,177	76,605	78,137	79,700	81,693	83,735	85,828
11.03764.3872 LR VIC Operations	-	10,000	10,170	10,353	10,539	10,739	10,943	11,162	11,385	11,670	11,962	12,261
Total Expenditure	138,770	363,599	373,618	401,411	407,036	412,127	417,270	422,572	428,059	434,171	440,363	449,468
Housing												
11.03402.2041 Depreciation	380,717	382,763	382,763	382,763	382,763	382,763	382,763	382,763	382,763	382,763	382,763	382,763
11.03402.3991 Council Chambers	13,730	13,730	13,963	14,214	14,470	14,745	15,025	15,326	15,633	16,024	16,425	16,836
11.03402.3992 Offices	137,295	134,195	136,476	138,933	141,434	144,121	146,859	149,796	152,792	156,612	160,527	164,540
11.03402.3993 Dwellings	101,700	86,700	88,174	89,761	91,377	93,113	94,882	96,780	98,716	101,184	103,714	106,307
11.03402.3994 Halls and Community Facilities	62,037	62,037	63,092	64,228	65,384	66,626	67,892	69,250	70,635	72,401	74,211	76,066
11.03402.3995 Libraries	35,595	50,595	59,455	52,381	53,324	54,337	55,369	56,476	57,606	59,046	60,522	62,035
11.03402.3998 Recreational and Cultural Buildings	91,530	91,530	93,086	94,762	96,468	98,301	100,169	102,172	104,215	106,820	109,491	112,228
11.03402.4000 Rates on Council Properties	226,919	46,719	47,513	48,368	49,239	50,175	51,128	52,151	53,194	54,524	55,887	57,284
11.03402.4001 Property Maintenance	22,374	27,374	27,839	28,340	28,850	29,398	29,957	30,556	31,167	31,946	32,745	33,564
11.03402.4002 Housing Loan Interest Expense	11,076	16,989	15,188	13,430	11,303	9,333	7,216	5,027	2,724	345	-	-
Total Expenditure	1,082,973	912,632	927,549	927,180	934,612	942,912	951,260	960,297	969,445	981,665	996,285	1,011,623
Information Technology												
11.03823.1215 IT Training	-	-	7,500	7,658	7,819	7,991	8,167	8,351	8,539	8,735	8,936	9,142
11.03823.1279 Computer Consumables	8,136	8,136	8,274	8,423	8,575	8,738	8,904	9,082	9,264	9,496	9,733	9,976
11.03823.1971 Licensing	122,040	265,159	167,967	170,990	174,068	177,375	180,745	184,360	188,047	192,748	197,567	202,506
11.03823.2041 Depreciation	19,450	44,715	19,450	19,450	19,450	19,450	19,450	19,450	19,450	19,450	19,450	19,450
11.03823.2237 Subscriptions - Journals & Publications	3,051	3,051	3,103	3,159	3,216	3,277	3,339	3,406	3,474	3,561	3,650	3,741
11.03823.2329 Lease Payments	25,425	25,425	25,857	26,322	26,796	27,305	27,824	28,380	28,948	29,672	30,414	31,174
11.03823.2333 Managed Service	68,139	68,139	69,297	70,544	71,814	73,178	74,568	76,059	77,580	79,520	81,508	83,546

G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
Corporate Services												
11.03823.3824 Council Server Rental	6,102	12,102	12,308	12,530	12,756	12,998	13,245	13,510	13,780	14,125	14,478	14,840
11.03823.3825 Website upgrade	-	-	10,000	2,545	2,591	2,640	2,690	2,744	2,799	2,869	2,941	3,015
11.03823.3830 Customer Request System Investigation	5,000	-	-	-	-	-	-	-	-	-	-	-
11.03823.4975 IT support General	10,170	10,170	10,343	10,529	10,719	10,923	11,131	11,354	11,581	11,871	22,168	12,472
11.03805.2133 Authority upgrade	10,170	40,170	40,853	41,588	42,337	43,141	43,961	44,840	45,737	46,880	48,052	49,253
11.03853.1276 Records Disposal and Control	2,034	2,034	2,069	2,106	2,144	2,185	2,227	2,272	2,317	2,375	2,434	2,495
Total Expenditure	279,717	479,101	377,021	375,844	382,285	389,201	396,251	403,808	411,516	421,302	441,331	441,610
Rates and Water Billing												
11.03836.1262 Ratepayer Information Resources	-	1,500	1,526	1,553	1,581	1,611	1,642	1,675	1,709	1,752	1,796	1,841
11.03836.1366 Consultancy Fees	2,034	2,034	2,069	2,106	2,144	2,185	2,227	2,272	2,317	2,375	2,434	2,495
11.03836.1367 Legal Fees- rates collection	79,326	129,326	131,525	133,892	136,302	138,892	141,531	144,362	147,249	150,930	154,703	158,571
11.03836.1368 Rate Collection / Recovery Cost	10,170	11,670	11,868	12,082	12,299	12,533	12,771	13,026	13,287	13,619	13,959	14,308
11.03836.2037 Rates - Discount Expenses	53,494	53,384	-	-	-	-	-	-	-	-	-	-
11.03836.2038 Rates - Write Off	5,425	5,425	5,517	5,616	5,717	5,826	5,937	6,056	6,177	6,331	6,489	6,651
11.03836.2039 Interest Write Off	4,068	4,068	4,137	4,211	4,287	4,368	4,451	4,540	4,631	4,747	4,866	4,988
11.03836.2040 Legal Fees Write Off	4,068	4,068	4,137	4,211	4,287	4,368	4,451	4,540	4,631	4,747	4,866	4,988
11.03836.2201 Bad Debts written off (debtors)	3,051	3,051	3,103	3,159	3,216	3,277	3,339	3,406	3,474	3,561	3,650	3,741
11.03836.2210 Valuation Fee	39,189	39,150	39,816	40,533	41,263	42,047	42,846	43,703	44,577	45,691	46,833	48,004
11.03836.2211 Rate Collection-Fees Australia Post	8,441	9,441	9,601	9,774	9,950	10,139	10,332	10,539	10,750	11,019	11,294	11,576
11.03836.2212 Rates Debtor Movement	-	15,471	-	-	-	-	-	-	-	-	-	-
Total Expenditure	209,266	278,588	213,299	217,137	221,046	225,246	229,527	234,119	238,802	244,772	250,890	257,163
Total Operating Expenditure	2,411,543	2,766,118	2,458,561	2,499,115	2,533,216	2,568,102	2,603,761	2,641,636	2,680,499	2,728,298	2,789,292	2,835,353
Net Operating Surplus/(Deficit)	(4,471,773)	(4,583,177)	(4,354,862)	(4,443,578)	(4,531,411)	(4,607,848)	(4,684,294)	(4,751,313)	(4,815,490)	(4,891,953)	(4,986,605)	(5,066,048)
Capital Income												
Corporate												
11.00348.0574 Grants - Public Halls	(10,000)	(10,000)	(350,000)	-	-	-	-	-	-	-	-	-
11.00348.0707 Grant - Lightning Ridge Racecourse upgrade	-	-	(50,000)	-	-	-	-	-	-	-	-	-
11.00348.1619 Walgett Showground Grant Income	(250,000)	(250,000)	-	-	-	-	-	-	-	-	-	-
11.00461.0436 Grant - Community Safety	-	(137,324)	-	-	-	-	-	-	-	-	-	-
11.00507.0324 Grant - Community CCTV Installations	(150,000)	(150,000)	-	-	-	-	-	-	-	-	-	-
11.00550.0407 Grant - Youth Centre Upgrade/Renewal	-	-	-	-	-	(300,000)	-	-	-	-	-	-
11.00761.0322 Loan Income - LR Tourism	-	-	(450,000)	-	-	-	-	-	-	-	-	-
11.00761.0422 Grant Income - LR Tourism	-	-	(1,200,000)	(1,200,000)	-	-	-	-	-	-	-	-
11.00814.0695 Sale of Dwellings / Properties	-	-	(300,000)	-	-	-	-	-	-	-	-	-
11.00763.0422 Grant - Tourism	-	-	-	(450,000)	-	-	-	-	-	-	-	-
Total Income	(410,000)	(547,324)	(2,350,000)	(1,650,000)	-	(300,000)	-	-	-	-	-	-
Capital Expenditure												
Corporate												
11.03056.0001 Community CCTV installation program	150,000	150,000	-	-	-	-	-	-	-	-	-	-
11.03056.1572 Amenities - Capital Work in Progress	-	40,000	-	-	-	-	-	-	-	-	-	-
11.03056.1633 Youth Centres Upgrades/Renewals	-	-	-	-	50,000	300,000	25,000	-	-	-	-	50,000
11.03056.4063 Community CCTV installation programs	-	137,324	-	-	-	-	-	-	-	-	-	-
11.03056.4081 Recreation and Culture Capital Upgrades/Renewals	5,000	5,000	88,000	-	135,000	150,000	90,000	190,000	-	50,000	-	50,000
11.03402.2325 Loan Principal Repayments - Housing	44,940	41,247	42,943	44,709	46,433	48,460	50,509	52,526	54,672	56,931	44,220	15,043

Corporate Services	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
G/L Account Number & Description	2016/17											
11.03403.1278 77 Fox St Capital Works Expenditure	100,000	100,000	45,000	-	-	50,000	-	-	-	-	-	100,000
11.03403.3801 Admin building air conditioner upgrade	-	104,276	-	-	-	-	-	-	-	-	-	-
11.03403.4017 Housing Capital Projects	75,000	104,080	37,000	841,000	35,000	30,000	39,000	20,000	5,000	5,000	30,000	20,000
11.03403.4035 Land Acquisition	-	64,879	-	-	-	-	-	-	-	-	-	-
11.03403.4085 Spider Brown Oval - Catering Equipment	-	25,000	-	-	-	-	-	-	-	-	-	-
11.03480.2740 Aerodrome Terminals - Capital Renewals/Upgrades	-	-	-	-	-	-	-	-	-	-	-	20,000
11.03480.2762 Public Halls - Capital Upgrades	40,000	15,000	380,000	80,000	33,000	10,000	-	-	-	-	20,000	-
11.03480.2815 Walgett Library Mobility Access Ramp	-	69,943	-	-	-	-	-	-	-	-	-	-
11.03765.2902 Capital WIP - Walgett Tourism	-	-	50,000	-	-	-	-	-	-	-	-	-
11.03767.2902 Capital WIP - Lightning Ridge Tourism	-	-	1,540,000	1,310,000	-	-	-	-	-	-	-	-
11.03820.2325 Loan Principal Repayments - Showground	2,000	2,000	-	-	-	-	-	-	-	-	-	-
11.03823.2336 Computer Equipment Replacement	21,000	49,423	21,357	23,577	32,551	23,524	24,497	25,467	28,435	37,397	28,356	29,065
11.03823.3827 Office Furniture & Equipment Replacement	15,000	15,000	39,342	15,655	15,972	16,305	16,643	28,498	17,358	17,789	18,229	18,685
11.03823.3831 Office CCTV installation	5,000	5,000	-	-	-	-	-	-	-	-	-	-
11.03765.2325 LR Toursim Loan principal repayment	-	-	-	47,843	50,033	52,323	54,718	57,221	59,840	62,579	65,443	-
11.03765.2902 Caoital WIP -Walgett Tourism	-	-	-	450,000	-	-	-	-	-	-	-	-
11.03056.1504 Capital WIP - Spider Brown Oval Grant	-	45,000	670,000	-	-	-	-	-	-	-	-	-
Total Expenditure	457,940	973,172	2,913,642	2,812,784	397,989	680,612	300,367	373,712	165,305	229,696	206,248	302,793
Net Capital Surplus/(Deficit)	(47,940)	(425,848)	(563,642)	(1,162,784)	(397,989)	(380,612)	(300,367)	(373,712)	(165,305)	(229,696)	(206,248)	(302,793)
Transfer from Reserves (Income)												
Corporate												
11.00019.9807 Transfer from Reserves - Carry Forwards Corporate Services	-	(104,276)	-	-	-	-	-	-	-	-	-	-
11.00305.9801 Revenue - Recreation and Community	-	(25,000)	-	-	-	-	-	-	-	-	-	-
11.00348.9801 Transfer from Reserves	-	(33,658)	(170,000)	-	-	-	-	-	-	-	-	-
11.00461.9801 Transfer from Reserves - Community Services	-	(98,465)	-	-	-	-	-	-	-	-	-	-
11.00461.9808 Transfer from Reserves - Unspent Grants Community Services	-	(36,403)	-	-	-	-	-	-	-	-	-	-
11.00550.9808 Transfer from Reserves - Unspent Grants	-	(2,348)	-	-	-	-	-	-	-	-	-	-
11.00761.9801 Transfer from Reserves - Tourism	-	-	(50,000)	-	-	-	-	-	-	-	-	-
11.00761.9909 Transfer from Reserves - Unspent Loans Tourism	-	-	-	(110,000)	-	-	-	-	-	-	-	-
11.00805.9801 Manager Corp Services- Transfer From Reserves	-	(76,533)	-	-	-	-	-	-	-	-	-	-
11.00808.9808 Transfer from Reserves - Unspent Grants Revitalise Libraries	-	(71,347)	-	-	-	-	-	-	-	-	-	-
11.00814.9801 Transfer from Reserves - Housing and Amenities	-	-	-	(760,000)	-	-	-	-	-	-	-	-
Total Transfer from Reserves (Income) - Corporate	-	(448,030)	(220,000)	(870,000)	-							
Transfer to Reserves (Expenditure)												
11.03403.9919 Transfer to Reserves - Housing and Amenities	-	-	300,000	-	-	-	-	-	-	-	-	-
11.03764.9919 Transfer to Reserves - Unspent Loans Tourism	-	-	110,000	-	-	-	-	-	-	-	-	-
Net Reseve Surplus/(Deficit)	-	448,030	(190,000)	870,000	-							
Net Reseve Surplus/(Deficit)	-	448,030	(190,000)	870,000	-							
Net Surplus/(Deficit)	(4,519,713)	(4,560,995)	(5,108,504)	(4,736,362)	(4,929,400)	(4,988,460)	(4,984,661)	(5,125,025)	(4,980,795)	(5,121,649)	(5,192,853)	(5,368,841)

Planning G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original 2016/17	Revised										
Transfer from Reserves (Income)												
Planning												
11.00434.9808 Environmental Health: Transfer from Reserves - Unspent Grants	-	(18,182)	-	-	-	-	-	-	-	-	-	-
11.00422.9801 Transfer from Reserves	-	-	-	-	(247,500)	-	-	-	-	-	-	-
Total Transfer from Reserves (Income) - Planning	-	(18,182)	-	-	(247,500)	-						
Transfer to Reserves (Expenditure)												
Planning												
11.03434.9919 Transfer to Health/Demolition Reserve	-	-	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
11.03442.9919 Transfer to Reserves - Animal Impound	87,500	87,500	87,500	87,500	-	-	-	-	-	-	-	-
Total Transfer to Reserves (Expenditure) - Planning	87,500	87,500	102,500	102,500	15,000							
Net Reseve Surplus/(Deficit)	(87,500)	(69,318)	(102,500)	(102,500)	232,500	(15,000)						
Net Surplus/(Deficit)	(1,203,288)	(1,468,079)	(1,506,477)	(1,500,563)	(1,556,346)	(1,482,685)	(1,515,700)	(1,548,361)	(1,580,132)	(1,615,508)	(1,651,669)	(1,691,263)

Engineering & Technical Services G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Income												
Engineering - Economic Affairs												
11.00161.0551 Private Works Income	(10,250)	(10,250)	(10,506)	(10,795)	(11,092)	(11,425)	(11,768)	(12,150)	(12,545)	(12,984)	(13,438)	(13,908)
11.00161.0662 Saleyards revenue	(2,563)	(2,563)	(2,627)	(2,699)	(2,773)	(2,856)	(2,942)	(3,038)	(3,137)	(3,247)	(3,361)	(3,479)
11.00201.0919 Sundry Income	(5,125)	(5,125)	(5,253)	(5,397)	(5,545)	(5,711)	(5,882)	(6,073)	(6,270)	(6,489)	(6,716)	(6,951)
11.00275.0551 Private Works Income - Rural	(30,000)	(150,000)	(30,750)	(31,596)	(32,465)	(33,439)	(34,442)	(35,561)	(36,717)	(38,002)	(39,332)	(40,709)
Total Income	(47,937)	(167,938)	(49,136)	(50,487)	(51,875)	(53,431)	(55,034)	(56,822)	(58,669)	(60,722)	(62,847)	(65,047)
Engineering - Bores												
11.00508.0710 Grant Income - Restart Program	-	(946,000)	-	-	-	-	-	-	-	-	-	-
Total Income	-	(946,000)	-									
Cemeteries												
11.00503.0566 Burial and Internment Fees	(30,750)	(45,750)	(46,894)	(48,184)	(49,509)	(50,994)	(52,524)	(54,231)	(55,994)	(57,954)	(59,982)	(62,081)
11.00503.0802 Cemetery Plaques	(8,815)	(8,815)	(9,035)	(9,283)	(9,538)	(9,824)	(10,119)	(10,448)	(10,788)	(11,166)	(11,557)	(11,961)
11.00532.0919 Bush Fire Equipment - Sundry Income	-	(8,424)	-	-	-	-	-	-	-	-	-	-
Total Income	(39,565)	(62,989)	(55,929)	(57,467)	(59,047)	(60,818)	(62,643)	(64,679)	(66,782)	(69,120)	(71,539)	(74,042)
Emergency Services												
11.00565.0471 Reimbursable income from SES	(20,500)	(20,500)	(21,013)	(21,591)	(22,185)	(22,851)	(23,537)	(24,302)	(25,092)	(25,970)	(26,879)	(27,820)
11.00565.0490 Reimbursable Income from RFS Zone	(30,750)	(30,750)	(31,519)	(32,386)	(33,277)	(34,275)	(35,303)	(36,450)	(37,635)	(38,952)	(40,315)	(41,726)
11.00565.0506 RFS Claimable Fire Hazard Reduction	(30,750)	(20,500)	(21,013)	(21,591)	(22,185)	(22,851)	(23,537)	(24,302)	(25,092)	(25,970)	(26,879)	(27,820)
Total Income	(82,000)	(71,750)	(73,545)	(75,568)	(77,647)	(79,977)	(82,377)	(85,054)	(87,819)	(90,892)	(94,073)	(97,366)
Engineering - Recreation												
11.00305.0711 Grant - Pedestrian Access Management Plan	-	(18,800)	-	-	-	-	-	-	-	-	-	-
11.00305.0720 Burren Junction Pool Income	-	(9,000)	(9,225)	(9,479)	(9,740)	(10,032)	(10,333)	(10,669)	(11,016)	(11,402)	(11,801)	(12,214)
Total Income	-	(27,800)	(9,225)	(9,479)	(9,740)	(10,032)	(10,333)	(10,669)	(11,016)	(11,402)	(11,801)	(12,214)
Engineering - Transport Other												
11.00141.0922 Aerodromes - Walgett	(5,125)	(5,125)	(5,253)	(5,397)	(5,545)	(5,711)	(5,882)	(6,073)	(6,270)	(6,489)	(6,716)	(6,951)
11.00141.0926 Aerodromes - Burren Junction	(1,640)	(1,640)	(1,681)	(1,727)	(1,774)	(1,827)	(1,882)	(1,943)	(2,006)	(2,076)	(2,149)	(2,224)
11.00812.0801 Plant Fund - Leaseback Contributions	(35,875)	(55,875)	(36,772)	(37,783)	(38,822)	(39,987)	(41,187)	(42,526)	(43,908)	(45,445)	(47,036)	(48,682)
11.00812.0919 Plant Operations - Sundry Income	-	(9)	-	-	-	-	-	-	-	-	-	-
11.00812.0958 Diesel Fuel Rebate	(76,875)	(76,875)	(78,797)	(80,964)	(83,191)	(85,687)	(88,258)	(91,126)	(94,088)	(97,381)	(100,789)	(104,317)
11.00812.0951 Plant Hire Charges - internal transfer	(3,695,125)	(3,851,438)	(3,916,912)	(3,987,416)	(4,059,189)	(4,136,314)	(4,214,904)	(4,299,202)	(4,385,186)	(4,494,816)	(4,607,186)	(4,722,366)
Total Income	(3,814,640)	(3,990,962)	(4,039,415)	(4,113,287)	(4,188,521)	(4,269,526)	(4,352,113)	(4,440,870)	(4,531,458)	(4,646,207)	(4,763,876)	(4,884,540)
Engineering - Roads												
11.00221.0301 Regional Roads Block Grant	(2,099,000)	(2,099,000)	(2,139,000)	(2,181,000)	(2,224,000)	(2,269,921)	(2,334,458)	(2,385,624)	(2,437,636)	(2,498,952)	(2,548,000)	(2,548,000)
11.00221.0305 Contribution RMS - Street Lighting	-	(30,000)	(30,750)	(31,596)	(32,465)	(33,439)	(34,442)	(35,561)	(36,717)	(38,002)	(39,332)	(40,709)
11.00221.0306 Regional Roads Block Grant -Supplementary	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(145,000)	(150,000)	(150,000)	(150,000)
11.00221.0308 Regional Roads Block Grant Traffic Facilities	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)	(70,000)
11.00221.0323 School Zone Grant	-	(5,781)	-	-	-	-	-	-	-	-	-	-
11.00221.0341 Grant - Roads to Recovery	(2,871,063)	(2,008,882)	(1,740,480)	(870,240)	(990,875)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,000,000)	(1,297,500)	(1,297,500)
11.00221.0351 Regional Roads Flood Damage Restoration Grant	-	(199,227)	-	-	-	-	-	-	-	-	-	-
11.00221.0356 Local Roads Flood Damage Restoration Grant	-	(378,444)	-	-	-	-	-	-	-	-	-	-
11.00221.0357 Emergency Flood Grant	-	(500,000)	-	-	-	-	-	-	-	-	-	-
11.00221.0402 Financial Assistance Grant (FAG) - Roads	(1,832,297)	(1,833,128)	(1,928,000)	(1,926,000)	(1,962,000)	(2,000,000)	(2,038,000)	(2,078,000)	(2,120,000)	(2,173,000)	(2,228,000)	(2,228,000)
11.00221.0880 Grant - Drought Communities Program (Roads)	-	-	-	-	-	-	-	-	-	-	-	-
Total Income	(7,017,360)	(7,269,462)	(6,053,230)	(5,223,836)	(5,424,340)	(5,535,360)	(5,621,900)	(5,714,185)	(5,809,353)	(5,929,954)	(6,332,832)	(6,334,209)

Engineering & Technical Services G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Engineering - RMCC Contract												
11.00221.0311 RMCC -Routine Services	(1,100,000)	(1,100,000)	(1,127,500)	(1,158,506)	(1,190,365)	(1,226,076)	(1,262,858)	(1,303,901)	(1,346,278)	(1,393,398)	(1,442,167)	(1,492,643)
11.00221.0325 RMCC Ordered Works	(2,417,406)	(3,441,648)	(3,527,689)	(3,624,700)	(3,724,379)	(3,836,110)	(3,951,193)	(4,079,607)	(4,212,194)	(4,359,621)	(4,512,208)	(4,670,135)
Total Income	(3,517,406)	(4,541,648)	(4,655,189)	(4,783,206)	(4,914,744)	(5,062,186)	(5,214,051)	(5,383,508)	(5,558,472)	(5,753,019)	(5,954,375)	(6,162,778)
Total Income	(14,518,908)	(17,078,549)	(14,935,669)	(14,313,330)	(14,725,914)	(15,071,330)	(15,398,451)	(15,755,787)	(16,123,569)	(16,561,316)	(17,291,343)	(17,630,196)
Expenditure												
Technical Services - Admin												
11.01600.1108 Staff Dwelling Rent Subsidy	33,740	33,740	34,314	34,932	35,561	36,237	36,926	37,665	38,418	39,378	40,362	41,371
11.01600.1210 Salaries & Wages Distribution- Urban Administration	404,096	434,096	444,948	456,072	467,474	477,758	488,269	499,011	510,239	521,719	533,458	546,794
11.01600.1230 Meeting Expenses	6,102	12,102	12,308	12,530	12,756	12,998	13,245	13,510	13,780	14,125	14,478	14,840
11.01600.1807 Plant Running Expenses	56,952	56,952	57,920	58,963	60,024	61,164	62,326	63,573	64,844	66,465	68,127	69,830
11.01600.2237 Subscriptions - Journals/Publications	4,475	4,475	4,551	4,633	4,716	4,806	4,897	4,995	5,095	5,222	5,353	5,487
11.01600.2503 Specialist Software Licenses	509	509	518	527	536	546	556	567	578	592	607	622
11.01600.3056 Purchase Minor Tools & Equipment	1,017	1,017	1,034	1,053	1,072	1,092	1,113	1,135	1,158	1,187	1,217	1,247
11.01601.4003 Depots Operations	30,510	40,510	41,199	41,941	42,696	43,507	44,334	45,221	46,125	47,278	48,460	49,672
11.02201.1058 Engineering software renewal/licence	25,425	21,345	21,708	22,099	22,497	22,924	23,360	23,827	24,304	24,912	25,535	26,173
11.02201.1107 Telephone/Electricity Subsidy	509	509	518	527	536	546	556	567	578	592	607	622
11.02201.1210 Salaries & Wages Distribution-Rural Administration	432,320	432,320	443,128	454,206	465,561	475,803	486,271	496,969	508,151	519,584	531,275	544,557
11.02201.1230 Supervisors' Meetings	-	500	-	-	-	-	-	-	-	-	-	-
11.02201.1267 Meeting Expenses	9,153	14,153	14,394	14,653	14,917	15,200	15,489	15,799	16,115	16,518	16,931	17,354
11.02201.1501 Consultancy Fees	-	1,120	1,139	1,160	1,181	1,203	1,226	1,251	1,276	1,308	1,341	1,375
11.02201.1807 Plant Running Expenses	110,853	110,853	112,738	114,767	116,833	119,053	121,315	123,741	126,216	129,371	132,605	135,920
11.02201.2237 Subscriptions - Journals/Publications	8,136	8,136	8,274	8,423	8,575	8,738	8,904	9,082	9,264	9,496	9,733	9,976
11.02201.3056 Purchase Minor Tools & Equipment	5,085	5,085	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235
Total Expenditure	1,128,881	1,177,422	1,203,862	1,231,750	1,260,294	1,287,036	1,314,352	1,342,589	1,371,931	1,403,682	1,436,172	1,472,075
Recreation & Culture												
11.03052.3938 Walgett sporting ovals expenditure	81,360	101,360	103,083	104,938	106,827	108,857	110,925	113,144	115,407	118,292	121,249	124,280
11.03052.3939 Lightning Ridge sporting ovals	81,360	61,360	62,403	63,526	64,669	65,898	67,150	68,493	69,863	71,610	73,400	75,235
11.03052.3959 Collarenebri Swimming Pool - contract	147,492	147,492	149,999	152,699	155,448	158,402	161,412	164,640	167,933	172,131	176,434	180,845
11.03052.3960 Walgett Swimming Pool - contract	164,123	164,123	166,913	169,917	172,976	176,263	179,612	183,204	186,868	191,540	196,329	201,237
11.03052.3965 Burren Junction Swimming Pool	45,000	30,000	30,510	31,059	31,618	32,219	32,831	33,488	34,158	35,012	35,887	36,784
11.03052.3976 Parks & Reserves	254,250	264,250	268,742	273,579	278,503	283,795	289,187	294,971	300,870	308,392	316,102	324,005
11.03052.3978 Sporting Fields	177,975	174,675	186,643	190,003	193,423	197,098	200,843	204,860	208,957	214,181	219,536	225,024
11.03052.3980 Swimming Pools & Bore Baths Grounds	-	15,200	15,458	15,736	16,019	16,323	16,633	16,966	17,305	17,738	18,181	18,636
11.03052.3987 Swimming pool - Walgett	71,190	96,190	97,825	99,586	101,379	103,305	105,268	107,373	109,520	112,258	115,064	117,941
11.03052.3988 Swimming Pool - Carinda	45,765	20,765	21,118	21,498	21,885	22,301	22,725	23,180	23,644	24,235	24,841	25,462
11.03052.3989 Swimming Pool - Collarenebri	55,935	45,805	46,584	47,423	48,277	49,194	50,129	51,132	52,155	53,459	54,795	56,165
11.03052.4037 Bore Baths -Walgett	10,170	10,170	10,343	10,529	10,719	10,923	11,131	11,354	11,581	11,871	12,168	12,472
11.03052.4038 Bore Baths-Lightning Ridge	87,462	87,462	88,949	90,550	92,180	93,931	95,716	97,630	99,583	102,073	104,625	107,241
11.03052.4039 Bore Baths -Burren Junction	76,275	95,775	97,403	99,156	100,941	102,859	104,813	106,909	109,047	111,773	114,567	117,431
Total Expenditure	1,298,358	1,314,627	1,345,973	1,370,199	1,394,864	1,421,368	1,448,375	1,477,344	1,506,891	1,544,565	1,583,178	1,622,758
Transport and Communication												
11.01420.1659 Tree removal program	25,425	25,425	25,857	26,322	26,796	27,305	27,824	28,380	28,948	29,672	30,414	31,174
11.01420.2326 Interest Paid - Loans	37,962	32,459	26,793	20,870	14,496	7,783	1,263	-	-	-	-	-
11.01420.3974 Footpaths Maintenance	15,255	20,255	15,514	15,793	16,077	16,382	16,693	17,027	17,368	17,802	18,247	18,703
11.01420.3975 Parking Areas	20,340	15,340	20,686	21,058	21,437	21,844	22,259	22,704	23,158	23,737	24,330	24,938
Total Expenditure	98,982	93,479	88,850	84,043	78,806	73,314	68,039	68,111	69,474	71,211	72,991	74,815

