



WALGETT SHIRE COUNCIL

DELIVERY PROGRAM: 2022/23 – 2024/25

OPERATIONAL PLAN: 2022/2023



Revised: 30 May 2022

Adopted: 28 June 2022

Contents

Foreword – Mayor Jane Keir OAM.....	3
Integrated Planning and Reporting.....	4
Community Strategic Plan.....	4
Delivery Program	4
Operational Plan	5
How the Community Strategic Plan, Delivery Program and Operational Plan relate to each other	6
Strategic Objectives and Action Plans.....	7
Our Area and Demographics.....	10
Federal and State Government Context	11
Community.....	16
Economic Development	19
Governance and Civic Leadership	22
Sustainable Living.....	25
Infrastructure	27

Attachments

Long Term Financial Plan

Five Year Capital Works Program

Statement of Revenue Policy

Fees and Charges 2022/2023

Walgett Shire Council Workforce Plan 2022/23 to 2024/25

Asset Management Policy, Strategy and Plan

Community Survey results March 2022

Foreword – Mayor Jane Keir OAM

It gives me great pleasure to present the first year of the Delivery Program 2022/23 – 2024/25 and the Operational Plan for 2022-2023 to the Walgett Shire Community.

The purpose of Council's IP&R documents is to focus on long-term strategic planning and to set priorities and aspirations aligned to what our community is asking of Council.

Councillors and senior staff have recently undertaken an extensive community consultation program to assist with the planning for the next Delivery Program 2022/23 to 2024/25. This term the Delivery Program is three (3) years instead of four (4) because the previous term of Council was extended by 12 months because of Covid.

The Delivery Program addresses the objectives and strategies of the Community Strategic Plan and identifies specific actions Council will undertake to achieve this. The program also allocates responsibilities for each activity in each set of actions along with budget items for the three (3) years and the Operational Plan for 2022/23.

The Community strategic Plan reflects the areas that the community has identified as being important for maintaining the Social, Economic & Environmental wellbeing of Walgett Shire.

OUR COMMUNITY WANTS:

Town beautification	Support & promote tourist attractions
RV friendly towns	Enhanced options for people with disabilities
Quality water supply	Waste management/recycling
Sustainable river & catchment management	Environmental Sustainability
More employment opportunities	National promotion of local industries
Youth & Community facilities	Transport options
Increased tree planting	Improved footpaths, kerb & guttering
Improved disability access to facilities	Enhanced responsiveness to Community issues
Enhanced communication	Law & Order
Improved WSC website	Crime Prevention
Enhanced sporting facilities & public amenities	Roads- improved maintenance & enhancement
Aged care and facilities	Enhanced dissemination of information

The other plans that underpin this Plan are the Resourcing Strategy which involves the preparation of a Long Term (10 Year) Financial Plan, Asset Management (10 year) Plan and Workforce (3 year) Plan; as well as this Delivery (3 year) Program and Operational (annual) Plan.

Both the Commonwealth and NSW State Governments have increased financial assistance to Local Government over the past two (2) years in order to stimulate the economy that was severely affected by lockdowns and restrictions associated with the Covid pandemic.

Council is mindful the level of financial support will decrease during the course of the Delivery Program and much of the future infrastructure renewal must be funded from general revenue and the level of expenditures in the Delivery Program reflect this transition.

Integrated Planning and Reporting

Council is again presenting its strategic direction and budget under the Integrated Planning and Reporting framework. It provides the basis for responding to community needs and aspirations within works programs and supporting budgets and plans.

Integrated Planning takes a longer term (10 year) outlook and is based around the Community Strategic Plan (CSP), which reflects the community's needs and aspirations. 2022/2023 is the final year of a ten year cycle. A further comprehensive community consultation program shall be conducted in 2022/23 to prepare for the next ten year CSP. The CSP allows Council to take a strategic long-term approach to its activities and works programs and to ensure that these reflect the priorities of the Walgett Shire communities to the extent possible within available resources.

The Integrated Planning Model consist of a 'three tier' hierarchy of plans; a Community Strategic Plan, a Delivery Program and an Operational Plan (see diagram below).

Community Strategic Plan

The Walgett Community Strategic Plan (CSP) records the identified needs and aspirations of the community, as communicated to the Council through the community consultation process. The plan identifies strategic objectives and strategies for achieving these under each of the following themes:

Community

Economic Development

Governance and Civil Leadership

Sustainable Living

Infrastructure

Delivery Program

The Delivery Program is normally aligned to the Council four (4) year term of office, however because of the postponed 2020 general election the Delivery Program is three (3) years 2022/23 to 2021/25. A public consultation process was undertaken following the 2021 Council election to review the CSP. The revised CSP informs the development of a new three (3) year Delivery Program. It details the direction Council will undertake over a three (3) year period towards achieving the objectives and strategies across the five (5) themes in the Community Strategic Plan.

The Delivery Program:

- Addresses the objectives and strategies of the Community Strategic Plan and identifies specific actions Council will undertake to achieve this.
- Informs, and is informed by, the Resourcing Strategy
- Addresses the scope of Council's operations
- Allocates responsibilities for each action or set of actions
- Includes budget items for the three (3) year period and the Operational Plan 2022/2023
- Includes a method of assessment to determine the effectiveness of each activity, detailed in the Delivery Program, in achieving the strategy at which the action is directed.

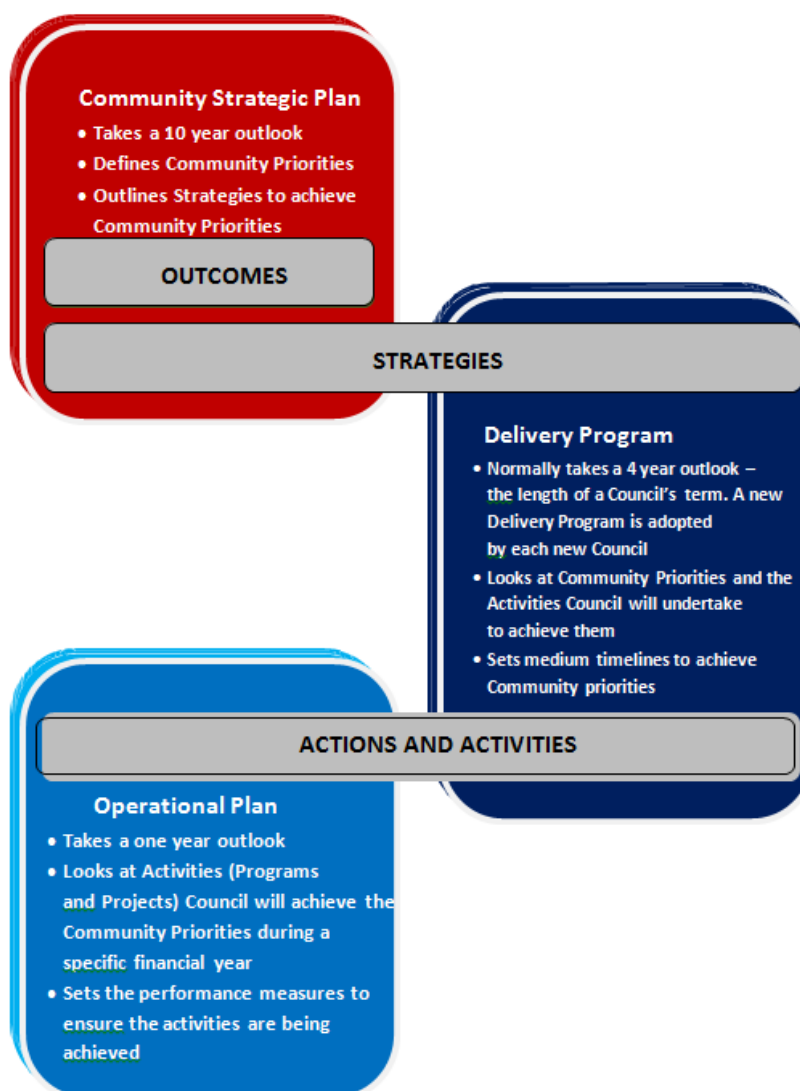
Council reviews its Delivery Program each year when preparing the annual Operational Plan. Progress reports are provided to Council, with respect to activities detailed in the Delivery Program, at six (6) monthly intervals.

Operational Plan

The Operational Plan is a sub-plan of the Delivery Program. It directly addresses the strategies outlined in the Delivery Program and identifies actions, programs and activities which Council proposes to undertake within the current financial year. The Operational Plan also allocates responsibilities for each action or set of actions and identifies measures for determining the effectiveness of the activities undertaken. It is supported by a detailed Budget, Long Term Financial Plan and Statement of Revenue Policy.

This document combines both the Delivery Program and Operational Plan.

How the Community Strategic Plan, Delivery Program and Operational Plan relate to each other



Strategic Objectives and Action Plans

Community Objectives

What is the community vision?

The aim for Walgett Shire over the next decade is that after energetically tackling its challenges and maximising its opportunities, Walgett Shire is home to resilient, resourceful, friendly people with a strong education base. That the people of Walgett Shire live within diverse cultures and respect each other and their unique outback environment. The community is socially satisfied, with minimal conflict and it provides opportunities for people of all backgrounds. The community is also welcoming to visitors and those passing through.

What are the challenges facing our community?

Walgett Shire's population in 2016 was 6,107 people, and face many of the challenges common to small regional and remote communities.

Similar trends to those identified in the 2006 census have continued in the 2011 and 2016 census results.

These include:

- A falling population
- An ageing population with a significant increase in persons aged 45+ years
- A significant gender imbalance, with males outnumbering females
- Providing appropriate services that respond to the needs of a diverse community
- Towns within the Shire ranked very high in socio-economic disadvantage; which highlights the emphasis given by the community to economic initiatives in the CSP.

Other issues facing the community are increasing unemployment, shortage of affordable housing, reduced health services and increasing poor mental health and wellbeing outcomes.

What are the opportunities for strengthening our community?

To further expand and build on qualities that make Walgett Shire unique and special

- It's a friendly community with open space and a pleasant environment.
- The co-existence of Aboriginal culture and European settlement that gives Walgett Shire a strong identity and optimism for the future.
- It's a place where hard work is valued, where people can cooperate to achieve a goal (such as the swimming pool complex in Lightning Ridge) and where people with good ideas can flourish.

- It draws people from around the world. Lightning Ridge, known as the Home of the Black Opal, is home to people from approximately 50 nationalities who work and socialise harmoniously.

What are the challenges to building a strong community?

The ABS (2016 census data) has continued to identify the Walgett Shire as a disadvantaged Shire in NSW on measures such as low income, low education, high unemployment and unskilled occupations. The trends show that a number of challenges will continue for the Shire in the future, with crime and socio-economic disadvantage standing out as key issues. Strategies and actions for addressing these issues are detailed in the Delivery Program and Operational Plan.

Other factors that impact on the level of community wellbeing include;

- Drugs and alcohol misuse as issues of community concern
- Unemployment and lack of entertainment, recreation and sporting activities for young people as key contributors to social issues
- A lack of service organisations and resultant opportunities for people to participate in community activities and sports
- Some young people are not completing school, limiting their learning and career opportunities

However, what the statistics don't show is that the Walgett Shire community works well together, is focussed on improving areas of disadvantage and has an extremely optimistic outlook for the future.

Over the ten year life of the current Community Strategic Plan (CSP) the Council will continue to focus on implementing the strategies identified in the Community Strategic Plan

Programs and actions to support these strategies include:

Economic

- Facilitate the expansion and retention of existing industries
- Develop and source opportunities for wider promotion of Walgett Shire through effective utilisation of media and multimedia
- Development of a Shire wide Tourism Marketing Strategy and Plan, including upgrading of Shire signage
- Advocate for significant projects such as the Australian Opal Centre at Lightning Ridge
- Work with education decision-makers and funders to enhance learning outcomes for school children which builds on their knowledge and education base including participation in the 'School to Work Program'

- Creating employment and traineeships for local people, including developing Aboriginal Employment and Drought relief strategies.
- Undertake Industrial/Residential subdivision in Walgett and Lightning Ridge
- Develop an Economic Development Strategy
- Develop a package of Economic Development incentives

Community

- Implement a Community Safety Plan that responds to the perception of 'fear of crime' in the community
- Promote participation in cultural and sporting activities as a means of building community capacity and wellbeing
- Develop an Aging Strategy
- Support Harmony Day and initiatives from the CALD community
- Ensuring that Aboriginal culture and identity are respected and acknowledged through consultation with Aboriginal community members on issues relating to land, cultural and natural heritage
- Engage with the Community and advocate to Government to improve educational outcomes and increased attendance at local schools.
- Engage a Multi-cultural Support worker based in Lightning Ridge.

Sustainability

- Develop and implement a Waste Management Strategy
- Develop a Rural Lifestyle Strategy

Infrastructure

- Continue to advocate for improved mobile phone and internet services
- Ensure that urban and rural infrastructure including water supply is effectively managed through an asset management framework
- Research and review opportunities for developing new and existing infrastructure through sourcing funding from loan
- Undertake raising of the height of the Walgett weir with grant funding allocated

- Advocate for the development of new road and rail transport corridors
- Complete Walgett water supply security infrastructure
- Advocate for air services to Lightning Ridge and Walgett

Governance and Leadership

- Developing regional and local government initiatives that effectively respond to the issues and aspirations of the Walgett Shire community including progressing the Western Division Councils
- Implement an effective customer request system with the aim of improving service levels across all sections of council's operations
- Develop processes that promote Council as an employer of choice in the Western Region
- Introduce processes that provide for more effective community engagement and involvement in Council decision making.

Who else will be involved in building a strong community?

State and Federal Government Departments, Walgett Aboriginal Medical Service, MacKillop Rural Services, Community Transport, Country Women's Association Branches, Farmers Association, Youth Groups, Sporting Associations, Community Working Parties, Walgett Shire schools, Aboriginal Education Consultative Group, Aboriginal Elder Groups, the Murdi Paaki Regional Employment Corporation, Yawarra Meamai Group, Mission Australia, Walgett Men's Groups, Aboriginal Land Council, Women's Legal Services, Namoi House Inc., TAFE, and other community organisations within the Shire.

How will we measure success in building a strong community?

The Walgett Shire Growth Management Study and Strategy (2008) and the Walgett Shire Social Plan contain a detailed breakdown of strategies, actions, timelines and areas of responsibility for achieving the Shire's community goals. The revision and implementation plans for these two programs are a blueprint for cross checking progress in building a strong community. The assessment of outcomes from implementing the CSP strategies through the Delivery Program and Operational Plan will be the primary method of assessment over the 10 year life of the plan.

Our Area and Demographics

Walgett Shire Local Government Area is located in the far north west of New South Wales and covers an area of 22,007 square kilometers. Walgett Shire borders with Queensland to the north,

Moree Plains and Narrabri Councils to the east, Coonamble to the south and Brewarrina to the west.

The Shire is located on Gamilaroi country in the southern and eastern sector and to the north is on Yuwaalaraay country. Acknowledgement of the traditional occupiers of the land is an important part of the Shire's history and social fabric.

The Shire is geographically on the productive black-soil plains of New South Wales, part of which is in the Central Division and part in the Western Division. The North and North West of the Shire is opal bearing country, which is home to the NSW state gemstone, the Black Opal.

Walgett Shire comprises thirteen towns, villages and hamlets spread throughout the Shire and the preserved opal fields of Grawin, Glengarry and Sheepyard. Each community has its own special identity and individual challenges and aspirations.

Population Changes (ABS - Place of Usual Residence)

1996	2001	2006	2011	2016
8,144	7,536	6,944	6,454	6,107
	-7.75 decrease	-7.9% decrease	-7.1% decrease	-5.37% decrease

Federal and State Government Context

Council is actively engaged with Federal and State Governments in a number of areas and as such is aligned with its policy direction. As an example, Council's Youth Services provide extensive Federal and State Governments funded programmes to the community and the Council is the provider of maintenance and construction services for state highways and regional roads within the shire. The Community Strategic Plan further highlights where the focus needs to be into the future: regional economic development, roads, rail and air infrastructure, transport, education and community services.

Federal Government *Council is committed to continue to work in partnership with the Federal Government in line with their policy direction and Council's Community Strategic Plan. The commitment of the Federal Government to continue funding the Roads to Recovery Programme, until 2024, is an important component of the Council's capacity to address resident expectations relating to road infrastructure.*

Policy Direction: Regional Development *Regional Development is substantially dependent on Federal funding programs which are very competitive.*

Policy Direction: Asset Management and Long Term Roads Planning *Council continues to develop and refine Asset Management Plans for all built and infrastructure assets. These plans will underpin decision making going forward and are a key requirement for continuing funding under State and Federal infrastructure programs.*

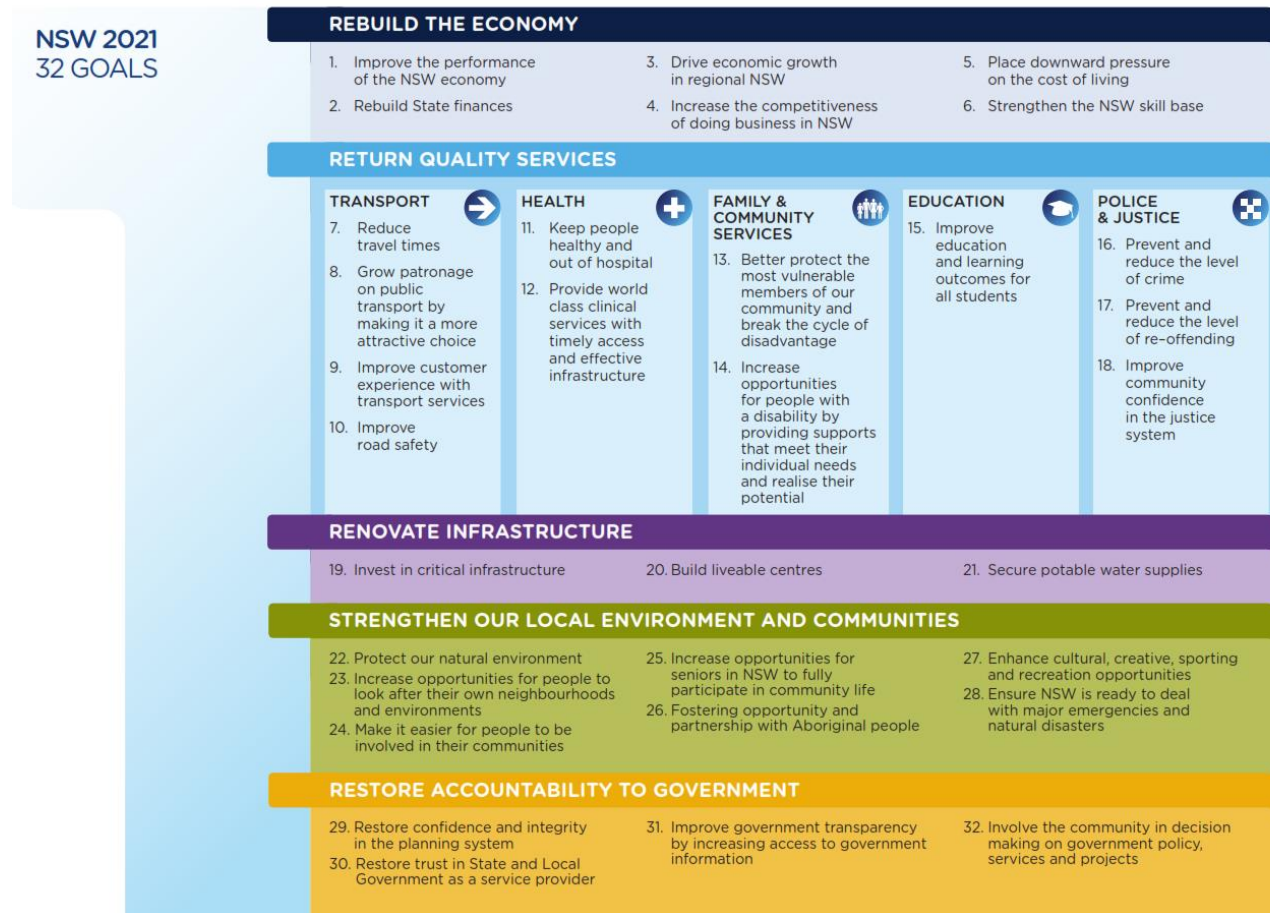
Policy Direction: Community Programs and Services Delivery *Council continues to work with local community groups and government agencies to deliver positive outcomes for the benefit of the whole community. Engagement with these groups and agencies will be focussed on achieving more effective outcomes that can occur through better alignment of, and cooperation in service delivery. The Council participates in the Western Division Council Group, which is directed at achieving better co-ordinated service delivery and 'on the ground' outcomes. Council has an excellent track record for successful grant applications in 2019 and 2020 for the reconstruction and sealing of the Come By Chance Road (Fixing Country Roads and HSVP), Burranbaa Road and Lorne Roads reconstruction and sealing (Fixing Local Roads in 2021).*

Policy Direction: Natural Disaster Programmes *Sound disaster planning remains a high priority for Council, particularly for flood events. Council is committed to working with higher tiers of government to maximise the return to government through implementing "betterment" principals whenever feasible as part of the recovery process, particularly as it relates to the road network. Council facilitates the Walgett Shire Local Emergency Management Committees (LEMC) to address responses to emergency situations. The assistance and contribution by other agencies to the L.E.M.C is acknowledged and appreciated.*

State Government Investing in a Better Future – NSW State Plan

The objectives and strategies from the CSP relate substantially to the thirty two goals contained in the NSW State Plan (reprint below).

State Plan NSW 2021 32 Goals



Economic Growth – supporting jobs and attracting business development. This has been given additional emphasis with the appointment of an Economic Development Officer from regional NSW and shared with Warren Shire Council for the next three (3) years..

Transport – safe, accessible and reliable. Council will lobby the State Government to provide additional funding for the regular maintenance and upgrading of key Transport Routes (Road, Rail and Air). Submissions made to NSW Government for additional funding for resealing and renewal of regional roads.

Health – a system which provides high level care. Council will continue to work with State agencies and local services to enhance public health and wellbeing outcomes for residents across the Shire

Infrastructure – Council's focus includes providing potable water supplies and associated infrastructure such as raising the height of the Walgett weir and completing stage 5 of the levee bank.

High quality of life – Council will continue its commitment to provide an inclusive community environment that recognises diversity and maximises opportunities for participation.

Disadvantaged Communities – Council will continue its focus on providing services and community development to disadvantaged sectors of the community and the development of longer term strategies that more broadly improve community wellbeing. Improved co-ordination and the development of 'placed based' program will form a key part of this. Council made a financial contribution toward construction of the new Walgett PCYC. The Walgett youth centre is now located in the PCYC facility.

Police and justice system – keeping people safe. Council will continue to work with key stakeholders in implementing a Community Safety Plan. Underpinning this is respect for all sections of the community and ongoing and meaningful consultation and engagement.

Council currently works in partnership with the State Government and receives funding for the functions of weed control, street lighting, and contributions towards infrastructure through the Roads Block Grant, Repair Program, Fixing Country Roads, R2R,

Council is also an active member of:

- Outback Arts
- Far North West Joint Organisation of Councils (Cobar and Bourke)
- Border Rivers Joint Organisation of Councils
- Mining and Energy related Councils
- Country Mayors Association of NSW
- Walgett Working Party
- Kamilaroi Highway Group
- Barwon darling Customer Advisory Group (water)
- Alliance of Western Councils

- Local Government NSW
- Western Division Group of Councils
- Big Sky Library Service
- Statecover Mutual Insurance Group
- State Wide Mutual Insurance Group
- NSW Rural Fire Service
- Castlereagh Macquarie County Council

Community

Standard Service Levels

Facilitate regular Community meetings
Offer annual Community Grants Program
Facilitate annual celebratory events per annum
Provide a high quality Children's Services – (Youth Centres)
Provide a high quality Library Services
Maintain an online Community Directory and Volunteering Data Base
Provide a Community Bus Resource for Community Events
Provide community development and information service across the Shire
Provide a range of opportunities for the Community to consult with Council

Measures of Progress

MP1. Increased range of ways in which Council engages with the Community
MP2. Increased grant funding provided to Council for Community Services
MP3. Greater community participation at Community events
MP4. Increased number of people using library services
MP5. Increased number of families accessing Council's Children's services

Community

GOAL: Develop a connected, informed, resilient and inviting community

CSP REF	STRATEGY	ACTION	RESPONIBILITY	22/23	23/24	24/25
1.1.1	Support and initiate a range of local activities and projects that build community connections for all age sectors	Develop a community consultation framework Provide Sec 356 Donations and subsidies Develop projects in conjunction with community organisations	GM	✓	✓	✓
1.1.2	Provide vibrant and welcoming town centres, streets and meeting places	Liaise with volunteers and other community groups to assist in maintenance of parks and gardens	DETS	✓	✓	✓
1.1.3	Embellish our community with parks, paths, cycleways, facilities, and meeting places	Implement the active transport plan Progressively review and upgrade community halls and swimming pools	DETS GM	✓	✓	✓
1.1.4	Respect the heritage of the region and highlight and enhance our unique characteristics	Continue to implement the recommendations of Council's heritage advisor	DES	✓	✓	✓
1.1.5	Support, encourage and celebrate community participation and volunteerism	Creation and promotion of volunteer opportunities	GM	✓	✓	✓
1.1.6	Work with other agencies and service providers to deliver community programmes, services and facilities which complement and enhance Council's service provision	Identify gaps in service delivery	EDO	✓	✓	✓

GOAL: A safe, active and healthy Shire

CSP REF	STRATEGY	ACTION	RESPONIBILITY	22/23	23/24	24/25
1.2.1	Partner with health agencies and community organisations in promoting healthy lifestyles and better health outcomes	Engage with local sporting associations and peak sporting bodies	CSM	✓	✓	✓
1.2.2	Support agencies and local organisations to address the availability of emergency services, affordable housing, disability and aged services and employment for people with disabilities	Consultation process for engaging with marginalised sections of community developed Enhanced wellbeing options provided for disadvantaged and marginalised community members	CSM	✓	✓	✓
1.2.3	Work with key partners and the community to lobby for adequate health services in our region	Identify gaps in service delivery	DES	✓	✓	✓
1.2.4	Provide, maintain and develop children's play and recreational facilities that encourage active participation	Operate youth centres and vacation care programs	CSM	✓	✓	✓
1.2.5	Provide, maintain and develop passive recreational facilities and parklands to encourage greater utilisation and active participation	Maintain all parks and gardens including playground equipment and progressively upgrade shade shelters	DETS	✓	✓	✓
1.2.6	Partner with police, community organisations and the community to address crime, anti-social behaviour and maintain community safety	Partner with all combat emergency services and emergency support services Install and maintain cctv systems across the Shire	GM GM	✓	✓	✓
1.2.7	Provide effective regulatory, compliance and enforcement services for the community	Carry out food premises inspections to ensure compliance with the Food Act Target number of premises audited for fire safety compliance Undertake impounding of animals and registrations	DES	✓	✓	✓

1.2.8		Inspections of Swimming Pools for compliance Provide management and investigation of dog attacks and dangerous dog declarations Orders to be issued or served where necessary				
	Provide and maintain accessible quality sport and recreation facilities that encourage participation	Maintain swimming pools and bore baths facilities and the surrounds	DETS	✓	✓	✓

GOAL: A diverse and creative culture

CSP REF	STRATEGY	ACTION	RESPONIBILITY	22/23	23/24	24/25
1.3.1	Provide enhanced and innovative library services that encourage lifelong learning	Continue yearly membership of Outback Arts	CSM	✓	✓	✓
		Support Arts Program				
		Increase use of library as a community space				
1.3.2	Work with the community and other agencies to develop major cultural and community events	Work with agencies to encourage events for the Shire	EDO	✓	✓	✓
		Apply for grants for cultural events				
1.3.3	Work in collaboration with agencies and community groups to address existing and emerging issues specific to the Aboriginal and ageing communities	Implement the Aboriginal Reconciliation Plan	CSM	✓	✓	✓
		Undertake Aboriginal Projects				
		Develop an ageing strategy				
1.3.4	Support the development of programs which offer alternative education programs and opportunities that meet the needs of specific community sectors	Establish programs for cadetships/traineeships	GM GM	✓	✓	✓
		Advocate for the improvement of secondary school educational outcomes across the Shire				

Economic Development

Standard Service Levels

Visitor Information Centre opened weekly
On Duty Building Inspector available Monday - Friday
All building inspections within 48 hours
Town Planner available during office hours
Written development enquiries responded to within 14 days

Measures of Progress

MP1. Review Visitor Information Guide every 2 Years
MP2. Increase by 5% the number of visitors yearly into the Information Centres
MP3. Increase % of certificates issued by Council
MP4. Monitor % of market share of Certificates issued by Council
MP5. Construction Certificates within legislative timeframes (10 days)

Economic Development

GOAL: An attractive environment for business, tourism and industry

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
2.1.1	Implement tools to simplify development processes and encourage quality commercial, industrial and residential development	Advocate for the development of the Australian Opal Centre Ensure that building certification and inspections are carried out as per National Construction and the requirements of the Building Professionals Board	GM DES	✓	✓	✓
2.1.2	Develop the skills of businesses to maximize utilization of new technologies and the emerging broadband and telecommunications networks	Develop and implement an Economic Development Strategy Lobby for improved mobile phone coverage across the shire Implement an Economic Incentive Scheme	EDO EDO EDO	✓	✓	✓
2.1.3	Lobby the Government to address needed infrastructure and services to match business and industry development in the region (education, transport and health)	Continue to lobby the Government for funding for transport infrastructure	GM	✓	✓	✓
2.1.4	Promote the Walgett Shire to business and industry and increase recognition of the area's strategic advantages	Develop business development prospects in collaboration with various government agencies	EDO	✓	✓	✓
2.1.5	Provision of caravan support facilities throughout the Shire	Maintain and expand facilities of the 'RV Friendly'	VIC	✓	✓	✓

GOAL: Employment opportunities that supports local industries

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
2.2.1	Identify partnerships and innovative funding approaches to provide for new and upgraded infrastructure for event hosting and tourism expansion	Continue to apply for grants for a new information centres for Lightning Ridge and Walgett	GM	✓		
2.2.2	Provide land use planning that facilitates employment creation	Monitor and review Council's Local Environment Plan	DES	✓	✓	✓
2.2.3	Support and encourage existing business and industry to develop and grow	Maintain a sufficient supply of residential, lifestyle, agriculture, commercial and industrial zoned land	DES	✓	✓	✓
2.2.4	Develop and implement an economic development strategy which identifies potential projects and/or industries that build on the Shire's attributes and/or natural resources	Provide consultation with potential new business operators and pre-development application assistance	EDO	✓		
2.2.5	Encourage and support youth employment initiatives	Promote the school to work programme	EDO	✓	✓	✓

GOAL: An efficient network of arterial roads & supporting infrastructure; town streets & footpaths that are adequate & maintained

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
2.3.1	Provide an effective road network that balances asset conditions with available resources and asset utilisation	Undertake bitumen maintenance program in line with service levels Undertake maintenance grading program in line with service levels	DETS DETS	✓	✓	✓
2.3.2	Maintain, renew and replace Council bridges and culverts as required	Undertake annual inspections of all bridges and culverts and update the required maintenance and repair program	DETS	✓	✓	✓
2.3.3	Ensure road network supporting assets are maintained (signs, posts, guardrails etc.)	Renew and maintain Council's road network supporting assets in-line with the Asset Management Plan	DETS	✓	✓	✓
2.3.4	Maintain existing footpaths in Shire towns and villages	Undertake annual inspections of all footpath and update the required maintenance and repair program	DETS	✓	✓	✓
2.3.5	Lobby the Government to provide needed funds to maintain regional networks	Continue to apply for grants for the reconstruction and sealing of unsealed Regional Roads and major Local Roads network Investigate using SRV(5-15%) to fund a major upgrade of Local Roads	DETS GM	✓	✓	✓

GOAL: Communities that are well serviced with essential infrastructure

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
2.4.1	Implement Council's strategic asset management plans and continue to develop asset systems	Implement an electronic asset management system for all Council assets	CFO	✓	✓	✓
2.4.2	Ensure adequate public car parking and kerb and gutter infrastructure is provided and maintained	Inspect all kerb and gutter and undertake the required repair and replacement program	DETS	✓	✓	✓
2.4.3	Provide the infrastructure to embellish public spaces and recreation areas	Undertake the maintenance program for Council's parks and gardens team	DETS	✓	✓	✓
2.4.4	Continue to lobby Government to provide incentives to appeal to airline companies to service the region	Partner with Brewarrina and Bourke to lobby the Government to subsidise airlines and the reintroduction of RPT services for Walgett and Bourke	GM	✓	✓	✓

Governance and Civic Leadership

Standard Service Levels

Provide financial concessions for eligible pensioners

Council provides 24 hours, 7 days a week phone service

A minimum of 10 Council Meetings per calendar year

A minimum of 10 Community Forums per calendar year

Quarterly Newsletter distributed Shire wide

Maintain social media presence

All external Council's Positions Vacant advertised through various related media

Measures of Progress

MP1. Timeliness of complaints requiring an intervention of Code of Conduct Committee/sole reviewer

MP2. Increased website usage

MP3. Continue to work with government agencies to deliver improved spatial data outcomes

MP4. Carry out a Customer Satisfaction Survey with Council Services (every 2 years)

Governance and Civic Leadership

GOAL: An accountable and representative Council

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
3.1.1	Provide clear direction for the community through the development of the community strategic plan, delivery program and operational plan	Implement, monitor and review the Delivery and Operational Plan	CFO	✓	✓	✓
3.1.2	Engage with the community effectively and use community input to inform decision making	Deliver a Local Government week Program to engage the community and show case services provided by Council Distribute newsletters to residents	GM EDO	✓	✓	✓
3.1.3	Provide strong representation for the community at regional, state and federal levels	Participate in and make visible contributions to regional forums such as OROC and Western Division Advocate the needs of the Shire to State and Federal Governments	GM GM	✓	✓	✓
3.1.4	Undertake the civic duties of Council with the highest degree of professionalism and ethics	Ensure annual pecuniary interest declarations are completed Ensure Councillors comply with the Code of Conduct	GM GM	✓	✓	✓
3.1.5	Councillors represent the interests of the whole of the Shire area	Arrange seminars to ensure all Councillors appreciate their roles	GM	✓	✓	✓

GOAL: Implement governance and financial management process that support the effective administration of Council

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
3.2.1	Develop processes that ensure that legislative and financial standards are actioned in a timely manner	Provide financial reports to management and staff to assist in budget control and decision making Complete quarterly budget review statements in line with statutory requirements Review, revise and maintain Council's Long Term Financial Plan Oversight financial decision making process	CFO CFO CFO GM	✓	✓	✓
3.2.2	Council's exposure to risk is minimized with WH & S compliance	Provide a safe workplace to all employees and community Hold WH & S meetings Conduct workplace safety training Develop a risk register and Risk Management Plan.	GM and all employees GM & DETS HRM CFO	✓	✓	✓

GOAL: Promote community involvement in Government decision making

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
3.2.1	Engage with the community through effective consultation and communication processes	Facilitate the delivery of community presentations to Council Meetings Conduct regular community meetings to present the annual budget Promote community involvement in any emerging Government Initiatives	GM GM GM	✓	✓	✓
3.3.2	Develop and implement community feedback systems that provides for community input on council projects and activities	Develop an online survey for Council's website	EDO	✓	✓	✓

GOAL: Promote community involvement in Government decision making

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
3.4.1	Resource the organisation of Council adequately to provide the services and support functions required to deliver the goals and strategies detailed in this plan	Resources provided in a timely fashion	GM	✓	✓	✓
3.4.2	Implement and maintain a performance management framework to enable clear reporting on progress in Councils strategic planning documents	Report to Council Meetings	GM	✓	✓	✓

Sustainable Living

Standard Service Levels

Domestic Waste collection offered each week

Deliver Environmental Educational Programs annually

Customer Requests for weeds and hazard reduction responded to within 14 days

Annual “free” microchip day

Bi-annual School Visits

Various education programs delivered throughout the year

Measures of Progress

MP1. Increased funding for bio-diversity programs

MP2. Decrease % illegal dumping

MP3. Manage the domestic waste and landfill management contracts

MP4. Implement the Waste Management Strategy

Sustainable Living

GOAL: Operate an an urban waste management system that meets the community needs and environmental standards

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
4.1.1	Develop and implement a Shire Wide Waste Management strategy that includes recycling services	Develop and implement the Waste Management Strategy Effectively manage the domestic waste and landfill management contracts	DES	✓	✓	✓
4.1.2	Implement initiatives to reduce illegal dumping and provide community education to prevent litter	Actively respond to complaints and issues identified to ensure appropriate outcomes for illegal development, dumping and other activities such as abandoned vehicles, noise pollution and odour. Develop and implement a waste education program	DES DES	✓	✓	✓

GOAL: Provide potable and raw water supply systems that ensures enhanced water security and meets health standards

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
4.2.1	Improve and upgrade the water supply infrastructure through an asset management framework	Complete an annual water main replacement program Ensure water supply is provided and maintained in compliance with the Drinking Water Quality requirements	DETS	✓	✓	✓
4.2.2	Maintain and renew the sewerage network infrastructure to ensure the provision of efficient and environmentally-sound sewerage services	Operate the sewer treatment plants in an efficient manner	DETS	✓	✓	✓
4.2.3	Ensure adequate stormwater and drainage infrastructure is provided, maintained and renewed	Maintain and renew the stormwater and drainage infrastructure	DETS	✓	✓	✓

GOAL: A sustainable environment that recognises our rivers, natural environment, ecological systems and biodiversity

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
4.3.1	Promote and raise community awareness of environmental and biodiversity issues	Undertake waste avoidance, waste reduction and recycling program	DES	✓	✓	✓
4.3.2	Protect and maintain a healthy catchments and waterways	Inspect Council's water networks and take samples when necessary	DETS	✓	✓	✓
4.3.3	Protect the Shire's historic buildings and sites recognising their value to the community	Implement the recommendations of Council's heritage advisor	DES	✓	✓	✓

GOAL: Maintain a healthy balance between development and the environment

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
4.4.1	Retain open space that are accessible to everyone	Monitor environmental protection measures for sensitive land	DES	✓	✓	✓
4.4.2	Ensure that Walgett Shire is sufficiently prepared to deal with natural disasters	Provide annual contribution to the RFS, SES and NSW Fire and rescue	GM	✓	✓	✓
4.4.3	Educate the community about sustainable practices	Promote and provide adequate and user friendly pre-lodgement advice on all aspects of development	DES	✓	✓	✓

Infrastructure

Standard Service Levels

Ensure all facilities are clean & safe as per relevant standards

Mow grass as per maintenance schedule

Customer Request Acknowledgement within 7 working days

Customer Request Response within 14 working days

Measures of Progress

MP1. Increased utilisation of recreational and community facilities

MP2. Provision of improved facilities to meet the changing needs of the community (Works Program is being delivered)

MP3. Refine and adjust maintenance schedules to ensure longevity of Council Assets

MP4. Key high priority projects delivered

MP5. % of road maintenance budget expended

Infrastructure

GOAL: Provide and maintain an effective road network that meets the community needs and expectations

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
5.1.1	Manage the road network to respond to community needs, growth in the Shire, improving road safety and improving transport choices	Continually revise the works program for regional and local roads	DETS	✓	✓	✓
5.1.2	Develop a strategy that addresses transport options for the local community	Advocate for taxi services, air services and public transport	GM	✓	✓	✓
5.1.3	An effective complaints management process that effectively responds to residents issues regarding roads	Maintain complaints management process	DETS	✓	✓	✓
		Complaints actioned within 7 days through the CAR system	CFO			