Engineering & Technical Services G/L Account Number & Description		Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
		Original	Revised										
		2016/17											
11.03148.2542	Shire Traffic Facilities	54,817	54,817	-	-	-	-	-	-	-	-	-	-
11.03148.2543	Shire Corridor- Incident Response	5,482	5,482	-	-	-	-	-	-	-	-	-	-
11.03150.2041	Depreciation - Local Roads Rural	-	-	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000	490,000
11.03150.2326	Interest Paid - Loans - Shire Roads	-	-	-	-	-	-	-	-	-	-	-	-
11.03150.2490	Urban Sealed Pavement Maintenance	101,700	101,700	-	-	-	-	-	-	-	-	-	-
11.03150.2491	Urban Unsealed Pavement Maintenance	21,560	21,560	-	-	-	-	-	-	-	-	-	-
11.03150.2506	Shire Unsealed Pavement Maintenance	931,978	1,300,848	477,729	1,153,578	1,237,868	1,221,765	1,242,621	1,324,646	1,284,383	1,286,177	1,345,918	1,063,211
11.03150.2521	Rural Bridge Maintenance	-	-	35,000	30,707	31,260	55,461	59,990	61,190	62,414	63,974	65,573	67,212
11.03150.2524	Rural Gravel Resheeting	-	-	31,029	31,587	32,156	32,767	33,389	34,057	34,738	35,607	36,497	30,000
11.03150.2525	Rural Unsealed Pavement Reshape Formation Only	30,510	30,510	31,029	31,587	32,156	32,767	33,389	34,057	34,738	35,843	36,497	76,970
11.03150.2542	Traffic Facilities	26,425	40,829	26,875	33,669	27,851	28,380	28,919	29,498	30,088	30,840	31,611	32,071
11.03150.2543	Rural Incident Response	-	-	5,575	5,675	5,778	5,888	6,000	5,676	5,790	5,934	6,083	6,794
11.03150.2544	Rural Drainage	54,887	54,887	20,820	56,825	57,847	58,947	60,067	61,268	62,493	64,056	65,657	6,794
11.03150.2548	Rural Corridor including grid repairs	27,408	27,408	27,873	28,375	28,886	29,435	29,994	30,594	31,206	31,986	32,786	51,314
11.03150.2642	Rural Bitumen Patching	21,560	21,560	21,927	22,322	22,723	23,155	23,595	24,067	24,548	25,162	25,791	250,000
11.03150.2644	Rural Heavy Patching	203,400	191,684	103,377	401,712	210,901	214,864	218,874	223,252	180,595	160,000	239,245	779,618
11.03150.2645	Rural Shoulder Grading	15,255	15,255	15,515	15,794	16,078	16,384	16,695	17,029	17,370	17,804	18,249	25,657
11.03150.2656	Unsealed Rural Road School Bus Route Maintenance	50,850	50,850	51,714	52,645	53,593	54,611	55,649	56,762	57,897	59,344	60,828	24,970
11.03150.2668	Loan interest - Baroka Bridge	73,198	64,752	65,498	37,788	37,797	27,902	17,389	6,335	-	-	-	-
11.03150.2671	Loan interest - Black Bridge	-	-	-	27,638	26,303	25,002	23,635	22,212	20,722	19,164	17,534	15,830
Total Expenditure		2,513,686	3,105,523	1,595,387	2,583,131	2,510,017	2,540,973	2,568,007	2,652,975	2,573,961	2,574,170	2,721,144	3,115,659
Regional Roads													
11.03180.2041	Depreciation - Assets	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000	610,000
11.03180.2326	Interest on Borrowings	37,962	32,459	26,794	20,780	14,496	7,783	1,264	-	-	-	-	-
11.03180.2540	Rural Corridor- Vegetation Control	30,510	82,391	-	-	-	-	-	-	-	-	-	-
11.03180.2542	Traffic Facilities	50,850	50,850	-	-	-	-	-	-	-	-	-	-
11.03180.2543	Incident Response	16,272	16,272	5,171	16,847	17,150	17,476	17,808	18,164	18,527	18,991	19,465	19,533
11.03180.2615	Regional Inspection and Reporting	1,017	6,233	51,714	52,645	53,593	54,611	33,390	56,762	71,793	59,344	75,427	77,373
11.03185.2521	Other Bridges - Sealed Roads	41,371	-	36,903	42,832	43,603	44,407	45,275	46,181	47,104	48,282	49,489	48,662
11.03185.2542	Traffic Facilities	28,476	70,680	29,572	42,116	30,012	43,689	44,563	45,409	32,422	47,476	34,063	64,137
11.03185.2544	Rural Drainage	50,850	45,634	51,714	52,645	53,593	54,611	55,649	56,762	57,897	59,344	60,828	45,000
11.03185.2546	Rural Shoulder Grading	76,744	76,744	78,049	79,454	80,884	82,421	83,987	85,667	87,380	89,564	91,804	30,000
11.03185.2548	Rural Corridor including Grid Repairs	30,510	30,000	31,029	63,176	32,156	32,767	33,390	34,058	34,739	71,169	72,944	50,793
11.03185.2617	Rural Unsealed Pavement Maintenance	290,000	245,000	349,990	508,815	255,763	247,584	318,939	406,920	355,509	340,119	348,622	197,255
11.03185.2635	Rural Heavy Patching	596,979	596,979	608,162	592,496	630,054	642,228	623,613	667,520	1,001,158	696,704	620,115	100,000
11.03185.2648	Bitumen Patching	177,975	287,297	181,001	184,259	187,575	191,139	194,771	198,666	202,640	207,706	212,898	190,000
11.03185.2816	Regional Roads Gravel Re-sheeting	32,890	32,890	33,449	34,051	34,664	35,322	35,993	36,713	37,448	38,384	39,343	30,000
11.03185.2817	Regional Roads Crack Resealing	22,256	22,256	22,635	50,042	23,457	23,902	24,357	24,844	25,341	25,974	26,623	25,000
Total Expenditure		2,094,663	2,255,685	2,116,183	2,350,158	2,067,000	2,087,940	2,122,999	2,287,666	2,581,958	2,313,057	2,261,621	1,487,753
RMCC and Private Works													
11.01605.1903	Private Work Expenses	8,136	8,136	8,274	8,423	8,575	8,738	8,904	9,082	9,264	9,496	9,733	9,976
11.01605.1905	Fire Hazard Reduction Private Work exp	-	500	509	518	527	537	547	558	569	583	598	613
11.02815.1903	Private Works Expenditure - at cost work	30,000	130,000	132,210	134,590	137,013	139,616	142,269	145,114	148,016	151,716	155,509	159,397
11.03352.2680	RMCC -Routine Services	916,667	916,667	939,583	965,422	991,970	1,021,730	1,052,382	1,086,584	1,121,898	1,161,165	1,201,806	1,243,869
11.03352.2681	RMCC Ordered Works	2,014,505	2,864,505	2,939,741	3,020,584	3,103,649	3,196,759	3,292,661	3,399,673	3,510,162	3,633,018	3,760,174	3,891,780
11.03561.1449	Aboriginal Road Safety Grant	-	58,005	-	-	-	-	-	-	-	-	-	-
Total Expenditure		2,969,308	3,977,813	4,020,317	4,129,537	4,241,734	4,367,380	4,496,763	4,641,011	4,789,909	4,955,978	5,127,820	5,305,635

Engineering & Technical Services G/L Account Number & Description		Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
		Original	Revised										
		2016/17											
11.03057.2325	Loan Principal - Depot	-	-	-	60,714	63,493	66,398	69,436	72,615	75,938	79,414	83,048	86,848
11.03057.3450	New Walgett Depot Design & Documentation	-	-	2,400,000	-	-	-	-	-	-	-	-	-
11.03148.2523	Timber bridge replacement	3,118,500	3,118,500	-	-	-	-	-	-	-	-	-	-
11.03150.1078	Betterment Program	140,000	140,000	-	-	-	-	-	-	-	-	-	-
11.03150.1079	Special Grant Roads & Bridges	1,971,000	1,971,000	-	-	-	-	-	-	-	-	-	-
11.03150.1082	School Zone Grant Expenditure	-	5,492	-	-	-	-	-	-	-	-	-	-
11.03150.2325	Loan Principal Repayment - Bridges	242,645	242,645	256,018	297,350	312,831	330,739	348,527	301,196	249,382	35,607	37,237	38,941
11.03150.2652	RTR Reconstruct Reseal	2,871,063	2,871,063	-	-	-	-	-	-	-	-	-	-
11.03180.2050	Rural Sealed Pavement Reconstruction (FAG)	250,471	328,976	-	-	-	-	-	-	-	-	-	-
11.03180.2325	Loan Principal Repayments Regional Roads	-	-	-	-	-	-	-	-	-	-	-	-
11.03180.2639	Regional Roads Resealing	-	620,000	-	-	-	-	-	-	-	-	-	-
11.03180.2687	Regional Roads Renewal	855,095	855,095	-	-	-	-	-	-	-	-	-	-
11.03180.2690	RR426 Reconstruction & Sealing	-	-	-	-	-	-	-	-	-	-	-	-
11.03180.2692	Repair Program Expense	400,000	400,000	-	-	-	-	-	-	-	-	-	-
11.03334.5550	Emergency Works - Flood damage	-	500,000	-	-	-	-	-	-	-	-	-	-
11.03334.5552	Regional Roads Flood Damage	-	199,227	-	-	-	-	-	-	-	-	-	-
11.03334.5553	Local Roads Flood Damage	-	407,444	-	-	-	-	-	-	-	-	-	-
11.03056.1649	Playground and Shade Upgrades	50,000	50,000	-	-	-	-	-	-	-	-	-	50,000
11.03056.2759	Levee Upgrade	2,400,000	2,400,000	-	-	-	-	-	-	-	-	-	-
11.03056.2785	Walgett Cemetery Asset New/Renewals	-	-	-	-	-	-	-	-	-	-	50,000	-
11.03056.4013	Recreation and Culture Capital New Assets	-	-	145,000	235,000	60,000	60,000	-	-	-	-	-	-
11.03056.1598	Walgett Showground upgrade	250,000	250,000	160,000	-	-	-	-	-	-	-	-	-
11.03056.1601	Capital Renewals - Bore Baths	35,000	35,000	100,000	-	-	-	-	20,000	-	-	-	-
11.03056.1611	Capital Renewals - Swimming Pools	35,000	-	-	30,000	50,000	118,000	100,000	100,000	200,000	150,000	50,000	35,000
11.03056.1632	Collarenebri Community Hall Upgrade	-	-	-	-	-	-	-	-	-	-	-	-
11.03056.1508	Walgett Sports Ground Capital Upgrades	-	73,658	-	-	-	-	-	-	-	-	-	-
11.03056.1509	Bore Grant Expenditure	-	1,626,000	-	-	-	-	-	-	-	-	-	-
11.03403.4095	Parks and Reserves Upgrade/Renewal Capital Works	90,000	90,000	-	-	-	-	-	-	-	-	-	-
11.03411.2325	Loan Principal Repayments - Plant	210,683	208,774	216,542	224,599	232,853	241,633	-	-	-	-	-	-
11.03413.1241	Purchase of vehicles, Plant & Equipment	1,676,000	1,676,000	2,087,000	1,294,000	1,488,500	1,530,000	1,376,500	1,634,000	1,459,000	1,427,000	1,329,500	1,210,500
11.04050.2325	Loan Principal Repayments - Levee	-	-	-	36,466	38,136	39,881	41,706	43,614	45,610	47,698	49,881	-
11.04050.2739	New Asset - Levee	-	-	1,771,500	1,428,500	-	-	-	-	-	-	-	-
11.04100.2551	Capital WIP - Reg Rds Rural Sealed Rehab	-	-	2,281,000	800,000	-	807,500	-	350,000	-	-	1,990,000	-
11.04100.2555	Capital WIP - Reg Rds Rural Sealed Sealing	-	-	-	199,000	-	893,981	860,000	363,000	-	-	-	-
11.04150.2552	Capital WIP - Reg Rds Rural Unsealed Gravel Resheet	-	-	-	-	-	-	-	-	1,932,000	1,530,000	-	2,203,715
11.04200.2551	Capital WIP - Local Rds Rural Sealed Rehab	-	-	-	-	-	-	610,000	-	-	-	330,000	-
11.04200.2555	Capital WIP - Local Roads Sealed Sealing	-	-	3,530,000	2,720,000	-	-	1,280,000	-	-	-	-	-
11.04250.2552	Capital WIP - Local Rds Rural Unsealed Gravel Resheet	-	-	1,496,404	846,000	2,345,340	1,521,000	546,543	2,597,752	1,568,684	1,954,725	1,020,000	1,297,500
11.04300.2550	Capital WIP - Urban Rds Sealed Reseal	-	-	199,000	87,226	821,535	-	-	-	-	-	-	-
11.04300.2551	Capital WIP - Urban Rds Sealed Rehab	-	-	247,000	-	-	-	-	-	-	-	79,000	-
11.04300.2554	Capital WIP - K&G rehabilitation	-	-	418,900	-	-	-	-	-	-	-	-	-
11.04300.2644	Capital WIP - Urban Rds Heavy Patching	-	-	119,748	37,818	-	-	-	-	-	-	-	-
11.04350.2552	Capital WIP - Urban Rds Unsealed Gravel Resheet	-	-	-	365,176	-	-	-	-	-	-	-	-
11.04400.1522	Capital WIP - Footpaths Walgett Rehab	-	-	-	274,168	-	-	-	-	-	-	-	-
11.04400.1523	Capital WIP - Footpaths Lightning Ridge Rehab	-	-	103,300	105,851	-	-	-	-	-	-	-	-
11.01420.1624	Collarenebri Aerodrome Lighting	-	13,664	-	-	-	-	-	-	-	-	-	-
11.04500.2553	Capital WIP - Bridges Upgrade	-	-	1,210,000	-	-	-	-	-	-	-	2,200,000	2,300,000
Total Expenditure		15,918,154	19,405,235	16,935,160	9,146,273	5,522,916	5,725,878	5,356,127	5,546,494	5,530,614	5,224,444	7,218,666	7,222,504
Net Capital Surplus/(Deficit)		(10,449,032)	(11,243,613)	(6,378,860)	(3,952,773)	(4,655,916)	(4,908,378)	(4,515,127)	(4,464,994)	(4,788,114)	(4,477,444)	(6,443,166)	(4,758,004)

Engineering & Technical Services G/L Account Number & Description	Budget		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	2016/17											
Transfer from Reserves (Income)												
Technical Services												
11.00161.9808 Transfer from Reserves - Unspent Grants	(1,299,684)	(1,179,011)	-	-	-	-	-	-	-	-	-	-
11.00161.9909 Transfer from Reserves - Unspent Bridge Loan	(1,221,998)	(1,221,998)	-	-	-	-	-	-	-	-	-	-
11.00221.9807 Transfers from Reserves - Carry Forwards Rural	-	(60,281)	-	-	-	-	-	-	-	-	-	-
11.00221.9808 Transfer from Reserves - Unspent Grants	-	(774,322)	-	-	-	-	-	-	-	-	-	-
11.00350.0377 Transfer from Reserves - SES Depot Contribution	-	-	(100,000)	-	-	-	-	-	-	-	-	-
11.00812.9801 Plant fund - reserve movement	(1,190,000)	(1,190,000)	(1,608,500)	(904,000)	(1,051,500)	(1,142,500)	(977,500)	(1,042,500)	(1,116,500)	(1,080,000)	(954,000)	(946,000)
Total Transfer from Reserves (Income) - Technical Services	(1,190,000)	(2,024,603)	(1,708,500)	(904,000)	(1,051,500)	(1,142,500)	(977,500)	(1,042,500)	(1,116,500)	(1,080,000)	(954,000)	(946,000)
Transfer to Reserves (Expenditure)												
Technical Services												
11.03400.9919 Transfer Fleet profit to/from Restricted Reserve	989,064	902,353	902,353	902,353	902,353	902,353	902,353	902,353	902,353	902,353	902,353	902,353
Total Transfer from Reserves (Income) - Technical Services	989,064	902,353										
Net Reseve Surplus/(Deficit)	2,722,618	3,523,259	806,147	1,647	149,147	240,147	75,147	140,147	214,147	177,647	51,647	43,647
Net Surplus/(Deficit)	(8,636,439)	(8,972,315)	(6,858,207)	(7,389,857)	(7,364,187)	(7,460,899)	(7,208,623)	(7,259,794)	(7,634,125)	(6,996,193)	(8,766,468)	(6,719,908)

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - WATER FUND
Scenario: Best Case (5% SRV)

	Actuals 2015/16	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,412,000	1,300,788	1,363,291	1,400,782	1,439,305	1,482,485	1,526,962	1,576,586	1,627,825	1,684,799	1,743,770	1,804,803
User Charges & Fees	706,000	447,256	480,537	516,042	554,298	595,061	612,911	632,830	653,397	676,266	699,937	724,436
Interest & Investment Revenue	87,000	103,523	70,673	57,901	49,840	51,724	54,732	59,277	65,727	76,257	85,640	97,270
Other Revenues	56,000	418,205	295,410	303,534	311,881	321,236	330,874	341,627	352,730	365,075	377,853	391,078
Grants & Contributions provided for Operating Purposes	-	12,046	12,348	12,687	13,035	13,427	13,829	14,278	14,743	15,258	15,793	16,346
Grants & Contributions provided for Capital Purposes	1,513,000	1,700,000	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,774,000	3,981,818	2,222,259	2,290,946	2,368,359	2,463,933	2,539,308	2,624,598	2,714,422	2,817,655	2,922,993	3,033,933
Expenses from Continuing Operations												
Employee Benefits & On-Costs	373,000	393,124	402,952	413,026	423,352	432,666	442,185	451,913	462,081	472,478	483,109	495,187
Borrowing Costs	2,000	463	79	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,087,000	1,683,954	1,590,465	1,616,278	1,642,480	1,672,410	1,702,889	1,736,059	1,769,660	1,815,060	1,861,617	1,908,154
Depreciation & Amortisation	555,000	569,896	577,920	577,920	577,920	577,920	577,920	577,920	577,920	577,920	577,920	577,920
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	209,000	21,715	22,084	22,482	22,887	23,322	23,765	24,240	24,725	25,343	25,977	26,626
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,226,000	2,669,152	2,593,500	2,629,706	2,666,639	2,706,318	2,746,759	2,790,132	2,834,386	2,890,801	2,948,623	3,007,887
Operating Result from Continuing Operations	548,000	1,312,666	(371,241)	(338,760)	(298,280)	(242,385)	(207,451)	(165,534)	(119,964)	(73,146)	(25,630)	26,046
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	548,000	1,312,666	(371,241)	(338,760)	(298,280)	(242,385)	(207,451)	(165,534)	(119,964)	(73,146)	(25,630)	26,046
Net Operating Result before Grants and Contributions provided for Capital Purposes	(965,000)	(387,334)	(371,241)	(338,760)	(298,280)	(242,385)	(207,451)	(165,534)	(119,964)	(73,146)	(25,630)	26,046

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027

BALANCE SHEET - WATER FUND

Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	945,000	887,311	727,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716
Investments	1,500,000	375,000	250,000	-	-	-	-	-	-	-	-	-
Receivables	390,000	258,971	272,405	281,766	291,535	302,307	311,376	321,495	331,944	343,562	355,587	368,033
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,835,000	1,521,283	1,250,322	804,814	748,903	719,257	718,370	751,812	823,983	933,084	1,079,873	1,268,749
Non-Current Assets												
Investments	-	375,000	250,000	-	-	-	-	-	-	-	-	-
Receivables	93,000	75,612	79,287	81,546	83,874	86,476	89,070	91,965	94,954	98,277	101,717	105,277
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	20,081,000	22,859,699	22,977,389	23,328,953	23,113,746	22,905,430	22,704,137	22,510,375	22,324,297	22,148,014	21,981,773	21,825,825
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	330,000	120,464	27,498	36,743	14,338	14,611	14,888	15,186	15,490	15,877	16,274	16,681
Total Non-Current Assets	20,504,000	23,430,775	23,334,173	23,447,242	23,211,958	23,006,517	22,808,095	22,617,526	22,434,740	22,262,168	22,099,764	21,947,782
TOTAL ASSETS	23,339,000	24,952,058	24,584,496	24,252,056	23,960,861	23,725,773	23,526,465	23,369,338	23,258,723	23,195,252	23,179,637	23,216,532
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	218,000	223,704	229,856	236,177	243,262	250,560	258,703	267,111	276,460	286,136	296,151	307,000
Borrowings	-	2,473	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	218,000	226,177	229,856	236,177	243,262	250,560	258,703	267,111	276,460	286,136	296,151	307,000
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	9,000	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	9,000	-										
TOTAL LIABILITIES	227,000	226,177	229,856	236,177	243,262	250,560	258,703	267,111	276,460	286,136	296,151	307,000
Net Assets	23,112,000	24,725,881	24,354,640	24,015,879	23,717,599	23,475,213	23,267,762	23,102,227	22,982,263	22,909,116	22,883,486	22,909,532
EQUITY												
Retained Earnings	10,846,000	12,158,666	11,787,425	11,448,664	11,150,384	10,907,998	10,700,547	10,535,012	10,415,048	10,341,901	10,316,271	10,342,317
Revaluation Reserves	12,266,000	12,567,215	12,567,215	12,567,215	12,567,215	12,567,215	12,567,215	12,567,215	12,567,215	12,567,215	12,567,215	12,567,215
Council Equity Interest	23,112,000	24,725,881	24,354,640	24,015,879	23,717,599	23,475,213	23,267,762	23,102,227	22,982,263	22,909,116	22,883,486	22,909,532
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	23,112,000	24,725,881	24,354,640	24,015,879	23,717,599	23,475,213	23,267,762	23,102,227	22,982,263	22,909,116	22,883,486	22,909,532

Walgett Shire Council
 10 Year Financial Plan for the Years ending 30 June 2027
 CASH FLOW STATEMENT - WATER FUND
 Scenario: Best Case (5% SRV)

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					2026/27 \$
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(57,689)	(159,394)	(204,870)	(65,680)	(40,418)	(9,956)	23,323	61,722	97,483	134,764	176,430
plus: Cash, Cash Equivalents & Investments - beginning of year	-	945,000	887,311	727,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286
Cash & Cash Equivalents - end of the year	945,000	887,311	727,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716
Cash & Cash Equivalents - end of the year	945,000	887,311	727,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716
Investments - end of the year	1,500,000	750,000	500,000	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,445,000	1,637,311	1,227,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716
Representing:												
- External Restrictions	2,445,000	1,097,620	402,010	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	539,691	825,908	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716
	2,445,000	1,637,311	1,227,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - WATER FUND
Scenario: Best Case (5% SRV)

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					2026/27 \$
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	
Opening Balance	22,131,000	23,112,000	24,725,881	24,354,640	24,015,879	23,717,599	23,475,213	23,267,762	23,102,227	22,982,263	22,909,116	22,883,486
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	433,000	301,215	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	433,000	301,215	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	548,000	1,312,666	(371,241)	(338,760)	(298,280)	(242,385)	(207,451)	(165,534)	(119,964)	(73,146)	(25,630)	26,046
Total Recognised Income & Expenses (c&d)	981,000	1,613,881	(371,241)	(338,760)	(298,280)	(242,385)	(207,451)	(165,534)	(119,964)	(73,146)	(25,630)	26,046
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	23,112,000	24,725,881	24,354,640	24,015,879	23,717,599	23,475,213	23,267,762	23,102,227	22,982,263	22,909,116	22,883,486	22,909,532

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
AVAILABLE WORKING CAPITAL - WATER FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	2,835,000	1,521,283	1,250,322	804,814	748,903	719,257	718,370	751,812	823,983	933,084	1,079,873	1,268,749
Less: Current External Restrictions - Cash	(2,445,000)	(722,620)	(152,010)	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Cash	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	-	-	-	-	-	-	-	-	-	-	-	-
Less: Deferred Debtors to be budgeted for in future years	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Available Current Assets	390,000	798,663	1,098,312	804,814	748,903	719,257	718,370	751,812	823,983	933,084	1,079,873	1,268,749
Current Liabilities	218,000	226,177	229,856	236,177	243,262	250,560	258,703	267,111	276,460	286,136	296,151	307,000
Less: Current Borrowings	-	(2,473)	-	-	-	-	-	-	-	-	-	-
Less: Current ELE Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - External	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Adjusted Current Liabilities	218,000	223,704	229,856	236,177	243,262	250,560	258,703	267,111	276,460	286,136	296,151	307,000
Available Working Capital	172,000	574,959	868,456	568,637	505,641	468,697	459,667	484,701	547,523	646,948	783,722	961,749