GOAL: A Regional and State Road network that is appropriately supported and resourced by the Government

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
5.2.1	Ensure that the road network is maintained to a standard that is achievable within the resources available	Continually revise the works program for regional and local roads	DETS	✓	✓	✓
5.2.2	Maintain an effective operational relationship with the Roads and Maritime Services	Submit progress reports in a timely manner	DETS	✓	✓	✓
5.2.3	Lobby the Government to provide needed funds to maintain regional and state road networks	Continue to advocate for betterment and other funding through advocacy to state/federal Government	GM	✓	✓	✓

GOAL: Maintain and improve Council's property assets to an optimal level

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
5.3.1	Manage properties in accordance with Council Asset Management Plan	Carry out the property works programme in line with the annual budget	CFO	✓	✓	✓

GOAL: Provision of facilities and communication services

CSP REF	STRATEGY	ACTION	RESPONSIBILITY	22/23	23/24	24/25
5.4.1	Provide a range of recreational and community facilities	Maintain and upgrade Council's community halls and reserves	CFO	✓	✓	✓
5.4.2	Represent the community with regard to external services including energy, communication, water, waste management and resource recovery	Lobby service providers in response to identified community concerns including mobile phone services	GM	✓	✓	✓
5.4.3	Advocate to utility and communication providers regarding the capacity and reliability of infrastructure across the Shire	Lobby service providers in response to identified community concerns	GM	✓	✓	✓

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

INCOME STATEMENT - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,418,000	9,707,599	10,154,363	10,547,616	10,815,616	11,090,850	11,373,533	11,663,874	11,962,095	12,268,426	12,583,091	12,903,459
User Charges & Fees	6,903,000	7,571,454	7,845,460	8,097,088	8,346,416	8,603,516	8,871,459	9,147,857	9,432,980	9,727,117	10,030,553	10,343,588
Other Revenues	1,350,000	2,363,500	2,254,560	2,041,801	2,056,505	2,076,390	2,096,674	2,117,157	2,137,870	2,158,794	2,179,925	2,201,262
Grants & Contributions provided for Operating Purposes	17,470,000	17,565,345	11,644,263	11,747,624	11,863,945	11,969,462	12,074,563	12,182,254	12,290,543	12,412,436	12,521,937	12,632,162
Grants & Contributions provided for Capital Purposes	5,895,000	20,610,804	1,490,000	900,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Interest & Investment Revenue	475,000	413,625	364,105	364,317	408,549	411,507	413,445	415,899	419,056	422,817	427,226	431,790
Other Income:												
Net Gains from the Disposal of Assets	-	643,500	235,966	329,333	296,398	486,360	145,823	522,786	354,748	462,212	468,316	474,481
Other Income	256,000	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268	1,306	1,345
Joint Ventures & Associated Entities - Gain	41,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	41,808,000	58,876,827	33,989,747	34,028,840	34,188,522	35,039,211	35,376,657	36,451,022	36,998,523	37,853,070	38,612,354	39,388,087
Borrowing Costs	288,000	82,238	55,229	38,036	28,019	23,935	21,399	19,728	17,909	16,030	14,168	12,100
Materials & Contracts	18,588,000	22,536,697	16,874,788	16,456,144	17,108,526	17,663,245	18,071,452	18,770,466	19,379,330	20,069,599	20,682,019	21,326,809
Depreciation & Amortisation	6,334,000	7,475,481	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	178,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,017,000	1,839,347	1,126,870	1,211,992	1,197,873	1,239,502	1,273,997	1,309,528	1,346,126	1,383,823	1,422,649	1,467,640
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	51,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	36,362,000	40,548,027	34,451,206	34,244,586	35,048,386	35,903,466	36,485,692	37,393,723	38,215,675	39,148,277	39,957,443	40,833,263
Operating Result from Continuing Operations	5,446,000	18,328,800	(461,459)	(215,746)	(859,864)	(864,255)	(1,109,035)	(942,701)	(1,217,152)	(1,295,207)	(1,345,089)	(1,445,176)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,446,000	18,328,800	(461,459)	(215,746)	(859,864)	(864,255)	(1,109,035)	(942,701)	(1,217,152)	(1,295,207)	(1,345,089)	(1,445,176)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(449,000)	(2,282,004)	(1,951,459)	(1,115,746)	(1,259,864)	(1,264,255)	(1,509,035)	(1,342,701)	(1,617,152)	(1,695,207)	(1,745,089)	(1,845,176)

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

INCOME STATEMENT - GENERAL FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	5,760,000	5,767,197	5,913,176	6,031,439	6,152,068	6,275,109	6,400,611	6,528,624	6,659,195	6,792,379	6,928,227	7,066,790
User Charges & Fees	6,071,000	6,858,476	7,077,054	7,289,473	7,508,376	7,733,856	7,968,925	8,211,152	8,460,756	8,717,964	8,983,007	9,256,123
Other Revenues	1,300,000	2,315,346	2,209,439	1,999,090	2,017,208	2,040,771	2,063,723	2,088,082	2,112,783	2,137,812	2,163,165	2,188,846
Grants & Contributions provided for Operating Purposes	13,690,000	17,521,940	11,608,852	11,711,967	11,828,040	11,933,306	12,038,154	12,145,589	12,253,620	12,375,252	12,484,490	12,594,449
Grants & Contributions provided for Capital Purposes	5,774,000	19,705,858	290,000	900,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Interest & Investment Revenue	444,000	320,410	320,536	320,663	364,385	364,637	364,969	365,302	365,715	366,128	366,542	366,956
Other Income:												
Net Gains from the Disposal of Assets	-	648,500	235,966	329,333	296,398	486,360	145,823	522,786	354,748	462,212	468,316	474,481
Other Income	256,000	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268	1,306	1,345
Joint Ventures & Associated Entities - Gain	41,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	33,336,000	53,138,727	27,656,053	28,583,026	28,567,568	29,235,165	29,383,365	30,262,730	30,608,048	31,253,015	31,795,053	32,348,990
Borrowing Costs	115,000	82,238	55,229	38,036	28,019	23,935	21,399	19,728	17,909	16,030	14,168	12,100
Materials & Contracts	11,437,000	18,684,633	13,616,873	13,119,591	13,698,312	14,136,545	14,403,507	14,944,393	15,475,116	16,033,116	16,509,009	17,012,875
Depreciation & Amortisation	4,948,000	5,991,461	5,902,062	5,902,062	5,902,062	5,902,062	5,902,062	5,902,062	5,902,062	5,902,062	5,902,062	5,902,062
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	176,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,005,000	1,830,345	1,117,598	1,202,442	1,188,036	1,229,370	1,263,561	1,298,779	1,335,055	1,372,420	1,410,904	1,455,543
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	51,000	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	26,895,000	34,307,992	28,597,765	28,294,593	29,005,408	29,723,206	30,143,013	30,871,358	31,593,220	32,371,205	33,021,089	33,732,816
Operating Result from Continuing Operations	6,441,000	18,830,735	(941,712)	288,433	(437,840)	(488,041)	(759,648)	(608,628)	(985,172)	(1,118,190)	(1,226,036)	(1,383,826)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	6,441,000	18,830,735	(941,712)	288,433	(437,840)	(488,041)	(759,648)	(608,628)	(985,172)	(1,118,190)	(1,226,036)	(1,383,826)
Net Operating Result before Grants and Contributions provided for Capital Purposes	667,000	(875,123)	(1,231,712)	(611,567)	(837,840)	(888,041)	(1,159,648)	(1,008,628)	(1,385,172)	(1,518,190)	(1,626,036)	(1,783,826)

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

INCOME STATEMENT - WATER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,396,000	1,563,682	1,692,838	1,781,016	1,846,299	1,913,946	1,984,042	2,056,674	2,131,934	2,209,919	2,290,721	2,371,599
User Charges & Fees	787,000	634,464	685,223	719,484	744,665	770,728	797,704	825,625	854,521	884,431	915,386	947,422
Other Revenues	2,000	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830	514,844
Grants & Contributions provided for Operating Purposes	3,665,000	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850
Grants & Contributions provided for Capital Purposes	117,000	829,236	1,200,000	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	15,000	27,499	28,318	28,459	28,995	31,727	33,330	35,448	38,160	41,476	45,439	49,557
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	5,982,000	3,532,604	4,088,688	3,015,899	3,111,576	3,212,742	3,316,188	3,423,679	3,535,414	3,651,541	3,772,226	3,894,272
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	4,834,000	2,058,330	1,784,094	1,839,891	1,860,443	1,922,774	1,987,089	2,053,458	2,121,944	2,192,613	2,265,530	2,340,767
Depreciation & Amortisation	743,000	865,686	865,686	865,686	865,686	865,686	865,686	865,686	865,686	865,686	865,686	865,686
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	12,000	9,002	9,272	9,550	9,837	10,132	10,436	10,749	11,071	11,403	11,745	12,097
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	6,069,000	3,504,218	3,379,772	3,447,379	3,480,666	3,556,697	3,634,962	3,715,536	3,798,486	3,883,883	3,971,797	4,062,305
Operating Result from Continuing Operations	(87,000)	28,386	708,916	(431,480)	(369,090)	(343,955)	(318,774)	(291,857)	(263,072)	(232,342)	(199,571)	(168,033)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(87,000)	28,386	708,916	(431,480)	(369,090)	(343,955)	(318,774)	(291,857)	(263,072)	(232,342)	(199,571)	(168,033)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(204,000)	(800,850)	(491,084)	(431,480)	(369,090)	(343,955)	(318,774)	(291,857)	(263,072)	(232,342)	(199,571)	(168,033)

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

INCOME STATEMENT - SEWER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals	Current Year	Projected Years									
	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	896,000	943,843	972,185	1,001,381	1,031,454	1,062,425	1,094,328	1,127,188	1,161,035	1,195,899	1,231,807	1,268,764
User Charges & Fees	1,000	1,378	1,419	1,462	1,506	1,551	1,605	1,661	1,719	1,779	1,841	1,905
Other Revenues	-	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502	48,987
Grants & Contributions provided for Operating Purposes	9,000	-	-	-	-	-	-	-	-	-	-	-
Grants & Contributions provided for Capital Purposes	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	7,000	49,887	13,795	13,738	13,711	13,684	13,686	13,688	13,719	13,750	13,781	13,812
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	913,000	1,039,457	1,032,191	1,061,821	1,092,363	1,123,809	1,156,229	1,189,613	1,224,020	1,259,450	1,295,931	1,333,468
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	858,000	633,364	399,556	383,557	397,521	411,437	445,690	439,508	454,808	470,603	486,913	503,753
Depreciation & Amortisation	442,000	445,872	445,872	445,872	445,872	445,872	445,872	445,872	445,872	445,872	445,872	445,872
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Loss	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,459,000	1,232,236	1,076,578	1,064,277	1,082,233	1,100,448	1,139,078	1,137,351	1,157,186	1,177,598	1,198,608	1,220,233
Operating Result from Continuing Operations	(546,000)	(192,779)	(44,387)	(2,456)	10,130	23,361	17,151	52,262	66,834	81,852	97,323	113,235
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(546,000)	(192,779)	(44,387)	(2,456)	10,130	23,361	17,151	52,262	66,834	81,852	97,323	113,235
Net Operating Result before Grants and Contributions provided for Capital Purposes	(546,000)	(192,779)	(44,387)	(2,456)	10,130	23,361	17,151	52,262	66,834	81,852	97,323	113,235

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

INCOME STATEMENT - DWM FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

INCOME STATEMENT - DWM FUND	Actuals	Current Year	Projected Years									
Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	1,366,000	1,432,877	1,576,164	1,733,780	1,785,795	1,839,370	1,894,552	1,951,388	2,009,931	2,070,229	2,132,336	2,196,306
User Charges & Fees	44,000	77,136	81,764	86,669	91,869	97,381	103,225	109,419	115,984	122,943	130,319	138,138
Other Revenues	48,000	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825	11,943
Grants & Contributions provided for Operating Purposes	106,000	32,555	24,561	24,807	25,055	25,306	25,559	25,815	26,073	26,334	26,597	26,863
Grants & Contributions provided for Capital Purposes	4,000	75,710	-	-	-	-	-	-	-	-	-	-
Interest & Investment Revenue	9,000	15,829	1,456	1,457	1,458	1,459	1,460	1,461	1,462	1,463	1,464	1,465
Other Income:												
Net Gains from the Disposal of Assets	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities - Gain	-	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	1,577,000	1,644,919	1,694,865	1,857,742	1,915,316	1,974,766	2,036,159	2,099,560	2,165,042	2,232,677	2,302,541	2,374,715
Borrowing Costs	173,000	-	-	-	-	-	-	-	-	-	-	-
Materials & Contracts	1,459,000	1,634,250	1,556,315	1,602,753	1,650,551	1,699,760	1,750,450	1,857,667	1,861,463	1,916,880	1,973,964	2,032,772
Depreciation & Amortisation	201,000	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	2,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	-	-	-	-	-	-	-	-	-	-	-	-
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	-	5,000	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	1,939,000	1,982,461	1,879,141	1,927,985	1,978,380	2,030,386	2,083,923	2,194,038	2,200,784	2,259,204	2,319,346	2,381,267
Operating Result from Continuing Operations	(362,000)	(337,542)	(184,276)	(70,243)	(63,064)	(55,620)	(47,764)	(94,478)	(35,742)	(26,527)	(16,805)	(6,552)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	(362,000)	(337,542)	(184,276)	(70,243)	(63,064)	(55,620)	(47,764)	(94,478)	(35,742)	(26,527)	(16,805)	(6,552)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(366,000)	(413,252)	(184,276)	(70,243)	(63,064)	(55,620)	(47,764)	(94,478)	(35,742)	(26,527)	(16,805)	(6,552)

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

BALANCE SHEET - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	11,039,698	11,149,661	4,541,798	8,396,615	8,372,965	8,834,185	9,812,121	11,494,655	11,428,364	12,485,191	11,684,805	10,895,654
Investments	16,500,000	7,650,515	7,739,594	4,873,592	4,995,119	4,995,119	4,265,953	3,022,329	2,400,518	1,156,895	1,156,895	1,156,895
Receivables	10,175,000	11,817,047	6,843,902	7,189,161	7,245,009	7,408,288	7,578,732	7,747,685	7,912,231	8,085,037	8,261,061	8,441,146
Inventories	1,020,000	1,850,552	1,383,875	1,338,053	1,391,308	1,431,624	1,456,169	1,505,936	1,554,767	1,606,108	1,649,889	1,696,244
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	26,000	179,427	128,815	125,201	130,138	134,333	136,967	142,007	146,967	152,176	156,676	161,474
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	38,760,698	32,647,203	20,637,984	21,922,622	22,134,540	22,803,551	23,249,941	23,912,613	23,442,847	23,485,407	22,909,325	22,351,412
Non-Current Assets												
Investments	6,000,000	4,849,485	8,212,780	6,778,783	7,107,255	7,307,255	6,736,422	6,680,045	7,001,857	6,945,480	7,645,480	8,345,480
Receivables	80,000	129,206	129,743	130,178	130,621	131,074	131,535	132,006	132,486	132,976	133,475	133,985
Infrastructure, Property, Plant & Equipment	315,936,000	346,178,114	347,998,703	347,701,176	346,248,731	344,560,496	343,665,031	342,282,627	341,333,506	340,118,377	338,710,372	337,193,688
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Investments Accounted for using the equity method	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	322,829,000	351,969,805	357,154,226	355,423,137	354,299,608	352,811,825	351,345,988	349,907,678	349,280,849	348,009,833	347,302,327	346,486,153
TOTAL ASSETS	361,589,698	384,617,008	377,792,210	377,345,758	376,434,148	375,615,376	374,595,929	373,820,291	372,723,696	371,495,240	370,211,653	368,837,565
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,087,000	6,403,598	3,813,766	3,739,967	3,779,943	3,854,402	3,914,297	4,051,913	4,199,617	4,293,568	4,385,794	4,489,580
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,151,000	5,005,596	1,599,902	1,695,787	1,644,164	1,658,318	1,672,416	1,686,862	1,701,387	1,717,742	1,732,430	1,747,215
Lease liabilities	78,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	527,000	422,873	308,926	97,333	101,480	43,895	45,653	47,559	49,528	51,479	53,640	55,831
Provisions	2,221,000	2,298,998	2,346,244	2,394,431	2,443,580	2,493,709	2,544,837	2,596,986	2,597,665	2,598,354	2,599,054	2,599,765
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	9,064,000	14,131,065	8,068,838	7,927,518	7,969,168	8,050,324	8,177,204	8,383,320	8,548,198	8,661,143	8,770,919	8,892,391
Non-Current Liabilities												
Lease liabilities	33,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000
Borrowings	1,336,000	913,439	604,513	507,180	405,700	361,805	316,152	268,593	219,065	167,586	113,946	58,115
Provisions	5,397,000	5,373,007	5,380,820	5,388,768	5,396,851	5,405,072	5,413,435	5,421,940	5,427,147	5,432,433	5,437,799	5,443,246
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	6,766,000	6,397,446	6,096,333	6,006,948	5,913,551	5,877,877	5,840,587	5,801,533	5,757,212	5,711,019	5,662,745	5,612,361
TOTAL LIABILITIES	15,830,000	20,528,510	14,165,171	13,934,466	13,882,719	13,928,202	14,017,790	14,184,853	14,305,410	14,372,162	14,433,663	14,504,752
Net Assets	345,759,698	364,088,498	363,627,039	363,411,293	362,551,429	361,687,174	360,578,139	359,635,438	358,418,286	357,123,079	355,777,990	354,332,814
EQUITY												
Retained Earnings	128,549,000	146,877,800	146,416,341	146,200,595	145,340,731	144,476,476	143,367,441	142,424,740	141,207,588	139,912,381	138,567,292	137,122,116
Revaluation Reserves	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	345,760,000	364,088,800	363,627,341	363,411,595	362,551,731	361,687,476	360,578,441	359,635,740	358,418,588	357,123,381	355,778,292	354,333,116
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	345,760,000	364,088,800	363,627,341	363,411,595	362,551,731	361,687,476	360,578,441	359,635,740	358,418,588	357,123,381	355,778,292	354,333,116

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

BALANCE SHEET - GENERAL FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	232,000	2,467,067	-	4,325,824	4,320,063	4,501,937	4,959,141	6,822,125	6,835,207	7,917,497	7,085,695	6,208,011
Investments	16,000,000	7,213,015	7,059,039	3,949,981	3,949,981	3,949,981	3,949,981	2,706,357	2,084,546	840,922	840,922	840,922
Receivables	9,113,000	10,945,455	5,904,663	6,192,720	6,215,269	6,344,133	6,479,007	6,611,198	6,737,750	6,871,287	7,006,725	7,145,448
Inventories	1,020,000	1,850,552	1,383,875	1,338,053	1,391,308	1,431,624	1,456,169	1,505,936	1,554,767	1,606,108	1,649,889	1,696,244
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	26,000	179,427	128,815	125,201	130,138	134,333	136,967	142,007	146,967	152,176	156,676	161,474
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	26,391,000	22,655,517	14,476,392	15,931,778	16,006,759	16,362,008	16,981,264	17,787,623	17,359,236	17,387,990	16,739,908	16,052,100
Non-Current Assets												
Investments	5,600,000	4,386,985	4,293,336	2,402,394	2,402,394	2,402,394	2,402,394	1,646,017	1,267,829	511,452	511,452	511,452
Receivables	80,000	129,206	129,743	130,178	130,621	131,074	131,535	132,006	132,486	132,976	133,475	133,985
Infrastructure, Property, Plant & Equipment	261,590,000	289,993,474	290,972,318	291,458,811	290,890,386	290,086,171	288,790,237	288,291,853	288,226,752	287,895,643	287,371,658	286,738,994
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Investments Accounted for using the equity method	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	268,083,000	295,322,665	296,208,397	294,804,383	294,236,401	293,432,639	292,137,166	290,882,876	290,440,067	289,353,071	288,829,586	288,197,431
TOTAL ASSETS	294,474,000	317,978,182	310,684,788	310,736,161	310,243,161	309,794,647	309,118,431	308,670,500	307,799,303	306,741,061	305,569,494	304,249,531
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	1,942,000	6,233,535	3,655,360	3,575,207	3,611,770	3,680,273	3,734,011	3,865,261	4,006,384	4,093,531	4,178,724	4,275,285
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,151,000	5,005,596	1,599,902	1,695,787	1,644,164	1,658,318	1,672,416	1,686,862	1,701,387	1,717,742	1,732,430	1,747,215
Lease liabilities	78,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	527,000	422,873	308,926	97,333	101,480	43,895	45,653	47,559	49,528	51,479	53,640	55,831
Provisions	2,221,000	2,298,998	2,346,244	2,394,431	2,443,580	2,493,709	2,544,837	2,596,986	2,597,665	2,598,354	2,599,054	2,599,765
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	8,919,000	13,961,002	7,910,432	7,762,758	7,800,994	7,876,195	7,996,917	8,196,668	8,354,964	8,461,106	8,563,848	8,678,095
Non-Current Liabilities												
Lease liabilities	33,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000
Borrowings	1,336,000	913,439	604,513	507,180	405,700	361,805	316,152	268,593	219,065	167,586	113,946	58,115
Provisions	425,000	401,007	408,820	416,768	424,851	433,072	441,435	449,940	455,147	460,433	465,799	471,246
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	1,794,000	1,425,446	1,124,333	1,034,948	941,551	905,877	868,587	829,533	785,212	739,019	690,745	640,361
TOTAL LIABILITIES	10,713,000	15,386,447	9,034,765	8,797,705	8,742,545	8,782,072	8,865,504	9,026,201	9,140,176	9,200,125	9,254,593	9,318,456
Net Assets	283,761,000	302,591,735	301,650,023	301,938,456	301,500,616	301,012,575	300,252,927	299,644,299	298,659,127	297,540,937	296,314,901	294,931,075
EQUITY												
Retained Earnings	101,081,000	119,911,735	118,970,023	119,258,456	118,820,616	118,332,575	117,572,927	116,964,299	115,979,127	114,860,937	113,634,901	112,251,075
Revaluation Reserves	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000	182,680,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	283,761,000	302,591,735	301,650,023	301,938,456	301,500,616	301,012,575	300,252,927	299,644,299	298,659,127	297,540,937	296,314,901	294,931,075
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	283,761,000	302,591,735	301,650,023	301,938,456	301,500,616	301,012,575	300,252,927	299,644,299	298,659,127	297,540,937	296,314,901	294,931,075

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

BALANCE SHEET - WATER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	1,953,000	1,330,364	727,313	640,515	620,320	627,078	658,469	716,211	802,150	918,208	1,066,406	1,246,023
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	600,000	492,534	532,766	560,124	580,329	601,258	622,935	645,389	668,645	692,734	717,684	742,945
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,553,000	1,822,899	1,260,079	1,200,639	1,200,649	1,228,336	1,281,405	1,361,599	1,470,794	1,610,942	1,784,090	1,988,968
Non-Current Assets												
Investments	-	-	200,000	400,000	600,000	800,000	1,000,000	1,200,000	1,400,000	1,600,000	1,800,000	2,000,000
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	30,205,000	30,988,550	32,048,629	31,482,943	30,917,257	30,351,571	29,785,885	29,220,199	28,654,513	28,088,827	27,523,141	26,957,455
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	30,205,000	30,988,550	32,248,629	31,882,943	31,517,257	31,151,571	30,785,885	30,420,199	30,054,513	29,688,827	29,323,141	28,957,455
TOTAL ASSETS	32,758,000	32,811,449	33,508,708	33,083,582	32,717,906	32,379,907	32,067,290	31,781,798	31,525,307	31,299,769	31,107,231	30,946,423
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	145,000	170,063	158,406	164,760	168,174	174,130	180,287	186,652	193,233	200,037	207,070	214,295
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	145,000	170,063	158,406	164,760	168,174	174,130	180,287	186,652	193,233	200,037	207,070	214,295
Non-Current Liabilities												
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	145,000	170,063	158,406	164,760	168,174	174,130	180,287	186,652	193,233	200,037	207,070	214,295
Net Assets	32,613,000	32,641,386	33,350,302	32,918,822	32,549,732	32,205,777	31,887,003	31,595,146	31,332,074	31,099,732	30,900,161	30,732,128
EQUITY												
Retained Earnings	12,130,000	12,158,386	12,867,302	12,435,822	12,066,732	11,722,777	11,404,003	11,112,146	10,849,074	10,616,732	10,417,161	10,249,128
Revaluation Reserves	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000	20,483,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	32,613,000	32,641,386	33,350,302	32,918,822	32,549,732	32,205,777	31,887,003	31,595,146	31,332,074	31,099,732	30,900,161	30,732,128
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	32,613,000	32,641,386	33,350,302	32,918,822	32,549,732	32,205,777	31,887,003	31,595,146	31,332,074	31,099,732	30,900,161	30,732,128

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

BALANCE SHEET - SEWER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	6,792,000	5,934,968	2,931,951	2,970,730	3,121,955	3,286,269	3,444,225	3,137,140	2,844,469	2,566,656	2,304,147	2,057,384
Investments	-	-	-	-	-	-	-	-	-	-	-	-
Receivables	176,000	149,915	154,417	159,054	163,831	168,750	173,817	179,036	184,413	189,950	195,654	201,524
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	6,968,000	6,084,883	3,086,368	3,129,784	3,285,786	3,455,019	3,618,042	3,316,176	3,028,882	2,756,606	2,499,801	2,258,908
Non-Current Assets												
Investments	-	-	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,500,000	4,000,000	4,500,000	5,000,000	5,500,000
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	19,249,000	19,939,338	19,893,466	19,847,594	19,701,722	19,555,850	19,409,978	19,264,106	19,118,234	18,972,362	18,826,490	18,680,618
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	19,249,000	19,939,338	22,893,466	22,847,594	22,701,722	22,555,850	22,409,978	22,764,106	23,118,234	23,472,362	23,826,490	24,180,618
TOTAL ASSETS	26,217,000	26,024,221	25,979,834	25,977,378	25,987,508	26,010,869	26,028,020	26,080,282	26,147,116	26,228,968	26,326,291	26,439,526
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
TOTAL LIABILITIES	-	-	-	-	-	-	-	-	-	-	-	-
Net Assets	26,217,000	26,024,221	25,979,834	25,977,378	25,987,508	26,010,869	26,028,020	26,080,282	26,147,116	26,228,968	26,326,291	26,439,526
EQUITY												
Retained Earnings	12,169,000	11,976,221	11,931,834	11,929,378	11,939,508	11,962,869	11,980,020	12,032,282	12,099,116	12,180,968	12,278,291	12,391,526
Revaluation Reserves	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000	14,048,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	26,217,000	26,024,221	25,979,834	25,977,378	25,987,508	26,010,869	26,028,020	26,080,282	26,147,116	26,228,968	26,326,291	26,439,526
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	26,217,000	26,024,221	25,979,834	25,977,378	25,987,508	26,010,869	26,028,020	26,080,282	26,147,116	26,228,968	26,326,291	26,439,526

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

BALANCE SHEET - DWM FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	2,062,698	1,417,262	882,533	459,547	310,627	418,901	750,286	819,180	946,538	1,082,831	1,228,556	1,384,236
Investments	500,000	437,500	680,556	923,611	1,045,139	1,045,139	315,972	315,972	315,972	315,972	315,972	315,972
Receivables	286,000	229,142	252,057	277,262	285,580	294,148	302,972	312,062	321,424	331,066	340,998	351,228
Inventories	-	-	-	-	-	-	-	-	-	-	-	-
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	2,848,698	2,083,904	1,815,146	1,660,420	1,641,346	1,758,188	1,369,230	1,447,214	1,583,934	1,729,869	1,885,526	2,051,436
Non-Current Assets												
Investments	400,000	462,500	719,444	976,389	1,104,861	1,104,861	334,028	334,028	334,028	334,028	334,028	334,028
Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	4,892,000	5,256,752	5,084,290	4,911,828	4,739,366	4,566,904	5,678,931	5,506,469	5,334,007	5,161,545	4,989,083	4,816,621
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	-	-	-	-	-	-	-	-	-	-	-	-
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	5,292,000	5,719,252	5,803,734	5,888,217	5,844,227	5,671,765	6,012,959	5,840,497	5,668,035	5,495,573	5,323,111	5,150,649
TOTAL ASSETS	8,140,698	7,803,156	7,618,880	7,548,637	7,485,573	7,429,953	7,382,189	7,287,711	7,251,969	7,225,442	7,208,637	7,202,085
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Non-Current Liabilities												
Lease liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Provisions	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000
Investments Accounted for using the equity method	-	-	-	-	-	-	-	-	-	-	-	-
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Liabilities	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000
TOTAL LIABILITIES	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000	4,972,000
Net Assets	3,168,698	2,831,156	2,646,880	2,576,637	2,513,573	2,457,953	2,410,189	2,315,711	2,279,969	2,253,442	2,236,637	2,230,085
EQUITY												
Retained Earnings	3,169,000	2,831,458	2,647,182	2,576,939	2,513,875	2,458,255	2,410,491	2,316,013	2,280,271	2,253,744	2,236,939	2,230,387
Revaluation Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	3,169,000	2,831,458	2,647,182	2,576,939	2,513,875	2,458,255	2,410,491	2,316,013	2,280,271	2,253,744	2,236,939	2,230,387
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	3,169,000	2,831,458	2,647,182	2,576,939	2,513,875	2,458,255	2,410,491	2,316,013	2,280,271	2,253,744	2,236,939	2,230,387

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

CASH FLOW STATEMENT - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,391,000	9,737,059	10,105,269	10,503,976	10,790,880	11,065,312	11,347,165	11,636,650	11,933,986	12,239,403	12,553,125	12,873,032
User Charges & Fees	7,125,000	7,145,164	7,744,535	8,002,348	8,251,030	8,505,236	8,769,043	9,042,295	9,324,176	9,614,968	9,914,958	10,224,442
Investment & Interest Revenue Received	551,000	332,967	459,686	308,590	407,262	404,168	404,137	412,891	425,001	427,776	431,206	436,145
Grants & Contributions	25,070,000	37,881,957	14,516,239	12,608,716	12,284,892	12,363,719	12,468,842	12,576,392	12,684,649	12,805,800	12,915,977	13,026,163
Bonds & Deposits Received	6,000	-	-	-	-	-	-	-	-	-	-	-
Other	4,314,000	2,158,402	2,507,736	2,035,789	2,059,153	2,074,064	2,094,287	2,114,706	2,135,374	2,156,121	2,177,334	2,198,621
Payments:												
Employee Benefits & On-Costs	(8,821,000)	(8,370,360)	(8,951,477)	(9,096,851)	(9,271,009)	(9,529,626)	(9,673,247)	(9,847,225)	(10,080,285)	(10,286,693)	(10,446,366)	(10,634,362)
Materials & Contracts	(22,560,000)	(21,218,094)	(17,213,867)	(16,463,541)	(17,083,728)	(17,634,626)	(18,051,311)	(18,737,886)	(19,346,935)	(20,035,717)	(20,651,506)	(21,294,078)
Borrowing Costs	(111,000)	(77,243)	(51,340)	(33,664)	(22,820)	(18,667)	(15,842)	(14,091)	(12,190)	(10,229)	(8,283)	(6,131)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(1,451,000)	(1,655,298)	(1,241,033)	(1,207,004)	(1,192,985)	(1,229,666)	(1,267,315)	(1,300,069)	(1,336,631)	(1,373,765)	(1,413,568)	(1,457,486)
Net Cash provided (or used in) Operating Activities	13,514,000	25,934,554	7,875,748	6,658,359	6,222,677	5,999,914	6,075,760	5,883,665	5,727,145	5,537,664	5,472,878	5,366,345
Sale of Investment Securities	-	10,000,000	247,625	5,000,000	-	-	1,500,000	2,000,000	1,000,000	2,000,000	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	91,000	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	34,500,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	(3,700,000)	(700,000)	(450,000)	(200,000)	(200,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,955,000)	(35,297,903)	(10,608,364)	(6,794,615)	(5,698,994)	(5,237,214)	(6,353,929)	(5,455,477)	(6,045,877)	(5,731,309)	(5,521,785)	(5,401,857)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(36,000,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(14,334,000)	(25,297,903)	(14,060,738)	(2,494,615)	(6,148,994)	(5,437,214)	(5,053,929)	(4,155,477)	(5,745,877)	(4,431,309)	(6,221,785)	(6,101,857)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(743,000)	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Repayment of lease liabilities (principal repayments)	(20,000)	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(763,000)	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,583,000)	109,963	(6,607,863)	3,854,818	(23,650)	461,220	977,936	1,682,534	(66,291)	1,056,827	(800,386)	(789,151)
plus: Cash & Cash Equivalents - beginning of year	12,623,000	11,040,000	11,149,963	4,542,100	8,396,917	8,373,267	8,834,487	9,812,423	11,494,957	11,428,666	12,485,493	11,685,107
Cash & Cash Equivalents - end of the year	11,040,000	11,149,963	4,542,100	8,396,917	8,373,267	8,834,487	9,812,423	11,494,957	11,428,666	12,485,493	11,685,107	10,895,956
Cash & Cash Equivalents - end of the year	11,040,000	11,149,963	4,542,100	8,396,917	8,373,267	8,834,487	9,812,423	11,494,957	11,428,666	12,485,493	11,685,107	10,895,956
Cash & Cash Equivalents - end of the year	11,040,000	11,149,963	4,542,100	8,396,917	8,373,267	8,834,487	9,812,423	11,494,957	11,428,666	12,485,493	11,685,107	10,895,956
Investments - end of the year	22,500,000	12,500,000	15,952,375	11,652,375	12,102,375	12,302,375	11,002,375	9,702,375	9,402,375	8,102,375	8,802,375	9,502,375
Cash, Cash Equivalents & Investments - end of the year	33,540,000	23,649,963	20,494,474	20,049,292	20,475,642	21,136,862	20,814,798	21,197,332	20,831,041	20,587,868	20,487,482	20,398,330
Representing:												
- External Restrictions	17,465,748	10,123,703	8,725,907	8,939,498	9,351,392	9,809,084	9,263,539	9,769,311	10,364,466	11,011,744	11,714,014	12,471,412
- Internal Restrictions	14,327,302	12,189,739	11,784,232	11,579,594	11,911,258	12,605,408	12,982,831	13,298,562	12,681,898	12,294,124	11,993,076	11,665,743
- Unrestricted	1,746,950	1,336,521	(15,665)	(469,800)	(787,009)	(1,277,630)	(1,431,572)	(1,870,541)	(2,215,323)	(2,718,000)	(3,219,609)	(3,738,825)
33,540,000	23,649,963	20,494,474	20,049,292	20,475,642	21,136,862	20,814,798	21,197,332	20,831,041	20,587,868	20,487,482	20,398,330	

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

CASH FLOW STATEMENT - GENERAL FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	5,760,752	5,911,747	6,030,282	6,150,887	6,273,905	6,399,383	6,527,371	6,657,917	6,791,075	6,926,897	7,065,434
User Charges & Fees	-	6,382,887	6,987,386	7,202,331	7,418,574	7,641,356	7,872,491	8,111,782	8,358,360	8,612,448	8,874,277	9,144,081
Investment & Interest Revenue Received	-	221,238	420,112	268,848	364,893	359,149	357,572	364,265	373,695	373,187	372,689	373,522
Grants & Contributions	-	36,933,606	13,280,828	12,573,059	12,248,987	12,327,563	12,432,433	12,539,727	12,647,726	12,768,616	12,878,530	12,988,450
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	2,110,248	2,462,615	1,993,078	2,019,856	2,038,445	2,061,336	2,085,631	2,110,287	2,135,139	2,160,574	2,186,205
Payments:												
Employee Benefits & On-Costs	-	(7,475,411)	(7,849,243)	(7,976,981)	(8,132,102)	(8,370,218)	(8,492,969)	(8,645,702)	(8,857,135)	(9,041,527)	(9,178,787)	(9,343,966)
Materials & Contracts	-	(17,477,782)	(13,939,564)	(13,130,134)	(13,674,561)	(14,111,432)	(14,386,985)	(14,915,551)	(15,446,581)	(16,003,220)	(16,482,612)	(16,984,394)
Borrowing Costs	-	(77,243)	(51,340)	(33,664)	(22,820)	(18,667)	(15,842)	(14,091)	(12,190)	(10,229)	(8,283)	(6,131)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(1,646,296)	(1,231,761)	(1,197,454)	(1,183,148)	(1,219,534)	(1,256,879)	(1,289,320)	(1,325,560)	(1,362,362)	(1,401,823)	(1,445,389)
Net Cash provided (or used in) Operating Activities	-	24,731,998	5,990,779	5,729,365	5,190,567	4,920,567	4,970,540	4,764,114	4,506,518	4,263,127	4,141,462	3,977,812
Sale of Investment Securities	-	10,000,000	247,625	5,000,000	-	-	-	2,000,000	1,000,000	2,000,000	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(31,970,243)	(8,282,599)	(6,094,615)	(5,098,994)	(4,637,214)	(4,469,440)	(4,855,477)	(5,445,877)	(5,131,309)	(4,921,785)	(4,801,857)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(21,970,243)	(8,034,973)	(1,094,615)	(5,098,994)	(4,637,214)	(4,469,440)	(2,855,477)	(4,445,877)	(3,131,309)	(4,921,785)	(4,801,857)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Net Increase/(Decrease) in Cash & Cash Equivalents	-	2,235,067	(2,467,067)	4,325,824	(5,760)	181,873	457,204	1,862,983	13,082	1,082,290	(831,801)	(877,685)
plus: Cash & Cash Equivalents - beginning of year	-	232,000	2,467,067	(0)	4,325,824	4,320,063	4,501,937	4,959,141	6,822,125	6,835,207	7,917,497	7,085,695
Cash & Cash Equivalents - end of the year	-	2,467,067	(0)	4,325,824	4,320,063	4,501,937	4,959,141	6,822,125	6,835,207	7,917,497	7,085,695	6,208,011
Cash & Cash Equivalents - end of the year	232,000	2,467,067	(0)	4,325,824	4,320,063	4,501,937	4,959,141	6,822,125	6,835,207	7,917,497	7,085,695	6,208,011
Investments - end of the year	21,600,000	11,600,000	11,352,375	6,352,375	6,352,375	6,352,375	6,352,375	4,352,375	3,352,375	1,352,375	1,352,375	1,352,375
Cash, Cash Equivalents & Investments - end of the year	21,832,000	14,067,067	11,352,375	10,678,198	10,672,438	10,854,311	11,311,516	11,174,499	10,187,581	9,269,871	8,438,070	7,560,385
Representing:												
- External Restrictions	6,350,590	1,004,561	40,616	40,616	40,616	40,616	40,616	40,616	40,616	40,616	40,616	40,616
- Internal Restrictions	14,327,302	12,189,739	11,784,232	11,579,594	11,911,258	12,605,408	12,982,831	13,298,562	12,681,898	12,294,124	11,993,076	11,665,743
- Unrestricted	1,154,108	872,767	(472,473)	(942,012)	(1,279,436)	(1,791,713)	(1,711,931)	(2,164,679)	(2,534,933)	(3,064,869)	(3,595,622)	(4,145,974)
	21,832,000	14,067,067	11,352,375	10,678,198	10,672,438	10,854,311	11,311,516	11,174,499	10,187,581	9,269,871	8,438,070	7,560,385

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

CASH FLOW STATEMENT - WATER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,534,607	1,669,705	1,765,222	1,834,606	1,901,830	1,971,487	2,043,665	2,118,454	2,195,951	2,276,248	2,357,113
User Charges & Fees	-	683,763	673,967	711,886	739,081	764,948	791,722	819,433	848,113	877,798	908,521	940,318
Investment & Interest Revenue Received	-	28,050	27,207	27,701	28,434	31,145	32,727	34,823	37,513	40,805	44,744	48,861
Grants & Contributions	-	840,086	1,210,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850	10,850
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	466,873	471,459	476,090	480,767	485,491	490,262	495,082	499,949	504,865	509,830	514,844
Payments:												
Employee Benefits & On-Costs	-	(571,200)	(720,720)	(732,252)	(744,700)	(758,105)	(771,751)	(785,643)	(799,785)	(814,181)	(828,836)	(843,755)
Materials & Contracts	-	(1,946,578)	(1,800,482)	(1,836,745)	(1,859,395)	(1,919,269)	(1,983,469)	(2,049,720)	(2,118,084)	(2,188,627)	(2,261,414)	(2,336,517)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	(9,002)	(9,272)	(9,550)	(9,837)	(10,132)	(10,436)	(10,749)	(11,071)	(11,403)	(11,745)	(12,097)
Net Cash provided (or used in) Operating Activities	-	1,026,600	1,522,714	413,202	479,805	506,758	531,391	557,741	585,939	616,058	648,199	679,617
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,649,236)	(1,925,765)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,649,236)	(2,125,765)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(622,636)	(603,051)	(86,798)	(20,195)	6,758	31,391	57,741	85,939	116,058	148,199	179,617
plus: Cash & Cash Equivalents - beginning of year	-	1,953,000	1,330,364	727,313	640,515	620,320	627,078	658,469	716,211	802,150	918,208	1,066,406
Cash & Cash Equivalents - end of the year	-	1,330,364	727,313	640,515	620,320	627,078	658,469	716,211	802,150	918,208	1,066,406	1,246,023
Cash & Cash Equivalents - end of the year	1,953,000	1,330,364	727,313	640,515	620,320	627,078	658,469	716,211	802,150	918,208	1,066,406	1,246,023
Investments - end of the year	-	-	200,000	400,000	600,000	800,000	1,000,000	1,200,000	1,400,000	1,600,000	1,800,000	2,000,000
Cash, Cash Equivalents & Investments - end of the year	1,953,000	1,330,364	927,313	1,040,515	1,220,320	1,427,078	1,658,469	1,916,211	2,202,150	2,518,208	2,866,406	3,246,023
Representing:												
- External Restrictions	1,952,549	1,330,364	927,313	1,040,515	1,220,320	1,427,078	1,658,469	1,916,211	2,202,150	2,518,208	2,866,406	3,246,023
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	451	0	(0)	(0)	(0)	(0)	0	(0)	(0)	(0)	0	0
	1,953,000	1,330,364	927,313	1,040,515	1,220,320	1,427,078	1,658,469	1,916,211	2,202,150	2,518,208	2,866,406	3,246,023

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

CASH FLOW STATEMENT - SEWER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years		2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	962,783	967,949	997,018	1,026,960	1,057,796	1,089,560	1,122,277	1,155,976	1,190,688	1,226,440	1,263,241
User Charges & Fees	-	1,378	1,419	1,462	1,506	1,551	1,605	1,661	1,719	1,779	1,841	1,905
Investment & Interest Revenue Received	-	57,032	13,529	13,464	13,429	13,393	13,387	13,380	13,401	13,423	13,444	13,465
Grants & Contributions	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	44,349	44,792	45,240	45,692	46,149	46,610	47,076	47,547	48,022	48,502	48,987
Payments:												
Employee Benefits & On-Costs	-	(153,000)	(231,150)	(234,848)	(238,840)	(243,139)	(247,516)	(251,971)	(256,506)	(261,123)	(265,823)	(270,608)
Materials & Contracts	-	(633,364)	(399,556)	(383,557)	(397,521)	(411,437)	(445,690)	(439,508)	(454,808)	(470,603)	(486,913)	(503,753)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	279,178	396,983	438,779	451,225	464,314	457,956	492,915	507,330	522,186	537,492	553,237
Sale of Investment Securities	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	(3,000,000)	-	-	-	-	(500,000)	(500,000)	(500,000)	(500,000)	(500,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(1,136,210)	(400,000)	(400,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(1,136,210)	(3,400,000)	(400,000)	(300,000)	(300,000)	(300,000)	(800,000)	(800,000)	(800,000)	(800,000)	(800,000)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(857,032)	(3,003,017)	38,779	151,225	164,314	157,956	(307,085)	(292,670)	(277,814)	(262,508)	(246,763)
plus: Cash & Cash Equivalents - beginning of year	-	6,792,000	5,934,968	2,931,951	2,970,730	3,121,955	3,286,269	3,444,225	3,137,140	2,844,469	2,566,656	2,304,147
Cash & Cash Equivalents - end of the year	-	5,934,968	2,931,951	2,970,730	3,121,955	3,286,269	3,444,225	3,137,140	2,844,469	2,566,656	2,304,147	2,057,384
Cash & Cash Equivalents - end of the year	6,792,000	5,934,968	2,931,951	2,970,730	3,121,955	3,286,269	3,444,225	3,137,140	2,844,469	2,566,656	2,304,147	2,057,384
Investments - end of the year	-	-	3,000,000	3,000,000	3,000,000	3,000,000	3,000,000	3,500,000	4,000,000	4,500,000	5,000,000	5,500,000
Cash, Cash Equivalents & Investments - end of the year	6,792,000	5,934,968	5,931,951	5,970,730	6,121,955	6,286,269	6,444,225	6,637,140	6,844,469	7,066,656	7,304,147	7,557,384
Representing:												
- External Restrictions	6,791,949	5,934,968	5,931,951	5,970,730	6,121,955	6,286,269	6,444,225	6,637,140	6,844,469	7,066,656	7,304,147	7,557,384
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	51	0	0	0	0	0	(0)	(0)	0	(0)	0	0
	6,792,000	5,934,968	5,931,951	5,970,730	6,121,955	6,286,269	6,444,225	6,637,140	6,844,469	7,066,656	7,304,147	7,557,384

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

CASH FLOW STATEMENT - DWM FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years		2028/29	2029/30	2030/31	2031/32
	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	-	1,478,917	1,555,868	1,711,454	1,778,427	1,831,781	1,886,736	1,943,337	2,001,639	2,061,688	2,123,539	2,187,245
User Charges & Fees	-	77,136	81,764	86,669	91,869	97,381	103,225	109,419	115,984	122,943	130,319	138,138
Investment & Interest Revenue Received	-	26,647	(1,162)	(1,423)	508	480	452	422	392	361	329	296
Grants & Contributions	-	108,265	24,561	24,807	25,055	25,306	25,559	25,815	26,073	26,334	26,597	26,863
Bonds & Deposits Received	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	10,812	10,920	11,029	11,139	11,250	11,363	11,477	11,592	11,708	11,825	11,943
Payments:												
Employee Benefits & On-Costs	-	(170,749)	(150,364)	(152,770)	(155,367)	(158,164)	(161,011)	(163,909)	(166,859)	(169,862)	(172,920)	(176,033)
Materials & Contracts	-	(1,634,250)	(1,556,315)	(1,602,753)	(1,650,551)	(1,699,760)	(1,750,450)	(1,857,667)	(1,861,463)	(1,916,880)	(1,973,964)	(2,032,772)
Borrowing Costs	-	-	-	-	-	-	-	-	-	-	-	-
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Operating Activities	-	(103,222)	(34,728)	77,013	101,080	108,274	115,873	68,895	127,358	136,292	145,725	155,680
Sale of Investment Securities	-	-	-	-	-	-	1,500,000	-	-	-	-	-
Sale of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Infrastructure, Property, Plant & Equipment	-	-	-	-	-	-	-	-	-	-	-	-
Sale of non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Sale of Disposal Groups	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	(500,000)	(500,000)	(250,000)	-	-	-	-	-	-	-
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	-	(542,214)	-	-	-	-	(1,284,489)	-	-	-	-	-
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	-	(542,214)	(500,000)	(500,000)	(250,000)	-	215,511	-	-	-	-	-
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Proceeds from Finance Leases	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Receipts	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Repayment of lease liabilities (principal repayments)	-	-	-	-	-	-	-	-	-	-	-	-
Distributions to non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Other Financing Activity Payments	-	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	-	-	-	-	-	-	-	-	-	-	-	-
Net Increase/(Decrease) in Cash & Cash Equivalents	-	(645,436)	(534,728)	(422,987)	(148,920)	108,274	331,384	68,895	127,358	136,292	145,725	155,680
plus: Cash & Cash Equivalents - beginning of year	-	2,062,698	1,417,262	882,533	459,547	310,627	418,901	750,286	819,180	946,538	1,082,831	1,228,556
Cash & Cash Equivalents - end of the year	-	1,417,262	882,533	459,547	310,627	418,901	750,286	819,180	946,538	1,082,831	1,228,556	1,384,236
Cash & Cash Equivalents - end of the year	2,063,000	1,417,262	882,533	459,547	310,627	418,901	750,286	819,180	946,538	1,082,831	1,228,556	1,384,236
Investments - end of the year	900,000	900,000	1,400,000	1,900,000	2,150,000	2,150,000	650,000	650,000	650,000	650,000	650,000	650,000
Cash, Cash Equivalents & Investments - end of the year	2,963,000	2,317,262	2,282,533	2,359,547	2,460,627	2,568,901	1,400,286	1,469,180	1,596,538	1,732,831	1,878,556	2,034,236
Representing:												
- External Restrictions	2,370,158	1,853,809	1,826,027	1,887,637	1,968,501	2,055,121	1,120,228	1,175,344	1,277,231	1,386,265	1,502,845	1,627,389
- Internal Restrictions	-	-	-	-	-	-	-	-	-	-	-	-
- Unrestricted	592,842	463,453	456,506	471,910	492,126	513,780	280,058	293,836	319,307	346,566	375,711	406,847
	2,963,000	2,317,262	2,282,533	2,359,547	2,460,627	2,568,901	1,400,286	1,469,180	1,596,538	1,732,831	1,878,556	2,034,236

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

EQUITY STATEMENT - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Opening Balance (as at 1/7)	339,877,000	345,760,000	364,088,800	363,627,341	363,411,595	362,551,731	361,687,476	360,578,441	359,635,740	358,418,588	357,123,381	355,778,292
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	339,877,000	345,760,000	364,088,800	363,627,341	363,411,595	362,551,731	361,687,476	360,578,441	359,635,740	358,418,588	357,123,381	355,778,292
Net Operating Result for the Year	5,446,000	18,328,800	(461,459)	(215,746)	(859,864)	(864,255)	(1,109,035)	(942,701)	(1,217,152)	(1,295,207)	(1,345,089)	(1,445,176)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	5,446,000	18,328,800	(461,459)	(215,746)	(859,864)	(864,255)	(1,109,035)	(942,701)	(1,217,152)	(1,295,207)	(1,345,089)	(1,445,176)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	437,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	437,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	5,883,000	18,328,800	(461,459)	(215,746)	(859,864)	(864,255)	(1,109,035)	(942,701)	(1,217,152)	(1,295,207)	(1,345,089)	(1,445,176)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	345,760,000	364,088,800	363,627,341	363,411,595	362,551,731	361,687,476	360,578,441	359,635,740	358,418,588	357,123,381	355,778,292	354,333,116

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

EQUITY STATEMENT - GENERAL FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Opening Balance (as at 1/7)	277,319,000	283,761,000	302,591,735	301,650,023	301,938,456	301,500,616	301,012,575	300,252,927	299,644,299	298,659,127	297,540,937	296,314,901
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	277,319,000	283,761,000	302,591,735	301,650,023	301,938,456	301,500,616	301,012,575	300,252,927	299,644,299	298,659,127	297,540,937	296,314,901
Net Operating Result for the Year	6,441,000	18,830,735	(941,712)	288,433	(437,840)	(488,041)	(759,648)	(608,628)	(985,172)	(1,118,190)	(1,226,036)	(1,383,826)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	6,441,000	18,830,735	(941,712)	288,433	(437,840)	(488,041)	(759,648)	(608,628)	(985,172)	(1,118,190)	(1,226,036)	(1,383,826)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	1,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	1,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	6,442,000	18,830,735	(941,712)	288,433	(437,840)	(488,041)	(759,648)	(608,628)	(985,172)	(1,118,190)	(1,226,036)	(1,383,826)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	283,761,000	302,591,735	301,650,023	301,938,456	301,500,616	301,012,575	300,252,927	299,644,299	298,659,127	297,540,937	296,314,901	294,931,075

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

EQUITY STATEMENT - WATER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Opening Balance (as at 1/7)	32,438,000	32,613,000	32,641,386	33,350,302	32,918,822	32,549,732	32,205,777	31,887,003	31,595,146	31,332,074	31,099,732	30,900,161
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	32,438,000	32,613,000	32,641,386	33,350,302	32,918,822	32,549,732	32,205,777	31,887,003	31,595,146	31,332,074	31,099,732	30,900,161
Net Operating Result for the Year	(87,000)	28,386	708,916	(431,480)	(369,090)	(343,955)	(318,774)	(291,857)	(263,072)	(232,342)	(199,571)	(168,033)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	(87,000)	28,386	708,916	(431,480)	(369,090)	(343,955)	(318,774)	(291,857)	(263,072)	(232,342)	(199,571)	(168,033)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	262,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	262,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	175,000	28,386	708,916	(431,480)	(369,090)	(343,955)	(318,774)	(291,857)	(263,072)	(232,342)	(199,571)	(168,033)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	32,613,000	32,641,386	33,350,302	32,918,822	32,549,732	32,205,777	31,887,003	31,595,146	31,332,074	31,099,732	30,900,161	30,732,128

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

EQUITY STATEMENT - SEWER FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years		2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Opening Balance (as at 1/7)	26,589,000	26,217,000	26,024,221	25,979,834	25,977,378	25,987,508	26,010,869	26,028,020	26,080,282	26,147,116	26,228,968	26,326,291		
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	26,589,000	26,217,000	26,024,221	25,979,834	25,977,378	25,987,508	26,010,869	26,028,020	26,080,282	26,147,116	26,228,968	26,326,291		
Net Operating Result for the Year	(546,000)	(192,779)	(44,387)	(2,456)	10,130	23,361	17,151	52,262	66,834	81,852	97,323	113,235		
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	(546,000)	(192,779)	(44,387)	(2,456)	10,130	23,361	17,151	52,262	66,834	81,852	97,323	113,235		
Other Comprehensive Income														
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	174,000	-	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	174,000	-	-	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(372,000)	(192,779)	(44,387)	(2,456)	10,130	23,361	17,151	52,262	66,834	81,852	97,323	113,235		
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	26,217,000	26,024,221	25,979,834	25,977,378	25,987,508	26,010,869	26,028,020	26,080,282	26,147,116	26,228,968	26,326,291	26,439,526		

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

EQUITY STATEMENT - DWM FUND

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Opening Balance (as at 1/7)	3,531,000	3,169,000	2,831,458	2,647,182	2,576,939	2,513,875	2,458,255	2,410,491	2,316,013	2,280,271	2,253,744	2,236,939
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	3,531,000	3,169,000	2,831,458	2,647,182	2,576,939	2,513,875	2,458,255	2,410,491	2,316,013	2,280,271	2,253,744	2,236,939
Net Operating Result for the Year	(362,000)	(337,542)	(184,276)	(70,243)	(63,064)	(55,620)	(47,764)	(94,478)	(35,742)	(26,527)	(16,805)	(6,552)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	(362,000)	(337,542)	(184,276)	(70,243)	(63,064)	(55,620)	(47,764)	(94,478)	(35,742)	(26,527)	(16,805)	(6,552)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	(362,000)	(337,542)	(184,276)	(70,243)	(63,064)	(55,620)	(47,764)	(94,478)	(35,742)	(26,527)	(16,805)	(6,552)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	3,169,000	2,831,458	2,647,182	2,576,939	2,513,875	2,458,255	2,410,491	2,316,013	2,280,271	2,253,744	2,236,939	2,230,387

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

AVAILABLE WORKING CAPITAL - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.3% SRV

	Actuals 2020/21	Current Year 2021/22	Projected Years									
	\$	\$	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	38,760,698	32,647,203	20,637,984	21,922,622	22,134,540	22,803,551	23,249,941	23,912,613	23,442,847	23,485,407	22,909,325	22,351,412
Less: Total External Restrictions - Cash	(11,465,748)	(5,274,218)	(513,127)	(2,160,715)	(2,244,137)	(2,501,829)	(2,527,117)	(3,089,265)	(3,362,609)	(4,066,265)	(4,068,535)	(4,125,932)
Less: Current Internal Restrictions - Cash	(14,327,302)	(12,189,739)	(11,784,232)	(11,579,594)	(11,911,258)	(12,605,408)	(12,982,831)	(13,298,562)	(12,681,898)	(12,294,124)	(11,993,076)	(11,665,743)
Less: Current External Restrictions - Receivables	(1,062,000)	(871,592)	(939,239)	(996,441)	(1,029,740)	(1,064,155)	(1,099,725)	(1,136,487)	(1,174,481)	(1,213,751)	(1,254,336)	(1,295,697)
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(28,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Available Current Assets	11,745,648	14,179,654	7,269,386	7,053,872	6,817,405	6,500,158	6,508,268	6,256,299	6,091,859	5,779,268	5,461,379	5,132,040
Less: Current External Restrictions - Payables	(145,000)	(170,063)	(158,406)	(164,760)	(168,174)	(174,130)	(180,287)	(186,652)	(193,233)	(200,037)	(207,070)	(214,295)
Less: Current Internal Restrictions - Payables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Liabilities	(4,151,000)	(5,005,596)	(1,599,902)	(1,695,787)	(1,644,164)	(1,658,318)	(1,672,416)	(1,686,862)	(1,701,387)	(1,717,742)	(1,732,430)	(1,747,215)
Less: Current Internal Restrictions - Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	2,020,000	6,266,454	3,688,899	3,609,376	3,646,578	3,715,730	3,770,127	3,902,046	4,043,849	4,131,685	4,217,578	4,314,849
Available Working Capital	9,725,648	7,913,201	3,580,487	3,444,496	3,170,827	2,784,428	2,738,142	2,354,252	2,048,010	1,647,584	1,243,801	817,191

1) **different** Calculation to TCorp's calculation for same ratio

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
KEY PERFORMANCE INDICATORS - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.

		Current Year 2021/22	Projected Years									
			2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			<div><div></div> Within green benchmark (green min and/or green max)</div> <div><div></div> Within amber benchmark (amber min and/or amber max)</div> <div><div></div> Not within benchmark (amber min and/or amber max)</div> <div><div></div> Within green benchmark</div> <div><div></div> above green maximum and below amber maximum</div> <div><div></div> below green minimum and above amber minimum</div> <div><div></div> above amber maximum</div> <div><div></div> below amber minimum</div>									
New Special Schedule 7 Ratios												
Building & Infrastructure Renewals Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>									
	Actual Ratio	206.52%	74.37%	57.96%	63.83%	56.87%	53.91%	56.02%	54.71%	49.20%	48.26%	43.11%
Infrastructure Backlog Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>									
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>									
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00	0.00
Capital Expenditure Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>									
	Actual Ratio	5.05	1.25	0.96	0.80	0.77	0.88	0.81	0.87	0.84	0.81	0.79
Old Note 13 Ratios (not incl. in new Note 13 or Special Schedule 7)												
Debt Service Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>									
	Actual Ratio	2.14%	1.66%	1.18%	0.40%	0.39%	0.19%	0.19%	0.18%	0.18%	0.18%	0.17%
Rates & Annual Charges Coverage Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>									
	Actual Ratio	16.49%	29.87%	31.00%	31.64%	31.65%	32.15%	32.00%	32.33%	32.41%	32.59%	32.76%

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
KEY PERFORMANCE INDICATORS - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.

		Year	Projected Years									
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			<div><div></div> Within green benchmark (green min and/or green max)</div>			<div><div></div> Within green benchmark</div>						
			<div><div></div> Within amber benchmark (amber min and/or amber max)</div>			<div><div></div> above green maximum and below amber maximum</div>						
						<div><div></div> below green minimum and above amber minimum</div>						
			<div><div></div> Not within benchmark (amber min and/or amber max)</div>			<div><div></div> above amber maximum</div>						
						<div><div></div> below amber minimum</div>						
Fit For the Future (FFTF) Ratios												
Operating Performance Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	-7.78%	-6.78%	-4.41%	-4.65%	-5.13%	-4.75%	-5.25%	-5.44%	-5.83%	-5.86%	-6.02%
Own Source Revenue Ratio 1)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	34.44%	61.09%	62.47%	63.81%	64.20%	64.59%	64.98%	65.37%	65.73%	66.12%	66.51%
Building & Infrastructure Asset Renewal Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	206.52%	74.37%	57.96%	63.83%	56.87%	53.91%	56.02%	54.71%	49.20%	48.26%	43.11%
Infrastructure Backlog Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00	0.00

1) **different** Calculation to TCorp's calculation for same ratio

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
KEY PERFORMANCE INDICATORS - CONSOLIDATED

Scenario: Planned - 0.70% rate pegging increase plus 1.

		Year	Projected Years									
		2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			<div><div></div> Within green benchmark (green min and/or green max)</div> <div><div></div> Within amber benchmark (amber min and/or amber max)</div> <div><div></div> Not within benchmark (amber min and/or amber max)</div>				<div><div></div> Within green benchmark</div> <div><div></div> above green maximum and below amber maximum</div> <div><div></div> below green minimum and above amber minimum</div> <div><div></div> above amber maximum</div> <div><div></div> below amber minimum</div>					
TCorp Ratios												
Operating Performance Ratio 2)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	-5.96%	-6.00%	-3.37%	-3.73%	-3.65%	-4.31%	-3.72%	-4.42%	-4.53%	-4.57%	-4.73%
Own Source Operating Revenue Ratio 2)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	29.35%	52.96%	54.79%	56.05%	56.21%	57.23%	57.10%	57.83%	58.11%	58.57%	59.02%
Unrestricted Current Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	3.36	3.67	3.78	3.75	3.80	3.82	3.71	3.47	3.28	3.12	2.95
Debt Service Cover Ratio 2)	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	8.66	11.48	18.18	49.10	49.00	90.34	92.74	88.39	87.05	86.14	84.47
Capital Expenditure Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	5.05	1.25	0.96	0.80	0.77	0.88	0.81	0.87	0.84	0.81	0.79
Infrastructure Backlog Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Asset Maintenance Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	0.73	0.73	0.73	0.73	0.73	0.73	0.73	0.00	0.00	0.00	0.00
Building & Infrastructure Renewals Ratio	Snapshot	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>	<div><div></div><div></div></div>
	Actual Ratio	206.52%	74.37%	57.96%	63.83%	56.87%	53.91%	56.02%	54.71%	49.20%	48.26%	43.11%

2) **different** Calculation to OLG's Note 13 calculation for same

[illegible]

[illegible]

	Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Sewer	0	0	0	0	0	0	0	0	0	0
Total Capital Income	(1,728,000)	(1,231,400)	(698,500)	(888,500)	(548,002)	(925,004)	(757,006)	(864,511)	(870,656)	(876,863)
Capital Expense										
Governance	461,020	361,996	63,050	64,185	65,340	66,516	67,713	68,932	70,173	71,436
Corporate	922,526	898,672	422,931	595,263	403,000	328,000	350,000	330,000	40,000	270,000
Environmental	282,000	0	0	50,000	0	0	0	0	0	0
Waste (NDWM)	0	0	0	0	256,898	0	0	0	0	0
Waste (DWM)	0	0	0	0	1,027,591	0	0	0	0	0
Tech	5,402,267	5,107,480	4,648,591	4,003,519	4,035,860	4,532,029	5,112,059	4,759,337	4,851,067	4,507,121
Water	1,925,765	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Sewer	500,000	400,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
Total Capital Expense	9,493,578	7,068,148	5,734,572	5,312,967	6,388,689	5,526,545	6,129,772	5,758,269	5,561,240	5,448,557
Net Reserves										
Governance	110,433	112,102	32,804	112,290	114,061	115,867	22,470	125,355	127,024	128,725
Corporate	(100,000)	0	0	0	0	0	0	0	0	0
Environmental	(88,800)	33,000	33,000	(66,000)	27,500	27,500	27,500	(82,500)	30,000	30,000
Waste (NDWM)	0	0	0	0	0	0	0	0	0	0
Waste (DWM)	(27,782)	61,610	80,864	86,620	(934,893)	55,116	101,887	109,034	116,580	124,544
Tech	(1,291,085)	(349,740)	265,860	647,860	235,862	172,364	(666,634)	(430,629)	(458,072)	(486,058)
Water	(403,051)	113,202	179,805	206,758	231,391	257,742	285,939	316,058	348,198	379,617
Sewer	(103,017)	38,779	151,225	164,314	157,956	192,915	207,329	222,187	237,491	253,237
Total Net Reserves Transfers	(1,903,302)	8,953	743,558	1,151,842	(168,123)	821,504	(21,509)	259,505	401,221	430,065
Result										
Governance	(8,333,315)	(8,486,698)	(8,939,739)	(9,049,251)	(9,188,274)	(9,268,473)	(9,405,165)	(9,486,799)	(9,625,867)	(9,730,730)
Corporate	7,105,899	6,637,826	6,809,591	7,200,486	7,098,539	7,183,062	7,369,165	7,517,967	7,461,603	7,810,470
Environmental	1,082,227	1,058,154	1,085,425	1,165,060	1,137,936	1,168,102	1,199,078	1,230,884	1,266,045	1,299,591

05/07/2022 11:24 AM

[illegible]

[illegible]

General Manager		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Councillor Expenditure											
Revenue											
11.00101.1305	Grant - Australia Day	0	0	0	0	0	0	0	0	0	0
11.00101.1306	Grant - FY21-22 COVID Grant	0	0	0	0	0	0	0	0	0	0
	Sub Total	0	0	0	0	0	0	0	0	0	0
Expense											
11.01010.1219	Election Expenses	0	0	80,000	0	0	0	95,000	0	0	0
11.01010.1231	Car Running Costs Mayoral Motor Vehicle	50,349	51,859	53,415	55,017	56,668	58,368	60,119	61,923	63,781	65,694
11.01010.1300	Deputy Mayoral Allowance	6,832	7,037	7,248	7,465	7,689	7,920	8,158	8,403	8,655	8,915
11.01010.1302	Delegates Expenses	1,146	1,180	1,215	1,251	1,289	1,328	1,368	1,409	1,451	1,495
11.01010.1305	Australia Day Celebrations	35,000	36,050	37,132	38,246	39,393	40,575	41,792	43,046	44,337	45,667
11.01010.1306	Mayor's Xmas Luncheon	555	572	589	607	625	644	663	683	703	724
11.01010.1307	Mayoral Allowance	20,495	21,110	21,743	22,395	23,067	23,759	24,472	25,206	25,962	26,741
11.01010.1313	Councillor Training	1,146	1,180	1,215	1,251	1,289	1,328	1,368	1,409	1,451	1,495
11.01010.1314	Corporate Planning	1,146	1,180	1,215	1,251	1,289	1,328	1,368	1,409	1,451	1,495
11.01010.1317	Councillor Office Expenses	11,464	11,808	12,162	12,527	12,903	13,290	13,689	14,100	14,523	14,959
11.01010.1320	Newsletter to Residents	14,117	14,541	14,977	15,426	15,889	16,366	16,857	17,363	17,884	18,421
11.01010.1321	Local Government Associations Memberships	43,391	44,693	46,034	47,415	48,837	50,302	51,811	53,365	54,966	56,615
11.01010.1323	Annual Community and Staff Surveys	22,019	22,680	23,360	24,061	24,783	25,526	26,292	27,081	27,893	28,730
11.01010.1330	Complaints / Code of Conduct Reviews	10,888	11,215	11,551	11,898	12,255	12,623	13,002	13,392	13,794	14,208
11.01010.1404	Civic Receptions & Functions	4,433	4,566	4,703	4,844	4,989	5,139	5,293	5,452	5,616	5,784
11.01010.1453	Councillor Allowances - Councillor 1	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1454	Councillor Allowances - Councillor 2	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1455	Councillor Allowances - Councillor 3	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1457	Councillor Allowances - Councillor 4	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1458	Councillor Allowances - Councillor 5	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1459	Councillor Allowances - Councillor 6	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1460	Councillor Allowances - Councillor 7	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1463	Councillor Allowances - Councillor 8	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1464	Councillor Allowances - Councillor 9	12,432	12,805	13,189	13,585	13,993	14,413	14,845	15,290	15,749	16,221
11.01010.1469	Travelling, Accommodation & Meeting Expenses	22,793	23,477	24,181	24,906	25,653	26,423	27,216	28,032	28,873	29,739
11.01010.2235	Cross Border Tourism Concept	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.01010.2236	Local Government Shires Association Membership	46,685	48,086	49,529	51,015	52,545	54,121	55,745	57,417	59,140	60,914
11.01010.2255	Grant - FY21-22 COVID Grant	0	0	0	0	0	0	0	0	0	0
11.01010.2256	Contribution - Lightning Ridge Easter Festival	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.01010.6122	Members Superannuation	14,627	16,236	18,103	20,275	20,883	21,509	22,154	22,819	23,504	24,209
	Sub Total	433,974	447,715	542,073	477,115	490,983	505,266	614,972	535,119	550,725	566,794
Section 356 Donations and Subsidies											
Expense											

General Manager		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.01010.1318	Corporate Radio Sponsorship	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600	7,600
11.01010.1398	S356 Donation - Aboriginal Cemetery Roads	0	50,000	0	0	0	0	0	0	0	0
11.01010.1405	S356 Expenditure - Community Assistance	30,000	30,000	30,000	35,000	35,000	35,000	35,000	35,000	35,000	40,000
11.01010.1406	Subsidy - Fees and Charges Rebates, Local Churches	23,162	23,857	24,573	25,310	26,069	26,851	27,657	28,487	29,342	30,222
11.01010.1410	Donation - Barwon Group CWA Medical Scholarship Scheme	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.01010.1424	S356 - Lightning Ridge Pool	299,399	311,076	322,897	334,844	344,889	355,236	365,893	376,870	388,176	399,821
11.01010.1426	S356 - Lightning Ridge Jewellery Design Award	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
11.01010.1450	Jimmy Little - Art/Cultural Scholarship	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.01010.1561	S356 - Country Education Foundation	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.01010.1567	S356 - Lightning Ridge Diving Pool	68,530	71,203	73,909	76,644	78,943	81,311	83,750	86,263	88,851	91,517
11.01010.1568	S356 - Lightning Ridge Sports Centre	59,965	62,304	64,672	67,065	69,077	71,149	73,283	75,481	77,745	80,077
11.01010.1584	S356 - Australian Opal Centre	0	0	0	0	0	0	0	0	0	0
11.01010.2242	S356 - Lightning Ridge Opal Queen	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.01010.2243	S356 - Walgett Show Photo Competition	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.01010.2557	S356 - Tracks in use (Opal Mines)	80,000	80,000	80,000	85,000	85,000	85,000	90,000	90,000	90,000	95,000
11.01010.9907	Cls Geoffrey 'Dick' Colless Scholarship	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
	Sub Total	622,156	689,540	657,151	684,963	700,078	715,647	736,683	753,201	770,214	797,737
Total Governance		1,056,130	1,137,255	1,199,224	1,162,078	1,191,061	1,220,913	1,351,655	1,288,320	1,320,939	1,364,531
Rates - General											
Income											
11.00017.0201	Business	(394,240)	(402,125)	(410,168)	(418,371)	(426,738)	(435,273)	(443,978)	(452,858)	(461,915)	(471,153)
11.00017.0203	Residential - Walgett	(358,282)	(365,448)	(372,757)	(380,212)	(387,816)	(395,572)	(403,483)	(411,553)	(419,784)	(428,180)
11.00017.0213	Residential - Lightning Ridge	(367,062)	(374,403)	(381,891)	(389,529)	(397,320)	(405,266)	(413,371)	(421,638)	(430,071)	(438,672)
11.00017.0223	Residential - Collarenebri	(106,341)	(108,468)	(110,637)	(112,850)	(115,107)	(117,409)	(119,757)	(122,152)	(124,595)	(127,087)
11.00017.0231	Residential - Other	(38,106)	(38,868)	(39,645)	(40,438)	(41,247)	(42,072)	(42,913)	(43,771)	(44,646)	(45,539)
11.00017.0233	Residential - Burren Junction	(43,504)	(44,374)	(45,261)	(46,166)	(47,089)	(48,031)	(48,992)	(49,972)	(50,971)	(51,990)
11.00017.0234	Residential - Cumborah	(12,048)	(12,289)	(12,535)	(12,786)	(13,042)	(13,303)	(13,569)	(13,840)	(14,117)	(14,399)
11.00017.0235	Residential - Come-By-Chance/Rowena	(7,643)	(7,796)	(7,952)	(8,111)	(8,273)	(8,438)	(8,607)	(8,779)	(8,955)	(9,134)
11.00017.0236	Residential - Carinda	(14,946)	(15,245)	(15,550)	(15,861)	(16,178)	(16,502)	(16,832)	(17,169)	(17,512)	(17,862)
11.00017.0241	Rural Ordinary	(4,103,913)	(4,185,991)	(4,269,711)	(4,355,105)	(4,442,207)	(4,531,051)	(4,621,672)	(4,714,105)	(4,808,387)	(4,904,555)
11.00017.0243	Residential - Preserved Opal Fields	(618,269)	(630,634)	(643,247)	(656,112)	(669,234)	(682,619)	(696,271)	(710,196)	(724,400)	(738,888)
11.00017.0282	Pensioner Rebates	94,291	96,177	98,101	100,063	102,064	104,105	106,187	108,311	110,477	112,687
11.00017.0295	Interest on Overdue Rates & Charges	(32,248)	(32,087)	(32,007)	(31,927)	(31,927)	(31,927)	(32,007)	(32,087)	(32,167)	(32,247)
11.00017.8000	Council Property Rating Offset Account	107,054	109,195	111,379	113,607	115,879	118,197	120,561	122,972	125,431	127,940
11.03836.2038	Rates - Write Off	1,437	1,466	1,495	1,525	1,556	1,587	1,619	1,651	1,684	1,718
11.03836.2039	Interest - Write Off	20	20	20	20	20	20	20	20	20	20
	Sub Total	(5,893,800)	(6,010,870)	(6,130,366)	(6,252,253)	(6,376,659)	(6,503,554)	(6,633,065)	(6,765,166)	(6,899,908)	(7,037,341)
Untied Grants											
Income											
11.00018.0401	Financial Assistance Grant (FAG) General Component	(5,217,959)	(5,270,139)	(5,322,840)	(5,376,068)	(5,429,829)	(5,484,127)	(5,538,968)	(5,594,358)	(5,650,302)	(5,706,805)

General Manager		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.00018.0451	Pensioner Rebates - Subsidy	(51,624)	(52,656)	(53,709)	(54,783)	(55,879)	(56,997)	(58,137)	(59,300)	(60,486)	(61,696)
	Sub Total	(5,269,583)	(5,322,795)	(5,376,549)	(5,430,851)	(5,485,708)	(5,541,124)	(5,597,105)	(5,653,658)	(5,710,788)	(5,768,501)
Unrestricted Income											
Income											
11.00020.0191	Interest Received from Banks	0	0	0	0	0	0	0	0	0	0
11.00020.0193	Interest Received from Investments	(269,946)	(270,216)	(314,000)	(314,314)	(314,628)	(314,943)	(315,258)	(315,573)	(315,889)	(316,205)
11.00020.0199	Transfer of Interest to Minor Funds	0	0	0	0	0	0	0	0	0	0
11.00020.0595	Other Income	(18,342)	(18,360)	(18,378)	(18,396)	(18,414)	(18,432)	(18,450)	(18,468)	(18,486)	(18,504)
	Sub Total	(288,288)	(288,576)	(332,378)	(332,710)	(333,042)	(333,375)	(333,708)	(334,041)	(334,375)	(334,709)
Total General Purpose Revenue		(11,451,671)	(11,622,241)	(11,839,293)	(12,015,814)	(12,195,409)	(12,378,053)	(12,563,878)	(12,752,865)	(12,945,071)	(13,140,551)
Executive Services											
Income											
11.00102.0595	Executive Services Other income (CMCC reimbursement)	(46,350)	(46,832)	(47,300)	(47,773)	(48,251)	(48,734)	(49,221)	(49,713)	(50,210)	(50,712)
	Sub Total	(46,350)	(46,832)	(47,300)	(47,773)	(48,251)	(48,734)	(49,221)	(49,713)	(50,210)	(50,712)
Expense											
11.01029.1101	Contract Packages Salaries Paid	287,217	291,812	296,773	302,115	307,553	313,089	318,725	324,462	330,302	336,247
11.01029.1111	Senior Staff Performance Management	1,127	1,145	1,164	1,185	1,206	1,228	1,250	1,273	1,296	1,319
11.01029.1210	General Staff Salaries & Wages	266,617	270,883	275,488	280,447	285,495	290,634	295,865	301,191	306,612	312,131
11.01029.1212	GM Professional Development	3,043	3,134	3,228	3,325	3,425	3,528	3,634	3,743	3,855	3,971
11.01029.1213	GM LG Conferences	542	558	575	592	610	628	647	666	686	707
11.01029.1214	GM Professional Association Membership	686	707	728	750	773	796	820	845	870	896
11.01029.1220	GM Recruitment Expenses	0	0	20,000	30,000	0	0	0	25,000	0	0
11.01029.1261	Travelling & Accommodation	5,925	6,020	6,122	6,232	6,344	6,458	6,574	6,692	6,812	6,935
11.01029.1267	Meeting Expenses	8,444	8,697	8,958	9,227	9,504	9,789	10,083	10,385	10,697	11,018
11.01029.1310	CMCC reimbursible expenses	46,946	48,094	49,209	50,307	51,434	52,591	53,779	54,998	56,250	57,938
11.01029.1807	Plant Running Expenses	16,492	16,987	17,497	18,022	18,563	19,120	19,694	20,285	20,894	21,521
11.01029.2097	Legal & Professional Advice	10,888	11,215	11,551	11,898	12,255	12,623	13,002	13,392	13,794	14,208
	Sub Total	647,927	659,252	691,293	714,100	697,162	710,484	724,073	762,932	752,068	766,891
Economic Development											
Income											
11.00162.1622	Community Promotional Events	(4,040)	(4,080)	(4,121)	(4,162)	(4,204)	(4,246)	(4,288)	(4,331)	(4,374)	(4,418)
11.00162.2435	Murray-Darling Basin Economic Development Grant	0	0	0	0	0	0	0	0	0	0
	Sub Total	(4,040)	(4,080)	(4,121)	(4,162)	(4,204)	(4,246)	(4,288)	(4,331)	(4,374)	(4,418)
Expense											
11.01030.1210	Salaries Wages & Oncosts	0	0	0	85,306	86,842	88,405	89,996	91,616	93,265	94,944
11.01606.1261	Travel & Accommodation Expenses	2,888	2,934	2,984	3,038	3,093	3,149	3,206	3,264	3,323	3,383
11.01606.1365	Economic Development Community Events	10,222	10,529	10,845	11,170	11,505	11,850	12,206	12,572	12,949	13,337
11.01606.1369	Economic Development Grant Funded Events	2,097	2,160	2,225	2,292	2,361	2,432	2,505	2,580	2,657	2,737