Best Case LTFP 2017 to 2027

WATER G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
Operating Income												
12.00021.0101 Water Rates Charges	(892,897)	(888,683)	(910,900)	(935,950)	(961,689)	(990,540)	(1,020,256)	(1,053,414)	(1,087,650)	(1,125,718)	(1,165,118)	(1,205,897)
12.00021.0104 Pension Rebate Write-Off	4,216	4,047	4,148	4,262	4,379	4,510	4,645	4,796	4,952	5,125	5,304	5,490
12.00021.0110 Walgett Water Consumption Charges	(253,589)	(253,589)	(269,438)	(286,278)	(304,170)	(323,181)	(332,876)	(343,694)	(354,864)	(367,284)	(380,139)	(393,444)
12.00021.0122 Sale of Filtered Water	(308)	(946)	(1,005)	(1,068)	(1,135)	(1,206)	(1,242)	(1,282)	(1,324)	(1,370)	(1,418)	(1,468)
12.00021.0193 Interest from Investments	(1,140)	(26,141)	(15,621)	(12,269)	(8,195)	(8,205)	(8,533)	(9,396)	(11,061)	(14,675)	(17,581)	(21,330)
12.00021.0285 Interest on Water Usage Charges	(2,940)	(3,440)	(3,698)	(3,957)	(4,244)	(4,562)	(4,916)	(5,309)	(5,734)	(6,193)	(6,688)	(7,223)
12.00021.0295 Interest on Overdue Rates and Charges	(5,775)	(7,275)	(7,821)	(8,368)	(8,975)	(9,648)	(10,396)	(11,228)	(12,126)	(13,096)	(14,144)	(15,276)
12.00021.0451 Pensioner Rate Subsidy	(2,121)	(2,181)	(2,236)	(2,297)	(2,360)	(2,431)	(2,504)	(2,585)	(2,669)	(2,762)	(2,859)	(2,959)
12.00021.0595 Other Income	(8,200)	(8,200)	(8,405)	(8,636)	(8,873)	(9,139)	(9,413)	(9,719)	(10,035)	(10,386)	(10,750)	(11,126)
12.00021.0600 New Water Service Connection	(15,375)	(15,375)	(16,336)	(17,357)	(18,442)	(19,595)	(20,183)	(20,839)	(21,516)	(22,269)	(23,048)	(23,855)
12.00021.0615 Legal Income	-	(15,046)	(15,986)	(16,985)	(18,047)	(19,175)	(19,750)	(20,392)	(21,055)	(21,792)	(22,555)	(23,344)
12.00021.0700 Contributions from Other Funds	(130,000)	(130,000)	-	-	-	-	-	-	-	-	-	-
12.00021.8000 Council Property Rating Offset Account	-	81,173	83,202	85,490	87,841	90,476	93,190	96,219	99,346	102,823	106,422	110,147
12.04821.2037 Charges - Discount Expenses	11,723	11,413	(11,607)	(11,926)	(12,254)	(12,622)	(13,001)	(13,424)	(13,860)	(14,345)	(14,847)	(15,367)
12.04821.2038 Charges - Write Off	2,034	2,034	2,085	2,142	2,201	2,267	2,335	2,411	2,489	2,576	2,666	2,759
12.04821.2060 Water - Write Off	-	5,828	6,192	6,579	6,990	7,427	7,650	7,899	8,156	8,441	8,736	9,042
12.04821.8001 Council Property Rating Discount Offset	-	(2,909)	2,982	3,064	3,148	3,242	3,339	3,448	3,560	3,685	3,814	3,947
Total Operating Income Walgett	(1,294,372)	(1,249,290)	(1,164,444)	(1,203,554)	(1,243,825)	(1,292,382)	(1,331,911)	(1,376,509)	(1,423,391)	(1,477,240)	(1,532,205)	(1,589,904)
Operating Income NOW Aboriginal Communities Contract												
12.00021.0114 NOW Aboriginal Communities O&M Fee Walgett	(220,833)	(218,248)	(223,704)	(229,856)	(236,177)	(243,262)	(250,560)	(258,703)	(267,111)	(276,460)	(286,136)	(296,151)
12.00021.0115 NOW Aboriginal Communities Emergency Fee Walgett	(51,250)	(51,250)	(52,531)	(53,976)	(55,460)	(57,124)	(58,838)	(60,750)	(62,724)	(64,919)	(67,191)	(69,543)
Total Operating Income NOW Aboriginal Communities Contract	(272,083)	(269,498)	(276,235)	(283,832)	(291,637)	(300,386)	(309,398)	(319,453)	(329,835)	(341,379)	(353,327)	(365,694)
Operating Income Lightning Ridge												
13.00041.0101 Water Rates Charges	(265,504)	(265,608)	(272,248)	(279,735)	(287,428)	(296,051)	(304,933)	(314,843)	(325,075)	(336,453)	(348,229)	(360,417)
13.00041.0104 Pension Rebate Write-Off	13,778	13,497	13,834	14,214	14,605	15,043	15,494	15,998	16,518	17,096	17,694	18,313
13.00041.0110 Lightning Ridge Water Consumption Charges	(54,997)	(64,449)	(70,894)	(77,806)	(85,392)	(93,504)	(96,309)	(99,439)	(102,671)	(106,264)	(109,983)	(113,832)
13.00041.0193 Interest Received from Investments	(55,376)	(55,376)	(31,396)	(20,320)	(14,499)	(14,338)	(14,755)	(15,922)	(17,990)	(21,971)	(25,278)	(29,737)
13.00041.0285 Interest on Water Usage Charges	(1,575)	(1,575)	(1,693)	(1,812)	(1,943)	(2,089)	(2,251)	(2,431)	(2,625)	(2,835)	(3,062)	(3,307)
13.00041.0295 Interest on Overdue Rates & Charges	(1,575)	(1,575)	(1,693)	(1,812)	(1,943)	(2,089)	(2,251)	(2,431)	(2,625)	(2,835)	(3,062)	(3,307)
13.00041.0451 Pensioner Rate Subsidy	(7,509)	(7,387)	(7,572)	(7,780)	(7,994)	(8,234)	(8,481)	(8,757)	(9,042)	(9,358)	(9,686)	(10,025)
13.00041.0595 Other Statutory Income	(4,510)	(4,510)	(4,623)	(4,750)	(4,881)	(5,027)	(5,178)	(5,346)	(5,520)	(5,713)	(5,913)	(6,120)
13.00041.0596 Standpipe Fee	(1,025)	(1,025)	(1,089)	(1,157)	(1,229)	(1,306)	(1,345)	(1,389)	(1,434)	(1,484)	(1,536)	(1,590)
13.00041.0600 New Water Service Connection Income L/Ridge	(2,103)	(2,103)	(2,234)	(2,374)	(2,522)	(2,680)	(2,760)	(2,850)	(2,943)	(3,046)	(3,153)	(3,263)
13.00041.0615 Legal Income	-	(2,544)	(2,703)	(2,872)	(3,052)	(3,243)	(3,340)	(3,449)	(3,561)	(3,686)	(3,815)	(3,949)
13.00041.8000 Council Property Rating Offset	-	7,083	7,260	7,460	7,665	7,895	8,132	8,396	8,669	8,972	9,286	9,611
13.04841.2037 Charges - Discount Expenses	3,435	3,768	(3,832)	(3,937)	(4,045)	(4,166)	(4,291)	(4,430)	(4,574)	(4,734)	(4,900)	(5,072)
13.04841.2039 Interest - Write Off	-	10	11	12	13	14	15	16	17	18	19	21
13.04841.2060 Water- Write Off	-	66	70	74	79	84	87	90	93	96	99	102

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G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget	revised									
13.04841.8001 Council Property Rating Discount Offset	-	(255)	261	268	275	283	291	300	310	321	332	344
Total Operating Income Lightning Ridge	(376,961)	(381,983)	(378,541)	(382,327)	(392,291)	(409,408)	(421,875)	(436,487)	(452,453)	(471,876)	(491,187)	(512,228)
Operating Income Collarenebri												
14.00061.0101 Water Rates Charges	(279,452)	(270,891)	(277,663)	(285,299)	(293,145)	(301,939)	(310,997)	(321,104)	(331,540)	(343,144)	(355,154)	(367,584)
14.00061.0104 Pension Rebate Write-Off	3,588	3,128	3,206	3,294	3,385	3,487	3,592	3,709	3,830	3,964	4,103	4,247
14.00061.0110 Collarenebri Water Consumption Charges	(72,632)	(77,632)	(85,395)	(93,721)	(102,859)	(112,631)	(116,010)	(119,780)	(123,673)	(128,002)	(132,482)	(137,119)
14.00061.0285 Interest on Water Usage Charges	(1,365)	(1,723)	(1,852)	(1,982)	(2,126)	(2,285)	(2,462)	(2,659)	(2,872)	(3,102)	(3,350)	(3,618)
14.00061.0295 Interest on Overdue Rates & Charges	(4,935)	(5,435)	(5,843)	(6,252)	(6,705)	(7,208)	(7,767)	(8,388)	(9,059)	(9,784)	(10,567)	(11,412)
14.00061.0451 Pensioner Rate Subsidy	(1,949)	(1,809)	(1,854)	(1,905)	(1,957)	(2,016)	(2,076)	(2,143)	(2,213)	(2,290)	(2,370)	(2,453)
14.00061.0595 Other income	(5,279)	(5,279)	(5,411)	(5,560)	(5,713)	(5,884)	(6,061)	(6,258)	(6,461)	(6,687)	(6,921)	(7,163)
14.00061.0600 New Water Service Connection Income Collarenebri	(2,100)	(2,100)	(2,231)	(2,370)	(2,518)	(2,675)	(2,755)	(2,845)	(2,937)	(3,040)	(3,146)	(3,256)
14.00061.0615 Legal Income	-	(5,304)	(5,636)	(5,988)	(6,362)	(6,760)	(6,963)	(7,189)	(7,423)	(7,683)	(7,952)	(8,230)
14.00061.8000 Council Property Rating Offset Account	-	21,989	22,539	23,159	23,796	24,510	25,245	26,065	26,912	27,854	28,829	29,838
14.04861.2037 Charges - Discount Expenses	2,558	2,661	(2,706)	(2,780)	(2,856)	(2,942)	(3,030)	(3,128)	(3,230)	(3,343)	(3,460)	(3,581)
14.04861.2039 Interest Write Off	-	50	54	58	62	67	72	78	84	91	98	106
14.04861.8001 Council Property Rating Discount Offset	-	(792)	812	834	857	883	909	939	970	1,004	1,039	1,075
Total Operating Income Collarenebri	(361,566)	(343,137)	(361,980)	(378,512)	(396,141)	(415,393)	(428,303)	(442,703)	(457,612)	(474,162)	(491,333)	(509,150)
Operating Income Villages												
19.00021.0102 Pension Rebate Write off- CARINDA	1,025	1,025	1,051	1,080	1,110	1,143	1,177	1,215	1,254	1,298	1,343	1,390
19.00021.0103 Pension Rebate Write off - ROWENA	1,346	1,181	1,211	1,244	1,278	1,316	1,355	1,399	1,444	1,495	1,547	1,601
19.00021.0106 Carinda Town Bore Water Charges	(20,011)	(20,019)	(20,519)	(21,083)	(21,663)	(22,313)	(22,982)	(23,729)	(24,500)	(25,358)	(26,246)	(27,165)
19.00021.0108 Water Charges Income - ROWENA	(7,772)	(7,772)	(7,966)	(8,185)	(8,410)	(8,662)	(8,922)	(9,212)	(9,511)	(9,844)	(10,189)	(10,546)
19.00021.0110 Carinda Water Consumption Charges	(6,045)	(9,045)	(9,610)	(10,211)	(10,849)	(11,527)	(11,873)	(12,259)	(12,657)	(13,100)	(13,559)	(14,034)
19.00021.0111 Water Consumption Charges Rowena	(1,695)	(1,695)	(1,801)	(1,914)	(2,034)	(2,161)	(2,226)	(2,298)	(2,373)	(2,456)	(2,542)	(2,631)
19.00021.0285 Interest on Water Usage Charges	(630)	(630)	(677)	(724)	(776)	(834)	(899)	(971)	(1,049)	(1,133)	(1,224)	(1,322)
19.00021.0296 Interest on Overdue Rates and Charges -ROWENA	(263)	(413)	(444)	(475)	(509)	(547)	(589)	(636)	(687)	(742)	(801)	(865)
19.00021.0451 Pensioner Rate - Subsidy	(740)	(669)	(686)	(705)	(724)	(746)	(768)	(793)	(819)	(848)	(878)	(909)
19.00021.0600 New Water Service Connection Income Rowena/Carinda	(1,025)	(1,025)	(1,089)	(1,157)	(1,229)	(1,306)	(1,345)	(1,389)	(1,434)	(1,484)	(1,536)	(1,590)
19.00021.0615 Legal Income	-	(1,272)	(1,352)	(1,437)	(1,527)	(1,622)	(1,671)	(1,725)	(1,781)	(1,843)	(1,908)	(1,975)
19.00021.0630 Sundry Income	(718)	(718)	(736)	(756)	(777)	(800)	(824)	(851)	(879)	(910)	(942)	(975)
19.00021.8000 Council Property Rating Offset Account	-	2,328	2,386	2,452	2,519	2,595	2,673	2,760	2,850	2,950	3,053	3,160
19.04826.2037 Charges-Discount Expenses	629	491	(499)	(513)	(527)	(543)	(559)	(577)	(596)	(617)	(639)	(661)
19.04826.8001 Council Property Rating Discount Offset	-	(84)	86	88	90	93	96	99	102	106	110	114
19.04827.2037 Charges-Discount Expenses	407	407	(414)	(425)	(437)	(450)	(464)	(479)	(495)	(512)	(530)	(549)
Total Operating Income Villages	(35,492)	(37,910)	(41,059)	(42,721)	(44,465)	(46,364)	(47,821)	(49,446)	(51,131)	(52,998)	(54,941)	(56,957)
Total Operating Income	(2,340,474)	(2,281,818)	(2,222,259)	(2,290,946)	(2,368,359)	(2,463,933)	(2,539,308)	(2,624,598)	(2,714,422)	(2,817,655)	(2,922,993)	(3,033,933)
Operating Expenditure Walgett												
12.04821.1545 Town Bore Maintenance	5,085	5,085	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235

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WATER G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
12.04821.1903 Walgett Water - private works	5,085	5,085	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235
12.04821.2041 Depreciation	225,462	250,462	250,462	250,462	250,462	250,462	250,462	250,462	250,462	250,462	250,462	250,462
12.04821.2304 Telemetry and Computerisation	4,068	4,068	4,137	4,211	4,287	4,368	4,451	4,540	4,631	4,747	4,866	4,988
12.04821.2310 Water Meter Replacements	5,085	6,085	6,188	6,299	6,412	6,534	6,658	6,791	6,927	7,100	7,278	7,460
12.04821.2320 Software, IT, & Meter Readers	1,322	10,349	10,525	10,714	10,907	11,114	11,325	11,552	11,783	12,078	12,380	12,690
12.04821.2453 Algae Monitor/Treatment	105	105	107	109	111	113	115	117	119	122	125	128
12.04821.2455 Surface License Costs - DNR	78,818	78,818	80,158	81,601	83,070	84,648	86,256	87,981	89,741	91,985	94,285	96,642
12.04821.2459 Filtration Plant - Chemicals	76,275	76,275	77,572	78,968	80,389	81,916	83,472	85,141	86,844	89,015	91,240	93,521
12.04821.2461 Save Water Alliance Fees	509	509	518	527	536	546	556	567	578	592	607	622
12.04821.2462 Reservoirs - Operations	1,017	1,017	1,034	1,053	1,072	1,092	1,113	1,135	1,158	1,187	1,217	1,247
12.04821.2464 Reservoirs - Repairs and Maintenance	5,594	9,094	9,249	9,415	9,584	9,766	9,952	10,151	10,354	10,613	10,878	11,150
12.04821.2465 Mains - Operations	10,170	8,020	8,156	8,303	8,452	8,613	8,777	8,953	9,132	9,360	9,594	9,834
12.04821.2466 Mains - Repairs and Maintenance	86,445	201,445	204,870	208,558	212,312	216,346	220,457	224,866	229,363	235,097	240,974	246,998
12.04821.2468 Valves and Hydrants Repair	5,085	6,435	6,544	6,662	6,782	6,911	7,042	7,183	7,327	7,510	7,698	7,890
12.04821.2481 Meter Readings	11,726	11,726	11,925	12,140	12,359	12,594	12,833	13,090	13,352	13,686	14,028	14,379
12.04821.2483 House Connection Repairs	35,595	35,595	36,200	36,852	37,515	38,228	38,954	39,733	40,528	41,541	42,580	43,645
12.04821.2484 Pumping Station - Operations	40,680	45,680	46,457	47,293	48,144	49,059	49,991	50,991	52,011	53,311	54,644	56,010
12.04821.2485 Pumping Stations - Repair and Maintenance	11,187	11,187	11,377	11,582	11,790	12,014	12,242	12,487	12,737	13,055	13,381	13,716
12.04821.2486 Filtration Plant - Operations	81,360	98,010	99,676	101,470	103,296	105,259	107,259	109,404	111,592	114,382	117,242	120,173
12.04821.2487 Filtration Plant - Repairs and Maintenance	25,425	25,425	25,857	26,322	26,796	27,305	27,824	28,380	28,948	29,672	30,414	31,174
12.04821.2921 LMWUA Fees	15,946	15,946	16,217	16,509	16,806	17,125	17,450	17,799	18,155	18,609	19,074	19,551
12.04821.2922 LMWUA project costs	15,538	15,538	15,802	16,086	16,376	16,687	17,004	17,344	17,691	18,133	18,586	19,051
12.04821.2923 LMWUA - ICWCMP	89,850	89,850	91,377	93,022	94,696	96,495	98,328	100,295	102,301	104,859	107,480	110,167
12.04821.2924 Strategic Business Plan - Walgett	5,085	5,085	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235
12.04821.4031 Engineering Administration (Internal)	173,823	173,823	176,778	179,960	183,199	186,680	190,227	194,032	197,913	202,861	207,933	213,131
12.04821.4044 Fluoridation Plant - Operations	509	509	518	527	536	546	556	567	578	592	607	622
12.04821.4047 Technical and Supervision	15,255	15,255	15,514	15,793	16,077	16,382	16,693	17,027	17,368	17,802	18,247	18,703
Total Operating Expenditure Walgett	1,032,104	1,206,481	1,222,731	1,240,230	1,258,043	1,277,186	1,296,692	1,317,616	1,338,963	1,366,176	1,394,069	1,422,659
Operating Expenditure NOW Aboriginal Communities Contract												
12.04821.1002 NOW Aboriginal Communities O&M Exp Walgett	213,570	213,570	217,201	221,111	225,091	229,368	233,726	238,401	243,169	249,248	255,479	261,866
12.04821.1003 NOW Aboriginal Communities Emergency Exp Walgett	30,510	30,510	31,029	31,588	32,157	32,768	33,391	34,059	34,740	35,609	36,499	37,411
12.04821.1004 NOW Aboriginal Communities Gingie Upgrade	-	23,420	23,818	24,247	24,683	25,152	25,630	26,143	26,666	27,333	28,016	28,716
12.04822.4054 NOW Aboriginal WS&S Program	-	114,176	(2,848)	(2,899)	(2,951)	(3,007)	(3,064)	(3,125)	(3,188)	(3,268)	(3,350)	(3,434)
Total Operating Expenditure NOW Aboriginal Communities Contract	244,080	381,676	269,200	274,047	278,980	284,281	289,683	295,478	301,387	308,922	316,644	324,559
Operating Expenditure Lightning Ridge												
13.04841.2036 Audit Water Fund	-	32,250	32,798	33,388	33,989	34,635	35,293	35,999	36,719	37,637	38,578	39,542
13.04841.2041 Depreciation	119,000	122,000	122,000	122,000	122,000	122,000	122,000	122,000	122,000	122,000	122,000	122,000
13.04841.2100 Licenses	5,085	5,085	5,171	5,264	5,359	5,461	5,565	5,676	5,790	5,935	6,083	6,235
13.04841.2304 Telemetry and Computerisation	8,136	8,136	8,274	8,423	8,575	8,738	8,904	9,082	9,264	9,496	9,733	9,976
13.04841.2310 Meter Replacements	3,051	3,051	3,103	3,159	3,216	3,277	3,339	3,406	3,474	3,561	3,650	3,741

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	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
WATER	Original	Revised										
G/L Account Number & Description	Budget	Budget	revised									
13.04841.2320 Software, IT, & Meter Readers	1,017	1,017	1,034	1,053	1,072	1,092	1,113	1,135	1,158	1,187	1,217	1,247
13.04841.2326 Administration Expenses - Interest on Loans	463	463	79	-	-	-	-	-	-	-	-	-
13.04841.2459 Filtration Plant - Chemicals/Disinfection	814	814	828	843	858	874	891	909	927	950	974	998
13.04841.2461 Save Water Alliance Fees	458	458	466	474	483	492	501	511	521	534	547	561
13.04841.2462 Reservoirs - Operations	4,068	4,068	4,137	4,211	4,287	4,368	4,451	4,540	4,631	4,747	4,866	4,988
13.04841.2464 Reservoirs - Repairs and Maintenance	509	509	518	527	536	546	556	567	578	592	607	622
13.04841.2465 Mains - Operations	509	1,009	1,026	1,044	1,063	1,083	1,104	1,126	1,149	1,178	1,207	1,237
13.04841.2466 Mains - Repairs and Maintenance	61,020	61,020	62,057	63,174	64,311	65,533	66,778	68,114	69,476	71,213	72,993	74,818
13.04841.2480 Water Connection Maintenance	-	5,000	5,085	5,177	5,270	5,370	5,472	5,581	5,693	5,835	5,981	6,131
13.04841.2481 Meter Readings	7,628	30,628	31,149	31,710	32,281	32,894	33,519	34,189	34,873	35,745	36,639	37,555
13.04841.2483 House Connection Repairs	9,153	4,153	4,224	4,300	4,377	4,460	4,545	4,636	4,729	4,847	4,968	5,092
13.04841.2484 Pumping station - Operations	52,884	52,884	53,783	54,751	55,737	56,796	57,875	59,033	60,214	61,719	63,262	64,844
13.04841.2485 Pumping station -Repairs and maintenance	24,408	24,408	24,823	25,270	25,725	26,214	26,712	27,246	27,791	28,486	29,198	29,928
13.04841.2487 Filtration Plant - Repairs & Maintenance	-	750	763	777	791	806	821	837	854	875	897	919
13.04841.4031 Administration on-cost	21,715	21,715	22,084	22,482	22,887	23,322	23,765	24,240	24,725	25,343	25,977	26,626
Total Operating Expenditure Lightning Ridge	319,918	379,418	383,402	388,027	392,817	397,961	403,204	408,827	414,566	421,880	429,377	437,060
Operating Expenditure Collarenebri												
14.04861.2041 Depreciation	118,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000	180,000
14.04861.2304 Telemetry and Computerisation	10,425	10,425	10,602	10,793	10,987	11,196	11,409	11,637	11,870	12,167	12,471	12,783
14.04861.2310 Water Meter Replacement & Repairs	3,051	3,051	3,103	3,159	3,216	3,277	3,339	3,406	3,474	3,561	3,650	3,741
14.04861.2320 Software, IT, & Meter Readers	16,272	16,272	16,549	16,847	17,150	17,476	17,808	18,164	18,527	18,990	19,465	19,952
14.04861.2459 Filtration Plant - Chemicals	53,393	53,393	54,301	55,278	56,273	57,342	58,431	59,600	60,792	62,312	63,870	65,467
14.04861.2461 Save Water Alliance Fees	203	203	206	210	214	218	222	226	231	237	243	249
14.04861.2462 Reservoirs - Operations	1,017	1,017	1,034	1,053	1,072	1,092	1,113	1,135	1,158	1,187	1,217	1,247
14.04861.2464 Reservoirs - Repairs and Maintenance	4,068	4,068	4,137	4,211	4,287	4,368	4,451	4,540	4,631	4,747	4,866	4,988
14.04861.2465 Mains - Operations	6,102	4,202	4,273	4,350	4,428	4,512	4,598	4,690	4,784	4,904	5,027	5,153
14.04861.2466 Mains - Repairs and Maintenance	30,510	30,510	31,029	31,588	32,157	32,768	33,391	34,059	34,740	35,609	36,499	37,411
14.04861.2481 Meter Readings	9,153	9,153	9,309	9,477	9,648	9,831	10,018	10,218	10,422	10,683	10,950	11,224
14.04861.2483 House Connection Repairs	20,340	20,340	20,686	21,058	21,437	21,844	22,259	22,704	23,158	23,737	24,330	24,938
14.04861.2484 Pumping Stations - Operations	55,427	55,427	56,369	57,384	58,417	59,527	60,658	61,871	63,108	64,686	66,303	67,961
14.04861.2485 Pumping Stations - Repair and Maintenance	3,254	3,254	3,309	3,369	3,430	3,495	3,561	3,632	3,705	3,798	3,893	3,990
14.04861.2486 Filtration Plant -Operations	124,583	124,583	126,701	128,982	131,304	133,799	136,341	139,068	141,849	145,395	149,030	152,756
14.04861.2487 Filtration Plant - Repairs and Maintenance	20,340	20,340	20,686	21,058	21,437	21,844	22,259	22,704	23,158	23,737	24,330	24,938
14.04861.4031 Engineering Administration (Internal)	67,441	67,441	68,587	69,822	71,079	72,430	73,806	75,282	76,788	78,708	80,676	82,693
14.04861.4049 Contract VEOLA WTP Operations	22,883	22,883	23,272	23,691	24,117	24,575	25,042	25,543	26,054	26,705	27,373	28,057
Total Operating Expenditure Collarenebri	566,462	626,562	634,153	642,330	650,653	659,594	668,706	678,479	688,449	701,163	714,193	727,548
Operating Expenditure Villages												
19.04826.2041 Depreciation Rowena	9,308	8,904	8,904	8,904	8,904	8,904	8,904	8,904	8,904	8,904	8,904	8,904
19.04826.2100 Licenses	102	105	107	109	111	113	115	117	119	122	125	128
19.04826.2301 AvData Telemetry Standpipes	203	203	206	210	214	218	222	226	231	237	243	249