General Manager		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.01606.1501	Consultant Fees	52,427	54,000	55,620	57,289	59,008	60,778	62,601	64,479	66,413	68,405
11.01606.1578	Economic Development Strategy	0	0	0	0	0	0	0	0	0	0
11.01606.1579	Economic Incentive Scheme	91,000	92,000	93,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.01606.1580	Main Street Incentives Scheme	0	0	0	0	0	0	0	0	0	0
11.01606.2435	Murray-Darling Basin Economic Development	0	0	0	0	0	0	0	0	0	0
11.03562.1485	Museum Advisor	10,485	10,800	11,124	11,458	11,802	12,156	12,521	12,897	13,284	13,683
	Sub Total	169,119	172,423	175,798	180,553	184,611	188,770	193,035	197,408	201,891	206,489
Tourism											
Income											
Tourism Walgett											
11.00162.1620	Walgett Bulldust to Bitumen Festival	(3,000)	(3,030)	(3,060)	(3,091)	(3,122)	(3,153)	(3,185)	(3,217)	(3,249)	(3,281)
11.00407.0732	Income - Tourism Sales	(10,835)	(10,943)	(11,052)	(11,163)	(11,275)	(11,388)	(11,502)	(11,617)	(11,733)	(11,850)
11.00407.0734	Sales - Internet Fees	(6,693)	(6,760)	(6,828)	(6,896)	(6,965)	(7,035)	(7,105)	(7,176)	(7,248)	(7,320)
Tourism Lightning Ridge											
11.00408.0715	Fees and Charges - Advertising	(1,506)	(1,521)	(1,536)	(1,551)	(1,567)	(1,583)	(1,599)	(1,615)	(1,631)	(1,647)
11.00408.0732	Tourism Sales - Souvenirs, etc	(193,184)	(195,116)	(197,067)	(199,038)	(201,028)	(203,038)	(205,068)	(207,119)	(209,190)	(211,282)
11.00408.0740	Tourism Lightning Ridge - Commercial Rent	(4,559)	(4,605)	(4,651)	(4,698)	(4,745)	(4,792)	(4,840)	(4,888)	(4,937)	(4,986)
	Sub Total	(219,777)	(221,975)	(224,194)	(226,437)	(228,702)	(230,989)	(233,299)	(235,632)	(237,988)	(240,366)
Expense											
Tourism Walgett											
11.03563.1492	Walgett Bulldust to Bitumen Festival	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
11.03763.1210	Salaries and Wages and on costs	107,358	109,076	110,930	112,927	114,960	117,029	119,136	121,280	123,463	125,685
11.03763.1487	Arts Development	0	0	25,000	0	0	30,000	0	0	0	0
11.03763.1497	Tourism and Internet Operations	8,746	9,008	9,278	9,556	9,843	10,138	10,442	10,755	11,078	11,410
11.03763.1501	Consultant Fees	54,714	56,355	58,046	59,787	61,581	63,428	65,331	67,291	69,310	71,389
11.03763.2250	Marketing & Promotion	122,611	126,289	130,078	133,980	137,999	142,139	146,403	150,795	155,319	159,979
11.03763.3851	Advertising & Publicity	8,559	8,816	9,080	9,352	9,633	9,922	10,220	10,527	10,843	11,168
11.03763.3860	Souvenirs and Retail	8,668	8,754	8,842	8,930	9,020	9,110	9,202	9,294	9,386	9,480
11.03763.3890	Tourism Industry Memberships	5,864	6,040	6,221	6,408	6,600	6,798	7,002	7,212	7,428	7,651
11.03763.3895	Tourism - Collarenebri Agency	21,500	21,844	22,215	22,615	23,022	23,436	23,858	24,287	24,724	25,169
Tourism Lightning Ridge											
11.03764.1210	General Staff - Salaries & Wages	143,781	146,081	148,564	151,238	153,960	156,731	159,552	162,424	165,348	168,324
11.03764.1220	Staff Replacement	12,595	12,797	13,015	13,249	13,487	13,730	13,977	14,229	14,485	14,746
11.03764.1261	Travelling & Accommodation	4,009	4,073	4,142	4,217	4,293	4,370	4,449	4,529	4,611	4,694
11.03764.1267	Meeting Expenses	564	581	598	616	634	653	673	693	714	735
11.03764.1273	Office Equipment Rent & Maintenance	3,156	3,251	3,349	3,449	3,552	3,659	3,769	3,882	3,998	4,118
11.03764.1288	Office Expenses	3,457	3,561	3,668	3,778	3,891	4,008	4,128	4,252	4,380	4,511
11.03764.2237	Subscriptions - Journals & Publications	3,224	3,321	3,421	3,524	3,630	3,739	3,851	3,967	4,086	4,209
11.03764.2250	Marketing & Promotion	3,946	4,064	4,186	4,312	4,441	4,574	4,711	4,852	4,998	5,148
11.03764.2326	Interest Paid - Loans	0	0	0	0	0	0	0	0	0	0

General Manager		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03764.3860	Souvenirs and Retail	127,947	131,785	135,739	139,811	144,005	148,325	152,775	157,358	162,079	166,941
11.03764.3872	Information Centre Operations	11,272	11,610	11,958	12,317	12,687	13,068	13,460	13,864	14,280	14,708
	Sub Total	661,971	677,606	718,939	710,993	728,493	776,450	764,880	783,790	803,198	823,113
Human Resources											
Income											
11.00451.0497	Employment Subsidies	(3,030)	(3,060)	(3,091)	(3,122)	(3,153)	(3,185)	(3,217)	(3,249)	(3,281)	(3,314)
11.00451.0630	Sundry Income	0	0	0	0	0	0	0	0	0	0
	Sub Total	(3,030)	(3,060)	(3,091)	(3,122)	(3,153)	(3,185)	(3,217)	(3,249)	(3,281)	(3,314)
Expense											
11.03451.1215	Staff Training	213,853	217,275	220,969	224,946	228,995	233,117	237,313	241,585	245,934	250,361
11.03451.1216	Staff Conferences & Development	17,221	17,497	17,794	18,114	18,440	18,772	19,110	19,454	19,804	20,160
11.03451.1220	Staff Replacement	55,783	57,456	59,180	60,955	62,784	64,668	66,608	68,606	70,664	72,784
11.03451.1221	School to Work Program	30,000	30,480	30,998	31,556	32,124	32,702	33,291	33,890	34,500	35,121
11.03451.1229	HR Program Development	2,293	2,362	2,433	2,506	2,581	2,658	2,738	2,820	2,905	2,992
11.03451.1366	Investigations - Complaints	10,888	11,215	11,551	11,898	12,255	12,623	13,002	13,392	13,794	14,208
11.03451.1501	Consultant Fees	5,348	5,508	5,673	5,843	6,018	6,199	6,385	6,577	6,774	6,977
	Sub Total	335,386	341,793	348,598	355,818	363,197	370,739	378,447	386,324	394,375	402,603
Indirect Labour Costs Recoveries											
Income											
11.00240.0919	Workers Comp Refunds	(50,433)	(50,937)	(51,446)	(51,960)	(52,480)	(53,005)	(53,535)	(54,070)	(54,611)	(55,157)
	Sub Total	(50,433)	(50,937)	(51,446)	(51,960)	(52,480)	(53,005)	(53,535)	(54,070)	(54,611)	(55,157)
Expense											
11.04964.1220	Salaries and Wage	0	0	0	0	0	0	0	0	0	0
11.04964.1807	WH&S Plant Running Costs	29,953	30,432	30,949	31,506	32,073	32,650	33,238	33,836	34,445	35,065
11.04964.2035	Contribution to Staff Xmas Functions	2,884	2,930	2,980	3,034	3,089	3,145	3,202	3,260	3,319	3,379
11.04964.2045	Fringe Benefit Expense	91,800	93,269	94,855	96,562	98,300	100,069	101,870	103,704	105,571	107,471
11.04964.6101	Annual Leave Expense	673,808	684,589	696,227	708,759	721,517	734,504	747,725	761,184	774,885	788,833
11.04964.6104	Long Service Leave	171,616	174,362	177,326	180,518	183,767	187,075	190,442	193,870	197,360	200,912
11.04964.6107	Sick Leave	334,518	339,870	345,648	351,870	358,204	364,652	371,216	377,898	384,700	391,625
11.04964.6109	Workers Compensation Claims Excess	34,068	34,613	35,201	35,835	36,480	37,137	37,805	38,485	39,178	39,883
11.04964.6110	Special Leave - Bereavement Leave	14,132	14,358	14,602	14,865	15,133	15,405	15,682	15,964	16,251	16,544
11.04964.6112	Maternity Leave	12,017	12,209	12,417	12,641	12,869	13,101	13,337	13,577	13,821	14,070
11.04964.6113	Public Holidays	270,867	275,201	279,879	284,917	290,046	295,267	300,582	305,992	311,500	317,107
11.04964.6116	Wet Weather Pay	8,031	8,159	8,298	8,447	8,599	8,754	8,912	9,072	9,235	9,401
11.04964.6122	Superannuation	722,299	737,467	753,691	771,026	788,760	806,901	825,460	844,446	863,868	883,737
11.04964.6123	Superannuation Div B - Council Contribution	19,475	19,884	20,321	20,788	21,266	21,755	22,255	22,767	23,291	23,827
11.04964.6125	Employment Insurance Premiums (Workers Comp)	320,048	325,169	330,697	336,650	342,710	348,879	355,159	361,552	368,060	374,685
11.04964.6130	DataPowder Subscription	2,500	2,575	2,652	2,732	2,814	2,898	2,985	3,075	3,167	3,262
11.04964.6131	Staff Professional Membership	2,785	2,830	2,878	2,930	2,983	3,037	3,092	3,148	3,205	3,263
11.04964.6133	Drug & Alcohol Testing	50,850	51,664	52,542	53,488	54,450	55,431	56,428	57,444	58,478	59,531

General Manager		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.04964.6134	Medical Tests	21,530	16,794	22,079	17,386	17,699	18,018	18,342	18,672	19,008	19,350
11.04964.6135	Indoor Staff Uniforms	17,033	17,306	17,600	17,917	18,240	18,568	18,902	19,242	19,588	19,941
11.04964.6136	Employee Assistance Program	7,157	7,272	7,396	7,529	7,665	7,803	7,943	8,086	8,232	8,380
11.04964.6137	Personal Protection Equipment (PPE)	79,486	80,758	82,131	83,609	85,114	86,646	88,206	89,794	91,410	93,055
11.04964.6138	Emergency Service Leave	2,268	2,304	2,343	2,385	2,428	2,472	2,516	2,561	2,607	2,654
11.04964.6139	Employee Dedication Awards	1,168	1,187	1,207	1,229	1,251	1,274	1,297	1,320	1,344	1,368
11.04964.6143	Consultative Committee Costs	1,168	1,187	1,207	1,229	1,251	1,274	1,297	1,320	1,344	1,368
11.04964.6146	WH&S Committee Costs	2,336	2,373	2,413	2,456	2,500	2,545	2,591	2,638	2,685	2,733
11.04964.6149	Industrial Relations Costs	4,800	4,877	4,960	5,049	5,140	5,233	5,327	5,423	5,521	5,620
11.04964.6155	Special Leave	1,000	1,016	1,033	1,052	1,071	1,090	1,110	1,130	1,150	1,171
11.04964.6200	On-cost recovery value	(3,226,472)	(3,276,760)	(3,341,283)	(3,400,239)	(3,465,438)	(3,531,903)	(3,599,654)	(3,668,722)	(3,739,131)	(3,810,910)
11.04964.6301	Indirect Payroll Allowances	145,829	148,162	150,681	153,393	156,154	158,965	161,826	164,739	167,704	170,723
11.04964.6302	Private Plant usage	181,046	183,943	187,070	190,437	193,865	197,355	200,907	204,523	208,204	211,952
	Sub Total	0	0	0	0	0	0	0	0	0	0
Major Projects											
Expense											
11.03765.2325	Lightning Ridge Tourism Loan principal repayment	0	0	0	0	0	0	0	0	0	0
11.10000.0181	Town & Villages Refurbishment Program	61,020	61,996	63,050	64,185	65,340	66,516	67,713	68,932	70,173	71,436
11.10000.0182	Alex Trevallion Park Improvements	0	0	0	0	0	0	0	0	0	0
11.10000.0189	Lightning Ridge Wetlands	100,000	200,000	0	0	0	0	0	0	0	0
11.10000.0210	Tourist signage - Banjo Patterson Park	0	0	0	0	0	0	0	0	0	0
11.10000.0211	Bird Hides - Shire wide	50,000	0	0	0	0	0	0	0	0	0
11.10000.0212	Walgett Memorial Park Shade Shelter	0	0	0	0	0	0	0	0	0	0
11.10000.0213	Walgett Memorial Park Seating & Display	0	40,000	0	0	0	0	0	0	0	0
11.10000.0214	Walgett Beautification	40,000	0	0	0	0	0	0	0	0	0
11.10000.2200	Lightning Ridge Oval Cottage	150,000	0	0	0	0	0	0	0	0	0
11.10000.2233	Parks Improvements	60,000	60,000	0	0	0	0	0	0	0	0
	Sub Total	461,020	361,996	63,050	64,185	65,340	66,516	67,713	68,932	70,173	71,436

General Manager		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Reserve Movements											
Income											
11.00101.9801	Transfer From Reserves - Council Election	0	0	(54,000)	0	0	0	(71,250)	0	0	0
11.00102.9802	Transfer From Reserves - FAG Advance	(3,630,470)	(3,703,079)	(3,777,141)	(3,852,684)	(3,929,738)	(4,008,333)	(4,088,500)	(4,170,270)	(4,253,675)	(4,338,749)
11.00102.9808	Transfer From Reserves - Unspent Grants	0	0	0	0	0	0	0	0	0	0
11.00102.9813	Transfer From Reserves - Unspent Grants Liabilities	0	0	0	0	0	0	0	0	0	0
11.00162.9801	Transfer From Reserves - Unspent Grant Opal Centre	0	0	0	0	0	0	0	0	0	0
	Sub Total	(3,630,470)	(3,703,079)	(3,831,141)	(3,852,684)	(3,929,738)	(4,008,333)	(4,159,750)	(4,170,270)	(4,253,675)	(4,338,749)
Expense											
11.01010.1319	Transfer to Reserves - Council Elections	27,000	27,000	0	23,750	23,750	23,750	0	30,000	30,000	30,000
11.01010.9919	Transfer to Reserves - FAG Advance	3,703,079	3,777,141	3,852,684	3,929,738	4,008,333	4,088,500	4,170,270	4,253,675	4,338,749	4,425,524
11.04964.9919	Transfer to ELE Reserve	10,824	11,040	11,261	11,486	11,716	11,950	11,950	11,950	11,950	11,950
	Sub Total	3,740,903	3,815,181	3,863,945	3,964,974	4,043,799	4,124,200	4,182,220	4,295,625	4,380,699	4,467,474
	SUMMARY										
	OPERATIONAL (SURPLUS)/DEFICIT	(8,904,768)	(8,960,796)	(9,035,593)	(9,225,726)	(9,367,675)	(9,450,856)	(9,495,348)	(9,681,086)	(9,823,064)	(9,930,891)
	CAPITAL (SURPLUS)/DEFICIT	461,020	361,996	63,050	64,185	65,340	66,516	67,713	68,932	70,173	71,436
	RESERVE MOVEMENTS	110,433	112,102	32,804	112,290	114,061	115,867	22,470	125,355	127,024	128,725
	Executive & Governance Result (Profit)/Loss	(8,333,315)	(8,486,698)	(8,939,739)	(9,049,251)	(9,188,274)	(9,268,473)	(9,405,165)	(9,486,799)	(9,625,867)	(9,730,730)
Governance Summary											
	Operating Income	(11,775,301)	(11,949,125)	(12,169,445)	(12,349,268)	(12,532,199)	(12,718,212)	(12,907,438)	(13,099,860)	(13,295,535)	(13,494,518)
	Operating Expense	2,870,533	2,988,329	3,133,852	3,123,542	3,164,524	3,267,356	3,412,090	3,418,774	3,472,471	3,563,627
		(8,904,768)	(8,960,796)	(9,035,593)	(9,225,726)	(9,367,675)	(9,450,856)	(9,495,348)	(9,681,086)	(9,823,064)	(9,930,891)
	Capital Income	0	0	0	0	0	0	0	0	0	0
	Capital Expense	461,020	361,996	63,050	64,185	65,340	66,516	67,713	68,932	70,173	71,436
	Net Reserves	110,433	112,102	32,804	112,290	114,061	115,867	22,470	125,355	127,024	128,725
	Executive & Governance Result (Profit)/Loss	(8,333,315)	(8,486,698)	(8,939,739)	(9,049,251)	(9,188,274)	(9,268,473)	(9,405,165)	(9,486,799)	(9,625,867)	(9,730,730)

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Administration											
Income											
11.00019.0630	Sundry /Other Income	(18,102)	(18,283)	(18,466)	(18,651)	(18,838)	(19,026)	(19,216)	(19,408)	(19,602)	(19,798)
11.00019.0755	Sale of Surplus Items	(744)	(751)	(759)	(767)	(775)	(783)	(791)	(799)	(807)	(815)
11.00029.0860	Freedom of Information	(262)	(270)	(278)	(286)	(296)	(306)	(317)	(328)	(339)	(351)
Sub Total		(19,108)	(19,304)	(19,503)	(19,704)	(19,909)	(20,115)	(20,324)	(20,535)	(20,748)	(20,964)
Expense											
11.03805.0950	Matching Government Grants	85,000	85,000	85,000	90,000	90,000	90,000	90,000	90,000	90,000	90,000
11.03805.1110	Administration Staff Contractors	150,464	154,978	159,627	164,416	169,348	174,428	179,661	185,051	190,603	196,321
11.03805.1207	Financial Statements Prep. Overtime	12,385	12,583	12,797	13,027	13,261	13,500	13,743	13,990	14,242	14,498
11.03805.1208	Integrated Planning and Reporting (IP&R)	5,030	5,110	5,197	5,291	5,386	5,483	5,582	5,682	5,784	5,888
11.03805.1210	Salaries and Wages including on-costs	1,315,145	1,336,187	1,358,902	1,383,362	1,408,263	1,433,612	1,459,417	1,485,687	1,512,429	1,539,653
11.03805.1261	Travelling & Accommodation	1,705	1,732	1,761	1,793	1,825	1,858	1,891	1,925	1,960	1,995
11.03805.1264	Receipts Rounding Account	10	10	10	10	10	10	10	10	10	10
11.03805.1267	Meeting Expenses	218	225	232	239	246	253	261	269	277	285
11.03805.1279	Accounting Software Upgrade	0	0	0	0	0	0	0	0	0	0
11.03805.1288	Office & Sundry Expenses	238,988	246,158	253,543	261,149	268,983	277,052	285,364	293,925	302,743	311,825
11.03805.1501	Consultant Fees	1,634	1,683	1,733	1,785	1,839	1,894	1,951	2,010	2,070	2,132
11.03805.1570	Internal Audit	41,942	43,200	44,496	45,831	47,206	48,622	50,081	51,583	53,130	54,724
11.03805.1807	Car Running Costs	13,360	13,761	14,174	14,599	15,037	15,488	15,953	16,432	16,925	17,433
11.03805.2097	General Legal Expenses	10,485	10,800	11,124	11,458	11,802	12,156	12,521	12,897	13,284	13,683
11.03805.2207	Debtor Collection/Recovery Costs	3,041	3,132	3,226	3,323	3,423	3,526	3,632	3,741	3,853	3,969
11.03805.2425	Procurement Services	61,800	63,654	65,564	67,531	69,557	71,645	73,794	76,008	78,288	80,637
11.03805.4950	Administration Charge - Internal	(366,742)	(372,495)	(379,157)	(385,982)	(391,812)	(398,866)	(406,044)	(413,353)	(420,792)	(428,366)
Sub Total		1,574,465	1,605,718	1,638,229	1,677,832	1,714,374	1,750,661	1,787,817	1,825,857	1,864,806	1,904,687
Finance Section											
Income											
11.00019.0299	LIRS Interest Subsidy Received	(45,969)	(4,991)	0	0	0	0	0	0	0	0
11.00019.0501	Section 603 Certificate Fees	(16,793)	(16,961)	(17,131)	(17,302)	(17,475)	(17,650)	(17,827)	(18,005)	(18,185)	(18,367)
11.00019.0615	Legal Income	(20,666)	(20,614)	(20,614)	(20,615)	(20,821)	(21,029)	(21,239)	(21,451)	(21,666)	(21,883)
11.00029.0919	Sundry Income	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)	(28)

<i>Chief Financial Officer</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Sub Total		(83,456)	(42,594)	(37,773)	(37,945)	(38,324)	(38,707)	(39,094)	(39,484)	(39,879)	(40,278)
Expense											
11.03816.1040	Bank Fees	30,708	31,629	32,578	33,555	34,562	35,599	36,667	37,767	38,900	40,067
11.03816.1366	Consultancy Fees	22,660	23,451	24,155	24,880	25,626	26,395	27,187	28,003	28,843	29,708
11.03816.1513	Audit Fees	78,155	80,500	82,915	85,402	87,964	90,603	93,321	96,121	99,005	101,975
11.03816.1514	Auditors Services Other	4,120	4,244	4,371	4,502	4,637	4,776	4,919	5,067	5,219	5,376
11.03816.1556	Additional Accounting Support	0	0	0	0	0	0	0	0	0	0
11.03816.2237	Subscriptions - Journals & Publications	2,060	2,122	2,186	2,252	2,320	2,390	2,462	2,536	2,612	2,690
Sub Total		137,703	141,946	146,205	150,591	155,109	159,763	164,556	169,494	174,579	179,816
Rates and Water Billing											
Expense											
11.03836.1262	Ratepayer Information Resources	57,406	59,128	60,902	62,729	64,611	66,549	68,545	70,601	72,719	74,901
11.03836.1366	Consultancy Fees	2,293	2,362	2,433	2,506	2,581	2,658	2,738	2,820	2,905	2,992
11.03836.1367	Legal Fees - Rates Collection	29,913	30,810	31,734	32,686	33,667	34,677	35,717	36,789	37,893	39,030
11.03836.1368	Rate Collection / Recovery Cost	14,242	14,669	15,109	15,562	16,029	16,510	17,005	17,515	18,040	18,581
11.03836.2040	Legal Fees Write Off	4,586	4,724	4,866	5,012	5,162	5,317	5,477	5,641	5,810	5,984
11.03836.2201	Bad Debts Written Off (Debtors)	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
11.03836.2207	Debtor Collection/Recovery Costs	1,069	1,101	1,134	1,168	1,203	1,239	1,276	1,314	1,353	1,394
11.03836.2210	Valuation Fee	41,823	43,078	44,370	45,701	47,072	48,484	49,939	51,437	52,980	54,569
11.03836.2211	Rate Collection Fees - Australia Post	11,827	12,182	12,547	12,923	13,311	13,710	14,121	14,545	14,981	15,430
Sub Total		166,659	171,554	176,595	181,787	187,136	192,644	198,318	204,162	210,181	216,381
Information Technology											
Expense											
11.03823.1215	Staff Training	0	0	0	0	0	0	0	0	0	0
11.03823.1279	Computer Expendables	9,171	9,446	9,729	10,021	10,322	10,632	10,951	11,280	11,618	11,967
11.03823.1971	Licensing	213,909	220,326	226,936	233,744	240,756	247,979	255,418	263,081	270,973	279,102
11.03823.1972	Cyber Security	7,720	7,952	8,191	8,437	8,690	8,951	9,220	9,497	9,782	10,075
11.03823.2041	Depreciation	0	0	0	0	0	0	0	0	0	0
11.03823.2237	Subscriptions	3,439	3,542	3,648	3,757	3,870	3,986	4,106	4,229	4,356	4,487
11.03823.2329	Lease Payments inc interest	59,067	60,839	62,664	64,544	66,480	68,474	70,528	72,644	74,823	77,068
11.03823.2333	Managed Service	93,846	96,661	99,561	102,548	105,624	108,793	112,057	115,419	118,882	122,448

<i>Chief Financial Officer</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03823.3824	Council Server Rental	20,510	21,125	21,759	22,412	23,084	23,777	24,490	25,225	25,982	26,761
11.03823.3825	Website Upgrade	5,833	6,008	6,188	6,374	6,565	6,762	6,965	7,174	7,389	7,611
11.03823.3831	Office CCTV installation	0	0	0	0	0	0	0	0	0	0
11.03823.4975	IT Support General	11,464	11,808	12,162	22,527	12,903	13,290	13,689	14,100	14,523	14,959
	Sub Total	424,959	437,707	450,838	474,364	478,294	492,644	507,424	522,649	538,328	554,478
Record Services											
Expense											
11.03853.1276	Records Disposal and Control	2,293	2,362	2,433	2,506	2,581	2,658	2,738	2,820	2,905	2,992
11.03853.1277	GIPA enquiries (chargable and non-charge)	0	0	0	0	0	0	0	0	0	0
	Sub Total	2,293	2,362	2,433	2,506	2,581	2,658	2,738	2,820	2,905	2,992
Risk Management											
Income											
11.00666.0499	Risk Management incentives (insurance)	(26,558)	(26,824)	(27,092)	(27,363)	(27,637)	(27,913)	(28,192)	(28,474)	(28,759)	(29,047)
11.00666.0526	Property Insurance Claims Income	0	0	0	0	0	0	0	0	0	0
11.00666.0528	Motor Vehicle Insurance Incentives	(9,223)	(9,223)	(9,223)	(9,223)	(9,223)	(9,223)	(9,223)	(9,223)	(9,223)	(9,223)
11.00666.0546	State Cover S&W Incentive Payments	(28,011)	(28,011)	(28,011)	(28,011)	(28,011)	(28,011)	(28,011)	(28,011)	(28,011)	(28,011)
11.00666.0547	Insurance Claims - Incident Response	(200,000)	0	0	0	0	0	0	0	0	0
	Sub Total	(263,792)	(64,058)	(64,326)	(64,597)	(64,871)	(65,147)	(65,426)	(65,708)	(65,993)	(66,281)
Expense											
11.03451.1223	Risk Management Programs	14,579	15,016	15,466	15,930	16,408	16,900	17,407	17,929	18,467	19,021
11.03451.1547	WH&S Subsidies Expenditure	5,869	6,045	6,226	6,413	6,605	6,803	7,007	7,217	7,434	7,657
11.03451.1969	WH&S Support and Asset Maintenance	5,159	5,314	5,473	5,637	5,806	5,980	6,159	6,344	6,534	6,730
11.03666.2180	Public Liability Claims	14,903	15,350	15,811	16,285	16,774	17,277	17,795	18,329	18,879	19,445
11.03666.2181	Risk Initiatives	25,952	26,575	27,186	27,784	28,395	29,020	29,658	30,310	30,977	31,906
11.03666.2182	Pandemic Expenditure	0	0	0	0	0	0	0	0	0	0
11.03666.2184	Property insurance Claims	0	0	0	0	0	0	0	0	0	0
11.03666.3204	Minor Insurance Claims	2,255	2,323	2,393	2,465	2,539	2,615	2,693	2,774	2,857	2,943
11.03666.3213	Premium - Personal accident	3,968	4,087	4,210	4,336	4,466	4,600	4,738	4,884	5,031	5,182
11.03666.3216	Premium - Fidelity Guarantee	9,103	9,376	9,657	9,947	10,245	10,552	10,869	11,195	11,531	11,877
11.03666.3219	Premium - Clr & Officer Liability	32,327	33,297	34,296	35,325	36,385	37,477	38,601	39,759	40,952	42,181
11.03666.3222	Premium - Public Liability/Professional Indemnity	266,054	274,036	282,257	290,725	299,447	308,430	317,683	327,213	337,029	347,140

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03666.3228	Premium - Marine Cargo	1,652	1,702	1,753	1,806	1,860	1,916	1,973	2,032	2,093	2,156
11.03666.3230	Premium - Property	334,564	344,601	354,939	365,587	376,555	387,852	399,488	411,473	423,817	436,532
11.03666.3234	Premium - Liability Effluent Re-use	76,400	78,692	81,053	83,485	85,990	88,570	91,227	93,964	96,783	99,686
11.03666.3237	Premium - Other	19,664	20,254	20,862	21,488	22,133	22,797	23,481	24,185	24,911	25,658
11.03666.3238	Risk Training	0	0	0	0	0	0	0	0	0	0
11.03666.3239	Internal Incident Response and Management	413,030	0	0	0	0	0	0	0	0	0
11.03666.3974	Risk Management - Footpaths	34,912	35,959	37,038	38,149	39,293	40,472	41,686	42,937	44,225	45,552
	Sub Total	1,260,391	872,627	898,620	925,362	952,901	981,261	1,010,465	1,040,545	1,071,520	1,103,666
Housing and Community Amenities											
Income											
11.00814.0661	Council Dwellings Rent	(137,414)	(138,788)	(140,176)	(141,578)	(142,994)	(144,424)	(145,868)	(147,327)	(148,800)	(150,288)
11.00814.0663	Council Property Rents	(16,359)	(16,523)	(16,688)	(16,855)	(17,024)	(17,194)	(17,366)	(17,540)	(17,715)	(17,892)
	Sub Total	(153,773)	(155,311)	(156,864)	(158,433)	(160,018)	(161,618)	(163,234)	(164,867)	(166,515)	(168,180)
Expense											
11.03402.1246	Carrying amount of IPP&E disposals	2,034	2,067	2,102	2,140	2,179	2,218	2,258	2,299	2,340	2,382
11.03402.2041	Depreciation	1,139,009	1,139,009	1,139,009	1,139,009	1,139,009	1,139,009	1,139,009	1,139,009	1,139,009	1,139,009
11.03402.3872	Lightning Ridge Information Centre	25,750	26,523	27,319	28,139	28,983	29,852	30,748	31,670	32,620	33,599
11.03402.3991	Council Chambers	68,864	70,930	73,058	75,250	77,508	79,833	82,228	84,695	87,236	89,853
11.03402.3992	Offices	135,127	139,181	143,356	147,657	152,087	156,650	161,350	166,191	171,177	176,312
11.03402.3993	Dwelling	134,470	138,504	142,659	146,939	151,347	155,887	160,564	165,381	170,342	175,452
11.03402.3994	Halls	72,472	74,646	76,885	79,192	81,568	84,015	86,535	89,131	91,805	94,559
11.03402.3995	Libraries	24,087	24,810	25,554	26,321	27,111	27,924	28,762	29,625	30,514	31,429
11.03402.3998	Recreational and Cultural Buildings	105,312	108,471	111,725	115,077	118,529	122,085	125,748	129,520	133,406	137,408
11.03402.4000	Council Properties - Other Land & Buildings	93,037	95,828	98,703	101,664	104,714	107,855	111,091	114,424	117,857	121,393
11.03402.4001	Depot - Walgett	46,898	48,305	49,754	51,247	52,784	54,368	55,999	57,679	59,409	61,191
11.03402.4002	Housing Loan Interest Expense	7,746	5,580	3,298	943	0	0	0	0	0	0
	Sub Total	1,854,806	1,873,854	1,893,422	1,913,578	1,935,819	1,959,696	1,984,292	2,009,624	2,035,715	2,062,587
Recreation and Culture											
Income											
11.00815.0654	Trust - Lightning Ridge Reservoir Trust R89414	(574)	(580)	(586)	(592)	(598)	(604)	(610)	(616)	(622)	(628)
11.00815.0672	Trust - Walgett Showground R520009	(17,167)	(17,339)	(17,512)	(17,687)	(17,864)	(18,043)	(18,223)	(18,405)	(18,589)	(18,775)

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.00815.0673	Trust - Collarenebri Mud Trials R82811	(2,525)	(2,550)	(2,576)	(2,602)	(2,628)	(2,654)	(2,681)	(2,708)	(2,735)	(2,762)
11.00815.0674	Trust - Lightning Ridge Sports/Racecourse R8411	(4,535)	(4,580)	(4,626)	(4,672)	(4,719)	(4,766)	(4,814)	(4,862)	(4,911)	(4,960)
11.00815.0675	Trust - Rowena Rec Hall R60149	(1,379)	(1,393)	(1,407)	(1,421)	(1,435)	(1,449)	(1,463)	(1,478)	(1,493)	(1,508)
11.00815.0676	Trust - Collarenebri Caravan Park R34976	(185)	(187)	(189)	(191)	(193)	(195)	(197)	(199)	(201)	(203)
11.00815.0677	Trust - Carinda Recreation R81463	(507)	(512)	(517)	(522)	(527)	(532)	(537)	(542)	(547)	(552)
11.00815.0678	Trust - Collarenebri Showground R71244	(1,461)	(1,476)	(1,491)	(1,506)	(1,521)	(1,536)	(1,551)	(1,567)	(1,583)	(1,599)
11.00815.0679	Trust - Walgett Sportsgrounds R520097	(11,199)	(11,311)	(11,424)	(11,538)	(11,653)	(11,770)	(11,888)	(12,007)	(12,127)	(12,248)
11.00815.0680	Trust - Walgett Gray Park R86330	(516)	(521)	(526)	(531)	(536)	(541)	(546)	(551)	(557)	(563)
11.00815.0681	Trust - Carinda Pool/Sports Oval R80297	(3,547)	(3,582)	(3,618)	(3,654)	(3,691)	(3,728)	(3,765)	(3,803)	(3,841)	(3,879)
11.00815.0682	Trust - Burren Junction Sports R44101	(2,880)	(2,909)	(2,938)	(2,967)	(2,997)	(3,027)	(3,057)	(3,088)	(3,119)	(3,150)
11.00815.0683	Trust - Walgett Council Chambers R87167	(46,585)	(47,051)	(47,522)	(47,997)	(48,477)	(48,962)	(49,452)	(49,947)	(50,446)	(50,950)
11.00815.0684	Trust - Lightning Ridge Lions Park R230076	(1,657)	(1,674)	(1,691)	(1,708)	(1,725)	(1,742)	(1,759)	(1,777)	(1,795)	(1,813)
11.00815.0685	Trust - Collarenebri Hall D1002226	(2,071)	(2,092)	(2,113)	(2,134)	(2,155)	(2,177)	(2,199)	(2,221)	(2,243)	(2,265)
11.00815.0686	Trust - Collarenebri Sport/Caravan Park R46754	(516)	(521)	(526)	(531)	(536)	(541)	(546)	(551)	(557)	(563)
11.00815.0687	Trust - Rowena Sports Oval R98032	(1,494)	(1,509)	(1,524)	(1,539)	(1,554)	(1,570)	(1,586)	(1,602)	(1,618)	(1,634)
11.00815.0688	Trust - Carinda Hall (Not Crown Trust)	(1,625)	(1,641)	(1,657)	(1,674)	(1,691)	(1,708)	(1,725)	(1,742)	(1,759)	(1,777)
11.00815.0689	Trust - Burren Junction School of Arts Hall R8569	(505)	(510)	(515)	(520)	(525)	(530)	(535)	(540)	(545)	(550)
11.00815.0690	Trust - Walgett Pool D520034	(2,639)	(2,665)	(2,692)	(2,719)	(2,746)	(2,773)	(2,801)	(2,829)	(2,857)	(2,886)
11.00815.0691	Trust - L/Ridge Community Purpose Reserve	(532)	(537)	(542)	(547)	(552)	(558)	(564)	(570)	(576)	(582)
11.00815.0693	Trust - Pearson Park R1001144	(327)	(330)	(333)	(336)	(339)	(342)	(345)	(348)	(351)	(355)
11.00815.0694	Trust - Lightning Ridge Arts Crafts R230055	(799)	(807)	(815)	(823)	(831)	(839)	(847)	(855)	(864)	(873)
11.00815.0695	Trust - Collarenebri Tennis Courts R72184	(168)	(170)	(172)	(174)	(176)	(178)	(180)	(182)	(184)	(186)
11.00815.0699	Alex Trevellion Park R91427	(1,030)	(1,061)	(1,093)	(1,126)	(1,160)	(1,195)	(1,231)	(1,268)	(1,306)	(1,345)
11.00815.0701	Trust - Collarenebri Lions Club Parks R230021	(178)	(184)	(190)	(197)	(204)	(211)	(218)	(226)	(234)	(242)
11.00815.0716	Lightning Ridge Multipurpose Fees and Charges	(41,300)	(42,642)	(44,134)	(45,679)	(47,278)	(48,933)	(50,646)	(52,419)	(54,254)	(56,153)
Sub Total		(147,901)	(150,334)	(152,929)	(155,587)	(158,311)	(161,104)	(163,966)	(166,903)	(169,914)	(173,001)
Expense											
11.03052.3959	Swimming Pool - Collarenebri - Contract	144,577	148,914	153,381	157,982	162,721	167,603	172,631	177,810	183,144	188,638
11.03052.3960	Swimming Pool - Walgett - Contract	158,194	162,940	167,828	172,863	178,049	183,390	188,892	194,559	200,396	206,408
11.03815.0135	Grant - Crown Land Plans of Management	100,000	0	0	55,000	0	0	0	0	60,000	0
Sub Total		402,771	311,854	321,209	385,845	340,770	350,993	361,523	372,369	443,540	395,046

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Community Services Administration											
Income											
11.00461.0461	Grant Community Capacity Building	(125,442)	(126,696)	(127,963)	(129,243)	(130,535)	(131,840)	(133,158)	(134,490)	(135,835)	(137,193)
11.00461.0549	Lightning Ridge Oval MPC Fees & Charges	(1,033)	(1,067)	(1,104)	(1,143)	(1,183)	(1,224)	(1,267)	(1,311)	(1,357)	(1,404)
11.00461.0550	Lightning Ridge Oval MPC Contribution	0	0	0	0	0	0	0	0	0	0
	Sub Total	(126,475)	(127,763)	(129,067)	(130,386)	(131,718)	(133,064)	(134,425)	(135,801)	(137,192)	(138,597)
Expense											
11.03461.1210	Salaries and wages including on-costs	300,194	304,997	310,182	315,765	321,449	327,235	333,125	339,121	345,225	351,439
11.03461.1807	Car and Bus Running Expenses	51,967	53,526	55,132	56,786	58,490	60,245	62,052	63,914	65,831	67,806
	Sub Total	352,161	358,523	365,314	372,551	379,939	387,480	395,177	403,035	411,056	419,245
Youth Services											
Income											
11.00550.0416	Grant - Youth Week	(2,331)	(2,354)	(2,378)	(2,402)	(2,426)	(2,450)	(2,475)	(2,500)	(2,525)	(2,550)
11.00550.0433	Youth Programs and Youth Strategy	(5,155)	(5,207)	(5,259)	(5,312)	(5,365)	(5,419)	(5,473)	(5,528)	(5,583)	(5,639)
11.00552.2435	Murray Darling Basin Economic Development Prog	0	0	0	0	0	0	0	0	0	0
	Sub Total	(7,486)	(7,561)	(7,637)	(7,714)	(7,791)	(7,869)	(7,948)	(8,028)	(8,108)	(8,189)
Expense											
11.03550.1235	Youth Programs and Youth Strategy	7,113	7,326	7,546	7,772	8,005	8,245	8,492	8,747	9,009	9,279
11.03550.1238	Youth Opps - L/Ridge	606	712	715	718	822	847	872	898	925	953
11.03550.1247	Youth Centre - PCYC Capital Works Contribution	0	0	0	0	0	0	0	0	0	0
11.03550.1248	Youth Programmes - Other	5,281	5,439	5,602	5,770	5,943	6,121	6,305	6,494	6,689	6,890
11.03550.1470	Childrens Week	2,872	2,958	3,047	3,138	3,232	3,329	3,429	3,532	3,638	3,747
11.03550.1471	Youth Centres Resources	2,305	2,374	2,445	2,518	2,594	2,672	2,752	2,835	2,920	3,008
11.03550.1472	Youth Council & Leadership	7,033	7,244	7,461	7,685	7,916	8,153	8,398	8,650	8,910	9,177
11.03550.1473	Youth Week Activities	5,149	5,303	5,462	5,626	5,795	5,969	6,148	6,332	6,522	6,718
11.03550.1950	Working Expenses	7,336	7,556	7,783	8,016	8,256	8,504	8,759	9,022	9,293	9,572
	Sub Total	37,695	38,912	40,061	41,243	42,563	43,840	45,155	46,510	47,906	49,344
Vacation Care											
Income											
11.00543.0411	Grants - Walgett	(19,413)	(19,607)	(19,803)	(20,001)	(20,201)	(20,403)	(20,607)	(20,813)	(21,021)	(21,231)
11.00546.0411	Grants - Collarenebri	(5,949)	(6,008)	(6,068)	(6,129)	(6,190)	(6,252)	(6,315)	(6,378)	(6,442)	(6,506)