Best Case LTFP 2017 to 2027

	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
WATER	Original	Revised										
G/L Account Number & Description	Budget	Budget	revised									
12.04822.2281 Water Security Grant (Weir)	1,000,000	1,000,000	-	-	-	-	-	-	-	-	-	-
12.04822.2314 Walgett Mains Replacement	-	35,000	-	-	-	-	-	-	-	-	-	-
12.04822.2356 Telemetry and Computerisation Replacement	150,000	150,000	-	-	-	-	-	-	-	-	-	-
12.04822.2358 LMWUA Capital Projects WIP	-	-	345,610	-	-	-	-	-	-	-	-	-
12.04822.2359 New Asset - Water Disinfection Program	45,000	45,000	-	-	-	-	-	-	-	-	-	-
12.04827.2314 Water Mains Replacement Program	35,000	-	150,000	152,700	155,449	158,403	161,413	164,641	167,934	172,132	176,435	180,846
Total Capital Expenditure Walgett	1,290,000	1,990,000	495,610	152,700	155,449	158,403	161,413	164,641	167,934	172,132	176,435	180,846
Capital Expenditure Lightning Ridge												
13.04846.1667 Water System Asset Replacement	650,000	650,000	100,000	101,800	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
13.04846.2066 LMWUA Capital Projects WIP	-	-	-	573,185	-	-	-	-	-	-	-	-
13.04846.2325 Loan Repayments - Principal	-	6,793	2,473	-	-	-	-	-	-	-	-	-
Total Capital Expenditure Lightning Ridge	650,000	656,793	102,473	674,985	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
Capital Expenditure Collarenebri												
14.04866.1668 Collarenebri treatment plant	-	85,000	-	-	-	-	-	-	-	-	-	-
14.04866.2050 Collarenebri switchboard replacement	110,000	110,000	-	-	-	-	-	-	-	-	-	-
14.04866.2054 Collarenebri system asset replacement	-	50,000	100,000	101,800	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
Total Capital Expenditure Collarenebri	110,000	245,000	100,000	101,800	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
Capital Expenditure Villages												
19.04827.2054 Water System Asset Replacement - Carinda	-	162,380	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure Villages	-	162,380	-									
Total Capital Expenditure	2,050,000	3,054,173	698,083	929,485	362,713	369,605	376,627	384,159	391,842	401,638	411,679	421,972
Capital Surplus/(Deficit)	(1,050,000)	(1,354,173)	(698,083)	(929,485)	(362,713)	(369,605)	(376,627)	(384,159)	(391,842)	(401,638)	(411,679)	(421,972)
Transfer from Reserves (Income) Walgett												
12.00021.9801 Transfer from Reserves - Walgett	-	(1,347,380)	(695,610)	(929,485)	(362,713)	(369,605)	(376,627)	(384,159)	(391,842)	(401,638)	(411,679)	(421,972)
Total Transfer from Reserves (Income) Walgett	-	(1,347,380)	(695,610)	(929,485)	(362,713)	(369,605)	(376,627)	(384,159)	(391,842)	(401,638)	(411,679)	(421,972)
Transfer to Reserves (Expenditure) Walgett												
12.04821.9919 Transfer to Reserves - Walgett	-	-	-	527,475	362,713	369,605	376,627	384,159	391,842	401,638	411,679	421,972
Total Transfer to Reserves (Expenditure) Walgett	-	-	-	527,475	362,713	369,605	376,627	384,159	391,842	401,638	411,679	421,972
Net Reserve Surplus/(Deficit)	-	1,347,380	695,610	402,010	-							
Net Surplus/(Deficit)	(939,780)	(394,127)	(365,690)	(858,211)	(652,969)	(603,966)	(576,054)	(541,669)	(503,782)	(466,760)	(429,285)	(387,902)

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - SEWER FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	867,000	864,604	912,657	937,756	963,544	992,454	1,022,229	1,055,453	1,089,753	1,127,894	1,167,373	1,208,231
User Charges & Fees	2,000	900	923	948	974	1,003	1,033	1,067	1,102	1,141	1,181	1,222
Interest & Investment Revenue	113,000	139,634	154,536	192,322	206,136	220,874	274,262	295,094	327,145	399,236	431,337	465,728
Other Revenues	2,000	40,000	41,000	42,128	43,287	44,586	45,924	47,417	48,958	50,672	52,446	54,282
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	984,000	1,045,138	1,109,116	1,173,154	1,213,941	1,258,917	1,343,448	1,399,031	1,466,958	1,578,943	1,652,337	1,729,463
Expenses from Continuing Operations												
Employee Benefits & On-Costs	139,000	150,063	153,815	157,660	161,602	165,157	168,790	172,503	176,384	180,353	184,411	189,021
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	168,000	282,060	274,766	278,637	282,549	287,434	292,399	297,910	303,438	311,464	319,704	327,700
Depreciation & Amortisation	172,000	175,500	175,500	175,500	175,500	175,500	175,500	175,500	175,500	175,500	175,500	175,500
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	19,000	59,727	60,743	62,930	65,195	67,672	70,243	73,053	75,975	79,774	83,763	85,857
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	498,000	667,350	664,824	674,727	684,846	695,763	706,932	718,966	731,297	747,091	763,378	778,078
Operating Result from Continuing Operations	486,000	377,788	444,292	498,427	529,095	563,154	636,516	680,065	735,661	831,852	888,959	951,385
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	486,000	377,788	444,292	498,427	529,095	563,154	636,516	680,065	735,661	831,852	888,959	951,385
Net Operating Result before Grants and Contributions provided for Capital Purposes	486,000	377,788	444,292	498,427	529,095	563,154	636,516	680,065	735,661	831,852	888,959	951,385

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - SEWER FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	872,000	1,068,750	1,178,803	1,093,135	1,033,414	1,002,197	1,039,150	1,113,572	1,237,884	1,200,609	1,212,999	1,280,182
Investments	4,500,000	2,250,000	2,250,000	2,500,000	2,750,000	3,000,000	3,250,000	3,500,000	3,750,000	4,125,000	4,500,000	4,875,000
Receivables	87,000	129,302	136,471	140,224	144,080	148,403	152,855	157,824	162,953	168,656	174,560	180,669
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,459,000	3,448,052	3,565,274	3,733,359	3,927,495	4,150,600	4,442,005	4,771,396	5,150,836	5,494,266	5,887,558	6,335,851
Non-Current Assets												
Investments	-	2,250,000	2,250,000	2,500,000	2,750,000	3,000,000	3,250,000	3,500,000	3,750,000	4,125,000	4,500,000	4,875,000
Receivables	44,000	46,236	48,806	50,148	51,527	53,073	54,666	56,442	58,277	60,316	62,428	64,613
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	11,966,000	12,102,500	12,427,000	12,506,000	12,589,580	12,678,083	12,771,601	12,870,499	12,974,885	13,086,268	13,204,823	13,330,730
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	12,010,000	14,398,736	14,725,806	15,056,148	15,391,107	15,731,156	16,076,267	16,426,941	16,783,162	17,271,584	17,767,251	18,270,343
TOTAL ASSETS	17,469,000	17,846,788	18,291,080	18,789,507	19,318,602	19,881,756	20,518,272	21,198,337	21,933,998	22,765,850	23,654,809	24,606,194
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-											
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-											
TOTAL LIABILITIES	-											
Net Assets	17,469,000	17,846,788	18,291,080	18,789,507	19,318,602	19,881,756	20,518,272	21,198,337	21,933,998	22,765,850	23,654,809	24,606,194
EQUITY												
Retained Earnings	11,691,000	12,068,788	12,513,080	13,011,507	13,540,602	14,103,756	14,740,272	15,420,337	16,155,998	16,987,850	17,876,809	18,828,194
Revaluation Reserves	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000	5,778,000
Council Equity Interest	17,469,000	17,846,788	18,291,080	18,789,507	19,318,602	19,881,756	20,518,272	21,198,337	21,933,998	22,765,850	23,654,809	24,606,194
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	17,469,000	17,846,788	18,291,080	18,789,507	19,318,602	19,881,756	20,518,272	21,198,337	21,933,998	22,765,850	23,654,809	24,606,194

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - SEWER FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	815,628	902,932	932,677	958,325	986,603	1,016,203	1,048,729	1,082,811	1,120,175	1,159,383	1,199,962
User Charges & Fees	-	5,338	909	932	958	985	1,014	1,046	1,080	1,117	1,156	1,196
Interest & Investment Revenue Received	-	139,634	154,536	192,322	206,136	220,874	274,262	295,094	327,145	399,236	431,337	465,728
Grants & Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	40,000	41,000	42,128	43,287	44,586	45,924	47,417	48,958	50,672	52,446	54,282
Payments:												
Employee Benefits & On-Costs	-	(150,063)	(153,815)	(157,660)	(161,602)	(165,157)	(168,790)	(172,503)	(176,384)	(180,353)	(184,411)	(189,021)
Materials & Contracts	-	(282,060)	(274,766)	(278,637)	(282,549)	(287,434)	(292,399)	(297,910)	(303,438)	(311,464)	(319,704)	(327,700)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(59,727)	(60,743)	(62,930)	(65,195)	(67,672)	(70,243)	(73,053)	(75,975)	(79,774)	(83,763)	(85,857)
Net Cash provided (or used in) Operating Activities	-	508,750	610,053	668,832	699,360	732,785	805,971	848,820	904,198	999,609	1,056,444	1,118,591
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(750,000)	(750,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(312,000)	(500,000)	(254,500)	(259,080)	(264,003)	(269,018)	(274,398)	(279,886)	(286,883)	(294,055)	(301,407)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(312,000)	(500,000)	(754,500)	(759,080)	(764,003)	(769,018)	(774,398)	(779,886)	(1,036,883)	(1,044,055)	(1,051,407)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	196,750	110,053	(85,668)	(59,720)	(31,218)	36,953	74,422	124,312	(37,274)	12,389	67,184
plus: Cash, Cash Equivalents & Investments - beginning of year	-	872,000	1,068,750	1,178,803	1,093,135	1,033,414	1,002,197	1,039,150	1,113,572	1,237,884	1,200,609	1,212,999
Cash & Cash Equivalents - end of the year	872,000	1,068,750	1,178,803	1,093,135	1,033,414	1,002,197	1,039,150	1,113,572	1,237,884	1,200,609	1,212,999	1,280,182
Cash & Cash Equivalents - end of the year	872,000	1,068,750	1,178,803	1,093,135	1,033,414	1,002,197	1,039,150	1,113,572	1,237,884	1,200,609	1,212,999	1,280,182
Investments - end of the year	4,500,000	4,500,000	4,500,000	5,000,000	5,500,000	6,000,000	6,500,000	7,000,000	7,500,000	8,250,000	9,000,000	9,750,000
Cash, Cash Equivalents & Investments - end of the year	5,372,000	5,568,750	5,678,803	6,093,135	6,533,414	7,002,197	7,539,150	8,113,572	8,737,884	9,450,609	10,212,999	11,030,182

Representing:

- External Restrictions
- Internal Restrictitons
- Unrestricted

	5,372,000	5,568,750	5,678,803	6,093,135	6,533,414	7,002,197	7,539,150	8,113,572	8,737,884	9,450,609	10,212,999	11,030,182
	-	-	-	-	-	-	-	-	-	-	-	-
	-	(0)	(0)	(0)	0	(0)	0	0	(0)	0	(0)	0
	<u>5,372,000</u>	<u>5,568,750</u>	<u>5,678,803</u>	<u>6,093,135</u>	<u>6,533,414</u>	<u>7,002,197</u>	<u>7,539,150</u>	<u>8,113,572</u>	<u>8,737,884</u>	<u>9,450,609</u>	<u>10,212,999</u>	<u>11,030,182</u>

Walgett Shire Council
 10 Year Financial Plan for the Years ending 30 June 2027
 EQUITY STATEMENT - SEWER FUND
 Scenario: Best Case (5% SRV)

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					2026/27 \$
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	
Opening Balance	16,645,000	17,469,000	17,846,788	18,291,080	18,789,507	19,318,602	19,881,756	20,518,272	21,198,337	21,933,998	22,765,850	23,654,809
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	338,000	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-											
- Other Income/Expenses recognised	-											
- Other Adjustments	-											
Net Income Recognised Directly in Equity	338,000	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	486,000	377,788	444,292	498,427	529,095	563,154	636,516	680,065	735,661	831,852	888,959	951,385
Total Recognised Income & Expenses (c&d)	824,000	377,788	444,292	498,427	529,095	563,154	636,516	680,065	735,661	831,852	888,959	951,385
c. Distributions to/(Contributions from) Minority Interests	-											
d. Transfers between Equity	-											
Equity - Balance at end of the reporting period	17,469,000	17,846,788	18,291,080	18,789,507	19,318,602	19,881,756	20,518,272	21,198,337	21,933,998	22,765,850	23,654,809	24,606,194

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
AVAILABLE WORKING CAPITAL - SEWER FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	5,459,000	3,448,052	3,565,274	3,733,359	3,927,495	4,150,600	4,442,005	4,771,396	5,150,836	5,494,266	5,887,558	6,335,851
Less: Current External Restrictions - Cash	(5,372,000)	(3,318,750)	(3,428,803)	(3,593,135)	(3,783,414)	(4,002,197)	(4,289,150)	(4,613,572)	(4,987,884)	(5,325,609)	(5,712,999)	(6,155,182)
Less: Current Internal Restrictions - Cash	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	-	-	-	-	-	-	-	-	-	-	-	-
Less: Deferred Debtors to be budgeted for in future years	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Available Current Assets	87,000	129,302	136,471	140,224	144,081	148,403	152,855	157,824	162,952	168,657	174,559	180,669
Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current ELE Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - External	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)												
Adjusted Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Available Working Capital	87,000	129,302	136,471	140,224	144,081	148,403	152,855	157,824	162,952	168,657	174,559	180,669

SEWER

G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
			revised									
Operating Income Walgett												
15.00082.0126 NOW Walgett - Namoi & Gingie	-	(40,000)	(41,000)	(42,128)	(43,287)	(44,586)	(45,924)	(47,417)	(48,958)	(50,672)	(52,446)	(54,282)
15.00081.0151 Sewer Charges Income	(364,923)	(362,984)	(372,059)	(382,291)	(392,804)	(404,588)	(416,726)	(430,270)	(444,254)	(459,803)	(475,896)	(492,552)
15.00081.0152 Sewer Cistern Income	(19,183)	(18,936)	(19,409)	(19,943)	(20,491)	(21,106)	(21,739)	(22,446)	(23,175)	(23,986)	(24,826)	(25,695)
15.00081.0153 Sewer Pedestal Income	(37,703)	(38,595)	(39,560)	(40,648)	(41,766)	(43,019)	(44,310)	(45,750)	(47,237)	(48,890)	(50,601)	(52,372)
15.00081.0164 Pension Rebate Write-Off	4,216	4,047	4,148	4,262	4,379	4,510	4,645	4,796	4,952	5,125	5,304	5,490
15.00081.0193 Interest Received from Investments	(65,752)	(86,464)	(94,170)	(114,639)	(122,171)	(129,731)	(158,115)	(169,285)	(176,903)	(212,524)	(228,664)	(246,033)
15.00081.0295 Interest on Overdue Rates and Charges	(4,200)	(4,200)	(4,515)	(4,831)	(5,181)	(5,570)	(6,002)	(6,482)	(6,571)	(17,897)	(19,329)	(20,875)
15.00081.0451 Pensioner Rate Subsidy	(2,255)	(2,181)	(2,236)	(2,297)	(2,360)	(2,431)	(2,504)	(2,585)	(2,669)	(2,762)	(2,859)	(2,959)
15.00081.0595 Other income	(7,688)	(7,688)	(7,880)	(8,097)	(8,320)	(8,570)	(8,827)	(9,114)	(9,410)	(9,739)	(10,080)	(10,433)
15.00081.0921 Sundry Income	-	(900)	(923)	(948)	(974)	(1,003)	(1,033)	(1,067)	(1,102)	(1,141)	(1,181)	(1,222)
15.00081.8000 Council Property Rating Offset Account	-	27,069	-	-	-	-	-	-	-	-	-	-
15.04881.8001 Council Property Rating Discount Offset	-	(962)	-	-	-	-	-	-	-	-	-	-
Total Operating Income Walgett	(497,487)	(531,794)	(577,604)	(611,560)	(632,975)	(656,094)	(700,535)	(729,620)	(765,327)	(822,289)	(860,578)	(900,933)
Operating Expenditure Walgett												
15.04881.1853 Walgett CCTV sewer inspection	15,713	15,713	15,980	16,268	16,561	16,876	17,197	17,541	17,892	18,339	18,797	19,267
15.04881.1903 Walgett Sewer - private works	1,526	1,526	1,552	1,580	1,608	1,639	1,670	1,703	1,737	1,780	1,825	1,871
15.04881.2037 Charges - Discount Expenses	5,238	4,684	-	-	-	-	-	-	-	-	-	-
15.04881.2038 Charges - Write Off	1,526	1,526	1,552	1,580	1,608	1,639	1,670	1,703	1,737	1,780	1,825	1,871
15.04881.2041 Depreciation	86,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
15.04881.2304 Walgett telemetry and computerisation	1,571	1,571	1,598	1,627	1,656	1,687	1,719	1,753	1,788	1,833	1,879	1,926
15.04881.2463 Sewer Main Repairs	51,053	49,253	50,090	50,992	51,910	52,896	53,901	54,979	56,079	57,481	58,918	60,391
15.04881.2478 EPA Licence Fee	3,102	3,102	3,155	3,212	3,270	3,332	3,395	3,463	3,532	3,620	3,711	3,804
15.04881.2483 House Connection Repairs	5,238	5,238	5,327	5,423	5,521	5,626	5,733	5,848	5,965	6,114	6,267	6,424
15.04881.2484 Pumping Station - Operations	41,900	41,900	42,612	43,379	44,160	44,999	45,854	46,771	47,706	48,899	50,121	51,374
15.04881.2485 Pumping Stations - Repair and Maintenance	31,425	31,425	31,959	32,534	33,120	33,749	34,390	35,078	35,780	36,675	37,592	38,532
15.04881.2488 Treatment Works - Operations	62,851	62,851	63,919	65,070	66,241	67,500	68,783	70,159	71,562	73,351	75,185	77,065
15.04881.2489 Treatment Works - Repairs and Maintenance	26,188	36,188	36,803	37,465	38,139	38,864	39,602	40,394	41,202	42,232	43,288	44,370
15.04881.4031 Administration on-cost	45,274	45,274	46,044	47,702	49,419	51,297	53,246	55,376	57,591	60,471	63,495	65,082
15.04881.4069 EPA Monitoring System	21,560	11,560	11,757	11,969	12,184	12,415	12,651	12,904	13,162	13,491	13,828	14,174
15.04890.1006 NOW Walgett - Namoi & Gingie	-	23,639	24,041	24,474	24,915	25,388	25,870	26,387	26,915	27,588	28,278	28,985
Total Operating Expenditure Walgett	400,163	425,450	426,389	433,275	440,312	447,907	455,681	464,059	472,648	483,654	495,009	505,136
Operating Income Lightning Ridge												
16.00101.0151 Sewer Charges Income	(317,840)	(319,965)	(327,964)	(336,983)	(346,250)	(356,638)	(367,337)	(379,275)	(391,601)	(405,307)	(419,493)	(434,175)
16.00101.0152 Sewer Cistern Income	(19,199)	(19,240)	(19,721)	(20,263)	(20,820)	(21,445)	(22,088)	(22,806)	(23,547)	(24,371)	(25,224)	(26,107)
16.00101.0153 Sewer Pedestal Income	(20,253)	(20,335)	(20,843)	(21,416)	(22,005)	(22,665)	(23,345)	(24,104)	(24,887)	(25,758)	(26,660)	(27,593)
16.00101.0164 Pension Rebate Write-Off	13,476	13,147	13,476	13,847	14,228	14,655	15,095	15,586	16,093	16,656	17,239	17,842

SEWER

G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
16.00101.0193 Interest Received from Investments	(37,082)	(42,670)	(49,079)	(65,606)	(71,012)	(77,219)	(101,143)	(109,605)	(123,171)	(157,475)	(171,096)	(185,592)
16.00101.0295 Interest on Overdue Rates and Charges	(3,150)	(3,150)	(3,386)	(3,623)	(3,886)	(4,177)	(4,501)	(4,861)	(5,250)	(5,670)	(6,124)	(6,614)
16.00101.0451 Pensioner Rate Subsidy	(7,362)	(7,238)	(7,419)	(7,623)	(7,833)	(8,068)	(8,310)	(8,580)	(8,859)	(9,169)	(9,490)	(9,822)
16.00101.0595 Lightning Ridge Sundry Income	(2,050)	(2,050)	(2,101)	(2,159)	(2,218)	(2,285)	(2,354)	(2,431)	(2,510)	(2,598)	(2,689)	(2,783)
16.00101.8000 Council Property Rating Offset Account	-	2,490	2,552	2,622	2,694	2,775	2,858	2,951	3,047	3,154	3,264	3,378
16.04901.8001 Council Property Rating Discount Offset	-	(90)	-	-	-	-	-	-	-	-	-	-
Total Operating Income Lightning Ridge	(393,460)	(399,101)	(414,485)	(441,204)	(457,102)	(475,067)	(511,125)	(533,125)	(560,685)	(610,538)	(640,273)	(671,466)
Operating Expenditure Lightning Ridge												
16.04901.2037 Charges - Discount Expenses	4,780	5,034	-	-	-	-	-	-	-	-	-	-
16.04901.2041 Depreciation	64,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000	66,000
16.04901.2304 Lightning Ridge telemetry and computerisation	1,571	1,571	1,598	1,627	1,656	1,687	1,719	1,753	1,788	1,833	1,879	1,926
16.04901.2320 Software, IT	-	4,380	4,454	4,534	4,616	4,704	4,793	4,889	4,987	5,112	5,240	5,371
16.04901.2460 Technical and Supervision	1,048	1,048	1,066	1,085	1,105	1,126	1,147	1,170	1,193	1,223	1,254	1,285
16.04901.2463 Sewer Main Repairs	5,238	5,238	5,327	5,423	5,521	5,626	5,733	5,848	5,965	6,114	6,267	6,424
16.04901.2483 House Connection Repairs	5,238	5,238	5,327	5,423	5,521	5,626	5,733	5,848	5,965	6,114	6,267	6,424
16.04901.2484 Pumping Station - Operations	55,518	54,518	55,445	56,443	57,459	58,551	59,663	60,856	62,073	63,625	65,216	66,846
16.04901.2485 Pumping Stations - Repair and Maintenance	15,713	14,713	14,963	15,232	15,506	15,801	16,101	16,423	16,751	17,170	17,599	18,039
16.04901.2488 Treatment Works -Operations	12,570	12,570	12,784	13,014	13,248	13,500	13,757	14,032	14,313	14,671	15,038	15,414
16.04901.2489 Treatment Works - Repairs and Maintenance	3,143	5,143	5,230	5,324	5,420	5,523	5,628	5,741	5,856	6,002	6,152	6,306
16.04901.4031 Administration	11,102	11,102	11,291	11,697	12,118	12,578	13,056	13,578	14,121	14,827	15,568	15,957
Total Operating Expenditure Lightning Ridge	179,918	186,555	183,485	185,802	188,170	190,722	193,330	196,138	199,012	202,691	206,480	209,992
Operating Income Collarenebri												
17.00121.0151 Sewer Charges Income	(113,596)	(110,385)	(113,145)	(116,256)	(119,453)	(123,037)	(126,728)	(130,847)	(135,100)	(139,829)	(144,723)	(149,788)
17.00121.0152 Sewer Cistern Income	(2,725)	(1,690)	(1,732)	(1,780)	(1,829)	(1,884)	(1,941)	(2,004)	(2,069)	(2,141)	(2,216)	(2,294)
17.00121.0153 Sewer Pedestal Income	(4,057)	(3,960)	(4,059)	(4,171)	(4,286)	(4,415)	(4,547)	(4,695)	(4,848)	(5,018)	(5,194)	(5,376)
17.00121.0164 Pension Rebate Write-Off	2,780	2,428	2,489	2,557	2,627	2,706	2,787	2,878	2,972	3,076	3,184	3,295
17.00121.0295 Interest on Overdue Rates and Charges	(3,150)	(3,150)	(3,386)	(3,623)	(3,886)	(4,177)	(4,501)	(4,861)	(5,250)	(5,670)	(6,124)	(6,614)
17.00121.0451 Pensioner Rate Subsidy	(1,505)	(1,413)	(1,448)	(1,488)	(1,529)	(1,575)	(1,622)	(1,675)	(1,729)	(1,790)	(1,853)	(1,918)
17.00121.0595 Collarenebri Sundry Income	(2,050)	(2,050)	(2,101)	(2,159)	(2,218)	(2,285)	(2,354)	(2,431)	(2,510)	(2,598)	(2,689)	(2,783)
17.00121.8000 Council Property Rating Offset Account	-	6,200	6,355	6,530	6,710	6,911	7,118	7,349	7,588	7,854	8,129	8,414
17.04921.8001 Council Property Rating Discount Offset	-	(223)	-	-	-	-	-	-	-	-	-	-
Total Operating Income Collarenebri	(124,303)	(114,243)	(117,027)	(120,390)	(123,864)	(127,756)	(131,788)	(136,286)	(140,946)	(146,116)	(151,486)	(157,064)
Operating Expenditure Collarenebri												
17.04921.2037 Charges - Discount Expenses	1,017	988	-	-	-	-	-	-	-	-	-	-
17.04921.2041 Depreciation	19,000	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500	19,500
17.04921.2304 Collarenebri telemetry and computeristaion	1,048	1,048	1,066	1,085	1,105	1,126	1,147	1,170	1,193	1,223	1,254	1,285
17.04921.2463 Sewer Main Repairs	7,211	7,211	7,334	7,466	7,600	7,744	7,891	8,049	8,210	8,415	8,625	8,841

SEWER

G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original	Revised										
	Budget	Budget										
17.04921.2483 House Connection Repairs	524	524	533	543	553	564	575	587	599	614	629	645
17.04921.2484 Pumping Station - Operations	15,189	15,189	15,447	15,725	16,008	16,312	16,622	16,954	17,293	17,725	18,168	18,622
17.04921.2485 Pumping Stations - Repair and Maintenance	5,177	5,177	5,265	5,360	5,456	5,560	5,666	5,779	5,895	6,042	6,193	6,348

SEWER

G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
17.04921.2488 Treatment Works -Operations	2,095	2,095	2,131	2,169	2,208	2,250	2,293	2,339	2,386	2,446	2,507	2,570
17.04921.2489 Treatment Works - Repairs and Maintenance	262	262	266	271	276	281	286	292	298	305	313	321
17.04921.4031 Administration	3,351	3,351	3,408	3,531	3,658	3,797	3,941	4,099	4,263	4,476	4,700	4,818
Total Operating Expenditure Collarenebri	54,873	55,345	54,950	55,650	56,364	57,134	57,921	58,769	59,637	60,746	61,889	62,950
Operating Surplus/(Deficit)	380,295	377,788	444,292	498,427	529,095	563,154	636,516	680,065	735,661	831,852	888,959	951,385
Capital Expenditure Walgett												
15.04881.1817 Telemetry upgrade stage 1	150,000	75,000	-	-	-	-	-	-	-	-	-	-
15.04881.1818 Walgett STP trickling filter repair	75,000	75,000	-	-	-	-	-	-	-	-	-	-
15.04881.1854 Walgett Sewer main replacement	-	-	200,000	101,800	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
15.04886.0001 CCTV installation	12,000	12,000	-	-	-	-	-	-	-	-	-	-
15.04886.4060 Sewage Treatment Plant Renewal	30,000	30,000	-	-	-	-	-	-	-	-	-	-
15.04886.4097 Sewage Plant - New	45,000	45,000	-	-	-	-	-	-	-	-	-	-
Total Capital Expenditure Walgett	312,000	237,000	200,000	101,800	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
Capital Expenditure Lightning Ridge												
16.04902.2304 Telemetry & Computerisation	-	75,000	-	-	-	-	-	-	-	-	-	-
16.04902.4096 Sewer mains replacement	-	-	200,000	101,800	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
Total Capital Expenditure Lightning Ridge	-	75,000	200,000	101,800	103,632	105,601	107,607	109,759	111,954	114,753	117,622	120,563
Capital Expenditure Collarenebri												
17.04922.4061 Collarenebri sewer main replacement	-	-	100,000	50,900	51,816	52,801	53,804	54,880	55,978	57,377	58,811	60,281
Total Capital Expenditure Collarenebri	-	-	100,000	50,900	51,816	52,801	53,804	54,880	55,978	57,377	58,811	60,281
Capital Surplus/(Deficit)	(312,000)	(312,000)	(500,000)	(254,500)	(259,080)	(264,003)	(269,018)	(274,398)	(279,886)	(286,883)	(294,055)	(301,407)
Transfer from Reserves (Income) Walgett												
15.00081.9801 Transfer from Reserves - Walgett	-	(312,000)	(500,000)	(254,500)	(259,080)	(264,003)	(269,018)	(274,398)	(279,886)	(286,883)	(294,055)	(301,407)
Total Transfer from Reserves (Income) Walgett	-	(312,000)	(500,000)	(254,500)	(259,080)	(264,003)	(269,018)	(274,398)	(279,886)	(286,883)	(294,055)	(301,407)
Transfer to Reserves (Expenditure) Walgett												
15.04881.9919 Transfer to Reserves - Walgett	-	508,750	610,053	668,832	699,359	732,786	805,971	848,820	904,198	999,608	1,056,445	1,118,590
Total Transfer to Reserves (Expenditure) Walgett	-	508,750	610,053	668,832	699,359	732,786	805,971	848,820	904,198	999,608	1,056,445	1,118,590
Net Reserve Surplus/(Deficit)	-	(196,750)	(110,053)	(414,332)	(440,279)	(468,783)	(536,953)	(574,422)	(624,312)	(712,725)	(762,390)	(817,183)
Net Surplus/(Deficit)	68,295	(130,962)	(165,761)	(170,405)	(170,264)	(169,632)	(169,455)	(168,755)	(168,537)	(167,756)	(167,486)	(167,205)

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - DWM FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,213,000	1,208,810	1,254,713	1,389,217	1,324,669	1,364,408	1,405,341	1,451,015	1,498,173	1,550,610	1,604,882	1,661,052
User Charges & Fees	-	4,613	4,728	4,858	4,992	5,142	5,296	5,468	5,646	5,844	6,049	6,261
Interest & Investment Revenue	54,000	46,095	69,342	63,914	95,937	112,305	133,118	157,517	186,100	231,362	258,982	289,378
Other Revenues	14,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	25,000	25,314	25,947	26,661	27,394	28,216	29,062	30,007	30,982	32,066	33,188	34,350
Grants & Contributions provided for Capital Purposes	-	180,000	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,306,000	1,464,832	1,354,730	1,484,650	1,452,992	1,510,071	1,572,817	1,644,007	1,720,901	1,819,882	1,903,101	1,991,041
Expenses from Continuing Operations												
Employee Benefits & On-Costs	51,000	55,159	56,538	57,951	59,400	60,707	62,043	63,408	64,835	66,294	67,786	69,481
Borrowing Costs	-	-	-	-	55,832	54,063	52,208	50,264	48,225	46,088	43,848	41,499
Materials & Contracts	462,000	944,673	989,546	1,007,276	1,025,321	1,044,951	1,064,955	1,086,471	1,108,385	1,136,019	1,164,340	1,193,201
Depreciation & Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	112,000	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	625,000	999,832	1,046,084	1,065,227	1,140,553	1,159,721	1,179,206	1,200,143	1,221,445	1,248,401	1,275,974	1,304,181
Operating Result from Continuing Operations	681,000	465,000	308,646	419,423	312,439	350,350	393,611	443,864	499,456	571,481	627,127	686,860
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	681,000	465,000	308,646	419,423	312,439	350,350	393,611	443,864	499,456	571,481	627,127	686,860
Net Operating Result before Grants and Contributions provided for Capital Purposes	681,000	285,000	308,646	419,423	312,439	350,350	393,611	443,864	499,456	571,481	627,127	686,860

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - DWM FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
ASSETS												
Current Assets												
Cash & Cash Equivalents	621,000	392,737	444,728	494,649	429,858	486,088	583,551	728,636	677,058	694,603	765,288	643,082
Investments	500,000	685,417	685,417	783,333	881,250	979,167	1,077,083	1,175,000	1,370,833	1,566,667	1,762,500	2,056,250
Receivables	105,000	80,720	83,785	92,767	88,456	91,110	93,843	96,893	100,042	103,544	107,168	110,919
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,226,000	1,158,874	1,213,929	1,370,749	1,399,564	1,556,365	1,754,478	2,000,529	2,147,934	2,364,814	2,634,956	2,810,251
Non-Current Assets												
Investments	1,000,000	1,064,583	1,064,583	1,216,667	1,368,750	1,520,833	1,672,917	1,825,000	2,129,167	2,433,333	2,737,500	3,193,750
Receivables	57,000	94,543	98,133	108,653	103,605	106,713	109,914	113,486	117,175	121,276	125,521	129,914
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	-	430,000	680,000	1,969,000	2,069,000	2,069,000	2,069,000	2,069,000	2,069,000	2,069,000	2,069,000	2,069,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	1,057,000	1,589,126	1,842,717	3,294,320	3,541,355	3,696,546	3,851,831	4,007,486	4,315,341	4,623,609	4,932,021	5,392,664
TOTAL ASSETS	2,283,000	2,748,000	3,056,646	4,665,069	4,940,919	5,252,911	5,606,309	6,008,015	6,463,275	6,988,423	7,566,977	8,202,915
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	36,589	38,358	40,213	42,157	44,196	46,333	48,573	50,922	53,384
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	36,589	38,358	40,213	42,157	44,196	46,333	48,573	50,922	53,384
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	1,152,411	1,114,053	1,073,840	1,031,683	987,487	941,154	892,581	841,660	788,276
Provisions	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000	19,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	19,000	19,000	19,000	1,171,411	1,133,053	1,092,840	1,050,683	1,006,487	960,154	911,581	860,660	807,276
TOTAL LIABILITIES	19,000	19,000	19,000	1,208,000	1,171,411	1,133,053	1,092,840	1,050,683	1,006,487	960,154	911,581	860,660
Net Assets	2,264,000	2,729,000	3,037,646	3,457,069	3,769,508	4,119,858	4,513,469	4,957,333	5,456,788	6,028,269	6,655,396	7,342,255
EQUITY												
Retained Earnings	2,264,000	2,729,000	3,037,646	3,457,069	3,769,508	4,119,858	4,513,469	4,957,333	5,456,788	6,028,269	6,655,396	7,342,255
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,264,000	2,729,000	3,037,646	3,457,069	3,769,508	4,119,858	4,513,469	4,957,333	5,456,788	6,028,269	6,655,396	7,342,255
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	2,264,000	2,729,000	3,037,646	3,457,069	3,769,508	4,119,858	4,513,469	4,957,333	5,456,788	6,028,269	6,655,396	7,342,255

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2027

CASH FLOW STATEMENT - DWM FUND

Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	987,000	1,196,314	1,248,884	1,372,138	1,332,865	1,359,362	1,400,143	1,445,215	1,492,185	1,543,951	1,597,990	1,653,919
User Charges & Fees	13,000	4,613	4,728	4,858	4,992	5,142	5,296	5,468	5,646	5,844	6,049	6,261
Interest & Investment Revenue Received	55,000	45,328	68,515	61,492	97,099	111,589	132,381	156,695	185,251	230,418	258,005	288,367
Grants & Contributions	25,000	205,314	25,947	26,661	27,394	28,216	29,062	30,007	30,982	32,066	33,188	34,350
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	(51,000)	(55,159)	(56,538)	(57,951)	(59,400)	(60,707)	(62,043)	(63,408)	(64,835)	(66,294)	(67,786)	(69,481)
Materials & Contracts	(574,000)	(944,673)	(989,546)	(1,007,276)	(1,025,321)	(1,044,951)	(1,064,955)	(1,086,471)	(1,108,385)	(1,136,019)	(1,164,340)	(1,193,201)
Borrowing Costs	-	-	-	-	(55,832)	(54,063)	(52,208)	(50,264)	(48,225)	(46,088)	(43,848)	(41,499)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	455,000	451,737	301,991	399,922	321,798	344,588	387,676	437,242	492,618	563,878	619,258	678,716
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(250,000)	-	(250,000)	(250,000)	(250,000)	(250,000)	(250,000)	(500,000)	(500,000)	(500,000)	(750,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(430,000)	(250,000)	(1,289,000)	(100,000)	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(680,000)	(250,000)	(1,539,000)	(350,000)	(250,000)	(250,000)	(250,000)	(500,000)	(500,000)	(500,000)	(750,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	1,189,000	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	(36,589)	(38,358)	(40,213)	(42,157)	(44,196)	(46,333)	(48,573)	(50,922)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	1,189,000	(36,589)	(38,358)	(40,213)	(42,157)	(44,196)	(46,333)	(48,573)	(50,922)
Net Increase/(Decrease) in Cash & Cash Equivalents	455,000	(228,263)	51,991	49,922	(64,791)	56,230	97,463	145,085	(51,577)	17,545	70,685	(122,206)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	621,000	392,737	444,728	494,649	429,858	486,088	583,551	728,636	677,058	694,603	765,288
Cash & Cash Equivalents - end of the year	621,000	392,737	444,728	494,649	429,858	486,088	583,551	728,636	677,058	694,603	765,288	643,082
Cash & Cash Equivalents - end of the year	621,000	392,737	444,728	494,649	429,858	486,088	583,551	728,636	677,058	694,603	765,288	643,082
Investments - end of the year	1,500,000	1,750,000	1,750,000	2,000,000	2,250,000	2,500,000	2,750,000	3,000,000	3,500,000	4,000,000	4,500,000	5,250,000
Cash, Cash Equivalents & Investments - end of the year	2,121,000	2,142,737	2,194,728	2,494,649	2,679,858	2,986,088	3,333,551	3,728,636	4,177,058	4,694,603	5,265,288	5,893,082
Representing:												
- External Restrictions	1,790,000	2,042,737	1,994,728	2,194,649	2,279,858	2,486,088	2,733,551	3,028,636	3,377,058	3,794,603	4,265,288	4,793,082
- Internal Restrictions	-	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000
- Unrestricted	331,000	0	(0)	0	(0)	0	0	(0)	0	0	0	0
	2,121,000	2,142,737	2,194,728	2,494,649	2,679,858	2,986,088	3,333,551	3,728,636	4,177,058	4,694,603	5,265,288	5,893,082

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - DWM FUND
Scenario: Best Case (5% SRV)

	Actuals 2015/16 \$	Current Year 2016/17 \$	2017/18 \$	2018/19 \$	2019/20 \$	2020/21 \$	Projected Years					
							2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	2026/27 \$
Opening Balance	1,929,000	2,264,000	2,729,000	3,037,646	3,457,069	3,769,508	4,119,858	4,513,469	4,957,333	5,456,788	6,028,269	6,655,396
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	681,000	465,000	308,646	419,423	312,439	350,350	393,611	443,864	499,456	571,481	627,127	686,860
Total Recognised Income & Expenses (c&d)	681,000	465,000	308,646	419,423	312,439	350,350	393,611	443,864	499,456	571,481	627,127	686,860
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	(346,000)	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	2,264,000	2,729,000	3,037,646	3,457,069	3,769,508	4,119,858	4,513,469	4,957,333	5,456,788	6,028,269	6,655,396	7,342,255

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
AVAILABLE WORKING CAPITAL - DWM FUND
Scenario: Best Case (5% SRV)

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
		\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	1,226,000	1,158,874	1,213,929	1,370,749	1,399,564	1,556,365	1,754,478	2,000,529	2,147,934	2,364,814	2,634,956	2,810,251
Less: Current External Restrictions - Cash	(790,000)	(978,154)	(930,145)	(977,982)	(911,108)	(965,255)	(1,060,634)	(1,203,636)	(1,247,891)	(1,361,270)	(1,527,788)	(1,599,332)
Less: Current Internal Restrictions - Cash	-	(100,000)	(200,000)	(300,000)	(400,000)	(500,000)	(600,000)	(700,000)	(800,000)	(900,000)	(1,000,000)	(1,100,000)
Less: Current External Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	-	-	-	-	-	-	-	-	-	-	-	-
Less: Deferred Debtors to be budgeted for in future years	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)	-	-	-	-	-	-	-	-	-	-	-	-
Available Current Assets	436,000	80,720	83,785	92,767	88,456	91,110	93,843	96,893	100,043	103,544	107,168	110,919
Current Liabilities	-	-	-	36,589	38,358	40,213	42,157	44,196	46,333	48,573	50,922	53,384
Less: Current Borrowings	-	-	-	(36,589)	(38,358)	(40,213)	(42,157)	(44,196)	(46,333)	(48,573)	(50,922)	(53,384)
Less: Current ELE Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - External	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Liabilities funded by Restricted Cash - Internal	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment (in \$)	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Available Working Capital	436,000	80,720	83,785	92,767	88,456	91,110	93,843	96,893	100,043	103,544	107,168	110,919

Best Case DWM 2017 to 2027

G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
Operating Income												
21.00011.0051 S502 Garbage Charge - User	(1,037,258)	(1,035,039)	(1,060,915)	(1,190,090)	(1,120,067)	(1,153,669)	(1,188,279)	(1,226,898)	(1,266,772)	(1,311,109)	(1,356,998)	(1,404,493)
21.00011.0054 S496 Garbage Charge - Availability	(253,478)	(255,413)	(261,798)	(268,997)	(276,394)	(284,686)	(293,227)	(302,757)	(312,597)	(323,538)	(334,862)	(346,582)
21.00011.0067 Garbage Interest	(9,162)	(11,162)	(11,441)	(11,756)	(12,079)	(12,441)	(12,814)	(13,230)	(13,660)	(14,138)	(14,633)	(15,145)
21.00011.0104 Pension Rebate Write-Off	47,605	45,650	46,791	48,078	49,400	50,882	52,408	54,111	55,870	57,825	59,849	61,944
21.00011.0193 Interest Received from Investments	(36,095)	(46,095)	(69,342)	(63,914)	(95,937)	(112,305)	(133,118)	(157,517)	(186,100)	(231,362)	(258,982)	(289,378)
21.00011.0451 Pension Rate Subsidy	(25,620)	(25,314)	(25,947)	(26,661)	(27,394)	(28,216)	(29,062)	(30,007)	(30,982)	(32,066)	(33,188)	(34,350)
21.00011.0781 Sales - Sulo Bins	(4,613)	(4,613)	(4,728)	(4,858)	(4,992)	(5,142)	(5,296)	(5,468)	(5,646)	(5,844)	(6,049)	(6,261)
21.00011.8000 Council Property Rating Offset Account	-	30,264	31,021	31,874	32,751	33,734	34,746	35,875	37,041	38,337	39,679	41,068
21.04801.2037 Rates Discount Expense	16,031	16,377	-	-	-	-	-	-	-	-	-	-
21.04801.2038 Rates -Write Off	1,048	1,048	1,074	1,104	1,134	1,168	1,203	1,242	1,282	1,327	1,373	1,421
21.04801.2039 Interest Write-off	541	541	555	570	586	604	622	642	663	686	710	735
21.04801.8001 Council Property Rating Discount Offset	-	(1,076)	-	-	-	-	-	-	-	-	-	-
Total Operating Income	(1,301,001)	(1,284,832)	(1,354,730)	(1,484,650)	(1,452,992)	(1,510,071)	(1,572,817)	(1,644,007)	(1,720,901)	(1,819,882)	(1,903,101)	(1,991,041)
Operating Expenditure Collarenebri												
21.04801.1532 Collarenebri Waste Collection Operations	15,713	15,713	15,980	16,268	16,561	16,876	17,197	17,541	17,892	18,339	18,797	19,267
Total Operating Expenditure Collarenebri	15,713	15,713	15,980	16,268	16,561	16,876	17,197	17,541	17,892	18,339	18,797	19,267
Operating Expenditure Villages												
21.04801.1533 Carinda Tip Operations	4,085	4,085	4,154	4,229	4,305	4,387	4,470	4,559	4,650	4,766	4,885	5,007
21.04801.1534 Burren Junction Tip Operations	3,771	3,771	3,835	3,904	3,974	4,050	4,127	4,210	4,294	4,401	4,511	4,624
21.04801.1536 Rowena Tip Operations	4,085	4,085	4,154	4,229	4,305	4,387	4,470	4,559	4,650	4,766	4,885	5,007
21.04801.1539 Come by Chance Tip Operations	7,542	7,542	7,670	7,808	7,949	8,100	8,254	8,419	8,587	8,802	9,022	9,248
Total Operating Expenditure Villages	19,483	19,483	19,813	20,170	20,533	20,924	21,321	21,747	22,181	22,735	23,303	23,886
Operating Expenditure Lightning Ridge												
21.04801.4073 Lightning Ridge Landfill Contract	255,426	255,426	259,768	264,444	269,204	274,319	279,531	285,122	290,824	298,095	305,547	313,186
21.04801.4074 Skips Waste Collection	30,510	45,510	66,539	67,737	68,956	70,266	71,601	73,033	74,494	76,356	78,265	80,222
21.04801.4092 Lightning Ridge Landfill - Council Cost	6,285	6,285	6,392	6,507	6,624	6,750	6,878	7,016	7,156	7,335	7,518	7,706
21.04801.4093 Lightning Ridge Landfill tyre shredding	-	-	4,347	4,425	4,505	4,591	4,678	4,772	4,867	4,989	5,114	5,242
Total Operating Expenditure Lightning Ridge	292,221	307,221	337,046	343,113	349,289	355,926	362,688	369,943	377,341	386,775	396,444	406,356

Best Case DWM 2017 to 2027

G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
Operating Expenditure Walgett												
21.04801.2238 Memberships	2,514	2,342	2,382	2,425	2,469	2,516	2,564	2,615	2,667	2,734	2,802	2,872
21.04801.2326 Interest on Loan Repayments - Waste	-	-	-	-	55,832	54,063	52,208	50,264	48,225	46,088	43,848	41,499
21.04801.2460 Technical and Supervision	629	629	640	652	664	677	690	704	718	736	754	773
21.04801.3868 Purchase - Sulo Bins - Public sales	3,560	3,560	3,621	3,686	3,752	3,823	3,896	3,974	4,053	4,154	4,258	4,364
21.04801.3882 Purchase - Sulo Bins	3,560	3,560	3,621	3,686	3,752	3,823	3,896	3,974	4,053	4,154	4,258	4,364
21.04801.3883 Community DWM Collections (Roadside Skips)	26,974	26,974	27,433	27,927	28,430	28,970	29,520	30,110	30,712	31,480	32,267	33,074
21.04801.4031 Administration - Internal	101,815	101,815	103,851	106,032	108,259	110,641	113,075	115,676	118,337	121,059	123,843	126,691
21.04801.4067 Walgett Landfill Contract	158,512	158,512	161,207	164,109	167,063	170,237	173,472	176,941	180,480	184,992	189,617	194,357
21.04801.4068 Kerbside DWM Collections (MGBs)	178,025	178,025	181,051	184,310	187,628	191,193	194,826	198,723	202,697	207,764	212,958	218,282
21.04801.4069 EPA Bore Monitoring System (Contracted)	15,713	15,713	15,980	16,268	16,561	16,876	17,197	17,541	17,892	18,339	18,797	19,267
21.04801.4081 AMP Strategy Investigation	160,000	160,000	162,720	165,649	168,631	171,835	175,100	178,602	182,174	186,728	191,396	196,181
21.04801.4088 Walgett Landfill Maintenance - Council Cost	6,285	6,285	6,392	6,507	6,624	6,750	6,878	7,016	7,156	7,335	7,518	7,706
21.04801.4089 Walgett Landfill Audit of Waste Service	5,238	-	-	-	-	-	-	-	-	-	-	-
21.04801.4090 Walgett Landfill tyre shredding	-	-	4,347	4,425	4,505	4,591	4,678	4,772	4,867	4,989	5,114	5,242
Total Operating Expenditure Walgett	662,823	657,415	673,245	685,676	754,170	765,995	778,000	790,912	804,031	820,552	837,430	854,672
Total Operating Expenditure	990,240	999,832	1,046,084	1,065,227	1,140,553	1,159,721	1,179,206	1,200,143	1,221,445	1,248,401	1,275,974	1,304,181
Operating Surplus/(Deficit)	310,761	285,000	308,646	419,423	312,439	350,350	393,611	443,864	499,456	571,481	627,127	686,860
Capital Income												
21.00011.0300 Walgett/L Ridge landfill fencing grant	-	(180,000)	-	-	-	-	-	-	-	-	-	-
21.09400.0000 Loan - Waste	-	-	-	(1,189,000)	-	-	-	-	-	-	-	-
Total Capital Income	-	(180,000)	-	(1,189,000)	-							
Capital Expenditure												
21.04804.1517 Walgett/L Ridge landfill fencing grant - grant expense	-	180,000	-	-	-	-	-	-	-	-	-	-
21.04804.1522 Domestic Waste capital - Walgett	-	-	-	1,189,000	-	-	-	-	-	-	-	-
21.04804.1530 DWM Strategy Implementation	250,000	250,000	250,000	100,000	100,000	-	-	-	-	-	-	-
21.04804.2325 Waste Loan Repayments - Principal	-	-	-	-	36,589	38,358	40,213	42,157	44,196	46,333	48,573	50,922
Total Capital Expenditure	250,000	430,000	250,000	1,289,000	136,589	38,358	40,213	42,157	44,196	46,333	48,573	50,922
Capital Surplus/(Deficit)	(250,000)	(250,000)	(250,000)	(100,000)	(136,589)	(38,358)	(40,213)	(42,157)	(44,196)	(46,333)	(48,573)	(50,922)

Best Case DWM 2017 to 2027

G/L Account Number & Description	2016/17	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Original Budget	Revised Budget										
Transfer from Reserves (Income)												
21.00011.9801 Transfer from Reserves	(250,000)	(250,000)	(250,000)	(150,000)	(100,000)	-	-	-	-	-	-	-
Total Transfer from Reserves (Income)	(250,000)	(250,000)	(250,000)	(150,000)	(100,000)	-						
Transfer to Reserves (Expenditure)												
21.04802.9919 Transfer to Reserves - External	-	502,737	201,991	349,921	185,209	206,230	247,463	295,085	348,422	417,545	470,685	527,794
21.04804.9919 Transfer to Reserves	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Total Transfer to Reserves (Expenditure)	100,000	602,737	301,991	449,921	285,209	306,230	347,463	395,085	448,422	517,545	570,685	627,794
Net Reserve Surplus/(Deficit)	150,000	(352,737)	(51,991)	(299,921)	(185,209)	(306,230)	(347,463)	(395,085)	(448,422)	(517,545)	(570,685)	(627,794)
Net Surplus/(Deficit)	210,761	(317,737)	6,655	19,502	(9,359)	5,762	5,935	6,622	6,838	7,603	7,869	8,144

Walgett Shire Council
10 Year Financial Plan for the Years ending
30 June 2027

EXTERNAL RESERVES - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Opening Balance	Current Year	Projected Years									
		2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
		Closing Balance										
External Reserves												
Developer Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Specific Purpose Unexpended Grants	4,210,000	2,029,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922
Domestic Waste Management	1,790,000	2,042,737	1,994,728	2,194,649	2,279,858	2,486,088	2,733,551	3,028,636	3,377,058	3,794,603	4,265,288	4,793,082
Water Fund	2,445,000	1,637,311	1,227,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716
Sewer Fund	5,372,000	5,568,750	5,678,803	6,093,135	6,533,414	7,002,197	7,539,150	8,113,572	8,737,884	9,450,609	10,212,999	11,030,182
DWM Fund	331,000	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000
Other 2 Fund	-	-	-	-	-	-	-	-	-	-	-	-
Other 3 Fund	-	-	-	-	-	-	-	-	-	-	-	-
Unexpended Loans	1,331,000	109,002	219,002	109,002	109,002	109,002	109,002	109,002	109,002	109,002	109,002	109,002
Total External Reserves	15,479,000	11,487,722	11,250,372	11,149,755	11,709,564	12,444,159	13,318,619	14,311,449	15,445,905	16,773,659	18,241,497	19,862,905

Walgett Shire Council
10 Year Financial Plan for the Years ending
30 June 2027

INTERNAL RESERVES - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Current Year		Projected Years									
	Opening Balance	2016/17 Closing Balance	2017/18 Closing Balance	2018/19 Closing Balance	2019/20 Closing Balance	2020/21 Closing Balance	2021/22 Closing Balance	2022/23 Closing Balance	2023/24 Closing Balance	2024/25 Closing Balance	2025/26 Closing Balance	2026/27 Closing Balance
Internal Reserves												
Animal Impound	-	87,500	175,000	262,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Arts Along the Highway Program	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Asset Renewal Reserve (FAG advance)	484,236	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703
Betterment Road Program	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Burren Junction Pool Upgrade	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400
Carry Forward works	527,127	328,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912
Collarenebri Main Street Program	157,246	-	-	-	-	-	-	-	-	-	-	-
Consultancy Restructure	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Council Election	50,000	10,149	22,149	34,149	46,149	10,149	23,149	36,149	49,149	10,149	24,149	24,149
Council Property Maintenance	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250
Develop Positive Ageing Strategy	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Economic Development (CDO)	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656
Economic Incentive Scheme	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Employees Leave Entitlement Liability	500,000	545,000	590,000	635,900	682,718	730,472	779,181	828,864	879,541	931,232	983,957	1,036,682
File Plan Review	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Footpath Replacement Program	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040
General Manager Contract Provisions	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Gravel Pits Restoration - From State Roads Reworks	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Health/Demolition	-	-	15,000	30,000	45,000	60,000	75,000	90,000	105,000	120,000	135,000	150,000
Internal Audit	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Lightning Ridge Main Street Program	160,000	-	-	-	-	-	-	-	-	-	-	-
Lightning Ridge Urban Expansion Design	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Lightning Ridge VIC Disability Toilet Upgrade	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964
Local Environmental Plan	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Marketing & Promotion	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000
Noxious Weeds Contribution	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806
Plant Replacement	3,336,250	3,048,603	2,834,456	2,832,809	2,683,662	2,443,515	2,368,368	2,228,221	2,014,074	1,836,427	1,784,780	1,741,133
Property Development	486,673	486,673	786,673	26,673	26,673	26,673	26,673	26,673	26,673	26,673	26,673	26,673
Regional Infrastructure Program	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500
Review Aboriginal Reconciliation Plan	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Rowena Hall Toilet Upgrade	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Shire Signage	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
State Roads RMCC - Warranty	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
Tourism, Marketing & Promotion	74,108	74,108	74,108	74,108	74,108	74,108	74,108	74,108	74,108	74,108	74,108	74,108
Traineeship Program	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Unsealed Roads	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Walgett Cemetery Memorial Wall	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500
Walgett Main Street Program	113,758	-	-	-	-	-	-	-	-	-	-	-
Walgett Showground Update	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Warrena & Fox St Drainage Project	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391
Total Internal Reserves	7,891,905	6,966,155	7,041,508	6,440,261	6,117,432	5,904,039	5,905,601	5,843,137	5,707,667	5,557,711	5,587,789	5,611,867

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Best Case (5% SRV)

**Current
Year
2016/17**

Projected Years

2017/18 2018/19 2019/20 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27

- Within green benchmark (green min and/or green max)
- Within amber benchmark (amber min and/or amber max)
- Not within benchmark (amber min and/or amber max)
- Within green benchmark
- ↗ above green maximum and below amber maximum
- ↘ below green minimum and above amber minimum
- ↑ above amber maximum
- ↓ below amber minimum