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.00547.0411	Grants - Grawin	(4,635)	(4,681)	(4,728)	(4,775)	(4,823)	(4,871)	(4,920)	(4,969)	(5,019)	(5,069)
11.00548.0411	Grants - Lightning Ridge	(10,118)	(10,219)	(10,321)	(10,424)	(10,528)	(10,633)	(10,739)	(10,846)	(10,954)	(11,064)
	Sub Total	(40,115)	(40,515)	(40,920)	(41,329)	(41,742)	(42,159)	(42,581)	(43,006)	(43,436)	(43,870)
Expense											
11.03546.1522	Vacation Care - Walgett	27,045	27,856	28,692	29,553	30,440	31,353	32,294	33,263	34,261	35,289
11.03546.1531	Vacation Care - Lightning Ridge	26,627	27,426	28,249	29,096	29,969	30,868	31,794	32,748	33,730	34,742
11.03546.1532	Vacation Care - Collarenebri	19,634	20,223	20,830	21,455	22,099	22,762	23,445	24,148	24,872	25,618
11.03546.1540	Vacation Care - Grawin	15,167	15,622	16,091	16,574	17,071	17,583	18,110	18,653	19,213	19,789
	Sub Total	88,473	91,127	93,862	96,678	99,579	102,566	105,643	108,812	112,076	115,438
Youth Centres											
Expense											
11.03554.1237	Walgett PCYC Lease	61,800	63,654	65,564	67,531	69,557	71,644	73,793	76,007	78,287	80,636
11.03554.1270	Lightning Ridge MPC Hire (Internal)	30,900	31,827	32,782	33,765	34,778	35,821	36,896	38,003	39,143	40,317
11.03554.1522	Youth Centre - Walgett	71,716	73,867	76,083	78,365	80,716	83,137	85,631	88,200	90,846	93,571
11.03554.1531	Youth Centre - Lightning Ridge	71,716	73,867	76,083	78,365	80,716	83,137	85,631	88,200	90,846	93,571
11.03554.1532	Youth Centre - Collarenebri	70,388	72,500	74,675	76,915	79,222	81,599	84,047	86,568	89,165	91,840
	Sub Total	306,520	315,715	325,187	334,941	344,989	355,338	365,998	376,978	388,287	399,935
Other Community Services											
Income											
11.00461.0425	Grant - Seniors Week/Festival	0	0	0	0	0	0	0	0	0	0
11.00461.0427	Grant - Specific Purpose (Carers Week)	0	0	0	0	0	0	0	0	0	0
11.00461.0437	Drug Awareness Grants	0	0	0	0	0	0	0	0	0	0
11.00461.0464	NAIDOC Public Awareness	(3,058)	(3,089)	(3,120)	(3,151)	(3,183)	(3,215)	(3,247)	(3,279)	(3,312)	(3,345)
11.00461.0919	Sundry Income and Contributions	(19,982)	(20,182)	(20,384)	(20,588)	(20,794)	(21,002)	(21,212)	(21,424)	(21,638)	(21,854)
	Sub Total	(23,040)	(23,271)	(23,504)	(23,739)	(23,977)	(24,217)	(24,459)	(24,703)	(24,950)	(25,199)
Expense											
11.01461.1283	Seniors Week	666	696	724	753	785	816	848	873	899	926
11.03545.2708	Drug Awareness Teams	0	0	0	0	0	0	0	0	0	0
11.03561.0100	Community Transport Initiatives	0	0	0	0	0	0	0	0	0	0
11.03561.1226	Contributions - Community Events Toilet Hire	16,042	16,523	17,019	17,530	18,056	18,598	19,156	19,731	20,323	20,933
11.03561.1365	Contingent Expense	3,378	3,479	3,583	3,690	3,801	3,915	4,032	4,153	4,278	4,406

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03561.1399	Community Emergency Strategies	2,097	2,160	2,225	2,292	2,361	2,432	2,505	2,580	2,657	2,737
11.03561.1400	Aboriginal Reconciliation Week Expense	554	571	588	606	624	643	662	682	702	723
11.03561.1445	Healthy Living Communities Expense	24,578	25,315	26,074	26,856	27,662	28,492	29,347	30,227	31,134	32,068
11.03561.1478	Harmony Day	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
11.03561.1479	Aboriginal Programs	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380	14,380
11.03561.1480	Community Projects	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000	10,000
11.03561.1511	Local Government Week	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000	1,000
	Sub Total	74,695	76,124	77,593	79,107	80,669	82,276	83,930	85,626	87,373	89,173
Library Services											
Income											
11.00807.0775	Walgett Library - Photocopier Income	(59)	(61)	(63)	(65)	(67)	(69)	(71)	(73)	(76)	(79)
11.00808.0146	Grant - Library Subsidy	(55,928)	(56,487)	(57,052)	(57,623)	(58,199)	(58,781)	(59,369)	(59,963)	(60,563)	(61,169)
11.00808.0147	Grant - Library Priority Program	(24,745)	(24,992)	(25,242)	(25,494)	(25,749)	(26,006)	(26,266)	(26,529)	(26,794)	(27,062)
	Sub Total	(80,732)	(81,540)	(82,357)	(83,182)	(84,015)	(84,856)	(85,706)	(86,565)	(87,433)	(88,310)
Expense											
11.03808.0920	Revitalising Libraries	317	327	337	347	357	368	379	390	402	414
11.03808.1158	After School Homework Program	3,324	3,424	3,527	3,633	3,742	3,854	3,970	4,089	4,212	4,338
11.03808.1210	Salaries Wages and on-costs	219,956	223,475	227,274	231,365	235,530	239,770	244,086	248,480	252,953	257,506
11.03808.1215	Staff Training	1,090	1,107	1,126	1,146	1,167	1,188	1,209	1,231	1,253	1,276
11.03808.1482	Library Operations - Walgett	19,371	19,952	20,551	21,168	21,803	22,457	23,131	23,825	24,540	25,276
11.03808.1483	Library Operations - Lightning Ridge	11,464	11,808	12,162	12,527	12,903	13,290	13,689	14,100	14,523	14,959
11.03808.1484	Library Priority Programs	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658	17,658
11.03808.1532	Book Deposit Stations	6,305	6,494	6,689	6,890	7,097	7,310	7,529	7,755	7,988	8,228
11.03808.4950	Contribution to Regional Library	157,991	162,731	167,613	172,641	177,820	183,155	188,650	194,310	200,139	206,143
	Sub Total	437,476	446,976	456,937	467,375	478,077	489,050	500,301	511,838	523,668	535,798
Art and Culture											
Income											
11.00406.0139	Country Arts Support Program - Grants	(5,766)	(5,824)	(5,882)	(5,941)	(6,000)	(6,060)	(6,121)	(6,182)	(6,244)	(6,306)
11.00406.0159	Chickpea Book Income	(204)	(206)	(208)	(210)	(212)	(214)	(216)	(218)	(220)	(222)
11.00406.0630	Sundry Income	(2,127)	(2,148)	(2,169)	(2,191)	(2,213)	(2,235)	(2,257)	(2,280)	(2,303)	(2,326)
	Sub Total	(8,097)	(8,178)	(8,259)	(8,342)	(8,425)	(8,509)	(8,594)	(8,680)	(8,767)	(8,854)

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Expense											
11.03563.1446	Chick Pea Book Costs	203	203	203	203	203	203	203	203	203	203
11.03563.1486	Waste to Art Program	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500	3,500
11.03563.1487	Arts Development	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367	2,367
11.03563.1488	Touring Performer Programs	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.03563.1489	International Women's Day	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200	1,200
11.03563.1490	Arts & Cultural Events	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.03563.1491	Regional Arts Development - Outback Art	10,802	11,126	11,460	11,804	12,158	12,523	12,899	13,286	13,685	14,096
11.03563.1498	Art Across the Ages	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000	3,000
	Sub Total	31,072	31,396	31,730	32,074	32,428	32,793	33,169	33,556	33,955	34,366
Collarenebri Agency											
Income											
11.00869.0623	Post Office Agency Commission	(72,904)	(73,633)	(74,369)	(75,113)	(75,864)	(76,623)	(77,389)	(78,163)	(78,945)	(79,734)
11.00869.0625	Countrylink Commission	(1,149)	(1,160)	(1,172)	(1,184)	(1,196)	(1,208)	(1,220)	(1,232)	(1,244)	(1,256)
11.00869.0626	Sale of Stamps and other goods	(60,726)	(61,333)	(61,946)	(62,565)	(63,191)	(63,823)	(64,461)	(65,106)	(65,757)	(66,415)
11.00869.0628	Sale of Overseas Stamps & Phone cards	(1,149)	(1,160)	(1,172)	(1,184)	(1,196)	(1,208)	(1,220)	(1,232)	(1,244)	(1,256)
11.00869.0661	Council Dwelling Rents	(12,120)	(12,241)	(12,363)	(12,487)	(12,612)	(12,738)	(12,865)	(12,994)	(13,124)	(13,255)
11.00869.0919	Sundry Income	(2,295)	(2,318)	(2,341)	(2,364)	(2,388)	(2,412)	(2,436)	(2,460)	(2,485)	(2,510)
	Sub Total	(150,343)	(151,845)	(153,363)	(154,897)	(156,447)	(158,012)	(159,591)	(161,187)	(162,799)	(164,426)
Expense											
11.03869.1210	Salaries and Wages and on-costs	147,370	149,728	152,273	155,014	157,804	160,644	163,536	166,480	169,477	172,528
11.03869.1266	Post Office Cost of Sales Stamps and merchandis	52,916	54,503	56,138	57,822	59,557	61,344	63,184	65,080	67,032	69,043
11.03869.1493	Agency Running Costs	7,737	7,969	8,208	8,454	8,708	8,969	9,238	9,515	9,800	10,094
11.03869.4950	Internal Income from Tourism	(21,500)	(21,844)	(22,215)	(22,615)	(23,022)	(23,436)	(23,858)	(24,287)	(24,724)	(25,169)
	Sub Total	186,523	190,356	194,404	198,675	203,047	207,521	212,100	216,788	221,585	226,496
Lightning Ridge Agency											
Income											
11.00867.0621	Centrelink Agency Income	(82,183)	(83,005)	(83,835)	(84,673)	(85,520)	(86,375)	(87,239)	(88,111)	(88,992)	(89,882)
	Sub Total	(82,183)	(83,005)	(83,835)	(84,673)	(85,520)	(86,375)	(87,239)	(88,111)	(88,992)	(89,882)
Expense											

<u>Chief Financial Officer</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03867.1210	General Staff - Salaries & Wages	105,583	107,272	109,096	111,060	113,059	115,094	117,166	119,275	121,422	123,608
11.03867.1283	Operating Expenses	5,970	6,149	6,333	6,523	6,719	6,921	7,129	7,343	7,563	7,790
11.03867.1288	Office Expenses	1,678	1,728	1,780	1,833	1,888	1,945	2,003	2,063	2,125	2,189
11.03867.2033	Cleaning Services & Maintenance	2,202	2,268	2,336	2,406	2,478	2,552	2,629	2,708	2,789	2,873
11.03867.2115	Rental	25,387	26,149	26,933	27,741	28,573	29,430	30,313	31,222	32,159	33,124
	Sub Total	140,820	143,566	146,478	149,563	152,717	155,942	159,240	162,611	166,058	169,584
Store											
Expense											
11.03043.1412	Purchase Minor Tools & Equipment	5,846	6,021	6,202	6,388	6,580	6,777	6,980	7,189	7,405	7,627
11.03043.4005	Equipment Maintenance	11,058	11,390	11,732	12,084	12,447	12,820	13,205	13,601	14,009	14,429
11.03043.6200	Stores On - cost revenue	(93,808)	(95,309)	(96,929)	(98,674)	(100,450)	(102,258)	(104,099)	(105,973)	(107,881)	(109,823)

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03053.3442	Operations	143,583	147,890	152,327	156,897	161,604	166,452	171,446	176,589	181,887	187,344
11.03402.4003	Depots - Collarenebri & Lightning Ridge	13,713	14,124	14,548	14,984	15,434	15,897	16,374	16,865	17,371	17,892
	Sub Total	80,392	84,116	87,880	91,679	95,615	99,688	103,906	108,271	112,791	117,469
Corporate Services (Capital)											
Expense											
11.03402.2325	Loan Principal Repayments- Housing	52,526	54,672	56,931	59,263	0	0	0	0	0	0
11.10000.0034	Computer Equipment Replacement	24,000	24,000	25,000	25,000	26,000	26,000	27,000	27,000	27,000	28,000
11.10000.0035	Office Furniture & Equipment Replacement	10,000	10,000	11,000	11,000	12,000	12,000	13,000	13,000	13,000	14,000
11.10000.0226	Purchase Reporting Software	0	0	0	0	0	0	0	0	0	0
	Sub Total	86,526	88,672	92,931	95,263	38,000	38,000	40,000	40,000	40,000	42,000
Recreational And Culture Capital Works											
Income											
11.00348.0010	Grants - NSW Drought Stimulus Program (DSP/LSP)	0	0	0	0	0	0	0	0	0	0
11.00348.0138	Stonger Country Communities Fund	0	0	0	0	0	0	0	0	0	0
11.00348.0348	Local Roads & Community Infrastructure Grant (LRCIG)	0	0	0	0	0	0	0	0	0	0
11.00348.0368	Grant - Everyone Can Play Program	0	0	0	0	0	0	0	0	0	0
11.00348.0880	Drought Communities Program	0	0	0	0	0	0	0	0	0	0
11.00348.0882	Crown Showground Stimulus Package	0	0	0	0	0	0	0	0	0	0
11.00348.2435	Murray-Darling Basin Economic Development Fund	0	0	0	0	0	0	0	0	0	0
11.00506.0373	Parks & Ovals - Grant	(90,000)	(500,000)	0	0	0	0	0	0	0	0
	Sub Total	(90,000)	(500,000)	0	0	0	0	0	0	0	0
Expense											
11.10000.0001	Walgett Swimming Pool	0	0	0	0	60,000	0	0	40,000	0	0
11.10000.0016	Parks Lightning Ridge Lions & Gem Amenities	0	0	0	0	0	0	0	0	0	0
11.10000.0017	SCCF - Walgett Apex Park Amenities	0	0	0	0	0	0	0	0	0	0
11.10000.0061	Showground - Collarenebri	0	0	0	0	0	0	0	0	0	0
11.10000.0063	Shire Skate Parks Shading	0	0	0	0	0	0	0	0	0	0
11.10000.0080	Burren Junction School of Arts	0	0	0	0	0	0	0	0	0	0
11.10000.0082	SCCF - Collarenebri Lions & Earls Park	0	0	0	0	0	0	0	0	0	0
11.10000.0091	Lightning Ridge Sporting Precinct MPC	0	0	0	0	0	0	0	0	0	0
11.10000.0098	Walgett Showground	0	0	0	0	100,000	0	0	150,000	0	200,000

<i>Chief Financial Officer</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.10000.0121	Art & Culture - Sculptures	70,000	0	70,000	0	70,000	0	70,000	0	0	0
11.10000.0128	Collarenebri Agency	0	0	0	0	0	10,000	30,000	0	0	0
11.10000.0129	Collarenebri Housing	0	0	0	0	0	0	0	20,000	0	0
11.10000.0130	Collarenebri Tennis Club	0	0	0	0	0	25,000	0	0	0	0
11.10000.0131	Hall/Youth Centre - Collarenebri Supper Room	0	0	0	0	0	0	0	50,000	0	0
11.10000.0132	Collarenebri Kindergarten	0	0	0	0	40,000	0	0	0	0	0
11.10000.0133	Playgrounds - Come By Chance	0	0	0	0	0	0	0	0	0	0
11.10000.0134	Playground - Grawin (and Sealing of carpark)	0	0	0	0	0	0	0	0	0	0
11.10000.0135	Lightning Ridge Community Space	0	0	0	0	0	80,000	0	0	0	0
11.10000.0136	Lightning Ridge Housing	0	0	0	0	25,000	0	30,000	0	0	0
11.10000.0137	SCCF - Rowena Hall Renovations	0	0	0	0	0	0	0	0	0	0
11.10000.0139	Walgett River - Viewing Platforms	0	0	50,000	0	50,000	0	0	0	0	0
11.10000.0141	Walgett - Administration Centre	0	50,000	0	0	0	150,000	150,000	0	0	0
11.10000.0143	Walgett CBD improvements DSP/LSP	0	0	0	0	0	0	0	0	0	0
11.10000.0152	Sportsgrounds - Collarenebri Amenities	0	0	0	0	0	0	0	0	0	0
11.10000.0159	Trevallion Park Toilet & Shower Renewal	0	0	0	0	0	0	0	0	0	0
11.10000.0168	Walgett Showground - Amenities Upgrade	0	0	0	0	0	0	0	0	0	0
11.10000.0169	Lightning Ridge Ovals Carpark Sealing	0	0	0	0	0	0	0	0	0	0
11.10000.0175	Streets Historical Signage	0	0	0	0	0	0	0	0	0	0
11.10000.0176	Upgrade Electric Entrance Door - 77 Fox St	0	0	0	0	0	0	0	0	0	0
11.10000.0183	Collarenebri Housing	0	0	0	0	0	0	0	0	0	0
11.10000.0184	Walgett Housing	0	0	0	0	20,000	25,000	30,000	30,000	0	0
11.10000.0185	Walgett Housing - Pool Managers Kitchen	0	0	0	0	0	0	0	0	0	0
11.10000.0186	Carinda Hall	0	0	0	0	0	0	0	0	0	28,000
11.10000.0187	Collarenebri Tennis Club - Fence	0	0	0	0	0	0	0	0	0	0
11.10000.0188	LR Lions & Gem Parks - Picnic Shelters	0	0	0	0	0	0	0	0	0	0
11.10000.0190	Walgett - Gray Park - Cultural Garden	0	0	0	0	0	0	0	0	0	0
11.10000.0191	Burren Junction Bore Baths - Amenities	0	0	0	0	0	0	0	0	0	0
11.10000.0192	Burren Junction Sportsgrounds - Amenities	0	0	0	0	0	0	0	0	0	0
11.10000.0193	Walgett - Trevallion Park	0	0	0	0	0	0	0	0	0	0

<i>Chief Financial Officer</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.10000.0194	Carinda Swimming Pool - Amenities	40,000	0	0	0	0	0	0	0	0	0
11.10000.0195	Walgett Swimming Pool - Entrance Refurbishmen	0	0	0	0	0	0	0	0	0	0
11.10000.0196	Walgett Swimming Pool - Pool Drainage	0	0	0	0	0	0	0	0	0	0
11.10000.0215	Lightning Ridge Mega Park Pandora St	0	0	0	0	0	0	0	0	0	0
11.10000.0216	Lightning Ridge Bore Baths	0	0	0	0	0	0	0	0	0	0
11.10000.0217	Walgett Admin Centre - Front Garden	0	25,000	0	0	0	0	0	0	0	0
11.10000.0218	Collarenebri Land Purchase	0	0	0	0	0	0	0	0	0	0
11.10000.0224	Collarenebri Bore Baths	0	0	0	0	0	0	0	0	0	0
11.10000.0225	Burren Junction Pool - Saltwater Chlorinator	0	0	0	0	0	0	0	0	0	0
11.10000.2300	Walgett Housing - Pool Managers Painting	35,000	0	0	0	0	0	0	0	0	0
11.10000.2301	Lightning Ridge Housing Painting	20,000	0	0	0	0	0	0	0	0	0
11.10000.2303	Walgett - Gray Park - Play Equipment	25,000	0	0	0	0	0	0	0	0	0
11.10000.2314	Collarenebri Pool - Entrance	90,000	0	0	0	0	0	0	0	0	0
11.10000.2316	Parks Grawin, CBC, Cumborah - Electric BBQ	50,000	0	0	0	0	0	0	0	0	0
11.10000.2317	Rowena Hall - Playground	70,000	0	0	0	0	0	0	0	0	0
11.10000.2320	Cumborah Tennis Courts - Upgrade	10,000	0	0	0	0	0	0	0	0	0
11.10000.2321	Walgett Ovals 2 & 3 - Lighting	120,000	0	0	0	0	0	0	0	0	0
11.10000.2322	Burren Junction Oval - Watering & Lighting	180,000	0	0	0	0	0	0	0	0	0
11.10000.2325	Walgett Showground Carpark Sealing	126,000	0	0	0	0	0	0	0	0	0
11.10000.2400	Rowena Hall - Fence	0	30,000	0	0	0	0	0	0	0	0
11.10000.2401	Grawin Reserve - Dump Point	0	10,000	0	0	0	0	0	0	0	0
11.10000.2402	Carinda Artesian Hot Springs	0	500,000	0	0	0	0	0	0	0	0
11.10000.2404	Lightning Ridge - Opal Park BBQ/Shelters	0	50,000	0	0	0	0	0	0	0	0
11.10000.2405	Lightning Ridge Lions and Gem Parks Shelters	0	10,000	0	0	0	0	0	0	0	0
11.10000.2406	Lightning Ridge - Spider Brown Oval - Amenities	0	45,000	0	0	0	0	0	0	0	0
11.10000.2419	Walgett Swimming Pool - Amenities	0	55,000	0	0	0	0	0	0	0	0
11.10000.2500	Lightning Ridge Housing Painting	0	0	20,000	0	0	0	0	0	0	0
11.10000.2502	Lightning Ridge - Spider Brown Oval - Lighting	0	0	100,000	0	0	0	0	0	0	0
11.10000.2504	Collarenebri Tennis Club - Amenities	0	0	90,000	0	0	0	0	0	0	0
11.10000.2505	WIP - Burren Junction Sportsgrounds - Portable K	0	0	0	130,000	0	0	0	0	0	0
11.10000.2521	Carinda Swimming Pool - Amenities	0	35,000	0	0	0	0	0	0	0	0

Chief Financial Officer		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.10000.2600	Collarenebri Houses	0	0	0	20,000	0	0	0	0	0	0
11.10000.2605	Lightning Ridge Community Space	0	0	0	50,000	0	0	0	0	0	0
11.10000.2606	Carinda Sportsground - Amenities	0	0	0	100,000	0	0	0	0	0	0
11.10000.2607	Collarenebri Parks	0	0	0	100,000	0	0	0	0	0	0
11.10000.2608	Lightning Ridge Spider Brown Oval - Bar Area	0	0	0	50,000	0	0	0	0	0	0
11.10000.2609	Walgett Showground - Bar Area	0	0	0	50,000	0	0	0	0	0	0
11.10001.0102	Collarenebri Golf Club	0	0	0	0	0	0	0	0	0	0
	Sub Total	836,000	810,000	330,000	500,000	365,000	290,000	310,000	290,000	0	228,000
Reserve Movements											
Income											
11.00019.9801	Transfer from Reserves	0	0	0	0	0	0	0	0	0	0
11.00019.9808	Transfer from Reserves - Unspent Grants	(100,000)	0	0	0	0	0	0	0	0	0
11.00019.9813	Transfer from Reserves - Unspent Grants Liabilities	0	0	0	0	0	0	0	0	0	0
11.00401.9801	Transfer from Reserves - Property CCTV	0	0	0	0	0	0	0	0	0	0
11.00805.9801	Transfer from Reserves - Internal Audit	0	0	0	0	0	0	0	0	0	0
	Sub Total	(100,000)	0	0	0	0	0	0	0	0	0
SUMMARY											
	OPERATIONAL (SURPLUS)/DEFICIT	6,373,373	6,239,154	6,386,660	6,605,223	6,695,539	6,855,062	7,019,165	7,187,967	7,421,603	7,540,470
	CAPITAL (SURPLUS)/DEFICIT	832,526	398,672	422,931	595,263	403,000	328,000	350,000	330,000	40,000	270,000
	RESERVE MOVEMENTS	(100,000)	0	0	0	0	0	0	0	0	0
	Corp & Comm Result (Profit)/Loss	7,105,899	6,637,826	6,809,591	7,200,486	7,098,539	7,183,062	7,369,165	7,517,967	7,461,603	7,810,470
Corporate & Community Summary											
	Operating Income	(1,186,501)	(955,279)	(960,337)	(970,528)	(981,068)	(991,752)	(1,002,587)	(1,013,578)	(1,024,726)	(1,036,031)
	Operating Expense	7,559,874	7,194,433	7,346,997	7,575,751	7,676,607	7,846,814	8,021,752	8,201,545	8,446,329	8,576,501
		6,373,373	6,239,154	6,386,660	6,605,223	6,695,539	6,855,062	7,019,165	7,187,967	7,421,603	7,540,470
	Capital Income	(90,000)	(500,000)	0	0	0	0	0	0	0	0
	Capital Expense	922,526	898,672	422,931	595,263	403,000	328,000	350,000	330,000	40,000	270,000
		832,526	398,672	422,931	595,263	403,000	328,000	350,000	330,000	40,000	270,000

<u>Chief Financial Officer</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Reserve Income	(100,000)	0	0	0	0	0	0	0	0	0
	Reserve Expense	0	0	0	0	0	0	0	0	0	0
		(100,000)	0	0	0	0	0	0	0	0	0
	Corp & Comm Result (Profit)/Loss	7,105,899	6,637,826	6,809,591	7,200,486	7,098,539	7,183,062	7,369,165	7,517,967	7,461,603	7,810,470

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Administration											
Income											
11.00422.0426	Heritage Advisor Grant	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)	(6,000)
11.00422.0428	Heritage Projects Grant	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)	(5,500)
11.00422.0919	Sundry Income	(3,444)	(3,478)	(3,513)	(3,548)	(3,583)	(3,619)	(3,655)	(3,692)	(3,729)	(3,766)
	Sub Total	(14,944)	(14,978)	(15,013)	(15,048)	(15,083)	(15,119)	(15,155)	(15,192)	(15,229)	(15,266)
Expense											
11.03857.1210	General Staff - Salaries & Wages	448,800	455,981	463,732	472,080	480,577	489,227	498,034	506,998	516,124	525,414
11.03857.1214	Professional Membership	0	0	0	0	0	0	0	0	0	0
11.03857.1261	Travel and Accommodation	5,319	5,404	5,496	5,595	5,696	5,799	5,903	6,009	6,117	6,227
11.03857.1288	Office Expenses	687	708	729	751	774	797	821	846	871	897
11.03857.1501	Contract Inspections	53,152	54,747	56,389	58,081	59,823	61,618	63,467	65,371	67,332	69,352
11.03857.1807	Plant Running Expenses	37,843	38,978	40,147	41,351	42,592	43,870	45,186	46,542	47,938	49,376
11.03857.1810	Professional Equipment	1,720	1,772	1,825	1,880	1,936	1,994	2,054	2,116	2,179	2,244
11.03857.1366	Consultancy Fees	51,500	53,045	54,636	56,275	57,962	59,702	61,492	63,337	65,237	67,194
11.03857.2086	EPlanning Application Tracking Project	0	0	0	0	0	0	0	0	0	0
11.03857.2097	Legal Costs	16,042	16,523	17,019	17,530	18,056	18,598	19,156	19,731	20,323	20,933
11.03857.2098	Heritage Advisor	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000	5,000
11.03857.2099	Heritage Projects	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000	11,000
11.03857.2237	Subscriptions - Journals & Publications	8,329	8,579	8,836	9,101	9,374	9,655	9,945	10,243	10,550	10,867
11.03857.2807	GIS Maintenance/Licensing	22,076	22,738	23,420	24,123	24,847	25,592	26,360	27,151	27,966	28,805
11.03857.2934	Local Environmental Plan Reviews	90,000	0	0	100,000	0	0	0	110,000	0	0
	Sub Total	751,468	674,475	688,229	802,767	717,637	732,852	748,418	874,344	780,637	797,309
Mining, Manufacturing & Construction											
Income											
11.00423.0513	Application - Construction Certificate	(17,309)	(17,482)	(17,657)	(17,834)	(18,012)	(18,192)	(18,374)	(18,558)	(18,744)	(18,931)
11.00423.0518	Application - Development	(50,975)	(51,485)	(52,000)	(52,520)	(53,045)	(53,575)	(54,111)	(54,652)	(55,199)	(55,751)
11.00423.0519	Drainage Diagrams	(3,672)	(3,709)	(3,746)	(3,783)	(3,821)	(3,859)	(3,898)	(3,937)	(3,976)	(4,016)
11.00423.0522	Building Inspections	(19,545)	(19,740)	(19,937)	(20,136)	(20,337)	(20,540)	(20,745)	(20,952)	(21,162)	(21,374)
11.00423.0533	Application - Complying Dev Cert	(5,738)	(5,795)	(5,853)	(5,912)	(5,971)	(6,031)	(6,091)	(6,152)	(6,214)	(6,276)
11.00423.0534	Application - Activity	(14,030)	(14,170)	(14,312)	(14,455)	(14,600)	(14,746)	(14,893)	(15,042)	(15,192)	(15,344)
11.00423.0540	Fees - Other Planning	(2,758)	(2,841)	(2,926)	(3,014)	(3,119)	(3,228)	(3,341)	(3,458)	(3,579)	(3,704)

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.00423.0554	Certificate - Planning	(17,216)	(17,388)	(17,562)	(17,738)	(17,915)	(18,094)	(18,275)	(18,458)	(18,643)	(18,829)
11.00423.0555	Certificate - Building	(3,444)	(3,478)	(3,513)	(3,548)	(3,583)	(3,619)	(3,655)	(3,692)	(3,729)	(3,766)
11.00423.0557	Certificate - Outstanding Notices	(3,444)	(3,478)	(3,513)	(3,548)	(3,583)	(3,619)	(3,655)	(3,692)	(3,729)	(3,766)
11.00423.0559	Certificate - Swimming Pools (cl 18A)	(103)	(106)	(109)	(112)	(116)	(120)	(124)	(128)	(132)	(137)

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.00423.0632	Agent Fee - Planfirst	(81)	(82)	(83)	(84)	(85)	(86)	(87)	(88)	(89)	(90)
11.00423.0784	Commission - Long Service Levy	(1,429)	(1,443)	(1,457)	(1,472)	(1,487)	(1,502)	(1,517)	(1,532)	(1,547)	(1,562)
	Sub Total	(139,744)	(141,197)	(142,668)	(144,156)	(145,674)	(147,211)	(148,766)	(150,341)	(151,935)	(153,546)
Health											
Income											
11.00434.0562	Licences & Inspections - Other	(2,123)	(2,187)	(2,253)	(2,321)	(2,402)	(2,486)	(2,573)	(2,663)	(2,756)	(2,852)
11.00434.0564	Licences & Inspections - Food	(965)	(975)	(985)	(995)	(1,005)	(1,015)	(1,025)	(1,035)	(1,045)	(1,055)
		(3,088)	(3,162)	(3,238)	(3,316)	(3,407)	(3,501)	(3,598)	(3,698)	(3,801)	(3,907)
Expense											
11.03434.2433	Noxious Weeds Contribution to CMCC	112,918	116,306	119,795	123,389	127,091	130,904	134,831	138,876	143,042	147,333
11.03434.2755	Water Sampling	90,530	93,246	96,043	98,924	101,892	104,949	108,097	111,340	114,680	118,120
	Sub Total	203,448	209,552	215,838	222,313	228,983	235,853	242,928	250,216	257,722	265,453
Public order and safety											
Income											
11.00444.0585	Regulatory - Other Regulatory Fines	(865)	(891)	(918)	(946)	(979)	(1,013)	(1,048)	(1,085)	(1,123)	(1,162)
11.00444.0588	Companion Animals Act - Commission	(5,688)	(5,745)	(5,802)	(5,860)	(5,919)	(5,978)	(6,038)	(6,098)	(6,159)	(6,221)
11.00444.0591	Dog / Cat Microchip Implanting	(1,375)	(1,389)	(1,403)	(1,417)	(1,431)	(1,445)	(1,459)	(1,474)	(1,489)	(1,504)
11.00444.0597	Dog / Cat Impounding Fee	(1,880)	(1,899)	(1,918)	(1,937)	(1,956)	(1,976)	(1,996)	(2,016)	(2,036)	(2,056)
11.00444.0598	Collection Fines - Companion Animals	(2,020)	(1,877)	(1,896)	(1,915)	(1,934)	(1,953)	(1,973)	(1,993)	(2,013)	(2,033)
11.00444.0599	Grants - Illegal Dumping	(2,020)	(2,040)	(2,060)	(2,081)	(2,102)	(2,123)	(2,144)	(2,165)	(2,187)	(2,209)
	Sub Total	(13,848)	(13,841)	(13,997)	(14,156)	(14,321)	(14,488)	(14,658)	(14,831)	(15,007)	(15,185)
Expense											
11.03442.1210	General Staff - Salaries & Wages	108,507	110,243	112,117	114,135	116,189	118,280	120,409	122,576	124,782	127,028
11.03442.1220	Relief Regulatory Officer	51,000	51,816	52,697	53,645	54,611	55,594	56,595	57,613	58,650	59,706
11.03442.1781	Illegal Dumping and Litter Prevention	24,327	25,057	25,809	26,583	27,380	28,201	29,047	29,918	30,816	31,740
11.03442.1782	CCTV Operations and Maintenance	5,542	5,708	5,879	6,055	6,237	6,424	6,617	6,816	7,020	7,231
11.03442.1784	Responsible Pet Ownership	12,573	12,950	13,339	13,739	14,151	14,576	15,013	15,463	15,927	16,405
11.03442.1788	Infringement Processing Fee/Fines	1,151	1,186	1,222	1,259	1,297	1,336	1,376	1,417	1,460	1,504
11.03442.1807	Plant Running Expenses	48,492	49,947	51,445	52,988	54,578	56,215	57,901	59,638	61,427	63,270
11.03442.2622	Walgett Pound Running Costs	19,102	19,675	20,265	20,873	21,499	22,144	22,808	23,492	24,197	24,923
11.03442.3056	Purchase - Tools & Equipment	1,720	1,772	1,825	1,880	1,936	1,994	2,054	2,116	2,179	2,244
11.03445.2735	Ordinance - Derelict Vehicles	2,255	2,323	2,393	2,465	2,539	2,615	2,693	2,774	2,857	2,943

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Sub Total	274,669	280,677	286,991	293,622	300,417	307,379	314,513	321,823	329,315	336,994
Public Cemeteries											
Income											
11.00503.0566	Burial and Internment Fees	(75,761)	(76,519)	(77,284)	(78,057)	(78,838)	(79,626)	(80,422)	(81,226)	(82,038)	(82,858)
11.00503.0802	Cemetery Plaques	(5,731)	(5,788)	(5,846)	(5,904)	(5,963)	(6,023)	(6,083)	(6,144)	(6,205)	(6,267)
	Sub Total	(81,492)	(82,307)	(83,130)	(83,961)	(84,801)	(85,649)	(86,505)	(87,370)	(88,243)	(89,125)
Expense											
11.01604.3973	Cemeteries	112,558	115,935	119,413	122,995	126,685	130,486	134,401	138,433	142,586	146,864
	Sub Total	112,558	115,935	119,413	122,995	126,685	130,486	134,401	138,433	142,586	146,864
Capital -Expenditure											
Income											
11.00503.0008	Grant - Stronger Country Communities	0	0	0	0	0	0	0	0	0	0
11.00503.0348	Cemeteries Grant - Local Roads & Communit	(200,000)	0	0	0	0	0	0	0	0	0
	Sub Total	(200,000)	0	0	0	0	0	0	0	0	0
Expense											
11.10000.0018	Walgett Cemetery SCC Grant expenditure	0	0	0	0	0	0	0	0	0	0
11.10000.0154	Walgett Animal Pound	0	0	0	0	0	0	0	0	0	0
11.10000.2304	Burren Junction - Columbarium Wall	6,000	0	0	0	0	0	0	0	0	0
11.10000.2313	Cumborah - Columbarium Wall	6,000	0	0	0	0	0	0	0	0	0
11.10000.2318	Collarenebri Cemetery - Fencing & Gates	40,000	0	0	0	0	0	0	0	0	0
11.10000.2319	Collarenebri Cemetery -Watering System	30,000	0	0	0	0	0	0	0	0	0
11.10000.2324	Collarenebri Cemetery - Road	200,000	0	0	0	0	0	0	0	0	0
11.10000.2604	Cemeteries	0	0	0	50,000	0	0	0	0	0	0
	Sub Total	282,000	0	0	50,000	0	0	0	0	0	0
Reserve Movements											
Income											
11.00422.9808	Transfer from Reserves - Unspent Grants	0	0	0	0	0	0	0	0	0	0
11.00422.9813	Trnfr frm Res Unspent Grants Liabilities	0	0	0	0	0	0	0	0	0	0
11.00422.9801	Transfer From Reserves	(88,800)	0	0	(66,000)	0	0	0	(82,500)	0	0
	Sub Total	(88,800)	0	0	(66,000)	0	0	0	(82,500)	0	0
Expense											

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03434.9919	Transfer to Reserves - Demolition/Health	0	0	0	0	0	0	0	0	0	0
11.03857.9919	Transfer to Reserves - Local Environmental P	0	33,000	33,000	0	27,500	27,500	27,500	0	30,000	30,000
	Sub Total	0	33,000	33,000	0	27,500	27,500	27,500	0	30,000	30,000
	SUMMARY										
	OPERATIONAL (SURPLUS)/DEFICIT	1,089,027	1,025,154	1,052,425	1,181,060	1,110,436	1,140,602	1,171,578	1,313,384	1,236,045	1,269,591
	CAPITAL (SURPLUS)/DEFICIT	82,000	0	0	50,000	0	0	0	0	0	0
	RESERVE MOVEMENTS	(88,800)	33,000	33,000	(66,000)	27,500	27,500	27,500	(82,500)	30,000	30,000
	Planning & Regulations Result (Profit)/Loss	1,082,227	1,058,154	1,085,425	1,165,060	1,137,936	1,168,102	1,199,078	1,230,884	1,266,045	1,299,591

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Planning & Regulatory Services Summary											
	Operating Income	(253,116)	(255,485)	(258,046)	(260,637)	(263,286)	(265,968)	(268,682)	(271,432)	(274,215)	(277,029)
	Operating Expense	1,342,143	1,280,639	1,310,471	1,441,697	1,373,722	1,406,570	1,440,260	1,584,816	1,510,260	1,546,620
		1,089,027	1,025,154	1,052,425	1,181,060	1,110,436	1,140,602	1,171,578	1,313,384	1,236,045	1,269,591
	Capital Income	(200,000)	0	0	0	0	0	0	0	0	0
	Capital Expense	282,000	0	0	50,000	0	0	0	0	0	0
		82,000	0	0	50,000	0	0	0	0	0	0
	Reserve Income	(88,800)	0	0	(66,000)	0	0	0	(82,500)	0	0
	Reserve Expenditure	0	33,000	33,000	0	27,500	27,500	27,500	0	30,000	30,000
		(88,800)	33,000	33,000	(66,000)	27,500	27,500	27,500	(82,500)	30,000	30,000
	Planning & Regulations Result (Profit)/Loss	1,082,227	1,058,154	1,085,425	1,165,060	1,137,936	1,168,102	1,199,078	1,230,884	1,266,045	1,299,591