TCorp Ratios

Operating Performance Ratio 2)	Snapshot	● —	● —	● ↓	● —						
	Actual Ratio	6.49%	9.06%	2.85%	5.08%	5.81%	7.08%	7.29%	7.77%	9.93%	11.62%
Own Source Operating Revenue Ratio 2)	Snapshot	● ↓									
	Actual Ratio	34.11%	38.52%	42.82%	51.84%	51.46%	51.90%	51.90%	52.09%	51.88%	48.89%
Unrestricted Current Ratio	Snapshot	● —									
	Actual Ratio	4.66	4.37	4.28	3.98	4.16	4.48	4.81	5.38	5.89	7.02
Debt Service Cover Ratio 2)	Snapshot	● —									
	Actual Ratio	9.77	9.51	5.37	5.49	5.63	7.51	8.76	10.63	17.14	19.12
Capital Expenditure Ratio	Snapshot	● —									
	Actual Ratio	4.27	4.06	2.81	1.21	1.22	1.11	1.15	1.18	1.17	1.59
Building & Infrastructure Renewals Ratio	Snapshot	● —	● —	● —	● ↓	● —					
	Actual Ratio	324.77%	275.46%	172.61%	140.20%	88.19%	82.16%	58.53%	59.48%	80.37%	102.17%

2) **different** Calculation to OLG's Note 13 calculation for same ratio

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Best Case (5% SRV)

Current Year	Projected Years									
2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	<ul style="list-style-type: none"> ● Within green benchmark (green min and/or green max) ● Within amber benchmark (amber min and/or amber max) ● Not within benchmark (amber min and/or amber max) 									

- Within green benchmark
- ↗ above green maximum and below amber maximum
- ↘ below green minimum and above amber minimum
- ↑ above amber maximum
- ↓ below amber minimum

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Current Year 2016/17	Projected Years									
		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27

- Within green benchmark (green min and/or green max)
- Within amber benchmark (amber min and/or amber max)
- Not within benchmark (amber min and/or amber max)

- Within green benchmark
- above green maximum and below amber maximum
- below green minimum and above amber minimum
- above amber maximum
- below amber minimum

KPI within LG Financial Health Check Guidelines

Operational Result before capital Grants & Contributions
 Unrestricted Current Ratio
 Debt Service Ratio
 Rates, Annual Charges, Interest & Extra Charges Outstanding
 Building & Infrastructure Renewals Ratio

Walgett Shire Council
10 Year Financial Plan for the Years ending
30 June 2027

EXTERNAL RESERVES - CONSOLIDATED
Scenario: Best Case (5% SRV)

External Reserves

	Opening Balance	Current Year	Projected Years									
		2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
		Closing Balance										
Developer Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Specific Purpose Unexpended Grants	4,210,000	2,029,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922	1,929,922
Domestic Waste Management	1,790,000	2,042,737	1,994,728	2,194,649	2,279,858	2,486,088	2,733,551	3,028,636	3,377,058	3,794,603	4,265,288	4,793,082
Water Fund	2,445,000	1,637,311	1,227,918	523,047	457,368	416,950	406,994	430,317	492,039	589,522	724,286	900,716
Sewer Fund	5,372,000	5,568,750	5,678,803	6,093,135	6,533,414	7,002,197	7,539,150	8,113,572	8,737,884	9,450,609	10,212,999	11,030,182
DWM Fund	331,000	100,000	200,000	300,000	400,000	500,000	600,000	700,000	800,000	900,000	1,000,000	1,100,000
Other 2 Fund	-	-	-	-	-	-	-	-	-	-	-	-
Other 3 Fund	-	-	-	-	-	-	-	-	-	-	-	-
Unexpended Loans	1,331,000	109,002	219,002	109,002	109,002	109,002	109,002	109,002	109,002	109,002	109,002	109,002
Total External Reserves	15,479,000	11,487,722	11,250,372	11,149,755	11,709,564	12,444,159	13,318,619	14,311,449	15,445,905	16,773,659	18,241,497	19,862,905

Walgett Shire Council
10 Year Financial Plan for the Years ending
30 June 2027

INTERNAL RESERVES - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Opening Balance	Current Year	Projected Years									
		2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	Closing Balance											
Internal Reserves												
Animal Impound	-	87,500	175,000	262,500	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Arts Along the Highway Program	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Asset Renewal Reserve (FAG advance)	484,236	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703	382,703
Betterment Road Program	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000	140,000
Burren Junction Pool Upgrade	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400	10,400
Carry Forward works	527,127	328,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912	158,912
Collarenebri Aboriginal Cemetery Toilet	-	-	-	-	-	-	-	-	-	-	-	-
Collarenebri Main Street Program	157,246	-	-	-	-	-	-	-	-	-	-	-
Consultancy Restructure	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
Council Election	50,000	10,149	22,149	34,149	46,149	10,149	23,149	36,149	49,149	10,149	24,149	24,149
Council Property Maintenance	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250	47,250
Develop Positive Ageing Strategy	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Economic Development (CDO)	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656	549,656
Economic Incentive Scheme	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Employees Leave Entitlement Liability	500,000	545,000	590,000	635,900	682,718	730,472	779,181	828,864	879,541	931,232	983,957	1,036,682
File Plan Review	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Footpath Replacement Program	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040	176,040
General Manager Contract Provisions	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000	15,000
Gravel Pit Rehabilitation	-	-	-	-	-	-	-	-	-	-	-	-
Gravel Pits Restoration - From State Roads Reworks	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Health/Demolition	-	-	15,000	30,000	45,000	60,000	75,000	90,000	105,000	120,000	135,000	150,000
Internal Audit	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
Lightning Ridge Main Street Program	160,000	-	-	-	-	-	-	-	-	-	-	-
Lightning Ridge Urban Expansion Design	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000	17,000
Lightning Ridge VIC Disability Toilet Upgrade	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964	52,964
Local Environmental Plan	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000	20,000
Marketing & Promotion	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000	121,000
Noxious Weeds Contribution	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806	14,806
Other Internal	-	-	-	-	-	-	-	-	-	-	-	-
Plant Replacement	486,673	486,673	786,673	26,673	26,673	26,673	26,673	26,673	26,673	26,673	26,673	26,673
Property Development	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500	26,500
Regional Infrastructure Program	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
Review Aboriginal Reconciliation Plan	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000	4,000
Rowena Hall Toilet Upgrade	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000	105,000
Shire Signage	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000	350,000
State Roads RMCC - Warranty	74,108	74,108	24,108	24,108	24,108	24,108	24,108	24,108	24,108	24,108	24,108	24,108
Tourism, Marketing & Promotion	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Traineeship Program	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
Unsealed Roads	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500	9,500
Walgett Cemetery Memorial Wall	113,758	-	-	-	-	-	-	-	-	-	-	-
Walgett Main Street Program	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
Walgett Showground Update	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391	22,391
Warrena & Fox St Drainage Project	-	-	-	-	-	-	-	-	-	-	-	-
Total Internal Reserves	4,555,655	3,917,552	4,157,052	3,557,452	3,383,770	3,410,524	3,487,233	3,564,916	3,643,593	3,671,284	3,753,009	3,820,734

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Current Year 2016/17	Projected Years									
		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27

- Within green benchmark (green min and/or green max)
- Within amber benchmark (amber min and/or amber max)
- Not within benchmark (amber min and/or amber max)
- Within green benchmark
- ↗ above green maximum and below amber maximum
- ↘ below green minimum and above amber minimum
- ↑ above amber maximum
- ↓ below amber minimum

Council's Target Benchmarks

New Note 13 Ratios

Operating Performance Ratio 1)	Snapshot	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	6.49%	9.06%	2.85%	5.08%	5.81%	7.08%	7.29%	7.77%	9.93%	11.62%
Own Source Operating Revenue Ratio 1)	Snapshot	● ↓	● ↘	● —							
	Actual Ratio	42.86%	46.92%	52.35%	63.56%	63.04%	63.98%	64.15%	64.62%	65.06%	61.51%
Unrestricted Current Ratio	Snapshot	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	4.66	4.06	3.95	3.66	3.81	4.12	4.43	4.97	5.48	6.59
Debt Service Cover Ratio 1)	Snapshot	● —	● —	● —	● —	● —	● —	● —	● —	● —	● ↑
	Actual Ratio	9.77	9.51	5.37	5.49	5.63	7.51	8.76	10.63	17.14	19.12
Rates, Annual Charges, Interest & Extra Charges Outstanding Percentage	Snapshot	● —	● —	● —	● —	● —	● —	● —	● —	● —	● —
	Actual Ratio	8.44%	8.68%	8.71%	8.66%	8.70%	8.72%	8.75%	8.77%	8.81%	8.84%

1) **different** Calculation to TCorp's calculation for same ratio

New Special Schedule 7 Ratios

Building & Infrastructure Renewals Ratio	Snapshot	● —	● —	● —	● ↓	● ↓	● ↓	● —	● ↓	● ↓	● —
	Actual Ratio	365.54%	174.38%	157.42%	102.05%	94.83%	94.37%	91.10%	96.22%	94.83%	88.68%
Infrastructure Backlog Ratio	Snapshot	● —									
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Capital Expenditure Ratio	Snapshot	● —									
	Actual Ratio	4.27	4.24	2.81	1.21	1.22	1.11	1.15	1.18	1.17	1.59

Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)

Debt Service Ratio	Snapshot	● —									
	Actual Ratio	3.37%	3.36%	4.50%	4.81%	4.72%	3.63%	3.07%	2.52%	1.66%	1.57%

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Best Case (5% SRV)

		Current Year	Projected Years									
		2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
			Within green benchmark (green min and/or green max) Within amber benchmark (amber min and/or amber max) Not within benchmark (amber min and/or amber max)			Within green benchmark above green maximum and below amber maximum below green minimum and above amber minimum above amber maximum below amber minimum						
Rates & Annual Charges Coverage Ratio	Snapshot Actual Ratio	 21.47%	 24.21%	 27.01%	 32.47%	 32.11%	 32.33%	 32.25%	 32.30%	 32.08%	 30.16%	 30.28%

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Best Case (5% SRV)

Current Year
2016/17

Projected Years
2017/18 2018/19 2019/20 2020/21 2021/22 2022/23 2023/24 2024/25 2025/26 2026/27

- Within green benchmark (green min and/or green max)
- Within amber benchmark (amber min and/or amber max)
- Not within benchmark (amber min and/or amber max)
- Within green benchmark
- ↗ above green maximum and below amber maximum
- ↘ below green minimum and above amber minimum
- ↑ above amber maximum
- ↓ below amber minimum

TCorp Ratios

Operating Performance Ratio 2)	Snapshot	● —	● —	● ↓	● —							
	Actual Ratio	6.49%	9.06%	2.85%	5.08%	5.81%	7.08%	7.29%	7.77%	9.93%	11.62%	13.30%
Own Source Operating Revenue Ratio 2)	Snapshot	● ↓										
	Actual Ratio	34.11%	38.52%	42.82%	51.84%	51.46%	51.90%	51.90%	52.09%	51.88%	48.89%	49.22%
Unrestricted Current Ratio	Snapshot	● —										
	Actual Ratio	4.66	4.06	3.95	3.66	3.81	4.12	4.43	4.97	5.48	6.59	7.52
Debt Service Cover Ratio 2)	Snapshot	● —										
	Actual Ratio	9.77	9.51	5.37	5.49	5.63	7.51	8.76	10.63	17.14	19.12	30.43
Capital Expenditure Ratio	Snapshot	● —										
	Actual Ratio	4.27	4.24	2.81	1.21	1.22	1.11	1.15	1.18	1.17	1.59	1.67
Building & Infrastructure Renewals Ratio	Snapshot	● —	● —	● —	● ↓	● —	● ↓	● ↓	● —			
	Actual Ratio	365.54%	174.38%	157.42%	102.05%	94.83%	94.37%	91.10%	96.22%	94.83%	88.68%	95.12%

2) **different** Calculation to OLG's Note 13 calculation for same ratio

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2027

KEY PERFORMANCE INDICATORS - CONSOLIDATED

Scenario: Best Case (5% SRV)

	Current Year 2016/17	2017/18	2018/19	2019/20	2020/21	Projected Years					
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27				

	Within green benchmark (green min and/or green max)		Within green benchmark
	Within amber benchmark (amber min and/or amber max)		above green maximum and below amber maximum
	Not within benchmark (amber min and/or amber max)		below green minimum and above amber minimum
			above amber maximum
			below amber minimum

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
KEY PERFORMANCE INDICATORS - CONSOLIDATED
Scenario: Best Case (5% SRV)

	Current Year 2016/17	Projected Years										
		2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	
			 Within green benchmark (green min and/or green max)  Within green benchmark  Within amber benchmark (amber min and/or amber max)  above green maximum and below amber maximum  Not within benchmark (amber min and/or amber max)  below green minimum and above amber minimum  above amber maximum  below amber minimum									
KPI within LG Financial Health Check Guidelines												
Operational Result before capital Grants & Contributions												
Unrestricted Current Ratio												
Debt Service Ratio												
Rates, Annual Charges, Interest & Extra Charges Outstanding												
Building & Infrastructure Renewals Ratio												



WALGETT SHIRE COUNCIL

LONG TERM FINANCIAL PLAN: 2017/18

Base Case – With Rate Peg Increase



Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	8,584	8,502	8,724	8,828	8,930	9,151	9,383	9,631	9,888	10,163	10,449	10,744
User Charges & Fees	7,364	5,010	5,157	5,321	5,491	5,680	5,851	6,041	6,237	6,455	6,681	6,915
Interest & Investment Revenue	797	1,000	706	854	918	945	1,103	1,179	1,280	1,537	1,642	1,723
Other Revenues	784	2,462	2,324	2,357	2,401	2,455	2,510	2,587	2,670	2,762	2,857	2,957
Grants & Contributions provided for Operating Purposes	12,575	12,530	10,337	9,586	9,896	10,120	10,322	10,534	10,751	10,997	11,529	11,663
Grants & Contributions provided for Capital Purposes	1,614	10,103	8,793	6,454	430	730	445	490	400	400	2,200	2,200
Other Income:												
Net gains from the disposal of assets	141	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	31,859	39,607	36,040	33,399	28,066	29,081	29,613	30,462	31,226	32,315	35,360	36,203
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,911	7,985	8,207	8,429	8,647	8,842	9,031	9,233	9,436	9,652	9,862	10,115
Borrowing Costs	269	174	153	250	274	238	202	175	155	141	128	117
Materials & Contracts	9,714	11,300	9,025	10,056	9,810	10,026	10,262	10,708	11,111	11,095	11,422	11,272
Depreciation & Amortisation	6,547	5,423	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,035	2,708	2,693	2,733	2,785	2,881	2,888	2,948	3,005	3,127	3,157	3,232
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,476	27,589	24,779	26,170	26,218	26,688	27,084	27,766	28,408	28,716	29,270	29,437
Operating Result from Continuing Operations	4,383	12,017	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	4,383	12,017	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,769	1,914	2,468	776	1,418	1,663	2,084	2,206	2,418	3,199	3,890	4,565

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - GENERAL FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,092	5,128	5,194	5,100	5,202	5,311	5,428	5,548	5,672	5,800	5,933	6,070
User Charges & Fees	6,656	4,557	4,671	4,799	4,931	5,079	5,231	5,401	5,577	5,772	5,974	6,183
Interest & Investment Revenue	543	710	411	540	566	560	641	667	701	830	866	870
Other Revenues	712	2,004	1,987	2,011	2,046	2,090	2,133	2,198	2,268	2,346	2,427	2,512
Grants & Contributions provided for Operating Purposes	12,550	12,492	10,298	9,547	9,856	10,078	10,279	10,489	10,705	10,950	11,480	11,613
Grants & Contributions provided for Capital Purposes	101	8,223	8,793	6,454	430	730	445	490	400	400	2,200	2,200
Other Income:												
Net gains from the disposal of assets	141	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	25,795	33,115	31,354	28,451	23,031	23,848	24,157	24,794	25,323	26,099	28,881	29,448
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,348	7,387	7,594	7,800	8,002	8,183	8,358	8,545	8,733	8,932	9,127	9,362
Borrowing Costs	267	173	153	250	219	184	150	125	107	95	84	75
Materials & Contracts	6,997	8,389	6,170	7,154	6,860	7,021	7,201	7,587	7,929	7,833	8,077	7,843
Depreciation & Amortisation	5,820	4,677	3,948	3,948	3,948	3,948	3,948	3,948	3,948	3,948	3,948	3,948
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,695	2,626	2,610	2,648	2,697	2,790	2,794	2,851	2,904	3,022	3,047	3,119
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,127	23,253	20,475	21,801	21,726	22,127	22,451	23,057	23,621	23,830	24,282	24,347
Operating Result from Continuing Operations	2,668	9,862	10,879	6,650	1,305	1,722	1,706	1,738	1,702	2,269	4,599	5,101
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	2,668	9,862	10,879	6,650	1,305	1,722	1,706	1,738	1,702	2,269	4,599	5,101
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,567	1,639	2,086	197	875	992	1,261	1,248	1,302	1,869	2,399	2,901

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - WATER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,412	1,301	1,363	1,401	1,439	1,482	1,527	1,577	1,628	1,685	1,744	1,805
User Charges & Fees	706	447	481	516	554	595	613	633	653	676	700	724
Interest & Investment Revenue	87	104	71	58	50	52	55	59	66	76	86	97
Other Revenues	56	418	295	304	312	321	331	342	353	365	378	391
Grants & Contributions provided for Operating Purposes	-	12	12	13	13	13	14	14	15	15	16	16
Grants & Contributions provided for Capital Purposes	1,513	1,700	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,774	3,982	2,222	2,291	2,368	2,464	2,539	2,625	2,714	2,818	2,923	3,034
Expenses from Continuing Operations												
Employee Benefits & On-Costs	373	393	403	413	423	433	442	452	462	472	483	495
Borrowing Costs	2	0	0	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,087	1,684	1,590	1,616	1,642	1,672	1,703	1,736	1,770	1,815	1,862	1,908
Depreciation & Amortisation	555	570	578	578	578	578	578	578	578	578	578	578
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	209	22	22	22	23	23	24	24	25	25	26	27
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,226	2,669	2,594	2,630	2,667	2,706	2,747	2,790	2,834	2,891	2,949	3,008
Operating Result from Continuing Operations	548	1,313	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	548	1,313	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
Net Operating Result before Grants and Contributions provided for Capital Purposes	(965)	(387)	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - SEWER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	867	865	913	938	964	992	1,022	1,055	1,090	1,128	1,167	1,208
User Charges & Fees	2	1	1	1	1	1	1	1	1	1	1	1
Interest & Investment Revenue	113	140	155	192	206	221	274	295	327	399	431	466
Other Revenues	2	40	41	42	43	45	46	47	49	51	52	54
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	984	1,045	1,109	1,173	1,214	1,259	1,343	1,399	1,467	1,579	1,652	1,729
Expenses from Continuing Operations												
Employee Benefits & On-Costs	139	150	154	158	162	165	169	173	176	180	184	189
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	168	282	275	279	283	287	292	298	303	311	320	328
Depreciation & Amortisation	172	176	176	176	176	176	176	176	176	176	176	176
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	19	60	61	63	65	68	70	73	76	80	84	86
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	498	667	665	675	685	696	707	719	731	747	763	778
Operating Result from Continuing Operations	486	378	444	498	529	563	637	680	736	832	889	951
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	486	378	444	498	529	563	637	680	736	832	889	951
Net Operating Result before Grants and Contributions provided for Capital Purposes	486	378	444	498	529	563	637	680	736	832	889	951

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - DWM FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,213	1,209	1,255	1,389	1,325	1,364	1,405	1,451	1,498	1,551	1,605	1,661
User Charges & Fees	-	5	5	5	5	5	5	5	6	6	6	6
Interest & Investment Revenue	54	46	69	64	96	112	133	158	186	231	259	289
Other Revenues	14	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	25	25	26	27	27	28	29	30	31	32	33	34
Grants & Contributions provided for Capital Purposes	-	180	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,306	1,465	1,355	1,485	1,453	1,510	1,573	1,644	1,721	1,820	1,903	1,991
Expenses from Continuing Operations												
Employee Benefits & On-Costs	51	55	57	58	59	61	62	63	65	66	68	69
Borrowing Costs	-	-	-	-	56	54	52	50	48	46	44	41
Materials & Contracts	462	945	990	1,007	1,025	1,045	1,065	1,086	1,108	1,136	1,164	1,193
Depreciation & Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	112	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	625	1,000	1,046	1,065	1,141	1,160	1,179	1,200	1,221	1,248	1,276	1,304
Operating Result from Continuing Operations	681	465	309	419	312	350	394	444	499	571	627	687
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	681	465	309	419	312	350	394	444	499	571	627	687
Net Operating Result before Grants and Contributions provided for Capital Purposes	681	285	309	419	312	350	394	444	499	571	627	687

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - CONSOLIDATED
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	17,166	12,591	12,600	10,988	10,225	9,818	10,281	10,809	11,176	11,307	10,933	10,787
Investments	6,500	4,493	4,368	4,466	4,814	5,162	5,510	5,858	6,303	7,663	9,810	12,056
Receivables	2,965	2,180	2,240	2,270	2,290	2,354	2,422	2,498	2,575	2,669	2,778	2,883
Inventories	1,151	1,060	863	951	924	939	955	989	1,020	1,011	1,033	1,012
Other	6	2	1	2	1	2	2	2	2	2	2	2
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	27,788	20,326	20,072	18,676	18,254	18,274	19,169	20,155	21,076	22,652	24,556	26,739
Non-Current Assets												
Investments	2,500	4,007	3,882	4,034	4,436	4,838	5,240	5,642	6,197	7,087	8,190	9,444
Receivables	535	413	423	438	437	445	453	462	471	481	491	502
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	249,788	267,796	282,178	290,702	291,707	292,762	293,279	293,979	294,817	295,635	298,409	301,551
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	330	120	27	37	14	15	15	15	15	16	16	17
Total Non-Current Assets	253,153	272,337	286,510	295,211	296,595	298,060	298,987	300,098	301,500	303,219	307,107	311,514
TOTAL ASSETS	280,941	292,663	306,582	313,887	314,849	316,334	318,156	320,253	322,576	325,871	331,662	338,254
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,446	1,444	1,384	1,087	1,091	1,118	1,139	1,174	1,209	1,234	1,264	1,282
Borrowings	598	617	816	891	935	729	634	530	329	328	192	185
Provisions	1,902	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,946	3,985	4,125	3,902	3,951	3,771	3,697	3,629	3,462	3,487	3,381	3,391
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,902	3,289	5,808	6,106	5,172	4,443	3,809	3,280	2,951	2,623	2,431	2,246
Provisions	130	107	107	107	107	107	107	107	107	107	107	107
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	4,032	3,396	5,915	6,214	5,279	4,550	3,917	3,387	3,059	2,730	2,538	2,354
TOTAL LIABILITIES	7,978	7,381	10,040	10,115	9,230	8,322	7,614	7,016	6,521	6,217	5,919	5,745
Net Assets	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509
EQUITY												
Retained Earnings	98,698	110,715	121,976	129,205	131,053	133,446	135,975	138,671	141,489	145,088	151,177	157,942
Revaluation Reserves	174,265	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566
Council Equity Interest	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - GENERAL FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,728	10,242	10,249	8,878	8,304	7,913	8,252	8,536	8,769	8,823	8,230	7,963
Investments	-	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,971	3,548	5,125
Receivables	2,383	1,711	1,747	1,755	1,766	1,812	1,864	1,922	1,980	2,053	2,141	2,223
Inventories	1,151	1,060	863	951	924	939	955	989	1,020	1,011	1,033	1,012
Other	6	2	1	2	1	2	2	2	2	2	2	2
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	18,268	14,198	14,042	12,767	12,178	11,848	12,254	12,631	12,953	13,859	14,953	16,324
Non-Current Assets												
Investments	1,500	317	317	317	317	317	317	317	317	529	952	1,375
Receivables	341	196	197	197	198	198	199	200	200	201	202	203
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	217,741	232,404	246,093	252,898	253,935	255,110	255,734	256,529	257,449	258,332	261,154	264,326
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	219,582	232,918	246,607	253,413	254,450	255,626	256,250	257,046	257,967	259,062	262,308	265,904
TOTAL ASSETS	237,850	247,116	260,650	266,180	266,628	267,474	268,505	269,677	270,920	272,922	277,261	282,228
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,228	1,220	1,154	850	848	868	880	907	933	948	968	975
Borrowings	598	614	816	854	896	688	591	485	282	280	141	132
Provisions	1,902	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	3,728	3,759	3,895	3,629	3,669	3,481	3,397	3,317	3,140	3,152	3,033	3,031
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,893	3,289	5,808	4,954	4,058	3,369	2,778	2,292	2,010	1,730	1,589	1,458
Provisions	111	88	88	88	88	88	88	88	88	88	88	88
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	4,004	3,377	5,896	5,042	4,146	3,458	2,866	2,381	2,098	1,819	1,678	1,546
TOTAL LIABILITIES	7,732	7,136	9,791	8,671	7,815	6,938	6,263	5,698	5,238	4,971	4,711	4,577
Net Assets	230,118	239,980	250,859	257,509	258,814	260,535	262,242	263,979	265,682	267,951	272,550	277,651
EQUITY												
Retained Earnings	73,897	83,759	94,638	101,288	102,593	104,314	106,021	107,758	109,461	111,730	116,329	121,430
Revaluation Reserves	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221
Council Equity Interest	230,118	239,980	250,859	257,509	258,814	260,535	262,242	263,979	265,682	267,951	272,550	277,651
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	230,118	239,980	250,859	257,509	258,814	260,535	262,242	263,979	265,682	267,951	272,550	277,651