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Waste Fund - Income											
Income											
21.00011.0051	S502 Garbage Charge - User	(1,315,653)	(1,447,218)	(1,490,635)	(1,535,354)	(1,581,415)	(1,628,857)	(1,677,723)	(1,728,055)	(1,779,897)	(1,833,294)
21.00011.0054	S496 Garbage Charge - Availability	(344,238)	(378,662)	(390,022)	(401,723)	(413,775)	(426,188)	(438,974)	(452,143)	(465,707)	(479,678)
21.00011.0067	Garbage Interest	(10,903)	(11,993)	(12,353)	(12,724)	(13,106)	(13,499)	(13,904)	(14,321)	(14,751)	(15,194)
21.00011.0104	Pension Rebate Write-Off	49,256	54,182	55,807	57,481	59,205	60,981	62,810	64,694	66,635	68,634
21.00011.0193	Interest Received from Investments	(1,456)	(1,457)	(1,458)	(1,459)	(1,460)	(1,461)	(1,462)	(1,463)	(1,464)	(1,465)
21.00011.0451	Pension Rate Subsidy	(24,561)	(24,807)	(25,055)	(25,306)	(25,559)	(25,815)	(26,073)	(26,334)	(26,597)	(26,863)
21.00011.0535	Fees & Charges - Walgett Landfill	(58,799)	(62,327)	(66,067)	(70,031)	(74,233)	(78,687)	(83,408)	(88,412)	(93,717)	(99,340)
21.00011.0536	Fees & Charges - Lightning Ridge Landfill	(10,923)	(11,578)	(12,273)	(13,009)	(13,790)	(14,617)	(15,494)	(16,424)	(17,409)	(18,454)
21.00011.0583	Sales - Recyclable Materials	(10,920)	(11,029)	(11,139)	(11,250)	(11,363)	(11,477)	(11,592)	(11,708)	(11,825)	(11,943)
21.00011.0584	Fines Collected	(1,091)	(1,156)	(1,225)	(1,299)	(1,377)	(1,460)	(1,548)	(1,641)	(1,739)	(1,843)
21.00011.0781	Sales - Sulo Bins	(10,951)	(11,608)	(12,304)	(13,042)	(13,825)	(14,655)	(15,534)	(16,466)	(17,454)	(18,501)
21.00011.0782	Grant - NetWaste	0	0	0	0	0	0	0	0	0	0
21.00011.8000	Council Property Rating Offset Account	45,131	49,644	51,133	52,667	54,247	55,874	57,550	59,277	61,055	62,887
21.04801.2038	Rates - Write Off	220	242	249	256	264	272	280	288	297	306
21.04801.2039	Interest - Write-off	23	25	26	27	28	29	30	31	32	33
Sub Total		(1,694,865)	(1,857,742)	(1,915,316)	(1,974,766)	(2,036,159)	(2,099,560)	(2,165,042)	(2,232,677)	(2,302,541)	(2,374,715)
Operational - WALGETT											
Expense											
21.04801.1210	General Staff - Salaries & Wages	0	0	0	0	0	0	0	0	0	0
21.04801.1246	Carrying amount of IPP&E disposals	0	0	0	0	0	0	0	0	0	0
21.04801.1541	Clean-up Campaign	25,000	25,000	25,000	25,000	25,000	80,000	30,000	30,000	30,000	30,000
21.04801.2041	Depreciation	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462	172,462
21.04801.2238	Memberships	4,353	4,484	4,619	4,758	4,901	5,048	5,199	5,355	5,516	5,681
21.04801.2460	Technical and Supervision	8,471	8,725	8,987	9,257	9,535	9,821	10,116	10,419	10,732	11,054
21.04801.3868	Purchase - Sulo Bins - Public sales	4,013	4,133	4,257	4,385	4,517	4,653	4,793	4,937	5,085	5,238
21.04801.3882	Purchase - Sulo Bins - Council	3,049	3,140	3,234	3,331	3,431	3,534	3,640	3,749	3,861	3,977
21.04801.3883	Community DWM Collections (Roadside Skips)	29,292	30,171	31,076	32,008	32,968	33,957	34,976	36,025	37,106	38,219
21.04801.4031	Engineering Administration - Internal	114,995	116,835	118,821	120,960	123,137	125,353	127,609	129,906	132,244	134,624
21.04801.4067	Walgett Landfill Contract	436,209	449,295	462,774	476,657	490,957	505,686	520,857	536,483	552,577	569,154
21.04801.4068	Kerbside DWM Collections (MGBs)	199,950	205,949	212,127	218,491	225,046	231,797	238,751	245,914	253,291	260,890
21.04801.4069	EPA Monitoring System	32,086	33,049	34,040	35,061	36,113	37,196	38,312	39,461	40,645	41,864
21.04801.4072	Hazardous Waste - Operations	8,867	9,133	9,407	9,689	9,980	10,279	10,587	10,905	11,232	11,569
21.04801.4088	Landfill Maintenance - Council Cost	21,666	22,316	22,985	23,675	24,385	25,117	25,871	26,647	27,446	28,269
21.04801.4090	Walgett Tyre Shredding	10,485	10,800	11,124	11,458	11,802	12,156	12,521	12,897	13,284	13,683

<i>Director, Planning & Regulatory Services</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
21.04801.4091	Green Waste Mulching	10,485	10,800	11,124	11,458	11,802	12,156	12,521	12,897	13,284	13,683
	Sub Total	1,081,383	1,106,292	1,132,037	1,158,650	1,186,036	1,269,215	1,248,215	1,278,057	1,308,765	1,340,367
Operational - LIGHTNING RIDGE											
Expense											
21.04801.1531	Lightning Ridge Tip Operations	0	0	0	0	0	0	0	0	0	0
21.04801.2029	Waste Crushing	30,000	30,900	31,827	32,782	33,765	34,778	35,821	36,896	38,003	39,143
21.04801.4073	Lightning Ridge Landfill Contract	410,550	422,867	435,553	448,620	462,079	475,941	490,219	504,926	520,074	535,676
21.04801.4074	Skips Waste Collection	73,511	75,716	77,987	80,327	82,737	85,219	87,776	90,409	93,121	95,915
21.04801.4092	Landfill Maintenance - Council Cost	21,045	21,676	22,326	22,996	23,686	24,397	25,129	25,883	26,659	27,459
21.04801.4093	Lightning Ridge Tyre Shredding	10,485	10,800	11,124	11,458	11,802	12,156	12,521	12,897	13,284	13,683
21.04801.4094	Green Waste Mulching	10,485	10,800	11,124	11,458	11,802	12,156	12,521	12,897	13,284	13,683
	Sub Total	556,076	572,759	589,941	607,641	625,871	644,647	663,987	683,908	704,425	725,559
Operational - COLLARENEBRI											
Expense											
21.04801.1532	Collarenebri Waste Collection Operations	38,855	40,021	41,222	42,459	43,733	45,045	46,396	47,788	49,222	50,699
21.04801.4076	Collarenebri Tyre Shredding	4,863	5,009	5,159	5,314	5,473	5,637	5,806	5,980	6,159	6,344
21.04803.4958	Collarenebri Tip Remediation Cost	75,841	78,116	80,459	82,873	85,359	87,920	90,558	93,275	96,073	98,955
	Sub Total	119,559	123,146	126,840	130,646	134,565	138,602	142,760	147,043	151,454	155,998
Operational - VILLAGES and SHIRE WIDE											
Expense											
21.04801.1501	Consultant Fees	16,665	17,165	17,680	18,210	18,756	19,319	19,899	20,496	21,111	21,744
21.04801.1533	Carinda Tip Operations	21,390	22,032	22,693	23,374	24,075	24,797	25,541	26,307	27,096	27,909
21.04801.1534	Burren Junction Tip Operations	30,900	31,827	32,782	33,766	34,778	35,821	36,896	38,003	39,144	40,318
21.04801.1536	Rowena Tip Operations	21,390	22,032	22,693	23,374	24,075	24,797	25,541	26,307	27,096	27,909
21.04801.1539	Come by Chance Tip Operations	9,987	10,287	10,596	10,914	11,241	11,578	11,925	12,283	12,651	13,031
21.04801.1560	Village Tyre Shredding	3,188	3,284	3,383	3,484	3,589	3,697	3,808	3,922	4,040	4,161
21.04801.1562	Grawin Landfill Operations	9,333	9,613	9,901	10,198	10,504	10,819	11,144	11,478	11,822	12,177
21.04801.1566	Sheepyards Landfill	9,270	9,548	9,834	10,129	10,433	10,746	11,068	11,400	11,742	12,094
	Sub Total	122,123	125,788	129,562	133,449	137,451	141,574	145,822	150,196	154,702	159,343
CAPITAL											
Income											
21.00011.0334	Waste Less Recycle More Initiative	0	0	0	0	0	0	0	0	0	0
	Sub total	0	0	0	0	0	0	0	0	0	0
Expense											
21.04804.0099	Recycling Shed Construction	0	0	0	0	0	0	0	0	0	0
21.04804.1530	DWM Strategy Implementation										

Director, Planning & Regulatory Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
21.04804.1522	Domestic Waste capital - Walgett	0	0	0	0	1,284,489	0	0	0	0	0
21.04804.1557	Walgett Landfill Environmental Improvements	0	0	0	0	0	0	0	0	0	0
21.04804.1577	Small Landfills Equipment	0	0	0	0	0	0	0	0	0	0
	Sub Total	0	0	0	0	1,284,489	0	0	0	0	0
Reserve Movements											
Income											
21.00011.9801	Transfer from Reserves - Operational	(27,782)	0	0	0	0	0	0	0	0	0
21.00011.9802	Transfer from Reserves - Capital	0	0	0	0	(1,027,591)	0	0	0	0	0
21.00011.9808	Transfer from Reserves - Unspent Grants	0	0	0	0	0	0	0	0	0	0
21.00011.9813	Trnfr frm Res Unspent Grants Liabilities	0	0	0	0	0	0	0	0	0	0
	Sub Total	(27,782)	0	0	0	(1,027,591)	0	0	0	0	0
Expense											
21.04802.9919	Transfer to Reserves - Operational	0	61,610	80,864	86,620	92,698	55,116	101,887	109,034	116,580	124,544
	Sub Total	0	61,610	80,864	86,620	92,698	55,116	101,887	109,034	116,580	124,544
SUMMARY											
	OPERATIONAL (SURPLUS)/DEFICIT	184,276	70,243	63,064	55,620	47,764	94,478	35,742	26,527	16,805	6,552
	CAPITAL (SURPLUS)/DEFICIT	0	0	0	0	1,284,489	0	0	0	0	0
	RESERVE MOVEMENTS	(27,782)	61,610	80,864	86,620	(934,893)	55,116	101,887	109,034	116,580	124,544
	Result including depreciation	156,494	131,853	143,928	142,240	397,360	149,594	137,629	135,561	133,385	131,096
	less: Depreciation	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)
	WASTE FUND RESULT (SURPLUS)/DEFICIT	(15,968)	(40,609)	(28,534)	(30,222)	224,898	(22,868)	(34,833)	(36,901)	(39,077)	(41,366)
Waste Services Summary											
	Operating Income	(1,694,865)	(1,857,742)	(1,915,316)	(1,974,766)	(2,036,159)	(2,099,560)	(2,165,042)	(2,232,677)	(2,302,541)	(2,374,715)
	Operating Expense	1,879,141	1,927,985	1,978,380	2,030,386	2,083,923	2,194,038	2,200,784	2,259,204	2,319,346	2,381,267
		184,276	70,243	63,064	55,620	47,764	94,478	35,742	26,527	16,805	6,552
	less: Depreciation	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)	(172,462)
	Cash Result (Operating)	11,814	(102,219)	(109,398)	(116,842)	(124,698)	(77,984)	(136,720)	(145,935)	(155,657)	(165,910)
	Capital Income	0	0	0	0	0	0	0	0	0	0
	Capital Expense	0	0	0	0	1,284,489	0	0	0	0	0
		0	0	0	0	1,284,489	0	0	0	0	0

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Reserve Income	(27,782)	0	0	0	(1,027,591)	0	0	0	0	0
	Reserve Expense	0	61,610	80,864	86,620	92,698	55,116	101,887	109,034	116,580	124,544
		(27,782)	61,610	80,864	86,620	(934,893)	55,116	101,887	109,034	116,580	124,544
	WASTE FUND RESULT (SURPLUS)/DEFICIT	(15,968)	(40,609)	(28,534)	(30,222)	224,898	(22,868)	(34,833)	(36,901)	(39,077)	(41,366)
		0	0	0	0	0	0	0	0	0	0
	Domestic										
	Operating Income	(1,355,892)	(1,486,194)	(1,532,253)	(1,579,813)	(1,628,927)	(1,679,648)	(1,732,034)	(1,786,142)	(1,842,033)	(1,899,772)
	Operating Expense	1,503,313	1,542,388	1,582,704	1,624,309	1,667,138	1,755,230	1,760,627	1,807,363	1,855,477	1,905,014
	Result (Operating)	147,421	56,194	50,451	44,496	38,211	75,582	28,594	21,222	13,444	5,242
	Capital Income	0	0	0	0	0	0	0	0	0	0
	Capital Expense	0	0	0	0	1,027,591	0	0	0	0	0
	Reserve Income	(27,782)	0	0	0	(1,027,591)	0	0	0	0	0
	Reserve Expense	0	61,610	80,864	86,620	92,698	55,116	101,887	109,034	116,580	124,544
		119,639	117,804	131,315	131,116	130,909	130,698	130,481	130,256	130,024	129,786
	less Depreciation	(137,970)	(137,970)	(137,970)	(137,970)	(137,970)	(137,970)	(137,970)	(137,970)	(137,970)	(137,970)
		(18,331)	(20,165)	(6,654)	(6,854)	(7,060)	(7,271)	(7,489)	(7,714)	(7,946)	(8,184)

<u>Director, Planning & Regulatory Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Non-Domestic										
	Operating Income	(338,973)	(371,548)	(383,063)	(394,953)	(407,232)	(419,912)	(433,008)	(446,535)	(460,508)	(474,943)
	Operating Expense	375,828	385,597	395,676	406,077	416,785	438,808	440,157	451,841	463,869	476,253
	Result (Operating)	36,855	14,049	12,613	11,124	9,553	18,896	7,148	5,305	3,361	1,310
	Capital Income	0	0	0	0	0	0	0	0	0	0
	Capital Expense	0	0	0	0	256,898	0	0	0	0	0
	Reserve Income	0	0	0	0	0	0	0	0	0	0
	Reserve Expense	0	0	0	0	0	0	0	0	0	0
		36,855	14,049	12,613	11,124	266,451	18,896	7,148	5,305	3,361	1,310
	less Depreciation	(34,492)	(34,492)	(34,492)	(34,492)	(34,492)	(34,492)	(34,492)	(34,492)	(34,492)	(34,492)
		2,363	(20,444)	(21,880)	(23,368)	231,958	(15,597)	(27,344)	(29,187)	(31,131)	(33,182)
		(15,968)	(40,609)	(28,534)	(30,222)	224,898	(22,868)	(34,833)	(36,901)	(39,077)	(41,366)
	<i>Operating (Surplus) / Deficit excluding depreciation</i>										
	Domestic	285,390	194,164	188,421	182,466	176,181	213,552	166,563	159,191	151,414	143,211
	Non-Domestic	71,348	48,541	47,105	45,616	44,045	53,388	41,641	39,798	37,853	35,803
	Total	356,738	242,705	235,526	228,082	220,226	266,940	208,204	198,989	189,267	179,014
		0	0	0	0	0	0	0	0	0	0

Director, Engineering & Technical Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Engineering Administration											
Income											
11.00201.0390	Inspections - Driveways	(546)	(562)	(579)	(596)	(617)	(639)	(661)	(684)	(708)	(733)
11.00201.0919	Sundry Income	(564)	(570)	(576)	(582)	(588)	(594)	(600)	(606)	(612)	(618)
11.00221.0755	Sale of Surplus Materials	(622)	(628)	(634)	(640)	(646)	(652)	(659)	(666)	(673)	(680)
	Sub Total	(1,732)	(1,760)	(1,789)	(1,818)	(1,851)	(1,885)	(1,920)	(1,956)	(1,993)	(2,031)
Expense											
11.02201.1058	Softwares (Reflect, Rapid Plan and Civil 3D)	24,635	25,374	26,135	26,919	27,727	28,559	29,416	30,298	31,207	32,143
11.02201.1210	Salaries & Wages - Administration	730,062	741,743	754,353	767,931	781,754	795,826	810,151	824,734	839,579	854,691
11.02201.1243	Asset Management Plan Revisions	31,978	32,937	33,925	34,943	35,991	37,071	38,183	39,328	40,508	41,723
11.02201.1267	Meeting Expenses	38,461	39,615	40,803	42,027	43,288	44,587	45,925	47,303	48,722	50,184
11.02201.1501	Consultant Fees	83,586	86,094	88,677	91,337	94,077	96,899	99,806	102,800	105,884	109,061
11.02201.1807	Plant Running Expenses	67,735	69,767	71,860	74,016	76,236	78,523	80,879	83,305	85,804	88,378
11.02201.2001	Advertising & Publicity	1,089	1,122	1,156	1,191	1,227	1,264	1,302	1,341	1,381	1,422
11.02201.2097	Legal Expenses	2,217	2,284	2,353	2,424	2,497	2,572	2,649	2,728	2,810	2,894
11.02201.2237	Subscriptions - Journals/Publications	14,215	14,641	15,080	15,532	15,998	16,478	16,972	17,481	18,005	18,545
11.02201.3056	Purchase Minor Tools & Equipment	7,422	7,645	7,874	8,110	8,353	8,604	8,862	9,128	9,402	9,684
11.03401.2210	Valuation Fee	53,690	24,821	56,960	58,669	28,305	62,242	30,818	66,032	68,013	70,053
	Sub Total	1,055,090	1,046,043	1,099,176	1,123,099	1,115,453	1,172,625	1,164,963	1,224,478	1,251,315	1,278,778
Depot Operations											
Expense											
11.01601.4003	Depots - Lightning Ridge & Collarenebri	50,814	52,338	53,908	55,525	57,191	58,907	60,674	62,494	64,369	66,300
11.03053.4001	Depot - Walgett	12,813	13,197	13,593	14,001	14,421	14,854	15,300	15,759	16,232	16,719
	Sub Total	63,627	65,535	67,501	69,526	71,612	73,761	75,974	78,253	80,601	83,019
Urban Stormwater Drainage											
Expense											
11.01602.2041	Depreciation	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
	Sub Total	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000	110,000
Environmental Protection											
Expense											
11.01603.1618	Sealed Roads Sweeping	171,955	177,114	182,427	187,900	193,537	199,343	205,323	211,483	217,827	224,362
11.01603.1619	Cesspit Cleaning Maintenance	30,953	31,882	32,838	33,823	34,838	35,883	36,959	38,068	39,210	40,386
11.01603.2738	Sealed Roads - Litter Control	159,915	164,712	169,653	174,743	179,985	185,385	190,947	196,675	202,575	208,652
11.01603.3982	Walgett Levee Maintenance	44,595	45,933	47,311	48,730	50,192	51,698	53,249	54,846	56,491	58,186

<i>Director, Engineering & Technical Services</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Sub Total	407,418	419,641	432,229	445,196	458,552	472,309	486,478	501,072	516,103	531,586
Recreation & Culture											
Income											
11.00431.0925	Carinda Pool	(2,122)	(2,186)	(2,252)	(2,320)	(2,401)	(2,485)	(2,572)	(2,662)	(2,755)	(2,851)
11.00431.0930	Burren Junction Pool	(3,183)	(3,278)	(3,376)	(3,477)	(3,599)	(3,725)	(3,855)	(3,990)	(4,130)	(4,275)

<i>Director, Engineering & Technical Services</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.00504.1720	Burren Junction Bore Baths Camping Fees	(26,388)	(27,180)	(27,995)	(28,835)	(29,844)	(30,889)	(31,970)	(33,089)	(34,247)	(35,446)
11.00506.0301	Parks & Reserves - Other Revenue	(200)	(202)	(204)	(206)	(208)	(210)	(212)	(214)	(216)	(218)
	Sub Total	(31,893)	(32,846)	(33,827)	(34,838)	(36,052)	(37,309)	(38,609)	(39,955)	(41,348)	(42,790)
Expense											
11.03052.2041	Depreciation	348,000	348,000	348,000	348,000	348,000	348,000	348,000	348,000	348,000	348,000
11.03052.3938	Walgett Ovals (1,2,3)	103,365	106,466	109,660	112,950	116,339	119,829	123,424	127,127	130,941	134,869
11.03052.3939	Lightning Ridge Ovals (Spider Brown Oval)	56,522	58,218	59,965	61,764	63,617	65,526	67,492	69,517	71,603	73,751
11.03052.3965	Burren Junction Swimming Pool	42,780	44,063	45,385	46,747	48,149	49,593	51,081	52,613	54,191	55,817
11.03052.3976	Parks & Reserves	411,113	423,446	436,149	449,233	462,710	476,591	490,889	505,616	520,784	536,408
11.03052.3978	Other Sporting Fields/Ovals	249,648	257,137	264,851	272,797	280,981	289,410	298,092	307,035	316,246	325,733
11.03052.3980	Swimming Pools & Bore Baths Grounds	11,689	12,040	12,401	12,773	13,156	13,551	13,958	14,377	14,808	15,252
11.03052.3987	Swimming Pool - Walgett - Maintenance	169,771	174,864	180,110	185,513	191,078	196,810	202,714	208,795	215,059	221,511
11.03052.3988	Swimming Pool - Carinda	52,173	53,738	55,350	57,011	58,721	60,483	62,297	64,166	66,091	68,074
11.03052.3989	Swimming Pool - Collarenebri - Maintenance	53,080	54,672	56,312	58,001	59,741	61,533	63,379	65,280	67,238	69,255
11.03052.3966	Bore Baths - Collarenebri	10,000	30,300	31,209	32,145	33,109	34,102	35,125	36,179	37,264	38,382
11.03052.4037	Bore Baths - Walgett	43,113	44,406	45,738	47,110	48,523	49,979	51,478	53,022	54,613	56,251
11.03052.4038	Bore Baths - Lightning Ridge	87,893	90,530	93,246	96,043	98,924	101,892	104,949	108,097	111,340	114,680
11.03052.4039	Bore Baths - Burren Junction	90,069	92,771	95,554	98,421	101,374	104,415	107,547	110,773	114,096	117,519
	Sub Total	1,729,216	1,790,651	1,833,930	1,878,508	1,924,422	1,971,714	2,020,425	2,070,597	2,122,274	2,175,502
Emergency Services (RFS and SES)											
Income											
11.00565.0506	RFS Fire Hazard Reduction	(60,500)	(61,100)	(61,700)	(62,300)	(62,900)	(63,500)	(64,135)	(64,776)	(65,424)	(66,078)
11.00565.0512	Grant - Emergency Services Levy (ESL)	(78,826)	(79,614)	(80,410)	(81,214)	(82,026)	(82,846)	(83,674)	(84,511)	(85,356)	(86,210)
	Sub Total	(139,326)	(140,714)	(142,110)	(143,514)	(144,926)	(146,346)	(147,809)	(149,287)	(150,780)	(152,288)
Expense											
11.03565.2245	RFS Expense Not Claimable	8,453	8,707	8,968	9,237	9,514	9,799	10,093	10,396	10,708	11,029
11.03565.1288	Office Expenses	2,293	2,362	2,433	2,506	2,581	2,658	2,738	2,820	2,905	2,992
11.03565.1703	RFS Claimable Fire Hazard Reduction	60,500	61,100	61,700	62,300	62,900	63,500	64,135	64,776	65,424	66,078
11.03565.3204	SES Reimbursable Expenses	34,392	35,424	36,487	37,582	38,709	39,870	41,066	42,298	43,567	44,874
11.03565.3955	Contribution to RFS	277,238	285,555	294,122	302,946	312,034	321,395	331,037	340,968	351,197	361,733
11.03565.3957	Subsidy Town Fire Brigades	47,652	49,082	50,554	52,071	53,633	55,242	56,899	58,606	60,363	62,174
11.03566.2245	SES - Sundry Expenses	11,849	12,204	12,570	12,947	13,335	13,735	14,147	14,571	15,008	15,458
11.03566.3954	Contribution - SES Emergency Service Levy	8,985	9,255	9,533	9,819	10,114	10,417	10,730	11,053	11,385	11,727
	Sub Total	451,362	463,689	476,367	489,408	502,820	516,616	530,845	545,488	560,557	576,065

<i>Director, Engineering & Technical Services</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Transport and Communication											
Income											
11.00141.0922	Aerodromes - Walgett	(12,649)	(12,775)	(12,903)	(13,032)	(13,162)	(13,294)	(13,427)	(13,561)	(13,697)	(13,834)
11.00221.0305	Regional Roads Street Lighting Grant	(32,000)	(33,000)	(33,000)	(34,000)	(34,000)	(35,000)	(35,000)	(36,000)	(36,000)	(36,360)
11.00221.0350	Street Lights - Energy Savings Rebate	(61,170)	(61,782)	(62,400)	(63,024)	(63,654)	(64,291)	(64,934)	(65,583)	(66,239)	(66,901)
	Sub Total	(105,819)	(107,557)	(108,303)	(110,056)	(110,816)	(112,585)	(113,361)	(115,144)	(115,936)	(117,095)
Expense											
11.01410.3970	Aerodrome Grounds	235,731	242,803	250,087	257,590	265,318	273,278	281,476	289,920	298,618	307,577
11.01420.1659	Tree Removal Program	39,138	40,312	41,521	42,767	44,050	45,372	46,733	48,135	49,579	51,066
11.01420.2326	Aerodrome Interest Paid	1,263	0	0	0	0	0	0	0	0	0
11.01420.3974	Footpaths Maintenance	61,529	63,375	65,276	67,234	69,251	71,329	73,469	75,673	77,943	80,281
11.01420.3975	Parking Areas	16,510	17,005	17,515	18,040	18,581	19,138	19,712	20,303	20,912	21,539
11.01420.3979	Street Lighting	171,955	177,114	182,427	187,900	193,537	199,343	205,323	211,483	217,827	224,362
11.03052.3983	Radio & Television Transmitters	3,290	3,389	3,491	3,596	3,704	3,815	3,929	4,047	4,168	4,293
	Sub Total	529,416	543,998	560,317	577,127	594,441	612,275	630,642	649,561	669,047	689,118
Other Transport											
Fleet Operations											
Income											
11.00812.0801	Plant Leaseback Contributions	(55,694)	(56,251)	(56,814)	(57,382)	(57,956)	(58,536)	(59,121)	(59,712)	(60,309)	(60,912)
11.00812.0919	Sundry Income	(4,052)	(4,093)	(4,134)	(4,175)	(4,217)	(4,259)	(4,302)	(4,345)	(4,388)	(4,432)
11.00812.0958	Diesel Fuel Rebate	(62,923)	(72,552)	(73,278)	(74,011)	(74,751)	(75,499)	(76,254)	(77,017)	(77,787)	(78,565)
	Sub Total	(122,669)	(132,896)	(134,226)	(135,568)	(136,924)	(138,294)	(139,677)	(141,074)	(142,484)	(143,909)
Expense											
11.00812.0951	Plant Hire Charges - Internal Transfer	(3,511,929)	(3,617,287)	(3,725,806)	(3,837,580)	(3,952,707)	(4,071,288)	(4,193,427)	(4,319,230)	(4,448,807)	(4,582,271)
11.03400.1261	Travelling & Accommodation	2,217	2,284	2,353	2,424	2,497	2,572	2,649	2,728	2,810	2,894
11.03400.1283	Plant Running Expenses - Operating/Admin Expenses	7,704	7,935	8,173	8,418	8,671	8,931	9,199	9,475	9,759	10,052
11.03400.1288	Office Expenses	544	560	577	594	612	630	649	668	688	709
11.03400.1807	Plant Running Expenses - Fuel	500,622	515,641	531,110	547,043	563,454	580,358	597,769	615,702	634,173	653,198
11.03400.1809	Repairs	335,521	345,587	355,955	366,634	377,633	388,962	400,631	412,650	425,030	437,781
11.03400.1811	Servicing	105,478	108,642	111,901	115,258	118,716	122,277	125,945	129,723	133,615	137,623
11.03400.1814	Plant Running Expenses - Plant Dry Hire	455,670	469,340	483,420	497,923	512,861	528,247	544,094	560,417	577,230	594,547
11.03400.1815	Tyres	74,513	76,748	79,050	81,422	83,865	86,381	88,972	91,641	94,390	97,222
11.03400.1819	Parts	284,319	292,849	301,634	310,683	320,003	329,603	339,491	349,676	360,166	370,971
11.03400.1820	Data Charges - Navman	12,321	12,691	13,072	13,464	13,868	14,284	14,713	15,154	15,609	16,077

<u>Director, Engineering & Technical Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03400.1822	Registration & Insurance	218,208	224,754	231,497	238,442	245,595	252,963	260,552	268,369	276,420	284,713
11.03400.1900	Fuel Tax Credit - Expense	9,437	9,720	10,012	10,312	10,621	10,940	11,268	11,606	11,954	12,313
11.03400.2041	Depreciation	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
11.03413.1810	Plant & Equipment - Minor Purchases	22,139	22,803	23,487	24,192	24,918	25,666	26,436	27,229	28,046	28,887
Workshop											
Expense											
11.03053.1411	Operations	104,997	108,147	111,391	114,733	118,175	121,720	125,372	129,133	133,007	136,997
11.03053.1412	Purchase Minor Tools & Equipment	21,401	22,043	22,704	23,385	24,087	24,810	25,554	26,321	27,111	27,924
11.03053.4005	Equipment Maintenance	2,866	2,952	3,041	3,132	3,226	3,323	3,423	3,526	3,632	3,741
11.03053.4006	Consumables	40,791	42,015	43,275	44,573	45,910	47,287	48,706	50,167	51,672	53,222
	Sub Total	(342,321)	(381,716)	(422,294)	(464,088)	(507,135)	(551,474)	(597,144)	(644,185)	(692,635)	(742,540)

Director, Engineering & Technical Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Gravel											
Income											
11.00355.0811	Gravel Sales - External	(477,405)	(491,727)	(506,479)	(521,673)	(539,932)	(558,830)	(578,389)	(598,633)	(619,585)	(641,270)
11.00355.0812	Gravel Sales - Internal	(1,053,583)	(1,385,190)	(1,399,042)	(1,413,032)	(1,427,162)	(1,441,434)	(1,455,848)	(1,470,406)	(1,485,110)	(1,499,961)
	Sub Total	(1,530,988)	(1,876,917)	(1,905,521)	(1,934,705)	(1,967,094)	(2,000,264)	(2,034,237)	(2,069,039)	(2,104,695)	(2,141,231)
Expense											
11.03346.2041	Depreciation	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000	2,000
11.03346.3903	Gravel Pits - Restoration	12,224	12,591	12,969	13,358	13,759	14,172	14,597	15,035	15,486	15,951
11.03346.3907	Gravel Pits - Administration	17,111	17,385	17,681	17,999	18,323	18,653	18,989	19,331	19,679	20,033
11.03346.3908	Gravel Pits - Push Up	461,007	474,837	489,082	503,754	518,867	534,433	550,466	566,980	583,989	601,509
11.03346.3909	Gravel Pits - Crushing	265,416	273,378	281,579	290,026	298,727	307,689	316,920	326,428	336,221	346,308
11.03346.9700	Borrowing Costs - Amortisation of Discount	5,376	5,458	5,541	5,625	5,711	5,798	5,886	5,975	6,066	6,158
	Sub Total	763,134	785,649	808,852	832,762	857,387	882,745	908,858	935,749	963,441	991,959
Economic Affairs											
Income											
11.00161.0659	Truckwash Revenue	(5,231)	(5,283)	(5,336)	(5,389)	(5,443)	(5,497)	(5,552)	(5,608)	(5,664)	(5,721)
11.00161.0662	Saleyards Revenue	(3,962)	(4,002)	(4,042)	(4,082)	(4,123)	(4,164)	(4,206)	(4,248)	(4,290)	(4,333)
	Sub Total	(9,193)	(9,285)	(9,378)	(9,471)	(9,566)	(9,661)	(9,758)	(9,856)	(9,954)	(10,054)
Expense											
11.01605.3958	Truckwash Operations & Maintenance	7,196	7,412	7,634	7,863	8,099	8,342	8,592	8,850	9,116	9,389
11.01605.3977	Saleyard Maintenance	10,107	10,410	10,722	11,044	11,375	11,716	12,067	12,429	12,802	13,186
	Sub Total	17,303	17,822	18,356	18,907	19,474	20,058	20,659	21,279	21,918	22,575
Private Works											
Income											
11.00275.0551	Private Works Income	(40,393)	(40,797)	(41,205)	(41,617)	(42,033)	(42,453)	(42,878)	(43,307)	(43,740)	(44,177)
	Sub Total	(40,393)	(40,797)	(41,205)	(41,617)	(42,033)	(42,453)	(42,878)	(43,307)	(43,740)	(44,177)
Expense											
11.02815.1903	Private Works Expenditure - At Cost Work	34,703	35,744	36,816	37,920	39,058	40,230	41,437	42,680	43,960	45,279
	Sub Total	34,703	35,744	36,816	37,920	39,058	40,230	41,437	42,680	43,960	45,279
RMS RMCC Contract Works											
Income											
11.00221.0311	RMCC Routine Services	(1,588,775)	(1,636,438)	(1,685,531)	(1,736,097)	(1,788,180)	(1,841,825)	(1,897,080)	(1,953,992)	(2,012,612)	(2,072,990)
11.00221.0325	RMCC Ordered Works	(4,929,954)	(5,077,853)	(5,230,189)	(5,387,095)	(5,548,708)	(5,715,169)	(5,886,624)	(6,063,223)	(6,245,120)	(6,432,474)
	Sub Total	(6,518,729)	(6,714,291)	(6,915,720)	(7,123,192)	(7,336,888)	(7,556,994)	(7,783,704)	(8,017,215)	(8,257,732)	(8,505,464)

Director, Engineering & Technical Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Expense											
11.03352.2680	RMCC Routine Services	1,588,775	1,636,438	1,685,531	1,736,097	1,788,180	1,841,825	1,897,080	1,953,992	2,012,612	2,072,990
11.03352.2681	RMCC Ordered Works	4,108,295	4,231,544	4,358,490	4,489,245	4,623,922	4,762,640	4,905,519	5,052,685	5,204,266	5,360,394
	Sub Total	5,697,070	5,867,982	6,044,021	6,225,342	6,412,102	6,604,465	6,802,599	7,006,677	7,216,878	7,433,384
	RTA RMCC Contract Works (Profit)/Loss	(821,659)	(846,309)	(871,699)	(897,850)	(924,786)	(952,529)	(981,105)	(1,010,538)	(1,040,854)	(1,072,080)
Other Road Income											
Income											
11.00221.0301	Regional Roads Block Grant	(2,310,800)	(2,333,598)	(2,357,394)	(2,381,188)	(2,404,980)	(2,428,770)	(2,453,558)	(2,478,344)	(2,503,127)	(2,528,158)
11.00221.0306	Regional Roads Block Grant - Supplementary	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)	(146,000)
11.00221.0308	Regional Roads Block Grant Traffic Facilities	(63,000)	(64,000)	(65,000)	(66,000)	(67,000)	(68,000)	(69,000)	(70,000)	(71,000)	(71,000)
11.00221.0341	Grant - Roads to Recovery	(1,235,615)	(1,235,615)	(1,248,000)	(1,248,000)	(1,248,000)	(1,248,000)	(1,248,000)	(1,260,000)	(1,260,000)	(1,260,000)
11.00221.0402	Federal Assistance Grant (FAG) - Roads	(2,229,725)	(2,252,242)	(2,274,774)	(2,297,322)	(2,319,885)	(2,343,464)	(2,367,059)	(2,390,670)	(2,414,297)	(2,438,440)
11.00221.0919	Sundry Income	(820)	(828)	(836)	(844)	(852)	(861)	(870)	(879)	(888)	(897)
	Sub Total	(5,985,960)	(6,032,283)	(6,092,004)	(6,139,354)	(6,186,717)	(6,235,095)	(6,284,487)	(6,345,893)	(6,395,312)	(6,444,495)
Local Roads - Urban											
Expense											
11.03146.1063	Inspection and Reporting	12,625	13,004	13,394	13,796	14,210	14,636	15,075	15,527	15,993	16,473
11.03146.2041	Depreciation	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666	785,666
11.03146.2498	Urban Bridges - Concrete	1,069	1,101	1,134	1,168	1,203	1,239	1,276	1,314	1,353	1,394
11.03146.2506	Unsealed Pavement Maintenance	33,039	34,030	35,051	36,103	37,186	38,302	39,451	40,635	41,854	43,110
11.03146.2540	Corridor - Vegetation Control	410,497	422,812	435,496	448,561	462,018	475,879	490,155	504,860	520,006	535,606
11.03146.2541	Sealed Roads Pavement Maintenance	204,497	210,632	216,951	223,460	230,164	237,069	244,181	251,506	259,051	266,823
11.03146.2542	Urban Traffic Facilities	30,491	31,406	32,348	33,318	34,318	35,348	36,408	37,500	38,625	39,784
11.03146.2543	Corridor- Incident Response	15,715	16,186	16,672	17,172	17,687	18,218	18,765	19,328	19,908	20,505
11.03146.2544	Drainage	127,445	131,268	135,206	139,262	143,440	147,743	152,175	156,740	161,442	166,285
11.03146.2738	Litter Control	1,069	1,101	1,134	1,168	1,203	1,239	1,276	1,314	1,353	1,394
	Sub Total	1,622,113	1,647,206	1,673,052	1,699,674	1,727,095	1,755,339	1,784,428	1,814,390	1,845,251	1,877,040
Local Roads - Rural											
Expense											
	Unsealed										
11.03148.1063	Inspection and Reporting	76,983	79,292	81,671	84,121	86,645	89,244	91,921	94,679	97,519	100,445
11.03148.2041	Depreciation	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681	652,681

<i>Director, Engineering & Technical Services</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03148.2506	Shire Roads - Unsealed Pavement Maintenance	434,318	447,348	460,768	474,591	488,829	503,494	518,599	534,157	550,182	566,687
11.03148.2507	Bridges Timber - Unsealed Roads	0	0	0	0	0	0	0	0	0	0
11.03148.2508	Bridges - Unsealed Roads	9,961	10,260	10,568	10,885	11,212	11,548	11,894	12,251	12,619	12,998
11.03148.2525	Roads - Reshape formation	41,200	42,436	43,709	45,020	46,371	47,762	49,195	50,671	52,191	53,757
11.03148.2540	Corridor- Vegetation Control	12,062	12,424	12,797	13,181	13,576	13,983	14,402	14,834	15,279	15,737
11.03148.2542	Traffic Control	68,593	70,651	72,771	74,954	77,203	79,519	81,905	84,362	86,893	89,500
11.03148.2543	Corridor - Incident Response	5,348	5,508	5,673	5,843	6,018	6,199	6,385	6,577	6,774	6,977
11.03148.2544	Drainage	74,165	76,390	78,682	81,042	83,473	85,977	88,556	91,213	93,949	96,767
11.03148.2548	Shire Corridor Including Grid Repairs	22,183	22,848	23,533	24,239	24,966	25,715	26,486	27,281	28,099	28,942
11.03148.2557	Tracks in Use	0	0	0	0	0	0	0	0	0	0
11.03148.2656	School Bus Routes Maintenance	0	0	0	0	0	0	0	0	0	0
11.03148.2738	Litter Control	6,654	6,854	7,060	7,272	7,490	7,715	7,946	8,184	8,430	8,683
	Sealed										
11.03150.1063	Inspection and Reporting	13,424	13,827	14,242	14,669	15,109	15,562	16,029	16,510	17,005	17,515
11.03150.2041	Depreciation	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000	220,000
11.03150.2326	Interest Paid - Loans Roads Rural	22,195	20,667	19,186	17,371	15,693	13,935	9,178	10,059	8,108	5,947
11.03150.2505	Sealed Pavement Maintenance	225,247	232,004	238,964	246,133	253,517	261,123	268,957	277,026	285,337	293,897
11.03150.2540	Corridor - Vegetation Control	5,639	5,808	5,982	6,161	6,346	6,536	6,732	6,934	7,142	7,356
11.03150.2542	Traffic Facilities	24,343	25,073	25,825	26,600	27,398	28,220	29,067	29,939	30,837	31,762
11.03150.2543	Corridor - Incident Response	6,180	6,365	6,556	6,753	6,956	7,165	7,380	7,601	7,829	8,064
11.03150.2544	Shire Drainage	29,388	30,270	31,178	32,113	33,076	34,068	35,090	36,143	37,227	38,344
11.03150.2548	Shire Corridor Including Grid Repairs	36,137	37,221	38,338	39,488	40,673	41,893	43,150	44,445	45,778	47,151
11.03150.2642	Shire Bitumen Patching	52,427	54,000	55,620	57,289	59,008	60,778	62,601	64,479	66,413	68,405
11.03150.2644	Shire Heavy Patching	104,854	108,000	111,240	114,577	118,014	121,554	125,201	128,957	132,826	136,811
11.03150.2645	Shire Shoulder Grading	17,196	17,712	18,243	18,790	19,354	19,935	20,533	21,149	21,783	22,436
11.03150.2668	Interest on Bridge Loan - Baroka Bridges	17,389	6,335	0	0	0	0	0	0	0	0
	Sub Total	2,178,567	2,203,974	2,235,287	2,273,773	2,313,608	2,354,606	2,393,888	2,440,132	2,484,901	2,530,862
Regional Roads Operations and Maintenance											
Expense											
	Unsealed										
11.03180.1063	Inspection and Reporting	13,131	13,525	13,931	14,349	14,779	15,222	15,679	16,149	16,633	17,132
11.03180.2041	Depreciation	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000	120,000
11.03180.2326	Interest on Bridge Loan	1,264	0	0	0	0	0	0	0	0	0
11.03180.2540	Rural Corridor- Vegetation Control	23,110	23,803	24,517	25,253	26,011	26,791	27,595	28,423	29,276	30,154

<i>Director, Engineering & Technical Services</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03180.2542	Traffic Control	19,776	20,369	20,980	21,609	22,257	22,925	23,613	24,321	25,051	25,803
11.03180.2543	Incident Response	4,115	4,238	4,365	4,496	4,631	4,770	4,913	5,060	5,212	5,368
11.03180.2544	Drainage	10,696	11,017	11,348	11,688	12,039	12,400	12,772	13,155	13,550	13,957
11.03180.2548	Rural Corridor Including Grid Repairs	25,669	26,439	27,232	28,049	28,890	29,757	30,650	31,570	32,517	33,493
11.03180.2617	Rural Unsealed Maintenance Grading	202,025	208,086	214,329	220,759	227,382	234,203	241,229	248,466	255,920	263,598
11.03180.2618	Bridge - Timber - Unsealed Roads	0	0	0	0	0	0	0	0	0	0
	Sealed										
11.03185.1063	Inspection and Reporting	58,336	60,086	61,889	63,746	65,658	67,628	69,657	71,747	73,899	76,116
11.03185.2041	Depreciation	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846	1,553,846
11.03185.2540	Corridor - Vegetation Control	52,427	54,000	55,620	57,289	59,008	60,778	62,601	64,479	66,413	68,405
11.03185.2542	Traffic Facilities	43,224	44,497	45,727	46,911	48,112	49,331	50,569	51,826	53,103	54,696
11.03185.2543	Corridor- Incident Response	5,348	5,508	5,673	5,843	6,018	6,199	6,385	6,577	6,774	6,977
11.03185.2544	Rural Drainage	50,957	52,486	54,061	55,683	57,353	59,074	60,846	62,671	64,551	66,488
11.03185.2546	Rural Shoulder Grading	79,246	81,623	84,072	86,594	89,192	91,868	94,624	97,463	100,387	103,399
11.03185.2548	Rural Corridor Including Grid Repairs	25,165	25,920	26,698	27,499	28,324	29,174	30,049	30,950	31,879	32,835
11.03185.2635	Rural Heavy Patching	464,320	467,633	469,147	468,769	468,237	467,541	466,676	465,636	464,415	478,347

Director, Engineering & Technical Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.03185.2648	Bitumen Patching	322,449	332,122	342,086	352,349	362,919	373,807	385,021	396,572	408,469	420,723
11.03185.2738	Litter Control	13,484	13,889	14,306	14,735	15,177	15,632	16,101	16,584	17,082	17,594
	Sub Total	3,088,588	3,119,087	3,149,827	3,179,467	3,209,833	3,240,946	3,272,826	3,305,495	3,338,977	3,388,931
	Road Operations (Profit)/Loss	903,308	937,984	966,162	1,013,560	1,063,819	1,115,796	1,166,655	1,214,124	1,273,817	1,352,338
	Road Operations FLOOD DAMAGE										
	Income										
11.00221.0357	Emergency Flood Damage	0	0	0	0	0	0	0	0	0	0
11.00221.0358	Flood Works Permanent Restoration	0	0	0	0	0	0	0	0	0	0
	Sub Total	0	0	0	0	0	0	0	0	0	0
	Regional Road Flood Damage										
	Expense										
11.03334.5550	Flood Damage - Emergency	0	0	0	0	0	0	0	0	0	0
11.03334.5551	Flood Damage - Emergency 2nd Event	0	0	0	0	0	0	0	0	0	0
11.03334.5553	Local Roads	0	0	0	0	0	0	0	0	0	0
11.03334.5554	Flood Damage Permanent Restoration	0	0	0	0	0	0	0	0	0	0
	Sub Total	0	0	0	0	0	0	0	0	0	0
	Fleet Renewal & Improvement										
	Income										
11.00812.0755	Sale of Vehicle, Plant & Equipment	(388,000)	(481,400)	(448,500)	(638,500)	(298,002)	(675,004)	(507,006)	(614,511)	(620,656)	(626,863)
11.03413.1246	Cost of Plant sold	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000	150,000
	Sub Total	(238,000)	(331,400)	(298,500)	(488,500)	(148,002)	(525,004)	(357,006)	(464,511)	(470,656)	(476,863)
	Expense										
11.10000.0031	Purchase of Vehicles, Plant & Equipment	1,636,000	1,652,000	1,003,500	811,500	883,000	1,323,500	1,994,500	1,866,000	1,899,588	1,933,781
	Sub Total	1,636,000	1,652,000	1,003,500	811,500	883,000	1,323,500	1,994,500	1,866,000	1,899,588	1,933,781
CAPEX	Fleet Renewal & Improvements (Profit)/Loss	1,398,000	1,320,600	705,000	323,000	734,998	798,496	1,637,494	1,401,489	1,428,932	1,456,918
	Miscellaneous Capital Work										
	Income										
11.00350.0321	New Depot Loan Income	0	0	0	0	0	0	0	0	0	0
11.00508.0710	Grant - Restart Program	0	0	0	0	0	0	0	0	0	0
	Sub Total	0	0	0	0	0	0	0	0	0	0

<u>Director, Engineering & Technical Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Expense											
11.10000.0095	SCCF Shire Parks Lighting	0	0	0	0	0	0	0	0	0	0
11.10000.0157	Walgett Depot Upgrade	0	0	0	0	0	0	0	0	0	0
11.10000.0170	LR Bore Bath - Upgrade of Pumping System	0	0	0	0	0	0	0	0	0	0

Director, Engineering & Technical Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.10000.3001	Lightning Ridge Depot Upgrade	0	0	0	0	0	0	0	250,000	150,000	0
11.10000.3101	Collarenebri Depot Upgrade	0	0	0	0	0	0	0	0	300,000	0
	Sub Total	0	0	0	0	0	0	0	250,000	450,000	0
Road Renewal & Improvement											
Income											
11.00221.0340	Bridge Grants	0	0	0	0	0	0	0	0	0	0
11.00221.0347	Fixing Local Roads	0	0	0	0	0	0	0	0	0	0
11.00221.0348	Grant - Local Roads & Community Infrastructure	0	0	0	0	0	0	0	0	0	0
11.00221.0380	Restart Grant/Fixing Country Roads	0	0	0	0	0	0	0	0	0	0
11.00221.0384	Roads - Grant Heavy Vehicle Safety and Productivity	0	0	0	0	0	0	0	0	0	0
11.00221.0339	Regional Roads Repair Grant	0	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
11.00221.0880	Grant - Drought Communities Program	0	0	0	0	0	0	0	0	0	0
	Sub Total	0	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)	(400,000)
Local Roads Renewal											
Expense											
11.03150.2325	Loan Principal Repayment - Bridges	306,030	254,254	40,402	42,217	43,895	45,653	47,559	49,528	51,479	53,640
11.04200.2550	Local Rds Rural Sealed Reseal	609,598	122,615	181,000	325,752	233,200	542,876	300,000	250,000	200,000	0
11.04300.2550	Urban Rds Sealed Reseal	0	287,254	381,532	0	302,273	200,000	0	160,000	0	160,000
11.04500.2553	Goangra & Hollywood Bridges	0	0	0	0	0	0	0	0	0	0
11.10000.0067	Cryon Road	0	0	0	0	246,932	0	0	0	280,000	0
11.10000.0122	Footpaths - Walgett	0	0	0	0	0	0	0	0	0	0
11.10000.0144	Footpaths - Lightning Ridge	0	0	0	0	0	0	0	0	0	0
11.10000.0147	Grant - R2R Work in Progress	0	0	0	0	0	0	0	0	0	0
11.10000.0161	Footpath/K&G - Agate St Lightning Ridge	0	0	0	0	0	0	0	0	0	0
11.10000.0162	Footpath/K&G - Kaolin St Lightning Ridge	0	0	0	0	0	0	0	0	0	0
11.10000.0163	Footpath & Refuge - Montkeila St Walgett (Fox to	0	0	0	0	0	0	0	0	0	0
11.10000.0164	Footpath - Fox St East (Wareena to Montkeila)	0	0	0	0	0	0	0	0	0	0
11.10000.0165	Footpath - Fox St West (Wareena to Montkeila)	0	0	0	0	0	0	0	0	0	0
11.10000.0177	Drainage Works - Collarenebri	0	0	0	0	0	0	0	0	0	0
11.10000.0178	Drainage Works - Lightning Ridge Kaolin St	0	0	0	0	0	0	0	0	0	0
11.10000.0179	Drainage and sealing Works - Walgett Fox St	0	0	0	0	0	0	0	0	0	0
11.10000.0197	Carinda - Hare St road rehabilitation	0	0	0	0	0	0	0	0	0	0
11.10000.0198	Footpath - Walgett	300,000	150,000	300,000	200,000	0	250,000	250,000	100,000	0	250,000
11.10000.0199	Footpath - Lightning Ridge	0	0	0	200,000	0	200,000	0	0	100,000	0

Director, Engineering & Technical Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
11.10000.0200	Reseals - Bugilbone Road	50,000	50,000	0	0	0	0	0	0	0	0
11.10000.0201	Reseals - Shire Roads	0	0	0	0	0	0	0	0	0	0
11.10000.0202	Upgrade - Aberfoyle Road between sealed	0	0	0	0	0	0	0	0	0	0
11.10000.0203	Kerb & Gutter - Walgett	350,000	150,000	400,000	250,000	300,000	300,000	300,000	100,000	100,000	250,000
11.10000.0204	Kerb & Gutter - Collarenebri	150,000	0	350,000	150,000	150,000	200,000	200,000	100,000	100,000	139,700
11.10000.0205	Kerb & Gutter - Lightning Ridge	0	0	0	300,000	264,800	0	250,000	100,000	100,000	250,000
11.10000.0207	Drainage - Burren Junction	0	0	0	0	0	0	0	0	0	0
11.10000.0208	Drainage - Collarenebri	0	0	0	0	0	0	0	0	0	0
11.10000.0209	Drainage - Carinda	0	0	0	0	0	0	0	0	0	0
11.10000.0219	SR98 Lorne Road - Reconstruct & Seal	0	0	0	0	0	0	0	0	0	0
11.10000.0220	SR55 Burranbaa Road - Seal	0	0	0	0	0	0	0	0	0	0
11.10000.2306	Kerb & Gutter - Collarenebri Wilson St	0	113,000	0	0	0	0	0	0	0	0
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km	300,000	300,000	0	0	0	0	300,000	313,809	0	0
11.10000.2310	Drainage - Converting open drains, spoon drains	100,000	100,000	48,000	0	0	0	0	0	0	0
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000	30,000
11.10000.2323	Local Roads - School Bus Route Resheeting	400,000	400,000	400,000	0	0	0	0	0	0	0
11.10000.2603	Footpaths - Burren Junction	0	0	0	174,000	100,000	0	0	0	100,000	0
	Sub Total	2,595,628	1,957,123	2,130,934	1,671,969	1,671,100	1,768,529	1,677,559	1,203,337	1,061,479	1,133,340
Regional Roads Renewal											
Expense											
11.04100.2550	Reg Rds Rural Sealed Reseal	0	0	0	0	356,000	640,000	640,000	640,000	640,000	640,000
11.04100.2551	Reg Rds Rural Sealed Rehab	0	1,101,338	800,000	800,000	800,000	800,000	800,000	800,000	800,000	800,000
11.10000.0021	RR7716 Come by Chance Rd Rehabilitation	1,006,067	88,933	0	0	0	0	0	0	0	0
11.10000.0022	RR457 Gundabloui Rd	0	0	0	0	85,760	0	0	0	0	0
11.10000.0206	Upgrade RR457 Gundabloui Rd - Mungindi	0	0	0	0	0	0	0	0	0	0
11.10000.0221	RR329 Merrywinebone Road H/Patch & Reseal	0	0	0	0	0	0	0	0	0	0
11.10000.0222	RR333 Cumberdoon Way H/Patch & Reseal	0	0	0	0	0	0	0	0	0	0
11.10000.2311	Heavy Patch - RR383 Pilliga Road	100,255	100,000	70,000	100,000	80,000	0	0	0	0	0
11.10000.2414	Reseal - RR333 Carinda Road	0	100,000	70,000	0	80,000	0	0	0	0	0
11.10000.2416	Reseal - RR402 Gingie Road	0	108,086	70,000	100,000	80,000	0	0	0	0	0
11.10000.2514	Reseal - RR329 Merrywinebone Road	0	0	130,157	420,050	0	0	0	0	0	0
11.10000.2517	Reseal - RR7516 Billybingbone Road	0	0	74,000	100,000	0	0	0	0	0	0
11.10000.2519	Reconstruct - RR426 Ridge Road	0	0	300,000	0	0	0	0	0	0	0

<i>Director, Engineering & Technical Services</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Sub Total	1,106,322	1,498,357	1,514,157	1,520,050	1,481,760	1,440,000	1,440,000	1,440,000	1,440,000	1,440,000
CAPEX	Roads CAPEX (profit)/loss	3,701,950	3,055,480	3,245,091	2,792,019	2,752,860	2,808,529	2,717,559	2,243,337	2,101,479	2,173,340
	Transport and Communication Expenses										
11.01420.2325	Loan Principal Repayment - Aerodrome	64,317	0	0	0	0	0	0	0	0	0
	Sub Total	64,317	0	0	0	0	0	0	0	0	0

Director, Engineering & Technical Services		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Reserve Movements											
Income											
11.00812.9801	Transfer from Plant Reserve - Operational	(1,398,000)	(1,320,600)	(705,000)	(323,000)	(734,998)	(798,496)	(1,637,494)	(1,401,489)	(1,428,932)	(1,456,918)
11.00812.9813	Transfer from Res Unspent Grants Liabilities	0	0	0	0	0	0	0	0	0	0
11.00812.9909	Unspent Loans	(863,945)	0	0	0	0	0	0	0	0	0
	Sub Total	(2,261,945)	(1,320,600)	(705,000)	(323,000)	(734,998)	(798,496)	(1,637,494)	(1,401,489)	(1,428,932)	(1,456,918)
Expense											
11.03400.9919	Transfer to Reserve - Plant	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
	Sub Total	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
SUMMARY											
	OPERATIONAL (SURPLUS)/DEFICIT	2,918,584	2,645,959	2,739,354	2,822,488	2,875,855	2,995,329	3,050,438	3,168,940	3,268,614	3,388,024
	CAPITAL (SURPLUS)/DEFICIT	5,164,267	4,376,080	3,950,091	3,115,019	3,487,858	3,607,025	4,355,053	3,894,826	3,980,411	3,630,258
	RESERVE MOVEMENTS	(1,291,085)	(349,740)	265,860	647,860	235,862	172,364	(666,634)	(430,629)	(458,072)	(486,058)
	Engineering & Tech Services (Surplus)/Deficit	6,791,766	6,672,299	6,955,305	6,585,367	6,599,575	6,774,718	6,738,857	6,633,137	6,790,953	6,532,224
Engineering & Technical Services Summary											
	Operating Income	(14,486,702)	(15,089,346)	(15,384,083)	(15,674,133)	(15,972,867)	(16,280,886)	(16,596,440)	(16,932,726)	(17,263,974)	(17,603,534)
	Operating Expenses	17,405,286	17,735,305	18,123,437	18,496,621	18,848,722	19,276,215	19,646,878	20,101,666	20,532,588	20,991,558
		2,918,584	2,645,959	2,739,354	2,822,488	2,875,855	2,995,329	3,050,438	3,168,940	3,268,614	3,388,024
	Capital Income	(238,000)	(731,400)	(698,500)	(888,500)	(548,002)	(925,004)	(757,006)	(864,511)	(870,656)	(876,863)
	Capital Expenses	5,402,267	5,107,480	4,648,591	4,003,519	4,035,860	4,532,029	5,112,059	4,759,337	4,851,067	4,507,121
		5,164,267	4,376,080	3,950,091	3,115,019	3,487,858	3,607,025	4,355,053	3,894,826	3,980,411	3,630,258
	Reserve Income	(2,261,945)	(1,320,600)	(705,000)	(323,000)	(734,998)	(798,496)	(1,637,494)	(1,401,489)	(1,428,932)	(1,456,918)
	Reserve Expense	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860	970,860
		(1,291,085)	(349,740)	265,860	647,860	235,862	172,364	(666,634)	(430,629)	(458,072)	(486,058)
	Engineering & Tech Services (Surplus)/Deficit	6,791,766	6,672,299	6,955,305	6,585,367	6,599,575	6,774,718	6,738,857	6,633,137	6,790,953	6,532,224
	Total Income (Operating Income + Capital Income)	(14,724,702)	(15,820,746)	(16,082,583)	(16,562,633)	(16,520,869)	(17,205,890)	(17,353,446)	(17,797,237)	(18,134,630)	(18,480,397)

<u>Director, Engineering & Technical Services</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Total Expense (Operating Exp + Capital Expense)	22,807,553	22,842,785	22,772,028	22,500,140	22,884,582	23,808,244	24,758,937	24,861,003	25,383,655	25,498,679
		8,082,851	7,022,039	6,689,445	5,937,507	6,363,713	6,602,354	7,405,491	7,063,766	7,249,025	7,018,282

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Water Management Program - WALGETT											
Income											
12.00021.0009	Safe & Secure Water Funding	0	0	0	0	0	0	0	0	0	0
12.00021.0101	Water Charges Income	(1,126,927)	(1,183,273)	(1,224,688)	(1,267,552)	(1,311,916)	(1,357,833)	(1,405,357)	(1,454,544)	(1,505,453)	(1,558,144)
12.00021.0104	Pension Rebate Write-Off	4,244	4,244	4,244	4,244	4,244	4,244	4,244	4,244	4,244	4,244
12.00021.0110	Water Consumption	(358,359)	(376,277)	(389,447)	(403,078)	(417,186)	(431,788)	(446,901)	(462,543)	(478,732)	(495,488)
12.00021.0122	Sale of Filtered Water	(1,291)	(1,356)	(1,403)	(1,452)	(1,503)	(1,556)	(1,610)	(1,666)	(1,724)	(1,784)
12.00021.0134	Water Security Grant (Weir)	0	0	0	0	0	0	0	0	0	0
12.00021.0193	Interest from Investments	(2,109)	(1,911)	(2,113)	(3,385)	(3,938)	(4,944)	(6,198)	(7,768)	(9,476)	(11,529)
12.00021.0285	Interest on Water Usage Charges	(4,923)	(4,898)	(4,886)	(4,874)	(4,874)	(4,874)	(4,886)	(4,898)	(4,910)	(4,922)
12.00021.0295	Interest on Overdue Rates & Charges	(6,778)	(6,744)	(6,727)	(6,710)	(6,710)	(6,710)	(6,727)	(6,744)	(6,761)	(6,778)
12.00021.0451	Pensioner Rate Subsidy	(2,289)	(2,289)	(2,289)	(2,289)	(2,289)	(2,289)	(2,289)	(2,289)	(2,289)	(2,289)
12.00021.0595	Other Income	(9,182)	(9,274)	(9,367)	(9,461)	(9,556)	(9,652)	(9,749)	(9,846)	(9,944)	(10,043)
12.00021.0600	New Water Service Connection	(11,199)	(11,759)	(12,171)	(12,597)	(13,038)	(13,494)	(13,966)	(14,455)	(14,961)	(15,485)
12.00021.0615	Legal Income	(11,972)	(12,571)	(13,011)	(13,466)	(13,937)	(14,425)	(14,930)	(15,453)	(15,994)	(16,554)
12.00021.8000	Council Property Rating Offset Account	119,710	123,901	126,649	129,437	132,264	135,131	138,037	140,981	143,961	149,000
12.04821.2038	Charges - Write Off	2,475	2,557	2,609	2,661	2,714	2,767	2,821	2,875	2,930	3,033
12.04821.2060	Water - Write Off	1,151	1,209	1,251	1,295	1,340	1,387	1,436	1,486	1,538	1,592
12.04821.2061	Water - Write Off	11	12	12	12	12	12	12	12	12	12
Sub Total		(1,407,438)	(1,478,429)	(1,531,337)	(1,587,215)	(1,644,373)	(1,704,024)	(1,766,063)	(1,830,608)	(1,897,559)	(1,965,135)
Expense											
12.04821.1545	Town Bore Maintenance	50,447	51,960	53,519	55,125	56,779	58,482	60,236	62,043	63,904	65,821
12.04821.2041	Depreciation	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786	353,786
12.04821.2043	Revaluation of Assets	2,295	2,364	2,435	2,508	2,583	2,660	2,740	2,822	2,907	2,994
12.04821.2304	Telemetry and Computerisation	14,886	15,333	15,793	16,267	16,755	17,258	17,776	18,309	18,858	19,424
12.04821.2310	Water Meter Replacements & Repairs	6,858	7,064	7,276	7,494	7,719	7,951	8,190	8,436	8,689	8,950
12.04821.2320	Software, IT, & Meter Readers	3,109	3,202	3,298	3,397	3,499	3,604	3,712	3,823	3,938	4,056
12.04821.2455	Surface License Costs - DNR	88,844	91,509	94,254	97,082	99,994	102,994	106,084	109,267	112,545	115,921
12.04821.2459	Filtration Plant - Chemicals	58,854	60,620	62,439	64,312	66,241	68,228	70,275	72,383	74,554	76,791
12.04821.2461	Save Water Alliance Fees	574	591	609	627	646	665	685	706	727	749
12.04821.2462	Reservoirs - Operations	3,324	3,424	3,527	3,633	3,742	3,854	3,970	4,089	4,212	4,338
12.04821.2464	Reservoirs - Repairs and Maintenance	15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,001	19,571
12.04821.2465	Mains - Operations	30,815	31,739	32,691	33,672	34,682	35,722	36,794	37,898	39,035	40,206
12.04821.2466	Mains - Repairs and Maintenance	227,070	233,882	240,898	248,125	255,569	263,236	271,133	279,267	287,645	296,274
12.04821.2468	Valve/Hydrant Repair	11,648	11,997	12,357	12,728	13,110	13,503	13,908	14,325	14,755	15,198
12.04821.2481	Meter Readings	13,218	13,615	14,023	14,444	14,877	15,323	15,783	16,256	16,744	17,246
12.04821.2483	Water Service Connection	50,817	52,342	53,912	55,529	57,195	58,911	60,678	62,498	64,373	66,304

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
12.04821.2484	Pumping Station - Operations	41,005	42,235	43,502	44,807	46,151	47,536	48,962	50,431	51,944	53,502
12.04821.2485	Pumping Stations - Repair and Maintenance	64,524	66,460	68,454	70,508	72,623	74,802	77,046	79,357	81,738	84,190
12.04821.2486	Filtration Plant - Operations	235,588	242,656	249,936	257,434	265,157	273,112	281,305	289,744	298,436	307,389
12.04821.2487	Filtration Plant - Repairs and Maintenance	92,778	95,561	98,428	101,381	104,422	107,555	110,782	114,105	117,528	121,054
12.04821.2921	Water Utilities Group fees	9,272	9,550	9,837	10,132	10,436	10,749	11,071	11,403	11,745	12,097
12.04821.2922	Water Utilities Group project costs	10,485	10,800	11,124	11,458	11,802	12,156	12,521	12,897	13,284	13,683
12.04821.2923	Integrated Catchment Water Management	40,000	40,000	1,200	1,236	1,273	1,311	1,350	1,391	1,433	1,476
12.04821.4031	Engineering Administration (Internal)	108,980	110,724	112,606	114,633	116,696	118,797	120,935	123,112	125,328	127,584
12.04821.4044	Flouridation Plant -Operations	0	2,160	2,225	2,292	2,361	2,432	2,505	2,580	2,657	2,737
12.04821.4047	Telemetry Support Agreement Fee	17,195	17,711	18,242	18,789	19,353	19,934	20,532	21,148	21,782	22,435
	Sub Total	1,551,372	1,586,735	1,582,285	1,617,790	1,654,334	1,691,950	1,730,670	1,770,524	1,811,548	1,853,776
	Walgett Operating (Surplus)/Deficit	143,934	108,306	50,948	30,575	9,961	(12,074)	(35,393)	(60,084)	(86,011)	(111,359)
NOW Aboriginal Communities Contract											
Income											
12.00021.0114	NOW Aboriginal Communities O&M Fee	(240,242)	(242,644)	(245,070)	(247,521)	(249,996)	(252,496)	(255,021)	(257,571)	(260,147)	(262,748)
12.00021.0115	NOW Aboriginal Communities Emergency Fee	(206,957)	(209,027)	(211,117)	(213,228)	(215,360)	(217,514)	(219,689)	(221,886)	(224,105)	(226,346)
	Sub Total	(447,199)	(451,671)	(456,187)	(460,749)	(465,356)	(470,010)	(474,710)	(479,457)	(484,252)	(489,094)
Expense											
12.04821.1002	NOW Aboriginal Communities O&M Exp	240,738	247,960	255,399	263,061	270,953	279,082	287,454	296,078	304,960	314,109
12.04821.1003	NOW Aboriginal Communities Emergency Exp	181,817	187,272	192,890	198,677	204,637	210,776	217,099	223,612	230,320	237,230
	Sub Total	422,555	435,232	448,289	461,738	475,590	489,858	504,553	519,690	535,280	551,339
	NOW Aboriginal Communities Contract Operating (Surplus)/Deficit	(24,644)	(16,439)	(7,898)	989	10,234	19,848	29,843	40,233	51,028	62,245
Water Management Program - LIGHTNING RIDGE											
Income											
13.00041.0101	Water Charges Income	(369,229)	(387,690)	(401,259)	(415,303)	(429,839)	(444,883)	(460,454)	(476,570)	(493,242)	(510,505)
13.00041.0104	Pension Rebate Write-Off	12,513	12,513	12,513	12,513	12,513	12,513	12,513	12,513	12,513	12,513
13.00041.0110	Water Consumption	(139,454)	(146,427)	(151,552)	(156,856)	(162,346)	(168,028)	(173,909)	(179,996)	(186,296)	(192,816)
13.00041.0193	Interest from Investments	(6,979)	(7,415)	(7,797)	(9,305)	(10,355)	(11,467)	(12,877)	(14,575)	(16,782)	(18,799)
13.00041.0285	Interest on Overdue Water Usage Charges	(1,037)	(1,032)	(1,029)	(1,026)	(1,026)	(1,026)	(1,029)	(1,032)	(1,035)	(1,038)
13.00041.0295	Interest on Overdue Rates & Charges	(1,236)	(1,230)	(1,227)	(1,224)	(1,224)	(1,224)	(1,227)	(1,230)	(1,233)	(1,236)
13.00041.0451	Pensioner Rate Subsidy	(6,681)	(6,681)	(6,681)	(6,681)	(6,681)	(6,681)	(6,681)	(6,681)	(6,681)	(6,681)
13.00041.0595	Other statutory income (s68)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)	(8,361)
13.00041.0596	Standpipe Fee	(1,399)	(1,469)	(1,520)	(1,573)	(1,628)	(1,685)	(1,744)	(1,805)	(1,868)	(1,933)
13.00041.0600	New Water Service Connection	(8,987)	(9,436)	(9,766)	(10,108)	(10,462)	(10,828)	(11,207)	(11,599)	(12,005)	(12,425)

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
13.00041.0615	Legal Income	(3,472)	(3,646)	(3,774)	(3,906)	(4,043)	(4,185)	(4,331)	(4,483)	(4,640)	(4,802)
13.00041.8000	Council Property Rating Offset	14,844	15,355	15,687	16,024	16,365	16,711	17,060	17,414	17,771	18,393
13.04841.2039	Interest Write Off - Rates	336	334	333	332	332	332	333	334	335	336
13.04841.2060	Water- Write Off	341	358	371	384	397	411	425	440	455	471
	Sub Total	(518,801)	(544,827)	(564,062)	(585,090)	(606,358)	(628,401)	(651,489)	(675,631)	(701,069)	(726,883)
Expense											
13.04841.2041	Depreciation	223,672	223,672	223,672	223,672	223,672	223,672	223,672	223,672	223,672	223,672
13.04841.2043	Revaluation of Assets	1,817	1,872	1,928	1,986	2,046	2,107	2,170	2,235	2,302	2,371
13.04841.2100	Licenses	6,490	6,685	6,886	7,093	7,306	7,525	7,751	7,984	8,224	8,471
13.04841.2301	AvData Telemetry Standpipes	11,083	11,415	11,757	12,110	12,473	12,847	13,232	13,629	14,038	14,459
13.04841.2304	Telemetry and Computerisation	9,171	9,446	9,729	10,021	10,322	10,632	10,951	11,280	11,618	11,967
13.04841.2310	Water Meter Replacement & Repairs	3,439	3,542	3,648	3,757	3,870	3,986	4,106	4,229	4,356	4,487
13.04841.2320	Software, IT, & Meter Readers	1,146	1,180	1,215	1,251	1,289	1,328	1,368	1,409	1,451	1,495
13.04841.2453	Algae Monitor / Treatment	8,166	3,000	3,090	3,183	3,278	3,376	3,477	3,581	3,688	3,799
13.04841.2458	Cooling Tower Repair & Maintenance	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
13.04841.2459	Filtration Plant - Chemicals/Disinfection	0	0	0	0	0	0	0	0	0	0
13.04841.2461	Save Water Alliance Fees	475	489	504	519	535	551	568	585	603	621
13.04841.2462	Reservoirs - Operations	37,347	38,467	39,621	40,810	42,034	43,295	44,594	45,932	47,310	48,729
13.04841.2464	Reservoirs - Repairs and Maintenance	6,017	6,198	6,384	6,576	6,773	6,976	7,185	7,401	7,623	7,852
13.04841.2465	Mains - Operations	1,779	1,832	1,887	1,944	2,002	2,062	2,124	2,188	2,254	2,322
13.04841.2466	Mains - Repairs and Maintenance	76,267	78,555	80,912	83,339	85,839	88,414	91,066	93,798	96,612	99,510
13.04841.2471	Bore - Maintenance and Repairs	11,783	12,136	12,500	12,875	13,261	13,659	14,069	14,491	14,926	15,374
13.04841.2480	Water Connection Maintenance	5,636	5,805	5,979	6,158	6,343	6,533	6,729	6,931	7,139	7,353
13.04841.2481	Meter Readings	16,200	16,686	17,187	17,703	18,234	18,781	19,344	19,924	20,522	21,138
13.04841.2483	New Water Service Connection	7,402	7,624	7,853	8,089	8,332	8,582	8,839	9,104	9,377	9,658
13.04841.2484	Pumping station - Operations	52,125	53,689	55,300	56,959	58,668	60,428	62,241	64,108	66,031	68,012
13.04841.2485	Pumping station -Repairs and maintenance	60,274	62,082	63,944	65,862	67,838	69,873	71,969	74,128	76,352	78,643
13.04841.2487	Filtration Plant - Repairs & Maintenance	0	0	0	0	0	0	0	0	0	0
13.04841.4031	Administration on-cost	24,169	24,556	24,973	25,423	25,881	26,347	26,821	27,304	27,795	28,295
13.04841.5551	Flood Emergency 2nd Event - Emergency	0	0	0	0	0	0	0	0	0	0
	Sub Total	565,958	570,476	580,560	590,969	601,684	612,713	624,067	635,758	647,793	660,185
	Lightning Ridge Operating (Surplus)/Deficit	47,157	25,649	16,498	5,879	(4,674)	(15,688)	(27,422)	(39,873)	(53,276)	(66,698)
Water Management Program - COLLARENEBRI											
Income											
14.00061.0101	Water Charges Income	(350,279)	(367,793)	(380,666)	(393,989)	(407,779)	(422,051)	(436,823)	(452,112)	(467,936)	(484,314)
14.00061.0104	Pension Rebate Write-Off	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538	2,538

<u>Director, Engineering & Technical Services -WATER</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
14.00061.0110	Water Consumption	(120,847)	(126,889)	(131,330)	(135,927)	(140,684)	(145,608)	(150,704)	(155,979)	(161,438)	(167,088)
14.00061.0285	Interest on Overdue Rates & Charges	(1,133)	(1,127)	(1,124)	(1,121)	(1,121)	(1,121)	(1,124)	(1,127)	(1,130)	(1,133)
14.00061.0295	Interest on Overdue Rates & Charges	(3,576)	(3,558)	(3,549)	(3,540)	(3,540)	(3,540)	(3,549)	(3,558)	(3,567)	(3,576)
14.00061.0451	Pensioner Rate Subsidy	(1,435)	(1,435)	(1,435)	(1,435)	(1,435)	(1,435)	(1,435)	(1,435)	(1,435)	(1,435)
14.00061.0595	Other income	(5,913)	(5,972)	(6,032)	(6,092)	(6,153)	(6,215)	(6,277)	(6,340)	(6,403)	(6,467)
14.00061.0600	New Water Service Connection	(2,865)	(3,008)	(3,113)	(3,222)	(3,335)	(3,452)	(3,573)	(3,698)	(3,827)	(3,961)
14.00061.0615	Legal Income	(7,240)	(7,602)	(7,868)	(8,143)	(8,428)	(8,723)	(9,028)	(9,344)	(9,671)	(10,009)
14.00061.8000	Council Property Rating Offset Account	33,595	34,823	35,642	36,475	37,324	38,187	39,065	39,957	40,863	42,293
14.04861.2039	Interest Write Off	66	66	66	66	66	66	66	66	66	66
14.04861.2060	Water - Write Off	552	570	581	592	604	615	627	639	651	674
Sub Total		(456,537)	(479,387)	(496,290)	(513,798)	(531,943)	(550,739)	(570,217)	(590,393)	(611,289)	(632,412)

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Expense											
14.04861.2041	Depreciation	221,144	221,144	221,144	221,144	221,144	221,144	221,144	221,144	221,144	221,144
14.04861.2043	Revaluation of Assets	1,338	1,378	1,419	1,462	1,506	1,551	1,598	1,646	1,695	1,746
14.04861.2310	Water Meter Replacement & Repairs	3,439	3,542	3,648	3,757	3,870	3,986	4,106	4,229	4,356	4,487
14.04861.2455	Surface License Costs	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391	5,391
14.04861.2458	Cooling Tower Repairs & Maintenance	0	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900
14.04861.2459	Filtration Plant - Chemicals	14,138	14,562	14,999	15,449	15,912	16,389	16,881	17,387	17,909	18,446
14.04861.2461	Save Water Alliance Fees	208	214	220	227	234	241	248	255	263	271
14.04861.2462	Reservoirs Operations	4,472	4,606	4,744	4,886	5,033	5,184	5,340	5,500	5,665	5,835
14.04861.2464	Reservoirs - Repairs and Maintenance	15,071	15,523	15,989	16,469	16,963	17,472	17,996	18,536	19,092	19,665
14.04861.2465	Mains - Operations	4,736	4,878	5,024	5,175	5,330	5,490	5,655	5,825	6,000	6,180
14.04861.2466	Mains - Repairs and Maintenance	70,627	72,746	74,928	77,176	79,491	81,876	84,332	86,862	89,468	92,152
14.04861.2468	Valve/Hydrant Repair	5,000	3,000	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845
14.04861.2469	Bore Operations	5,253	5,411	5,573	5,740	5,912	6,089	6,272	6,460	6,654	6,854
14.04861.2471	Bore - Maintenance and Repairs	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268	1,306
14.04861.2481	Meter Readings	10,319	10,629	10,948	11,276	11,614	11,962	12,321	12,691	13,072	13,464
14.04861.2483	New Water Service Connection	17,580	18,107	18,650	19,210	19,786	20,380	20,991	21,621	22,270	22,938
14.04861.2484	Pumping Stations - Operations	36,090	37,173	38,288	39,437	40,620	41,839	43,094	44,387	45,719	47,091
14.04861.2485	Pumping Stations - Repair and Maintenance	27,487	28,312	29,161	30,036	30,937	31,865	32,821	33,806	34,820	35,865
14.04861.2486	Filtration Plant -Operations	105,319	108,479	111,733	115,085	118,538	122,094	125,757	129,530	133,416	137,418
14.04861.2487	Filtration Plant - Repairs and Maintenance	59,317	61,097	62,930	64,818	66,763	68,766	70,829	72,954	75,143	77,397
14.04861.4031	Engineering Administration (Internal)	43,380	44,074	44,823	45,630	46,451	47,287	48,138	49,004	49,886	50,784
14.04861.4049	Contract VEOLA WTP Operations	5,000	5,150	5,305	5,464	5,628	5,797	5,971	6,150	6,335	6,525
	Sub Total	656,309	667,946	679,023	692,061	705,479	719,290	733,507	748,139	763,202	778,704
	Collarenebri Operating (Surplus)/Deficit	199,772	188,559	182,733	178,263	173,536	168,551	163,290	157,746	151,913	146,292
Water Management Program - VILLAGES											
Income											
19.00021.0103	Pension Rebate Write off - Rowena	788	788	788	788	788	788	788	788	788	788
19.00021.0106	Carinda Town Bore Water Charges	(27,653)	(29,036)	(30,052)	(31,104)	(32,193)	(33,320)	(34,486)	(35,693)	(36,942)	(38,235)
19.00021.0108	Water Charges Income - Rowena	(10,930)	(11,477)	(11,879)	(12,295)	(12,725)	(13,170)	(13,631)	(14,108)	(14,602)	(15,113)
19.00021.0110	Water Consumption - Carinda	(12,345)	(12,962)	(13,416)	(13,886)	(14,372)	(14,875)	(15,396)	(15,935)	(16,493)	(17,070)
19.00021.0111	Water Consumption - Rowena	(4,148)	(4,355)	(4,507)	(4,665)	(4,828)	(4,997)	(5,172)	(5,353)	(5,540)	(5,734)
19.00021.0285	Interest on Overdue Rates and Charges - Villages	(415)	(413)	(412)	(411)	(411)	(411)	(412)	(413)	(414)	(415)
19.00021.0296	Interest on Overdue Rates and Charges - Rowena	(534)	(531)	(530)	(529)	(529)	(529)	(530)	(531)	(532)	(533)
19.00021.0451	Pensioner Rate - Subsidy	(445)	(445)	(445)	(445)	(445)	(445)	(445)	(445)	(445)	(445)
19.00021.0600	New Water Service Connection	(1,399)	(1,469)	(1,520)	(1,573)	(1,628)	(1,685)	(1,744)	(1,805)	(1,868)	(1,933)