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - WATER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	945	887	728	523	457	417	407	430	492	590	724	901
Investments	1,500	375	250	-	-	-	-	-	-	-	-	-
Receivables	390	259	272	282	292	302	311	321	332	344	356	368
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,835	1,521	1,250	805	749	719	718	752	824	933	1,080	1,269
Non-Current Assets												
Investments	-	375	250	-	-	-	-	-	-	-	-	-
Receivables	93	76	79	82	84	86	89	92	95	98	102	105
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	20,081	22,860	22,977	23,329	23,114	22,905	22,704	22,510	22,324	22,148	21,982	21,826
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	330	120	27	37	14	15	15	15	15	16	16	17
Total Non-Current Assets	20,504	23,431	23,334	23,447	23,212	23,007	22,808	22,618	22,435	22,262	22,100	21,948
TOTAL ASSETS	23,339	24,952	24,584	24,252	23,961	23,726	23,526	23,369	23,259	23,195	23,180	23,217
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	218	224	230	236	243	251	259	267	276	286	296	307
Borrowings	-	2	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	218	226	230	236	243	251	259	267	276	286	296	307
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	9	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	9	-										
TOTAL LIABILITIES	227	226	230	236	243	251	259	267	276	286	296	307
Net Assets	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910
EQUITY												
Retained Earnings	10,846	12,159	11,787	11,449	11,150	10,908	10,701	10,535	10,415	10,342	10,316	10,342
Revaluation Reserves	12,266	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567
Council Equity Interest	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - SEWER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	872	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213	1,280
Investments	4,500	2,250	2,250	2,500	2,750	3,000	3,250	3,500	3,750	4,125	4,500	4,875
Receivables	87	129	136	140	144	148	153	158	163	169	175	181
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,459	3,448	3,565	3,733	3,927	4,151	4,442	4,771	5,151	5,494	5,888	6,336
Non-Current Assets												
Investments	-	2,250	2,250	2,500	2,750	3,000	3,250	3,500	3,750	4,125	4,500	4,875
Receivables	44	46	49	50	52	53	55	56	58	60	62	65
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	11,966	12,103	12,427	12,506	12,590	12,678	12,772	12,870	12,975	13,086	13,205	13,331
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	12,010	14,399	14,726	15,056	15,391	15,731	16,076	16,427	16,783	17,272	17,767	18,270
TOTAL ASSETS	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-											
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-											
TOTAL LIABILITIES	-											
Net Assets	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606
EQUITY												
Retained Earnings	11,691	12,069	12,513	13,012	13,541	14,104	14,740	15,420	16,156	16,988	17,877	18,828
Revaluation Reserves	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778
Council Equity Interest	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - DWM FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16	2016/17	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	621	393	445	495	430	486	584	729	677	695	765	643
Investments	500	685	685	783	881	979	1,077	1,175	1,371	1,567	1,763	2,056
Receivables	105	81	84	93	88	91	94	97	100	104	107	111
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,226	1,159	1,214	1,371	1,400	1,556	1,754	2,001	2,148	2,365	2,635	2,810
Non-Current Assets												
Investments	1,000	1,065	1,065	1,217	1,369	1,521	1,673	1,825	2,129	2,433	2,738	3,194
Receivables	57	95	98	109	104	107	110	113	117	121	126	130
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	-	430	680	1,969	2,069	2,069	2,069	2,069	2,069	2,069	2,069	2,069
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	1,057	1,589	1,843	3,294	3,541	3,697	3,852	4,007	4,315	4,624	4,932	5,393
TOTAL ASSETS	2,283	2,748	3,057	4,665	4,941	5,253	5,606	6,008	6,463	6,988	7,567	8,203
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	37	38	40	42	44	46	49	51	53
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	37	38	40	42	44	46	49	51	53
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	1,152	1,114	1,074	1,032	987	941	893	842	788
Provisions	19	19	19	19	19	19	19	19	19	19	19	19
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	19	19	19	1,171	1,133	1,093	1,051	1,006	960	912	861	807
TOTAL LIABILITIES	19	19	19	1,208	1,171	1,133	1,093	1,051	1,006	960	912	861
Net Assets	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342
EQUITY												
Retained Earnings	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342
Minority Equity Interest	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2027

CASH FLOW STATEMENT - CONSOLIDATED

Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	8,355	8,604	8,693	8,798	8,922	9,128	9,360	9,605	9,862	10,134	10,419	10,713
User Charges & Fees	7,663	5,855	5,121	5,281	5,450	5,634	5,805	5,990	6,185	6,397	6,621	6,853
Interest & Investment Revenue Received	701	1,041	696	866	923	946	1,097	1,174	1,274	1,524	1,626	1,704
Grants & Contributions	14,912	22,603	19,132	16,044	10,335	10,849	10,767	11,023	11,151	11,397	13,726	13,863
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	2,070	2,289	2,330	2,366	2,420	2,455	2,512	2,589	2,671	2,763	2,852	2,959
Payments:												
Employee Benefits & On-Costs	(7,917)	(7,897)	(8,198)	(8,777)	(8,647)	(8,842)	(9,031)	(9,233)	(9,436)	(9,652)	(9,862)	(10,115)
Materials & Contracts	(11,323)	(10,758)	(8,784)	(10,114)	(9,754)	(10,018)	(10,261)	(10,715)	(11,115)	(11,066)	(11,422)	(11,236)
Borrowing Costs	(257)	(184)	(145)	(253)	(277)	(241)	(204)	(177)	(156)	(141)	(129)	(117)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(3,235)	(2,903)	(2,722)	(2,720)	(2,789)	(2,878)	(2,885)	(2,943)	(3,000)	(2,127)	(1,153)	(1,234)
Net Cash provided (or used in) Operating Activities	10,969	18,649	16,123	11,491	6,583	7,035	7,159	7,313	7,436	9,230	12,679	13,389
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	64,175	750	250	500	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	427	486	779	390	437	388	396	592	343	347	376	265
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	20	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(57,000)	(250)	-	(750)	(750)	(750)	(750)	(750)	(1,000)	(2,250)	(3,250)	(3,500)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(5,958)	(23,616)	(19,861)	(13,616)	(6,144)	(6,144)	(5,614)	(5,993)	(5,882)	(5,866)	(7,851)	(8,108)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	1,664	(22,630)	(18,833)	(13,476)	(6,457)	(6,506)	(5,968)	(6,152)	(6,540)	(7,769)	(10,725)	(11,343)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	3,335	1,189	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(501)	(595)	(617)	(816)	(891)	(935)	(729)	(634)	(530)	(329)	(328)	(192)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)	-
Net Cash Flow provided (used in) Financing Activities	(501)	(595)	2,719	373	(891)	(935)	(729)	(634)	(530)	(1,329)	(2,328)	(2,192)
Net Increase/(Decrease) in Cash & Cash Equivalents	12,132	(4,575)	9	(1,612)	(764)	(406)	463	527	367	132	(375)	(146)
plus: Cash, Cash Equivalents & Investments - beginning of year	5,034	17,166	12,591	12,600	10,988	10,225	9,818	10,281	10,809	11,176	11,307	10,933
Cash & Cash Equivalents - end of the year	17,166	12,591	12,600	10,988	10,225	9,818	10,281	10,809	11,176	11,307	10,933	10,787
Cash & Cash Equivalents - end of the year	17,166	12,591	12,600	10,988	10,225	9,818	10,281	10,809	11,176	11,307	10,933	10,787
Investments - end of the year	9,000	8,500	8,250	8,500	9,250	10,000	10,750	11,500	12,500	14,750	18,000	21,500
Cash, Cash Equivalents & Investments - end of the year	26,166	21,091	20,850	19,488	19,475	19,818	21,031	22,309	23,676	26,057	28,933	32,287
Representing:												
- External Restrictions	15,479	11,488	11,250	11,150	11,710	12,444	13,319	14,311	15,446	16,774	18,241	19,863
- Internal Restrictions	8,162	7,236	7,312	6,710	6,387	6,174	6,176	6,113	5,978	5,828	5,858	5,882
- Unrestricted	2,525	2,367	2,288	1,628	1,378	1,200	1,537	1,884	2,252	3,456	4,834	6,542
	26,166	21,091	20,850	19,488	19,475	19,818	21,031	22,309	23,676	26,057	28,933	32,287

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - GENERAL FUND
Scenario: With Rate Pegging Increase

	Actuals 2016/17 \$'000	Current Year 2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	Projected Years					2026/27 \$'000
							2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,351	5,193	5,101	5,201	5,310	5,426	5,546	5,671	5,798	5,931	6,068
User Charges & Fees	-	5,190	4,638	4,762	4,893	5,037	5,188	5,353	5,527	5,716	5,916	6,123
Interest & Investment Revenue Received	-	752	402	554	569	561	636	663	696	818	851	852
Grants & Contributions	-	20,685	19,093	16,005	10,294	10,808	10,724	10,979	11,105	11,350	13,677	13,812
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	1,830	1,993	2,020	2,065	2,090	2,135	2,200	2,270	2,348	2,422	2,514
Payments:												
Employee Benefits & On-Costs	-	(7,299)	(7,585)	(8,149)	(8,002)	(8,183)	(8,358)	(8,545)	(8,733)	(8,932)	(9,127)	(9,362)
Materials & Contracts	-	(8,062)	(6,028)	(7,208)	(6,833)	(7,020)	(7,209)	(7,603)	(7,942)	(7,813)	(8,086)	(7,818)
Borrowing Costs	-	(184)	(145)	(253)	(221)	(187)	(152)	(127)	(108)	(95)	(85)	(75)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(2,822)	(2,639)	(2,635)	(2,701)	(2,787)	(2,791)	(2,845)	(2,899)	(2,022)	(1,043)	(1,122)
Net Cash provided (or used in) Operating Activities	-	15,443	14,923	10,198	5,265	5,628	5,599	5,619	5,586	7,167	10,457	10,993
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	486	779	390	437	388	396	592	343	347	376	265
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(19,826)	(18,416)	(11,143)	(5,422)	(5,510)	(4,968)	(5,335)	(5,210)	(5,178)	(7,145)	(7,384)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(19,340)	(17,637)	(10,753)	(4,985)	(5,123)	(4,572)	(4,743)	(4,868)	(5,831)	(8,770)	(9,120)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	3,335	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(588)	(614)	(816)	(854)	(896)	(688)	(591)	(485)	(282)	(280)	(141)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)	-
Net Cash Flow provided (used in) Financing Activities	-	(588)	2,721	(816)	(854)	(896)	(688)	(591)	(485)	(1,282)	(2,280)	(2,141)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(4,486)	7	(1,371)	(574)	(391)	339	285	232	54	(592)	(267)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,728	10,242	10,249	8,878	8,304	7,913	8,252	8,536	8,769	8,823	8,230
Cash & Cash Equivalents - end of the year	-	10,242	10,249	8,878	8,304	7,913	8,252	8,536	8,769	8,823	8,230	7,963
Cash & Cash Equivalents - end of the year	14,728	10,242	10,249	8,878	8,304	7,913	8,252	8,536	8,769	8,823	8,230	7,963
Investments - end of the year	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	2,500	4,500	6,500
Cash, Cash Equivalents & Investments - end of the year	16,228	11,742	11,749	10,378	9,804	9,413	9,752	10,036	10,269	11,323	12,730	14,463
Representing:												
- External Restrictions	5,541	2,139	2,149	2,039	2,039	2,039	2,039	2,039	2,039	2,039	2,039	2,039
- Internal Restrictions	8,162	7,236	7,312	6,710	6,387	6,174	6,176	6,113	5,978	5,828	5,858	5,882
- Unrestricted	2,525	2,367	2,288	1,628	1,378	1,200	1,537	1,884	2,252	3,456	4,834	6,542
	16,228	11,742	11,749	10,378	9,804	9,413	9,752	10,036	10,269	11,323	12,730	14,463

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - WATER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,241	1,349	1,392	1,431	1,473	1,517	1,565	1,616	1,672	1,730	1,791
User Charges & Fees	-	655	478	513	551	591	611	631	652	674	698	722
Interest & Investment Revenue Received	-	104	71	58	50	52	55	59	66	76	86	97
Grants & Contributions	-	1,712	12	13	13	13	14	14	15	15	16	16
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	418	295	304	312	321	331	342	353	365	378	391
Payments:												
Employee Benefits & On-Costs	-	(393)	(403)	(413)	(423)	(433)	(442)	(452)	(462)	(472)	(483)	(495)
Materials & Contracts	-	(1,469)	(1,491)	(1,619)	(1,613)	(1,665)	(1,695)	(1,728)	(1,761)	(1,806)	(1,852)	(1,898)
Borrowing Costs	-	(0)	(0)	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(22)	(22)	(22)	(23)	(23)	(24)	(24)	(25)	(25)	(26)	(27)
Net Cash provided (or used in) Operating Activities	-	2,246	289	225	297	329	367	407	454	499	546	598
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	750	250	500	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(3,047)	(696)	(929)	(363)	(370)	(377)	(384)	(392)	(402)	(412)	(422)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(2,297)	(446)	(429)	(363)	(370)	(377)	(384)	(392)	(402)	(412)	(422)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(7)	(2)	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(7)	(2)	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(58)	(159)	(205)	(66)	(40)	(10)	23	62	97	135	176
plus: Cash, Cash Equivalents & Investments - beginning of year	-	945	887	728	523	457	417	407	430	492	590	724
Cash & Cash Equivalents - end of the year	-	887	728	523	457	417	407	430	492	590	724	901
Cash & Cash Equivalents - end of the year	945	887	728	523	457	417	407	430	492	590	724	901
Investments - end of the year	1,500	750	500	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,445	1,637	1,228	523	457	417	407	430	492	590	724	901
Representing:												
- External Restrictions	2,445	1,098	402	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	540	826	523	457	417	407	430	492	590	724	901
	2,445	1,637	1,228	523	457	417	407	430	492	590	724	901

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - SEWER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	816	903	933	958	987	1,016	1,049	1,083	1,120	1,159	1,200
User Charges & Fees	-	5	1	1	1	1	1	1	1	1	1	1
Interest & Investment Revenue Received	-	140	155	192	206	221	274	295	327	399	431	466
Grants & Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	40	41	42	43	45	46	47	49	51	52	54
Payments:												
Employee Benefits & On-Costs	-	(150)	(154)	(158)	(162)	(165)	(169)	(173)	(176)	(180)	(184)	(189)
Materials & Contracts	-	(282)	(275)	(279)	(283)	(287)	(292)	(298)	(303)	(311)	(320)	(328)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(60)	(61)	(63)	(65)	(68)	(70)	(73)	(76)	(80)	(84)	(86)
Net Cash provided (or used in) Operating Activities	-	509	610	669	699	733	806	849	904	1,000	1,056	1,119
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	(500)	(500)	(500)	(500)	(500)	(500)	(750)	(750)	(750)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(312)	(500)	(255)	(259)	(264)	(269)	(274)	(280)	(287)	(294)	(301)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(312)	(500)	(755)	(759)	(764)	(769)	(774)	(780)	(1,037)	(1,044)	(1,051)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	197	110	(86)	(60)	(31)	37	74	124	(37)	12	67
plus: Cash, Cash Equivalents & Investments - beginning of year	-	872	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213
Cash & Cash Equivalents - end of the year	-	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213	1,280
Cash & Cash Equivalents - end of the year	872	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213	1,280
Investments - end of the year	4,500	4,500	4,500	5,000	5,500	6,000	6,500	7,000	7,500	8,250	9,000	9,750
Cash, Cash Equivalents & Investments - end of the year	5,372	5,569	5,679	6,093	6,533	7,002	7,539	8,114	8,738	9,451	10,213	11,030
Representing:												
- External Restrictions	5,372	5,569	5,679	6,093	6,533	7,002	7,539	8,114	8,738	9,451	10,213	11,030
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	(0)	(0)	(0)	0	(0)	0	0	(0)	0	(0)	0
	5,372	5,569	5,679	6,093	6,533	7,002	7,539	8,114	8,738	9,451	10,213	11,030

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027

CASH FLOW STATEMENT - DWM FUND

Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	987	1,196	1,249	1,372	1,333	1,359	1,400	1,445	1,492	1,544	1,598	1,654
User Charges & Fees	13	5	5	5	5	5	5	5	6	6	6	6
Interest & Investment Revenue Received	55	45	69	61	97	112	132	157	185	230	258	288
Grants & Contributions	25	205	26	27	27	28	29	30	31	32	33	34
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	(51)	(55)	(57)	(58)	(59)	(61)	(62)	(63)	(65)	(66)	(68)	(69)
Materials & Contracts	(574)	(945)	(990)	(1,007)	(1,025)	(1,045)	(1,065)	(1,086)	(1,108)	(1,136)	(1,164)	(1,193)
Borrowing Costs	-	-	-	-	(56)	(54)	(52)	(50)	(48)	(46)	(44)	(41)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	455	452	302	400	322	345	388	437	493	564	619	679
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(250)	-	(250)	(250)	(250)	(250)	(250)	(500)	(500)	(500)	(750)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(430)	(250)	(1,289)	(100)	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(680)	(250)	(1,539)	(350)	(250)	(250)	(250)	(500)	(500)	(500)	(750)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	1,189	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	(37)	(38)	(40)	(42)	(44)	(46)	(49)	(51)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	1,189	(37)	(38)	(40)	(42)	(44)	(46)	(49)	(51)
Net Increase/(Decrease) in Cash & Cash Equivalents	455	(228)	52	50	(65)	56	97	145	(52)	18	71	(122)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	621	393	445	495	430	486	584	729	677	695	765
Cash & Cash Equivalents - end of the year	455	393	445	495	430	486	584	729	677	695	765	643
Cash & Cash Equivalents - end of the year	621	393	445	495	430	486	584	729	677	695	765	643
Investments - end of the year	1,500	1,750	1,750	2,000	2,250	2,500	2,750	3,000	3,500	4,000	4,500	5,250
Cash, Cash Equivalents & Investments - end of the year	2,121	2,143	2,195	2,495	2,680	2,986	3,334	3,729	4,177	4,695	5,265	5,893
Representing:												
- External Restrictions	1,790	2,043	1,995	2,195	2,280	2,486	2,734	3,029	3,377	3,795	4,265	4,793
- Internal Restrictions	-	100	200	300	400	500	600	700	800	900	1,000	1,100
- Unrestricted	331	0	(0)	0	(0)	0	0	(0)	0	0	0	0
	2,121	2,143	2,195	2,495	2,680	2,986	3,334	3,729	4,177	4,695	5,265	5,893

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	264,778	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,802	301	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,802	301	-									
b. Net Operating Result for the Year	4,383	12,017	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
Total Recognised Income & Expenses (c&d)	8,185	12,319	11,261	7,229	1,848	2,393	2,529	2,696	2,818	3,599	6,090	6,765
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	272,963	285,282	296,542	303,771	305,619	308,012	310,541	313,237	316,055	319,654	325,743	332,509

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - GENERAL FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	224,073	230,118	239,980	250,859	257,509	258,814	260,535	262,242	263,979	265,682	267,951	272,550
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,031	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,031	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,668	9,862	10,879	6,650	1,305	1,722	1,706	1,738	1,702	2,269	4,599	5,101
Total Recognised Income & Expenses (c&d)	5,699	9,862	10,879	6,650	1,305	1,722	1,706	1,738	1,702	2,269	4,599	5,101
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	346	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	230,118	239,980	250,859	257,509	258,814	260,535	262,242	263,979	265,682	267,951	272,550	277,651

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - WATER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	22,131	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	433	301	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	433	301	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	548	1,313	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
Total Recognised Income & Expenses (c&d)	981	1,614	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - SEWER FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	16,645	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	338	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	338	-										
b. Net Operating Result for the Year	486	378	444	498	529	563	637	680	736	832	889	951
Total Recognised Income & Expenses (c&d)	824	378	444	498	529	563	637	680	736	832	889	951
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - DWM FUND
Scenario: With Rate Pegging Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	1,929	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	681	465	309	419	312	350	394	444	499	571	627	687
Total Recognised Income & Expenses (c&d)	681	465	309	419	312	350	394	444	499	571	627	687
c. Distributions to/(Contributions from) Minority Interests	-	-	-	-	-	-	-	-	-	-	-	-
d. Transfers between Equity	(346)	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342



WALGETT SHIRE COUNCIL

LONG TERM FINANCIAL PLAN: 2017/18

Worst Case – With No Rate Peg Increase



Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - CONSOLIDATED
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	8,584	8,502	8,652	8,948	9,052	9,276	9,510	9,761	10,022	10,300	10,589	10,887
User Charges & Fees	7,364	5,010	5,157	5,321	5,491	5,680	5,851	6,041	6,237	6,455	6,681	6,915
Interest & Investment Revenue	797	1,000	706	854	918	945	1,103	1,179	1,280	1,537	1,642	1,723
Other Revenues	784	2,462	2,324	2,357	2,401	2,455	2,510	2,587	2,670	2,762	2,857	2,957
Grants & Contributions provided for Operating Purposes	12,575	12,530	10,337	9,586	9,896	10,120	10,322	10,534	10,751	10,997	11,529	11,663
Grants & Contributions provided for Capital Purposes	1,614	10,103	8,793	6,454	430	730	445	490	400	400	2,200	2,200
Other Income:												
Net gains from the disposal of assets	141	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	31,859	39,607	35,967	33,519	28,189	29,207	29,741	30,592	31,359	32,452	35,499	36,346
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,911	7,985	8,207	8,429	8,647	8,842	9,031	9,233	9,436	9,652	9,862	10,115
Borrowing Costs	269	174	153	250	274	238	202	175	155	141	128	117
Materials & Contracts	9,714	11,300	9,025	10,056	9,810	10,026	10,262	10,708	11,111	11,095	11,422	11,272
Depreciation & Amortisation	6,547	5,423	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701	4,701
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	3,035	2,708	2,693	2,733	2,785	2,881	2,888	2,948	3,005	3,127	3,157	3,232
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	27,476	27,589	24,779	26,170	26,218	26,688	27,084	27,766	28,408	28,716	29,270	29,437
Operating Result from Continuing Operations	4,383	12,017	11,188	7,349	1,970	2,518	2,657	2,827	2,951	3,736	6,229	6,908
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	4,383	12,017	11,188	7,349	1,970	2,518	2,657	2,827	2,951	3,736	6,229	6,908
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,769	1,914	2,396	896	1,540	1,788	2,212	2,337	2,551	3,336	4,029	4,708

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - GENERAL FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,092	5,128	5,121	5,220	5,325	5,436	5,556	5,678	5,806	5,937	6,073	6,213
User Charges & Fees	6,656	4,557	4,671	4,799	4,931	5,079	5,231	5,401	5,577	5,772	5,974	6,183
Interest & Investment Revenue	543	710	411	540	566	560	641	667	701	830	866	870
Other Revenues	712	2,004	1,987	2,011	2,046	2,090	2,133	2,198	2,268	2,346	2,427	2,512
Grants & Contributions provided for Operating Purposes	12,550	12,492	10,298	9,547	9,856	10,078	10,279	10,489	10,705	10,950	11,480	11,613
Grants & Contributions provided for Capital Purposes	101	8,223	8,793	6,454	430	730	445	490	400	400	2,200	2,200
Other Income:												
Net gains from the disposal of assets	141	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	25,795	33,115	31,281	28,571	23,153	23,974	24,285	24,925	25,457	26,235	29,021	29,591
Expenses from Continuing Operations												
Employee Benefits & On-Costs	7,348	7,387	7,594	7,800	8,002	8,183	8,358	8,545	8,733	8,932	9,127	9,362
Borrowing Costs	267	173	153	250	219	184	150	125	107	95	84	75
Materials & Contracts	6,997	8,389	6,170	7,154	6,860	7,021	7,201	7,587	7,929	7,833	8,077	7,843
Depreciation & Amortisation	5,820	4,677	3,948	3,948	3,948	3,948	3,948	3,948	3,948	3,948	3,948	3,948
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,695	2,626	2,610	2,648	2,697	2,790	2,794	2,851	2,904	3,022	3,047	3,119
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	23,127	23,253	20,475	21,801	21,726	22,127	22,451	23,057	23,621	23,830	24,282	24,347
Operating Result from Continuing Operations	2,668	9,862	10,807	6,770	1,427	1,847	1,834	1,868	1,836	2,405	4,739	5,244
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	2,668	9,862	10,807	6,770	1,427	1,847	1,834	1,868	1,836	2,405	4,739	5,244
Net Operating Result before Grants and Contributions provided for Capital Purposes	2,567	1,639	2,014	317	997	1,117	1,389	1,378	1,436	2,005	2,539	3,044

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - WATER FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,412	1,301	1,363	1,401	1,439	1,482	1,527	1,577	1,628	1,685	1,744	1,805
User Charges & Fees	706	447	481	516	554	595	613	633	653	676	700	724
Interest & Investment Revenue	87	104	71	58	50	52	55	59	66	76	86	97
Other Revenues	56	418	295	304	312	321	331	342	353	365	378	391
Grants & Contributions provided for Operating Purposes	-	12	12	13	13	13	14	14	15	15	16	16
Grants & Contributions provided for Capital Purposes	1,513	1,700	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	3,774	3,982	2,222	2,291	2,368	2,464	2,539	2,625	2,714	2,818	2,923	3,034
Expenses from Continuing Operations												
Employee Benefits & On-Costs	373	393	403	413	423	433	442	452	462	472	483	495
Borrowing Costs	2	0	0	-	-	-	-	-	-	-	-	-
Materials & Contracts	2,087	1,684	1,590	1,616	1,642	1,672	1,703	1,736	1,770	1,815	1,862	1,908
Depreciation & Amortisation	555	570	578	578	578	578	578	578	578	578	578	578
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	209	22	22	22	23	23	24	24	25	25	26	27
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	3,226	2,669	2,594	2,630	2,667	2,706	2,747	2,790	2,834	2,891	2,949	3,008
Operating Result from Continuing Operations	548	1,313	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	548	1,313	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
Net Operating Result before Grants and Contributions provided for Capital Purposes	(965)	(387)	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - SEWER FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	867	865	913	938	964	992	1,022	1,055	1,090	1,128	1,167	1,208
User Charges & Fees	2	1	1	1	1	1	1	1	1	1	1	1
Interest & Investment Revenue	113	140	155	192	206	221	274	295	327	399	431	466
Other Revenues	2	40	41	42	43	45	46	47	49	51	52	54
Grants & Contributions provided for Operating Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	984	1,045	1,109	1,173	1,214	1,259	1,343	1,399	1,467	1,579	1,652	1,729
Expenses from Continuing Operations												
Employee Benefits & On-Costs	139	150	154	158	162	165	169	173	176	180	184	189
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	168	282	275	279	283	287	292	298	303	311	320	328
Depreciation & Amortisation	172	176	176	176	176	176	176	176	176	176	176	176
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	19	60	61	63	65	68	70	73	76	80	84	86
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	498	667	665	675	685	696	707	719	731	747	763	778
Operating Result from Continuing Operations	486	378	444	498	529	563	637	680	736	832	889	951
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	486	378	444	498	529	563	637	680	736	832	889	951
Net Operating Result before Grants and Contributions provided for Capital Purposes	486	378	444	498	529	563	637	680	736	832	889	951

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
INCOME STATEMENT - DWM FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,213	1,209	1,255	1,389	1,325	1,364	1,405	1,451	1,498	1,551	1,605	1,661
User Charges & Fees	-	5	5	5	5	5	5	5	6	6	6	6
Interest & Investment Revenue	54	46	69	64	96	112	133	158	186	231	259	289
Other Revenues	14	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Operating Purposes	25	25	26	27	27	28	29	30	31	32	33	34
Grants & Contributions provided for Capital Purposes	-	180	-	-	-	-	-	-	-	-	-	-
Other Income:												
Net gains from the disposal of assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,306	1,465	1,355	1,485	1,453	1,510	1,573	1,644	1,721	1,820	1,903	1,991
Expenses from Continuing Operations												
Employee Benefits & On-Costs	51	55	57	58	59	61	62	63	65	66	68	69
Borrowing Costs	-	-	-	-	56	54	52	50	48	46	44	41
Materials & Contracts	462	945	990	1,007	1,025	1,045	1,065	1,086	1,108	1,136	1,164	1,193
Depreciation & Amortisation	-	-	-	-	-	-	-	-	-	-	-	-
Impairment	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	112	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	625	1,000	1,046	1,065	1,141	1,160	1,179	1,200	1,221	1,248	1,276	1,304
Operating Result from Continuing Operations	681	465	309	419	312	350	394	444	499	571	627	687
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-											
Net Operating Result for the Year	681	465	309	419	312	350	394	444	499	571	627	687
Net Operating Result before Grants and Contributions provided for Capital Purposes	681	285	309	419	312	350	394	444	499	571	627	687

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - CONSOLIDATED
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	17,166	12,591	12,530	11,033	10,391	10,109	10,698	11,355	11,854	12,121	11,885	11,881
Investments	6,500	4,493	4,368	4,466	4,814	5,162	5,510	5,858	6,303	7,663	9,810	12,056
Receivables	2,965	2,180	2,237	2,274	2,295	2,361	2,430	2,507	2,586	2,681	2,791	2,898
Inventories	1,151	1,060	863	951	924	939	955	989	1,020	1,011	1,033	1,012
Other	6	2	1	2	1	2	2	2	2	2	2	2
Total Current Assets	27,788	20,326	19,999	18,725	18,426	18,571	19,594	20,710	21,765	23,477	25,521	27,848
Non-Current Assets												
Investments	2,500	4,007	3,882	4,034	4,436	4,838	5,240	5,642	6,197	7,087	8,190	9,444
Receivables	535	413	423	438	437	445	453	461	471	481	491	502
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	249,788	267,796	282,178	290,702	291,707	292,762	293,279	293,979	294,817	295,635	298,409	301,551
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Other	330	120	27	37	14	15	15	15	15	16	16	17
Total Non-Current Assets	253,153	272,337	286,510	295,211	296,595	298,060	298,986	300,098	301,500	303,219	307,107	311,514
TOTAL ASSETS	280,941	292,663	306,509	313,936	315,021	316,631	318,580	320,809	323,265	326,697	332,628	339,362
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,446	1,444	1,383	1,088	1,093	1,120	1,141	1,176	1,211	1,236	1,266	1,284
Borrowings	598	617	816	891	935	729	634	530	329	328	192	185
Provisions	1,902	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925
Total Current Liabilities	3,946	3,985	4,124	3,903	3,952	3,773	3,699	3,630	3,464	3,489	3,382	3,393
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,902	3,289	5,808	6,106	5,172	4,443	3,809	3,280	2,951	2,623	2,431	2,246
Provisions	130	107	107	107	107	107	107	107	107	107	107	107
Total Non-Current Liabilities	4,032	3,396	5,915	6,214	5,279	4,550	3,917	3,387	3,059	2,730	2,538	2,354
TOTAL LIABILITIES	7,978	7,381	10,039	10,117	9,231	8,323	7,616	7,017	6,522	6,219	5,921	5,747
Net Assets	272,963	285,282	296,470	303,819	305,790	308,308	310,965	313,791	316,742	320,478	326,707	333,615
EQUITY												
Retained Earnings	98,698	110,715	121,904	129,253	131,223	133,742	136,398	139,225	142,176	145,912	152,141	159,049
Revaluation Reserves	174,265	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566	174,566
Council Equity Interest	272,963	285,282	296,470	303,819	305,790	308,308	310,965	313,791	316,742	320,478	326,707	333,615
Total Equity	272,963	285,282	296,470	303,819	305,790	308,308	310,965	313,791	316,742	320,478	326,707	333,615

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - GENERAL FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	14,728	10,242	10,178	8,922	8,470	8,203	8,669	9,083	9,447	9,637	9,183	9,057
Investments	-	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,183	1,971	3,548
Receivables	2,383	1,711	1,744	1,759	1,771	1,819	1,872	1,931	1,991	2,065	2,154	2,238
Inventories	1,151	1,060	863	951	924	939	955	989	1,020	1,011	1,033	1,012
Other	6	2	1	2	1	2	2	2	2	2	2	2
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	18,268	14,198	13,969	12,816	12,350	12,145	12,679	13,187	13,642	14,685	15,919	17,433
Non-Current Assets												
Investments	1,500	317	317	317	317	317	317	317	317	529	952	1,375
Receivables	341	196	197	197	198	198	199	200	200	201	202	203
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	217,741	232,404	246,093	252,898	253,935	255,110	255,734	256,529	257,449	258,332	261,154	264,326
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	219,582	232,918	246,607	253,413	254,450	255,626	256,250	257,046	257,967	259,062	262,308	265,903
TOTAL ASSETS	237,850	247,116	260,577	266,229	266,800	267,771	268,929	270,233	271,609	273,747	278,226	283,336
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,228	1,220	1,153	852	849	869	882	909	934	949	970	977
Borrowings	598	614	816	854	896	688	591	485	282	280	141	132
Provisions	1,902	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925	1,925
Total Current Liabilities	3,728	3,759	3,894	3,630	3,670	3,482	3,398	3,319	3,141	3,154	3,035	3,033
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	3,893	3,289	5,808	4,954	4,058	3,369	2,778	2,292	2,010	1,730	1,589	1,458
Provisions	111	88	88	88	88	88	88	88	88	88	88	88
Total Non-Current Liabilities	4,004	3,377	5,896	5,042	4,146	3,458	2,866	2,381	2,098	1,819	1,678	1,546
TOTAL LIABILITIES	7,732	7,136	9,790	8,673	7,816	6,940	6,264	5,700	5,239	4,973	4,713	4,579
Net Assets	230,118	239,980	250,787	257,557	258,984	260,831	262,665	264,533	266,369	268,775	273,514	278,758
EQUITY												
Retained Earnings	73,897	83,759	94,566	101,336	102,763	104,610	106,444	108,312	110,148	112,554	117,293	122,537
Revaluation Reserves	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221	156,221
Council Equity Interest	230,118	239,980	250,787	257,557	258,984	260,831	262,665	264,533	266,369	268,775	273,514	278,758
Total Equity	230,118	239,980	250,787	257,557	258,984	260,831	262,665	264,533	266,369	268,775	273,514	278,758

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - WATER FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	945	887	728	523	457	417	407	430	492	590	724	901
Investments	1,500	375	250	-	-	-	-	-	-	-	-	-
Receivables	390	259	272	282	292	302	311	321	332	344	356	368
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,835	1,521	1,250	805	749	719	718	752	824	933	1,080	1,269
Non-Current Assets												
Investments	-	375	250	-	-	-	-	-	-	-	-	-
Receivables	93	76	79	82	84	86	89	92	95	98	102	105
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	20,081	22,860	22,977	23,329	23,114	22,905	22,704	22,510	22,324	22,148	21,982	21,826
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Other	330	120	27	37	14	15	15	15	15	16	16	17
Total Non-Current Assets	20,504	23,431	23,334	23,447	23,212	23,007	22,808	22,618	22,435	22,262	22,100	21,948
TOTAL ASSETS	23,339	24,952	24,584	24,252	23,961	23,726	23,526	23,369	23,259	23,195	23,180	23,217
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	218	224	230	236	243	251	259	267	276	286	296	307
Borrowings	-	2	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	218	226	230	236	243	251	259	267	276	286	296	307
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	9	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	9	-										
TOTAL LIABILITIES	227	226	230	236	243	251	259	267	276	286	296	307
Net Assets	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910
EQUITY												
Retained Earnings	10,846	12,159	11,787	11,449	11,150	10,908	10,701	10,535	10,415	10,342	10,316	10,342
Revaluation Reserves	12,266	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567	12,567
Council Equity Interest	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910
Total Equity	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - SEWER FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	872	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213	1,280
Investments	4,500	2,250	2,250	2,500	2,750	3,000	3,250	3,500	3,750	4,125	4,500	4,875
Receivables	87	129	136	140	144	148	153	158	163	169	175	181
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	5,459	3,448	3,565	3,733	3,927	4,151	4,442	4,771	5,151	5,494	5,888	6,336
Non-Current Assets												
Investments	-	2,250	2,250	2,500	2,750	3,000	3,250	3,500	3,750	4,125	4,500	4,875
Receivables	44	46	49	50	52	53	55	56	58	60	62	65
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	11,966	12,103	12,427	12,506	12,590	12,678	12,772	12,870	12,975	13,086	13,205	13,331
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	12,010	14,399	14,726	15,056	15,391	15,731	16,076	16,427	16,783	17,272	17,767	18,270
TOTAL ASSETS	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-											
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-											
TOTAL LIABILITIES	-											
Net Assets	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606
EQUITY												
Retained Earnings	11,691	12,069	12,513	13,012	13,541	14,104	14,740	15,420	16,156	16,988	17,877	18,828
Revaluation Reserves	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778	5,778
Council Equity Interest	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606
Total Equity	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
BALANCE SHEET - DWM FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
ASSETS												
Current Assets												
Cash & Cash Equivalents	621	393	445	495	430	486	584	729	677	695	765	643
Investments	500	685	685	783	881	979	1,077	1,175	1,371	1,567	1,763	2,056
Receivables	105	81	84	93	88	91	94	97	100	104	107	111
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	1,226	1,159	1,214	1,371	1,400	1,556	1,754	2,001	2,148	2,365	2,635	2,810
Non-Current Assets												
Investments	1,000	1,065	1,065	1,217	1,369	1,521	1,673	1,825	2,129	2,433	2,738	3,194
Receivables	57	95	98	109	104	107	110	113	117	121	126	130
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	-	430	680	1,969	2,069	2,069	2,069	2,069	2,069	2,069	2,069	2,069
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	1,057	1,589	1,843	3,294	3,541	3,697	3,852	4,007	4,315	4,624	4,932	5,393
TOTAL ASSETS	2,283	2,748	3,057	4,665	4,941	5,253	5,606	6,008	6,463	6,988	7,567	8,203
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	37	38	40	42	44	46	49	51	53
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	37	38	40	42	44	46	49	51	53
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	1,152	1,114	1,074	1,032	987	941	893	842	788
Provisions	19	19	19	19	19	19	19	19	19	19	19	19
Total Non-Current Liabilities	19	19	19	1,171	1,133	1,093	1,051	1,006	960	912	861	807
TOTAL LIABILITIES	19	19	19	1,208	1,171	1,133	1,093	1,051	1,006	960	912	861
Net Assets	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342
EQUITY												
Retained Earnings	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342
Total Equity	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	8,355	8,604	8,622	8,916	9,045	9,253	9,487	9,736	9,995	10,271	10,559	10,856
User Charges & Fees	7,663	5,855	5,121	5,281	5,450	5,634	5,805	5,990	6,185	6,397	6,621	6,853
Interest & Investment Revenue Received	701	1,041	698	861	921	944	1,096	1,172	1,273	1,523	1,624	1,702
Grants & Contributions	14,912	22,603	19,132	16,044	10,335	10,849	10,767	11,023	11,151	11,397	13,726	13,863
Other	2,070	2,289	2,329	2,368	2,420	2,455	2,512	2,589	2,671	2,763	2,852	2,959
Payments:												
Employee Benefits & On-Costs	(7,917)	(7,897)	(8,198)	(8,777)	(8,647)	(8,842)	(9,031)	(9,233)	(9,436)	(9,652)	(9,862)	(10,115)
Materials & Contracts	(11,323)	(10,758)	(8,784)	(10,114)	(9,754)	(10,018)	(10,261)	(10,715)	(11,115)	(11,066)	(11,422)	(11,236)
Borrowing Costs	(257)	(184)	(145)	(253)	(277)	(241)	(204)	(177)	(156)	(141)	(129)	(117)
Other	(3,235)	(2,903)	(2,722)	(2,720)	(2,789)	(2,878)	(2,885)	(2,943)	(3,000)	(2,127)	(1,153)	(1,234)
Net Cash provided (or used in) Operating Activities	10,969	18,649	16,053	11,606	6,705	7,159	7,286	7,442	7,569	9,365	12,818	13,531
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	64,175	750	250	500	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	427	486	779	390	437	388	396	592	343	347	376	265
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	20	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	(57,000)	(250)	-	(750)	(750)	(750)	(750)	(750)	(1,000)	(2,250)	(3,250)	(3,500)
Purchase of Infrastructure, Property, Plant & Equipment	(5,958)	(23,616)	(19,861)	(13,616)	(6,144)	(6,144)	(5,614)	(5,993)	(5,882)	(5,866)	(7,851)	(8,108)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	1,664	(22,630)	(18,833)	(13,476)	(6,457)	(6,506)	(5,968)	(6,152)	(6,540)	(7,769)	(10,725)	(11,343)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	3,335	1,189	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(501)	(595)	(617)	(816)	(891)	(935)	(729)	(634)	(530)	(329)	(328)	(192)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)	(2,000)
Net Cash Flow provided (used in) Financing Activities	(501)	(595)	2,719	373	(891)	(935)	(729)	(634)	(530)	(1,329)	(2,328)	(2,192)
Net Increase/(Decrease) in Cash & Cash Equivalents	12,132	(4,575)	(61)	(1,497)	(642)	(282)	590	657	499	267	(236)	(4)
plus: Cash, Cash Equivalents & Investments - beginning of year	5,034	17,166	12,591	12,530	11,033	10,391	10,109	10,698	11,355	11,854	12,121	11,885
Cash & Cash Equivalents - end of the year	17,166	12,591	12,530	11,033	10,391	10,109	10,698	11,355	11,854	12,121	11,885	11,881
Cash & Cash Equivalents - end of the year	17,166	12,591	12,530	11,033	10,391	10,109	10,698	11,355	11,854	12,121	11,885	11,881
Investments - end of the year	9,000	8,500	8,250	8,500	9,250	10,000	10,750	11,500	12,500	14,750	18,000	21,500
Cash, Cash Equivalents & Investments - end of the year	26,166	21,091	20,780	19,533	19,641	20,109	21,448	22,855	24,354	26,871	29,885	33,381
Representing:												
- External Restrictions	15,479	11,488	11,250	11,150	11,710	12,444	13,319	14,311	15,446	16,774	18,241	19,863
- Internal Restrictions	8,162	7,236	7,312	6,710	6,387	6,174	6,176	6,113	5,978	5,828	5,858	5,882
- Unrestricted	2,525	2,367	2,218	1,673	1,544	1,490	1,954	2,431	2,931	4,270	5,786	7,636
	26,166	21,091	20,780	19,533	19,641	20,109	21,448	22,855	24,354	26,871	29,885	33,381

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - GENERAL FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,351	5,121	5,219	5,323	5,435	5,554	5,676	5,804	5,935	6,071	6,211
User Charges & Fees	-	5,190	4,638	4,762	4,893	5,037	5,188	5,353	5,527	5,716	5,916	6,123
Interest & Investment Revenue Received	-	752	404	549	568	560	634	661	695	817	849	851
Grants & Contributions	-	20,685	19,093	16,005	10,294	10,808	10,724	10,979	11,105	11,350	13,677	13,812
Other	-	1,830	1,992	2,022	2,065	2,090	2,135	2,200	2,270	2,348	2,422	2,514
Payments:												
Employee Benefits & On-Costs	-	(7,299)	(7,585)	(8,149)	(8,002)	(8,183)	(8,358)	(8,545)	(8,733)	(8,932)	(9,127)	(9,362)
Materials & Contracts	-	(8,062)	(6,028)	(7,208)	(6,833)	(7,020)	(7,209)	(7,603)	(7,942)	(7,813)	(8,086)	(7,818)
Borrowing Costs	-	(184)	(145)	(253)	(221)	(187)	(152)	(127)	(108)	(95)	(85)	(75)
Other	-	(2,822)	(2,639)	(2,635)	(2,701)	(2,787)	(2,791)	(2,845)	(2,899)	(2,022)	(1,043)	(1,122)
Net Cash provided (or used in) Operating Activities	-	15,443	14,852	10,313	5,387	5,752	5,726	5,749	5,718	7,302	10,595	11,135
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	486	779	390	437	388	396	592	343	347	376	265
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)
Purchase of Infrastructure, Property, Plant & Equipment	-	(19,826)	(18,416)	(11,143)	(5,422)	(5,510)	(4,968)	(5,335)	(5,210)	(5,178)	(7,145)	(7,384)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(19,340)	(17,637)	(10,753)	(4,985)	(5,123)	(4,572)	(4,743)	(4,868)	(5,831)	(8,770)	(9,120)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	3,335	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(588)	(614)	(816)	(854)	(896)	(688)	(591)	(485)	(282)	(280)	(141)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	(1,000)	(2,000)	(2,000)	-
Net Cash Flow provided (used in) Financing Activities	-	(588)	2,721	(816)	(854)	(896)	(688)	(591)	(485)	(1,282)	(2,280)	(2,141)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(4,486)	(64)	(1,256)	(452)	(267)	465	414	365	189	(454)	(126)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	14,728	10,242	10,178	8,922	8,470	8,203	8,669	9,083	9,447	9,637	9,183
Cash & Cash Equivalents - end of the year	-	10,242	10,178	8,922	8,470	8,203	8,669	9,083	9,447	9,637	9,183	9,057
Cash & Cash Equivalents - end of the year	14,728	10,242	10,178	8,922	8,470	8,203	8,669	9,083	9,447	9,637	9,183	9,057
Investments - end of the year	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	1,500	2,500	4,500	6,500
Cash, Cash Equivalents & Investments - end of the year	16,228	11,742	11,678	10,422	9,970	9,703	10,169	10,583	10,947	12,137	13,683	15,557
Representing:												
- External Restrictions	5,541	2,139	2,149	2,039	2,039	2,039	2,039	2,039	2,039	2,039	2,039	2,039
- Internal Restrictions	8,162	7,236	7,312	6,710	6,387	6,174	6,176	6,113	5,978	5,828	5,858	5,882
- Unrestricted	2,525	2,367	2,218	1,673	1,544	1,490	1,954	2,431	2,931	4,270	5,786	7,636
	16,228	11,742	11,678	10,422	9,970	9,703	10,169	10,583	10,947	12,137	13,683	15,557

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - WATER FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,241	1,349	1,392	1,431	1,473	1,517	1,565	1,616	1,672	1,730	1,791
User Charges & Fees	-	655	478	513	551	591	611	631	652	674	698	722
Interest & Investment Revenue Received	-	104	71	58	50	52	55	59	66	76	86	97
Grants & Contributions	-	1,712	12	13	13	13	14	14	15	15	16	16
Other	-	418	295	304	312	321	331	342	353	365	378	391
Payments:												
Employee Benefits & On-Costs	-	(393)	(403)	(413)	(423)	(433)	(442)	(452)	(462)	(472)	(483)	(495)
Materials & Contracts	-	(1,469)	(1,491)	(1,619)	(1,613)	(1,665)	(1,695)	(1,728)	(1,761)	(1,806)	(1,852)	(1,898)
Borrowing Costs	-	(0)	(0)	-	-	-	-	-	-	-	-	-
Other	-	(22)	(22)	(22)	(23)	(23)	(24)	(24)	(25)	(25)	(26)	(27)
Net Cash provided (or used in) Operating Activities	-	2,246	289	225	297	329	367	407	454	499	546	598
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	750	250	500	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(3,047)	(696)	(929)	(363)	(370)	(377)	(384)	(392)	(402)	(412)	(422)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(2,297)	(446)	(429)	(363)	(370)	(377)	(384)	(392)	(402)	(412)	(422)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(7)	(2)	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(7)	(2)	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(58)	(159)	(205)	(66)	(40)	(10)	23	62	97	135	176
plus: Cash, Cash Equivalents & Investments - beginning of year	-	945	887	728	523	457	417	407	430	492	590	724
Cash & Cash Equivalents - end of the year	-	887	728	523	457	417	407	430	492	590	724	901
Cash & Cash Equivalents - end of the year	945	887	728	523	457	417	407	430	492	590	724	901
Investments - end of the year	1,500	750	500	-	-	-	-	-	-	-	-	-
Cash, Cash Equivalents & Investments - end of the year	2,445	1,637	1,228	523	457	417	407	430	492	590	724	901
Representing:												
- External Restrictions	2,445	1,098	402	-	-	-	-	-	-	-	-	-
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	540	826	523	457	417	407	430	492	590	724	901
	2,445	1,637	1,228	523	457	417	407	430	492	590	724	901

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - SEWER FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	816	903	933	958	987	1,016	1,049	1,083	1,120	1,159	1,200
User Charges & Fees	-	5	1	1	1	1	1	1	1	1	1	1
Interest & Investment Revenue Received	-	140	155	192	206	221	274	295	327	399	431	466
Grants & Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	40	41	42	43	45	46	47	49	51	52	54
Payments:												
Employee Benefits & On-Costs	-	(150)	(154)	(158)	(162)	(165)	(169)	(173)	(176)	(180)	(184)	(189)
Materials & Contracts	-	(282)	(275)	(279)	(283)	(287)	(292)	(298)	(303)	(311)	(320)	(328)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(60)	(61)	(63)	(65)	(68)	(70)	(73)	(76)	(80)	(84)	(86)
Net Cash provided (or used in) Operating Activities	-	509	610	669	699	733	806	849	904	1,000	1,056	1,119
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	(500)	(500)	(500)	(500)	(500)	(500)	(750)	(750)	(750)
Purchase of Infrastructure, Property, Plant & Equipment	-	(312)	(500)	(255)	(259)	(264)	(269)	(274)	(280)	(287)	(294)	(301)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(312)	(500)	(755)	(759)	(764)	(769)	(774)	(780)	(1,037)	(1,044)	(1,051)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	197	110	(86)	(60)	(31)	37	74	124	(37)	12	67
plus: Cash, Cash Equivalents & Investments - beginning of year	-	872	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213
Cash & Cash Equivalents - end of the year	-	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213	1,280
Cash & Cash Equivalents - end of the year	872	1,069	1,179	1,093	1,033	1,002	1,039	1,114	1,238	1,201	1,213	1,280
Investments - end of the year	4,500	4,500	4,500	5,000	5,500	6,000	6,500	7,000	7,500	8,250	9,000	9,750
Cash, Cash Equivalents & Investments - end of the year	5,372	5,569	5,679	6,093	6,533	7,002	7,539	8,114	8,738	9,451	10,213	11,030
Representing:												
- External Restrictions	5,372	5,569	5,679	6,093	6,533	7,002	7,539	8,114	8,738	9,451	10,213	11,030
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	-	(0)	(0)	(0)	0	(0)	0	0	(0)	0	(0)	0
	5,372	5,569	5,679	6,093	6,533	7,002	7,539	8,114	8,738	9,451	10,213	11,030

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
CASH FLOW STATEMENT - DWM FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	987	1,196	1,249	1,372	1,333	1,359	1,400	1,445	1,492	1,544	1,598	1,654
User Charges & Fees	13	5	5	5	5	5	5	5	6	6	6	6
Interest & Investment Revenue Received	55	45	69	61	97	112	132	157	185	230	258	288
Grants & Contributions	25	205	26	27	27	28	29	30	31	32	33	34
Other	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Employee Benefits & On-Costs	(51)	(55)	(57)	(58)	(59)	(61)	(62)	(63)	(65)	(66)	(68)	(69)
Materials & Contracts	(574)	(945)	(990)	(1,007)	(1,025)	(1,045)	(1,065)	(1,086)	(1,108)	(1,136)	(1,164)	(1,193)
Borrowing Costs	-	-	-	-	(56)	(54)	(52)	(50)	(48)	(46)	(44)	(41)
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	455	452	302	400	322	345	388	437	493	564	619	679
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	(250)	-	(250)	(250)	(250)	(250)	(250)	(500)	(500)	(500)	(750)
Purchase of Infrastructure, Property, Plant & Equipment	-	(430)	(250)	(1,289)	(100)	-	-	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(680)	(250)	(1,539)	(350)	(250)	(250)	(250)	(500)	(500)	(500)	(750)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	1,189	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	(37)	(38)	(40)	(42)	(44)	(46)	(49)	(51)
Repayment of Finance Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	1,189	(37)	(38)	(40)	(42)	(44)	(46)	(49)	(51)
Net Increase/(Decrease) in Cash & Cash Equivalents	455	(228)	52	50	(65)	56	97	145	(52)	18	71	(122)
plus: Cash, Cash Equivalents & Investments - beginning of year	-	621	393	445	495	430	486	584	729	677	695	765
Cash & Cash Equivalents - end of the year	455	393	445	495	430	486	584	729	677	695	765	643
Cash & Cash Equivalents - end of the year	621	393	445	495	430	486	584	729	677	695	765	643
Investments - end of the year	1,500	1,750	1,750	2,000	2,250	2,500	2,750	3,000	3,500	4,000	4,500	5,250
Cash, Cash Equivalents & Investments - end of the year	2,121	2,143	2,195	2,495	2,680	2,986	3,334	3,729	4,177	4,695	5,265	5,893
Representing:												
- External Restrictions	1,790	2,043	1,995	2,195	2,280	2,486	2,734	3,029	3,377	3,795	4,265	4,793
- Internal Restrictions	-	100	200	300	400	500	600	700	800	900	1,000	1,100
- Unrestricted	331	0	(0)	0	(0)	0	0	(0)	0	0	0	0
	2,121	2,143	2,195	2,495	2,680	2,986	3,334	3,729	4,177	4,695	5,265	5,893

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - CONSOLIDATED
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	264,778	272,963	285,282	296,470	303,819	305,790	308,308	310,965	313,791	316,742	320,478	326,707
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,802	301	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,802	301	-									
b. Net Operating Result for the Year	4,383	12,017	11,188	7,349	1,970	2,518	2,657	2,827	2,951	3,736	6,229	6,908
Total Recognised Income & Expenses (c&d)	8,185	12,319	11,188	7,349	1,970	2,518	2,657	2,827	2,951	3,736	6,229	6,908
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	272,963	285,282	296,470	303,819	305,790	308,308	310,965	313,791	316,742	320,478	326,707	333,615

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - GENERAL FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	224,073	230,118	239,980	250,787	257,557	258,984	260,831	262,665	264,533	266,369	268,775	273,514
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	3,031	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	3,031	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	2,668	9,862	10,807	6,770	1,427	1,847	1,834	1,868	1,836	2,405	4,739	5,244
Total Recognised Income & Expenses (c&d)	5,699	9,862	10,807	6,770	1,427	1,847	1,834	1,868	1,836	2,405	4,739	5,244
d. Transfers between Equity	346	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	230,118	239,980	250,787	257,557	258,984	260,831	262,665	264,533	266,369	268,775	273,514	278,758

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - WATER FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	22,131	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	433	301	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	433	301	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	548	1,313	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
Total Recognised Income & Expenses (c&d)	981	1,614	(371)	(339)	(298)	(242)	(207)	(166)	(120)	(73)	(26)	26
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	23,112	24,726	24,355	24,016	23,718	23,475	23,268	23,102	22,982	22,909	22,883	22,910

Walgett Shire Council
 10 Year Financial Plan for the Years ending 30 June 2027
 EQUITY STATEMENT - SEWER FUND
 Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	16,645	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	338	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	338	-										
b. Net Operating Result for the Year	486	378	444	498	529	563	637	680	736	832	889	951
Total Recognised Income & Expenses (c&d)	824	378	444	498	529	563	637	680	736	832	889	951
d. Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	17,469	17,847	18,291	18,790	19,319	19,882	20,518	21,198	21,934	22,766	23,655	24,606

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2027
EQUITY STATEMENT - DWM FUND
Scenario: No Rate Peg Increase

	Actuals	Current Year	Projected Years									
	2015/16 \$'000	2016/17 \$'000	2017/18 \$'000	2018/19 \$'000	2019/20 \$'000	2020/21 \$'000	2021/22 \$'000	2022/23 \$'000	2023/24 \$'000	2024/25 \$'000	2025/26 \$'000	2026/27 \$'000
Opening Balance	1,929	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655
a. Current Year Income & Expenses Recognised direct to Equity												
- Transfers to/(from) Asset Revaluation Reserve	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to/(from) Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Other Income/Expenses recognised	-	-	-	-	-	-	-	-	-	-	-	-
- Other Adjustments	-	-	-	-	-	-	-	-	-	-	-	-
Net Income Recognised Directly in Equity	-	-	-	-	-	-	-	-	-	-	-	-
b. Net Operating Result for the Year	681	465	309	419	312	350	394	444	499	571	627	687
Total Recognised Income & Expenses (c&d)	681	465	309	419	312	350	394	444	499	571	627	687
d. Transfers between Equity	(346)	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	2,264	2,729	3,038	3,457	3,770	4,120	4,513	4,957	5,457	6,028	6,655	7,342