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
19.00021.0630	Sundry Income	(804)	(812)	(820)	(828)	(836)	(844)	(852)	(861)	(870)	(879)
19.00021.0615	Legal Income	(1,738)	(1,825)	(1,889)	(1,955)	(2,023)	(2,094)	(2,167)	(2,243)	(2,322)	(2,403)
19.00021.8000	Council Property Rating Offset Account	713	749	775	802	830	859	889	920	952	985
19.04826.2060	Water - Write Off	197	203	207	211	214	218	223	227	231	239
Sub Total		(58,713)	(61,585)	(63,700)	(65,890)	(68,158)	(70,505)	(72,935)	(75,452)	(78,057)	(80,748)
Expense											
Rowena											
19.04826.2041	Depreciation	19,336	19,336	19,336	19,336	19,336	19,336	19,336	19,336	19,336	19,336
19.04826.2100	Licenses	214	214	214	214	214	214	214	214	214	214
19.04826.2301	AvData Telemetry Standpipes	229	236	243	250	258	266	274	282	290	299
19.04826.2454	Chemicals & Disinfection	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
19.04826.2455	Surface License Costs - Dept LW&C	214	214	214	214	214	214	214	214	214	214
19.04826.2457	Inspections	3,400	3,502	3,607	3,715	3,826	3,941	4,059	4,181	4,306	4,435
19.04826.2462	Reservoirs - Operations	4,586	4,724	4,866	5,012	5,162	5,317	5,477	5,641	5,810	5,984
19.04826.2464	Reservoirs - Repairs & Maintenance	7,316	7,535	7,761	7,994	8,234	8,481	8,735	8,997	9,267	9,545
19.04826.2465	Mains - Operations	1,683	1,733	1,785	1,839	1,894	1,951	2,010	2,070	2,132	2,196
19.04826.2466	Mains - Repairs and Maintenance	7,613	7,841	8,076	8,318	8,568	8,825	9,090	9,363	9,644	9,933
19.04826.2469	Bore - Operations	6,138	6,322	6,512	6,707	6,908	7,115	7,328	7,548	7,774	8,007
19.04826.2481	Meter Readings	1,146	1,180	1,215	1,251	1,289	1,328	1,368	1,409	1,451	1,495
19.04826.2483	New Water Service Connection	1,247	1,284	1,323	1,363	1,404	1,446	1,489	1,534	1,580	1,627
19.04826.2484	Pumping Stations - Operations	7,451	7,675	7,905	8,142	8,386	8,638	8,897	9,164	9,439	9,722
19.04826.2485	Pumping Stations - Repair and Maintenance	802	826	851	877	903	930	958	987	1,017	1,048
19.04826.4031	Engineering Administration (Internal)	2,101	2,135	2,171	2,210	2,250	2,291	2,332	2,374	2,417	2,461
Carinda											
19.04827.2030	Water Meter Audit	0	0	0	0	0	0	0	0	0	0
19.04827.2041	Depreciation	15,156	15,156	15,156	15,156	15,156	15,156	15,156	15,156	15,156	15,156
19.04827.2043	Revaluation of Assets	286	295	304	313	322	332	342	352	363	374
19.04827.2310	Water Meter Replacements & Repairs	1,146	1,180	1,215	1,251	1,289	1,328	1,368	1,409	1,451	1,495
19.04827.2454	Chemicals & Disinfection	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
19.04827.2459	Filtration Plant - Chemicals/Disinfection	0	0	0	0	0	0	0	0	0	0
19.04827.2462	Reservoirs - Operations	4,161	4,286	4,415	4,547	4,683	4,823	4,968	5,117	5,271	5,429
19.04827.2464	Reservoirs - Repairs and Maintenance	5,043	5,194	5,350	5,511	5,676	5,846	6,021	6,202	6,388	6,580
19.04827.2465	Mains - Operations	3,600	3,708	3,819	3,934	4,052	4,174	4,299	4,428	4,561	4,698
19.04827.2466	Mains - Repairs and Maintenance	19,669	20,259	20,867	21,493	22,138	22,802	23,486	24,191	24,917	25,665
19.04827.2481	Meter Readings	3,760	3,873	3,989	4,109	4,232	4,359	4,490	4,625	4,764	4,907
19.04827.2483	New Water Service Connection	2,750	2,833	2,918	3,006	3,096	3,189	3,285	3,384	3,486	3,591
19.04827.2484	Pumping Stations - Operations	2,407	2,479	2,553	2,630	2,709	2,790	2,874	2,960	3,049	3,140
19.04827.2485	Pumping Stations - Repairs & Maintenance	3,324	3,424	3,527	3,633	3,742	3,854	3,970	4,089	4,212	4,338

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
19.04827.4031	Engineering Administration (Internal)	2,381	2,419	2,460	2,504	2,549	2,595	2,642	2,690	2,738	2,787
	Cumborah										
19.04828.2041	Depreciation	32,064	32,064	32,064	32,064	32,064	32,064	32,064	32,064	32,064	32,064
19.04828.2322	Standpipe Operations	5,000	5,150	5,305	5,464	5,628	5,797	5,971	6,150	6,335	6,525
19.04828.2454	Chemicals & Disinfection	2,171	2,236	2,303	2,372	2,443	2,516	2,591	2,669	2,749	2,831
19.04828.2459	Filtration Plant - Chemicals/Disinfectio	0	0	0	0	0	0	0	0	0	0
19.04828.2462	Reservoirs Operations	2,176	2,241	2,308	2,377	2,448	2,521	2,597	2,675	2,755	2,838
19.04828.2465	Mains Operations	0	0	0	0	0	0	0	0	0	0
19.04828.2484	Pumping Station - Operations	3,266	3,364	3,465	3,569	3,676	3,786	3,900	4,017	4,138	4,262
19.04828.2485	Pumping Stations - Repair and Maintenance	1,500	1,545	1,591	1,639	1,688	1,739	1,791	1,845	1,900	1,957
19.04828.4031	Engineering Administration (Internal)	399	405	412	419	427	435	443	451	459	467
	Other										
19.04829.2041	Depreciation	528	528	528	528	528	528	528	528	528	528
19.04829.2469	Bore - Operations	3,500	3,605	3,713	3,824	3,939	4,057	4,179	4,304	4,433	4,566
19.04829.2471	Bore - Maintenance and Repairs	2,815	2,899	2,986	3,076	3,168	3,263	3,361	3,462	3,566	3,673
	Sub Total	183,578	186,990	190,509	194,139	197,875	201,725	205,689	209,772	213,974	218,301
	Village Operating (Surplus)/Deficit	124,865	125,405	126,809	128,249	129,717	131,220	132,754	134,320	135,917	137,553

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Capital Programme - WALGETT											
Expense											
12.04822.2054	Water System Assets	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
12.04822.2281	Water Security Walgett (weir)	0	0	0	0	0	0	0	0	0	0
12.04822.2315	Water T/Ment Plant-Capital WIP	0	0	0	0	0	0	0	0	0	0
12.04822.2356	Telemetry & Computerisation Replacement	27,932	0	0	0	0	0	0	0	0	0
12.04822.2357	Plant and equipment	0	0	0	0	0	0	0	0	0	0
12.04822.2467	Mains Replacement	0	0	0	0	0	0	0	0	0	0
	Sub Total	127,932	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Walgett Capital (Surplus)/Deficit	127,932	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Capital Programme - LIGHTNING RIDGE											
Income											
13.00041.0710	Grant - Restart NSW	(1,200,000)	0	0	0	0	0	0	0	0	0
	Sub Total	(1,200,000)	0	0	0	0	0	0	0	0	0
Expense											
13.04846.1667	Cooling System - Lightning Ridge	1,500,000	0	0	0	0	0	0	0	0	0
13.04846.2054	Water Assets WIP	70,840	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
13.04846.2304	Telemetry and Computerisation	0	0	0	0	0	0	0	0	0	0
	Sub Total	1,570,840	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	L/Ridge Capital (Surplus)/Deficit	370,840	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Capital Programme - COLLARENEBRI											
Expense											
14.04866.1668	Treatment Plant Clarifier	0	0	0	0	0	0	0	0	0	0
14.04866.2054	Water System Assets	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
14.04866.2304	Telemetry and Computerisation	21,518	0	0	0	0	0	0	0	0	0
14.04866.2474	New Pipelines	0	0	0	0	0	0	0	0	0	0
	Sub Total	121,518	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Collarenebri Capital (Surplus)/Deficit	121,518	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Capital Programme - Villages											
Expense											
19.04888.2304	Telemetry and Computerisation	105,475	0	0	0	0	0	0	0	0	0
19.04888.2323	Cumborah Bore	0	0	0	0	0	0	0	0	0	0
19.04888.2472	Carinda - Replacement Pump, Shed & additional tank	0	0	0	0	0	0	0	0	0	0

<u>Director, Engineering & Technical Services -WATER</u>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
19.04888.2475	Rowena - Water Main Extension - RFS Fire Tanks	0	0	0	0	0	0	0	0	0	0
19.04888.2476	Rowena - Chlorination Shed & Electricity	0	0	0	0	0	0	0	0	0	0
	Sub Total	105,475	0	0	0	0	0	0	0	0	0
	CumborahCapital (Surplus)/Deficit	105,475	0	0	0	0	0	0	0	0	0

Director, Engineering & Technical Services -WATER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Reserve Movements											
Income											
12.00021.9806	Transfer From Reserves - Capital	(725,765)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
	Sub Total	(725,765)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Expense											
12.04821.9919	Transfer to Reserves - Operational	322,714	413,202	479,805	506,758	531,391	557,742	585,939	616,058	648,198	679,617
	Sub Total	322,714	413,202	479,805	506,758	531,391	557,742	585,939	616,058	648,198	679,617
SUMMARY											
	OPERATIONAL (SURPLUS)/DEFICIT	491,084	431,480	369,090	343,955	318,774	291,857	263,072	232,342	199,571	168,033
	CAPITAL (SURPLUS)/DEFICIT	725,765	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	RESERVE MOVEMENTS	(403,051)	113,202	179,805	206,758	231,391	257,742	285,939	316,058	348,198	379,617
	Result including depreciation	813,798	844,682	848,895	850,713	850,165	849,599	849,011	848,400	847,769	847,650
	less: Depreciation	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)
	Water Fund Result (Profit)/Loss	(51,888)	(21,004)	(16,791)	(14,973)	(15,521)	(16,087)	(16,675)	(17,286)	(17,917)	(18,036)
Water Services Summary											
	Operating Income	(2,888,688)	(3,015,899)	(3,111,576)	(3,212,742)	(3,316,188)	(3,423,679)	(3,535,414)	(3,651,541)	(3,772,226)	(3,894,272)
	Operating Expense	3,379,772	3,447,379	3,480,666	3,556,697	3,634,962	3,715,536	3,798,486	3,883,883	3,971,797	4,062,305
		491,084	431,480	369,090	343,955	318,774	291,857	263,072	232,342	199,571	168,033
	less: Depreciation	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)	(865,686)
	Cash Result (Operating)	(374,602)	(434,206)	(496,596)	(521,731)	(546,912)	(573,829)	(602,614)	(633,344)	(666,115)	(697,653)
	Capital Income	(1,200,000)	0	0	0	0	0	0	0	0	0
	Capital Expense	1,925,765	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
		725,765	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	Reserve Income	(725,765)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
	Reserve Expense	322,714	413,202	479,805	506,758	531,391	557,742	585,939	616,058	648,198	679,617
		(403,051)	113,202	179,805	206,758	231,391	257,742	285,939	316,058	348,198	379,617
	Water Fund Result (Profit)/Loss (Excl Depn)	(51,888)	(21,004)	(16,791)	(14,973)	(15,521)	(16,087)	(16,675)	(17,286)	(17,917)	(18,036)
		0	0	0	0	0	0	0	0	0	0

<i>Director, Engineering & Technical Services -WATER</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Net (Including Depreciation)	813,798	844,682	848,895	850,713	850,165	849,599	849,011	848,400	847,769	847,650

Director, Engineering & Technical Services - SEWER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Sewerage Operational Programme - WALGETT											
Income											
15.00081.0151	Sewer Charges Income	(424,999)	(437,749)	(450,881)	(464,407)	(478,339)	(492,689)	(507,470)	(522,694)	(538,375)	(554,526)
15.00081.0152	Sewer Cistern Income	(22,129)	(22,793)	(23,477)	(24,181)	(24,906)	(25,653)	(26,423)	(27,216)	(28,032)	(28,873)
15.00081.0153	Sewer Pedestal Income	(46,859)	(48,265)	(49,713)	(51,204)	(52,740)	(54,322)	(55,952)	(57,631)	(59,360)	(61,141)
15.00081.0164	Pension Rebate Write-Off	4,371	4,502	4,637	4,776	4,919	5,067	5,219	5,376	5,537	5,703
15.00081.0193	Interest on Investments	(1,001)	(1,002)	(1,003)	(1,004)	(1,005)	(1,006)	(1,007)	(1,008)	(1,009)	(1,010)
15.00081.0295	Interest on Overdue Rates and Charges	(5,527)	(5,499)	(5,485)	(5,471)	(5,471)	(5,471)	(5,485)	(5,499)	(5,513)	(5,527)
15.00081.0451	Pensioner Rate Subsidy	(2,306)	(2,375)	(2,446)	(2,519)	(2,595)	(2,673)	(2,753)	(2,836)	(2,921)	(3,009)
15.00081.0595	Other Income	(9,068)	(9,340)	(9,620)	(9,909)	(10,206)	(10,512)	(10,827)	(11,152)	(11,487)	(11,832)
15.00081.0921	Sundry Income	(1,419)	(1,462)	(1,506)	(1,551)	(1,605)	(1,661)	(1,719)	(1,779)	(1,841)	(1,905)
15.00081.8000	Council Property Rating Offset Account	25,609	26,377	27,168	27,983	28,822	29,687	30,578	31,495	32,440	33,413
15.00082.0126	NOW Walgett - Namoi & Gingie	(44,792)	(45,240)	(45,692)	(46,149)	(46,610)	(47,076)	(47,547)	(48,022)	(48,502)	(48,987)
15.04881.2038	Charges - Write Off	1,694	1,717	1,738	1,761	1,783	1,805	1,827	1,850	1,874	1,930
15.04881.2039	Interest Write Off	10	10	10	10	10	10	10	10	10	10
Walgett Operating Income		(526,416)	(541,119)	(556,270)	(571,865)	(587,943)	(604,494)	(621,549)	(639,106)	(657,179)	(675,754)
Expense											
15.04881.1853	CCTV Sewer Inspections - Walgett	14,757	0	0	0	0	0	0	0	0	0
15.04881.1903	Private Works expenditure	1,720	1,772	1,825	1,880	1,936	1,994	2,054	2,116	2,179	2,244
15.04881.2041	Depreciation	272,244	272,244	272,244	272,244	272,244	272,244	272,244	272,244	272,244	272,244
15.04881.2043	Revaluation of Assets	0	0	0	0	7,000	0	0	0	0	0
15.04881.2304	Telemetry and Computerisation	4,845	4,990	5,140	5,294	5,453	5,617	5,786	5,960	6,139	6,323
15.04881.2463	Sewer Main Repairs	60,273	62,081	63,943	65,861	67,837	69,872	71,968	74,127	76,351	78,642
15.04881.2478	EPA Licence Fee	4,727	4,869	5,015	5,165	5,320	5,480	5,644	5,813	5,987	6,167
15.04881.2483	House Connection Repairs	5,904	6,081	6,263	6,451	6,645	6,844	7,049	7,260	7,478	7,702
15.04881.2484	Pumping Station - Operations	39,743	40,935	42,163	43,428	44,731	46,073	47,455	48,879	50,345	51,855
15.04881.2485	Pumping Stations - Repair and Maintenance	51,464	53,008	54,598	56,236	57,923	59,661	61,451	63,295	65,194	67,150
15.04881.2488	Treatment Works -Operations	102,931	106,019	109,200	112,476	115,850	119,326	122,906	126,593	130,391	134,303
15.04881.2489	Treatment Works - Repairs and Maintenance	50,000	51,500	53,045	54,636	56,275	57,963	59,702	61,493	63,338	65,238
15.04881.4031	Administration on-cost	53,230	54,082	55,001	55,991	55,881	56,887	57,911	58,953	60,014	61,094
Walgett Operating Expense		661,838	657,581	668,437	679,662	697,095	701,961	714,170	726,733	739,660	752,962
Walgett Operating (Surplus)/Deficit		135,422	116,462	112,167	107,797	109,152	97,467	92,621	87,627	82,481	77,208
Sewerage Operational Programme - LIGHTNING RIDGE											
Income											
16.00101.0151	Sewer Charges Income	(363,859)	(374,775)	(386,018)	(397,599)	(409,527)	(421,813)	(434,467)	(447,501)	(460,926)	(474,754)
16.00101.0152	Sewer Cistern Income	(19,891)	(20,488)	(21,103)	(21,736)	(22,388)	(23,060)	(23,752)	(24,465)	(25,199)	(25,955)
16.00101.0153	Sewer Pedestal Income	(23,065)	(23,757)	(24,470)	(25,204)	(25,960)	(26,739)	(27,541)	(28,367)	(29,218)	(30,095)
16.00101.0164	Pension Rebate Write-Off	12,528	12,904	13,291	13,690	14,101	14,524	14,960	15,409	15,871	16,347

Director, Engineering & Technical Services - SEWER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
16.00101.0193	Interest on Investments	(1,101)	(1,102)	(1,103)	(1,104)	(1,105)	(1,106)	(1,107)	(1,108)	(1,109)	(1,110)
16.00101.0295	Interest on Overdue Rates and Charges	(1,921)	(1,911)	(1,906)	(1,901)	(1,901)	(1,901)	(1,906)	(1,911)	(1,916)	(1,921)
16.00101.0451	Pensioner Rate Subsidy	(6,677)	(6,877)	(7,083)	(7,295)	(7,514)	(7,739)	(7,971)	(8,210)	(8,456)	(8,710)
16.00101.0595	Sundry Income	(2,964)	(3,053)	(3,145)	(3,239)	(3,336)	(3,436)	(3,539)	(3,645)	(3,754)	(3,867)
16.00101.8000	Council Property Rating Offset Account	8,473	8,727	8,989	9,259	9,537	9,823	10,118	10,422	10,735	11,057
L/Ridge Operating Income		(398,477)	(410,332)	(422,548)	(435,129)	(448,093)	(461,447)	(475,205)	(489,376)	(503,972)	(519,008)

Director, Engineering & Technical Services - SEWER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Expense											
16.04901.1853	CCTV Sewer Inspections - Lightning Ridge	7,378	0	0	0	0	0	0	0	0	0
16.04901.2041	Depreciation	135,976	135,976	135,976	135,976	135,976	135,976	135,976	135,976	135,976	135,976
16.04901.2043	Revaluation of Assets	0	0	0	0	7,000	0	0	0	0	0
16.04901.2304	Telemetry and Computerisation	1,771	1,824	1,879	1,935	1,993	2,053	2,115	2,178	2,243	2,310
16.04901.2320	Software, IT	4,937	5,085	5,238	5,395	5,557	5,724	5,896	6,073	6,255	6,443
16.04901.2460	Technical and Supervision	1,181	1,216	1,252	1,290	1,329	1,369	1,410	1,452	1,496	1,541
16.04901.2463	Sewer Main Repairs	16,599	17,097	17,610	18,138	18,682	19,242	19,819	20,414	21,026	21,657
16.04901.2483	House Connection Repairs	5,904	6,081	6,263	6,451	6,645	6,844	7,049	7,260	7,478	7,702
16.04901.2484	Pumping Station - Operations	38,071	39,213	40,389	41,601	42,849	44,134	45,458	46,822	48,227	49,674
16.04901.2485	Pumping Stations - Repair and Maintenance	18,576	19,133	19,707	20,298	20,907	21,534	22,180	22,845	23,530	24,236
16.04901.2488	Treatment Works - Operations	10,000	10,300	10,609	10,927	11,255	11,593	11,941	12,299	12,668	13,048
16.04901.2489	Treatment Works - Repairs and Maintenance	45,000	46,350	47,741	49,173	50,648	52,167	53,732	55,344	57,004	58,714
16.04901.4031	Administration	13,052	13,261	13,818	14,067	14,320	14,578	14,840	15,107	15,379	15,656
	L/Ridge Operating Expense	298,445	295,536	300,482	305,251	317,161	315,214	320,416	325,770	331,282	336,957
	L/Ridge Operating (Surplus)/Deficit	(100,032)	(114,796)	(122,066)	(129,878)	(130,932)	(146,233)	(154,789)	(163,606)	(172,690)	(182,051)
Sewerage Operational Programme - COLLARENEBRI											
Income											
17.00121.0151	Sewer Charges Income	(101,517)	(104,563)	(107,700)	(110,931)	(114,259)	(117,687)	(121,218)	(124,855)	(128,601)	(132,459)
17.00121.0152	Sewer Cistern Income	(1,714)	(1,765)	(1,818)	(1,873)	(1,929)	(1,987)	(2,047)	(2,108)	(2,171)	(2,236)
17.00121.0153	Sewer Pedestal Income	(3,626)	(3,735)	(3,847)	(3,962)	(4,081)	(4,203)	(4,329)	(4,459)	(4,593)	(4,731)
17.00121.0164	Pension Rebate Write-Off	1,803	1,857	1,913	1,970	2,029	2,090	2,153	2,218	2,285	2,354
17.00121.0193	Interest Received from Investments	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)	(100)
17.00121.0295	Interest on Overdue Rates and Charges	(4,145)	(4,124)	(4,114)	(4,104)	(4,104)	(4,104)	(4,114)	(4,124)	(4,134)	(4,144)
17.00121.0451	Pensioner Rate Subsidy	(1,020)	(1,051)	(1,083)	(1,115)	(1,148)	(1,182)	(1,217)	(1,254)	(1,292)	(1,331)
17.00121.0595	Sundry Income	(2,417)	(2,490)	(2,565)	(2,642)	(2,721)	(2,803)	(2,887)	(2,974)	(3,063)	(3,155)
17.00121.8000	Council Property Rating Offset Account	5,438	5,601	5,769	5,942	6,120	6,304	6,493	6,688	6,889	7,096
	Collarenebri Operating Income	(107,298)	(110,370)	(113,545)	(116,815)	(120,193)	(123,672)	(127,266)	(130,968)	(134,780)	(138,706)
Expense											
17.04921.1853	CCTV Sewer Inspections - Collarenebri	7,378	0	0	0	0	0	0	0	0	0
17.04921.2041	Depreciation	37,652	37,652	37,652	37,652	37,652	37,652	37,652	37,652	37,652	37,652
17.04921.2043	Revaluation of Assets	0	0	0	0	7,000	0	0	0	0	0
17.04921.2304	Telemetry and Computerisation	1,181	1,216	1,252	1,290	1,329	1,369	1,410	1,452	1,496	1,541
17.04921.2463	Sewer Main Repairs	21,574	22,221	22,888	23,575	24,282	25,010	25,760	26,533	27,329	28,149
17.04921.2483	House Connection Repairs	1,145	1,179	1,214	1,250	1,288	1,327	1,367	1,408	1,450	1,494
17.04921.2484	Pumping Station - Operations	17,121	17,635	18,164	18,709	19,270	19,848	20,443	21,056	21,688	22,339
17.04921.2485	Pumping Stations - Repair and Maintenance	6,263	6,451	6,645	6,844	7,049	7,260	7,478	7,702	7,933	8,171
17.04921.2488	Treatment Works - Operations	15,196	15,652	16,122	16,606	17,104	17,617	18,146	18,690	19,251	19,829

<i>Director, Engineering & Technical Services - SEWER</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
17.04921.2489	Treatment Works - Repairs and Maintenance	5,000	5,150	5,305	5,464	5,628	5,797	5,971	6,150	6,335	6,525
17.04921.4031	Administration	3,785	4,004	4,072	4,145	4,220	4,296	4,373	4,452	4,532	4,614
	Collarenebri Operating Expense	116,295	111,160	113,314	115,535	124,822	120,176	122,600	125,095	127,666	130,314
	Collarenebri Operating (Surplus)/Deficit	8,997	790	(231)	(1,280)	4,629	(3,496)	(4,666)	(5,873)	(7,114)	(8,392)

Director, Engineering & Technical Services - SEWER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
Sewerage Capital Programme - WALGETT											
Expense											
15.04881.1854	Sewer Mains Renewals	0	0	0	0	0	0	0	0	0	0
15.04886.2304	Telemetry and Computerisation	0	0	0	0	0	0	0	0	0	0
15.04886.2311	Pump Stations	0	0	0	0	0	0	0	0	0	0
15.04886.4060	Sewage Treatment Plant Renewal	300,000	0	0	0	0	0	0	0	0	0
15.04886.4061	Sewer Mains Replace or Reline Program	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
15.04886.4097	Sewage Plant - New	0	0	0	0	0	0	0	0	0	0
	Walgett Capital Expense	300,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Walgett Capital (Surplus)/Deficit	300,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sewerage Capital Programme - LIGHTNING RIDGE											
Expense											
16.04902.2304	Telemetry & Computerisation	0	0	0	0	0	0	0	0	0	0
16.04902.4096	Sewer Mains Replacement	0	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
16.04902.5001	Lightning Ridge - Sewer Pond WIP	100,000	100,000	0	0	0	0	0	0	0	0
	L/Ridge Capital Expense	100,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	L/Ridge Capital (Surplus)/Deficit	100,000	200,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Sewerage Capital Programme - COLLARENEBRI											
Expense											
17.04922.2304	Telemetry and Computerisation	0	0	0	0	0	0	0	0	0	0
17.04922.4061	Sewer Mains Replace or Reline Program	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Collarenebri Capital Expense	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
	Collarenebri Capital (Surplus)/Deficit	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000
Reserve Movements											
Income											
15.00081.9801	Transfer from Reserves - Capital	(500,000)	(400,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
	Sub Total	(500,000)	(400,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
Expense											
15.04881.9919	Transfer to Reserves - Operational	396,983	438,779	451,225	464,314	457,956	492,915	507,329	522,187	537,491	553,237
	Sub Total	396,983	438,779	451,225	464,314	457,956	492,915	507,329	522,187	537,491	553,237
SUMMARY											
	OPERATIONAL (SURPLUS)/DEFICIT	44,387	2,456	(10,130)	(23,361)	(17,151)	(52,262)	(66,834)	(81,852)	(97,323)	(113,235)
	CAPITAL (SURPLUS)/DEFICIT	500,000	400,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	RESERVE MOVEMENTS	(103,017)	38,779	151,225	164,314	157,956	192,915	207,329	222,187	237,491	253,237
	Result including depreciation	441,370	441,235	441,095	440,953	440,805	440,653	440,495	440,335	440,168	440,002
	less: Depreciation	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)

<i>Director, Engineering & Technical Services - SEWER</i>		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Sewer Fund Result (Profit)/Loss	(4,502)	(4,637)	(4,777)	(4,919)	(5,067)	(5,219)	(5,377)	(5,537)	(5,704)	(5,870)

Director, Engineering & Technical Services - SEWER		Delivery Plan			Long Term Financial Plan						
		Operational Plan									
		Year 1 - 2022/23	Year 2 - 2023/24	Year 3 - 2024/25	Year 4 - 2025/26	Year 5 - 2026/27	Year 6 - 2027/28	Year 7 - 2028/29	Year 8 - 2029/30	Year 9 - 2030/31	Year 10 - 2031/32
	Sewer Services Summary										
	Operating Income	(1,032,191)	(1,061,821)	(1,092,363)	(1,123,809)	(1,156,229)	(1,189,613)	(1,224,020)	(1,259,450)	(1,295,931)	(1,333,468)
	Operating Expense	1,076,578	1,064,277	1,082,233	1,100,448	1,139,078	1,137,351	1,157,186	1,177,598	1,198,608	1,220,233
		44,387	2,456	(10,130)	(23,361)	(17,151)	(52,262)	(66,834)	(81,852)	(97,323)	(113,235)
	less: Depreciation	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)	(445,872)
	Cash Result (Operating)	(401,485)	(443,416)	(456,002)	(469,233)	(463,023)	(498,134)	(512,706)	(527,724)	(543,195)	(559,107)
	Capital Income	0	0	0	0	0	0	0	0	0	0
	Capital Expense	500,000	400,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
		500,000	400,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000	300,000
	Reserve Income	(500,000)	(400,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)	(300,000)
	Reserve Expense	396,983	438,779	451,225	464,314	457,956	492,915	507,329	522,187	537,491	553,237
		(103,017)	38,779	151,225	164,314	157,956	192,915	207,329	222,187	237,491	253,237
	Sewer Fund Result (Profit)/Loss (Excl Depn)	(4,502)	(4,637)	(4,777)	(4,919)	(5,067)	(5,219)	(5,377)	(5,537)	(5,704)	(5,870)
		0	0	0	0	0	0	0	0	0	0
	Net (Including Depreciation)	441,370	441,235	441,095	440,953	440,805	440,653	440,495	440,335	440,168	440,002

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2314	Collarenebri Pool - Entrance	Buildings - specialised	COL	Renewal	2022/23	90,000
11.10000.2318	Collarenebri Cemetery - Fencing & Gates	Other Assets	COL	New	2022/23	40,000
11.10000.2319	Collarenebri Cemetery -Watering System	Other Assets	COL	New	2022/23	30,000
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2022/23	150,000
11.10000.2324	Collarenebri Cemetery - Road	Roads	COL	New	2022/23	200,000
11.10000.2200	Lightning Ridge Oval Cottage	Buildings - non-specialised	LR	Renewal	2022/23	150,000
11.10000.2301	Lightning Ridge Housing Painting	Buildings - non-specialised	LR	Renewal	2022/23	20,000
11.10000.0189	Lightning Ridge Wetlands	Other Structures	LR	New	2022/23	100,000
11.10000.0021	RR7716 Come by Chance Rd Upgrade	Roads	RR	New	2022/23	1,006,067
11.10000.2311	RR383 Pilliga Road	Roads	RR	Renewal	2022/23	100,255
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2022/23	609,598
11.10000.0200	Reseals - Bugilbone Road	Roads	SR	Renewal	2022/23	50,000
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2022/23	30,000
11.10000.2323	Local Roads - School Bus Route Resheeting	Roads	SR	Renewal	2022/23	400,000
11.10000.0194	Carinda Swimming Pool - Amenities	Buildings - specialised	VILL	Renewal	2022/23	40,000
11.10000.2316	Parks Grawin, CBC, Cumborah - Electric BBQ	Other Assets	VILL	Renewal	2022/23	50,000
11.10000.2320	Cumborah Tennis Courts - Upgrade	Other Assets	VILL	Renewal	2022/23	10,000
11.10000.2322	Burren Junction Oval - Watering & Lighting	Other Assets	VILL	New	2022/23	180,000
11.10000.2304	Burren Junction - Columbarium Wall	Other Structures	VILL	New	2022/23	6,000
11.10000.2313	Cumborah - Columbarium Wall	Other Structures	VILL	New	2022/23	6,000
11.10000.2317	Rowena Hall - Playground	Other Structures	VILL	Renewal	2022/23	70,000
11.10000.2300	Walgett Housing - Pool Managers Painting	Buildings - non-specialised	WAL	Renewal	2022/23	35,000
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2022/23	300,000
11.10000.0214	Walgett Beautification	Other Assets	WAL	Renewal	2022/23	40,000
11.10000.2303	Walgett - Gray Park - Play Equipment	Other Structures	WAL	Renewal	2022/23	25,000
11.10000.2321	Walgett Ovals 2 & 3 - Lighting	Other Structures	WAL	New	2022/23	120,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2022/23	350,000
11.10000.2325	Walgett Showground Carpark Sealing	Roads	WAL	New	2022/23	126,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2022/23	24,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2022/23	10,000
11.10000.0121	Art & Culture - Sculptures	Other Assets		New	2022/23	70,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2022/23	61,020
11.10000.0211	Bird Hides - Shire wide	Other Assets		Renewal	2022/23	50,000
11.10000.2233	Parks Improvements	Other Assets		New	2022/23	60,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2022/23	1,636,000
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km	Roads		Renewal	2022/23	300,000
11.10000.2310	Drainage - Converting open drains, spoon drains	Roads		Renewal	2022/23	100,000
11.10000.2306	Kerb & Gutter - Collarenebri Wilson St	Roads	COL	Renewal	2023/24	113,000
11.10000.2406	Lightning Ridge - Spider Brown Oval - Amenities	Buildings - specialised	LR	Renewal	2023/24	45,000
11.10000.0189	Lightning Ridge Wetlands	Other Assets	LR	New	2023/24	200,000
11.10000.2404	Lightning Ridge - Opal Park BBQ/Shelters	Other Structures	LR	Renewal	2023/24	50,000
11.10000.2405	Lightning Ridge Lions and Gem Parks Shelters	Other Structures	LR	Renewal	2023/24	10,000
11.04100.2551	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2023/24	1,101,338
11.10000.0021	RR7716 Come by Chance Rd Upgrade	Roads	RR	New	2023/24	88,933
11.10000.2311	RR383 Pilliga Road	Roads	RR	Renewal	2023/24	100,000
11.10000.2414	Reseal - RR333 Carinda Road	Roads	RR	Renewal	2023/24	100,000
11.10000.2416	Reseal - RR402 Gingie Road	Roads	RR	Renewal	2023/24	108,086
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2023/24	122,615
11.10000.0200	Reseals - Bugilbone Road	Roads	SR	Renewal	2023/24	50,000
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2023/24	30,000
11.10000.2323	Local Roads - School Bus Route Resheeting	Roads	SR	Renewal	2023/24	400,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.04300.2550	Urban Rds Sealed Reseal	Roads	UR	Renewal	2023/24	287,254
11.10000.2521	Carinda Swimming Pool - Amenities	Buildings - specialised	VILL	Renewal	2023/24	35,000
11.10000.2400	Rowena Hall - Fence	Other Assets	VILL	Renewal	2023/24	30,000
11.10000.2401	Grawin Reserve - Dump Point	Other Assets	VILL	New	2023/24	10,000
11.10000.2402	Carinda Artesian Hot Springs	Other Assets	VILL	New	2023/24	500,000
11.10000.0213	Walgett Memorial Park Seating & Display	Buildings - non-specialised	WAL	Renewal	2023/24	40,000
11.10000.0141	Walgett - Administration Centre	Buildings - specialised	WAL	Renewal	2023/24	50,000
11.10000.2419	Walgett Swimming Pool - Amenities	Buildings - specialised	WAL	Renewal	2023/24	55,000
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2023/24	150,000
11.10000.0217	Walgett Admin Centre - Front Garden	Other Assets	WAL	Renewal	2023/24	25,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2023/24	150,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2023/24	24,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2023/24	10,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2023/24	61,996
11.10000.2233	Parks Improvements	Other Assets		New	2023/24	60,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2023/24	1,652,000
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km	Roads		Renewal	2023/24	300,000
11.10000.2310	Drainage - Converting open drains, spoon drains	Roads		Renewal	2023/24	100,000
11.10000.2504	Collarenebri Tennis Club - Amenities	Buildings - specialised	COL	Renewal	2024/25	90,000
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2024/25	350,000
11.10000.2500	Lightning Ridge Housing Painting	Buildings - non-specialised	LR	Renewal	2024/25	20,000
11.10000.2502	Lightning Ridge - Spider Brown Oval - Lighting	Other Structures	LR	Renewal	2024/25	100,000
11.04100.2552	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2024/25	800,000
11.10000.2311	RR383 Pilliga Road	Roads	RR	Renewal	2024/25	70,000
11.10000.2414	Reseal - RR333 Carinda Road	Roads	RR	Renewal	2024/25	70,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2416	Reseal - RR402 Gingie Road	Roads	RR	Renewal	2024/25	70,000
11.10000.2514	Reseal - RR329 Merrywinebone Road	Roads	RR	Renewal	2024/25	130,157
11.10000.2517	Reseal - RR7516 Billybingbone Road	Roads	RR	Renewal	2024/25	74,000
11.10000.2519	Reconstruct - RR426 Ridge Road	Roads	RR	Renewal	2024/25	300,000
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2024/25	181,000
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2024/25	30,000
11.10000.2323	Local Roads - School Bus Route Resheeting	Roads	SR	Renewal	2024/25	400,000
11.04300.2550	Urban Rds Sealed Reseal	Roads	UR	Renewal	2024/25	381,532
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2024/25	300,000
11.10000.0139	Walgett River - Viewing Platforms	Other Structures	WAL	New	2024/25	50,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2024/25	400,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2024/25	25,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2024/25	11,000
11.10000.0121	Art & Culture - Sculptures	Other Assets		New	2024/25	70,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2024/25	63,050
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2024/25	1,003,500
11.10000.2310	Drainage - Converting open drains, spoon drains	Roads		Renewal	2024/25	48,000
11.10000.2600	Collarenebri Houses	Buildings - non-specialised	COL	Renewal	2025/26	20,000
11.10000.2607	Collarenebri Parks	Other Assets	COL	Renewal	2025/26	100,000
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2025/26	150,000
11.10000.2608	Lightning Ridge Spider Brown Oval - Bar Area	Buildings - specialised	LR	Renewal	2025/26	50,000
11.10000.0199	Footpath - Lightning Ridge	Footpath	LR	Renewal	2025/26	200,000
11.10000.2605	Lightning Ridge Community Space	Other Assets	LR	New	2025/26	50,000
11.10000.0205	Kerb & Gutter - Lightning Ridge	Roads	LR	Renewal	2025/26	300,000
11.04100.2553	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2025/26	800,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2311	RR383 Pilliga Road	Roads	RR	Renewal	2025/26	100,000
11.10000.2416	Reseal - RR402 Gingie Road	Roads	RR	Renewal	2025/26	100,000
11.10000.2514	Reseal - RR329 Merrywinebone Road	Roads	RR	Renewal	2025/26	420,050
11.10000.2517	Reseal - RR7516 Billybingbone Road	Roads	RR	Renewal	2025/26	100,000
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2025/26	325,752
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2025/26	30,000
11.10000.2505	Burren Junction Sportsgrounds - Portable Kitchen	Buildings - specialised	VILL	New	2025/26	130,000
11.10000.2606	Carinda Sportsground - Amenities	Buildings - specialised	VILL	Renewal	2025/26	100,000
11.10000.2603	Footpaths - Burren Junction	Footpath	VILL	Renewal	2025/26	174,000
11.10000.2609	Walgett Showground - Bar Area	Buildings - specialised	WAL	Renewal	2025/26	50,000
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2025/26	200,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2025/26	250,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2025/26	25,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2025/26	11,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2025/26	64,185
11.10000.2604	Cemeteries	Other Assets		Renewal	2025/26	50,000
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2025/26	811,500
11.10000.0132	Collarenebri Kindergarten	Buildings - specialised	COL	Renewal	2026/27	40,000
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2026/27	150,000
11.10000.0136	Lightning Ridge Housing	Buildings - non-specialised	LR	Renewal	2026/27	25,000
11.10000.0205	Kerb & Gutter - Lightning Ridge	Roads	LR	Renewal	2026/27	264,800
11.04100.2550	Reg Rds Rural Sealed Reseal	Roads	RR	Renewal	2026/27	356,000
11.04100.2554	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2026/27	800,000
11.10000.0022	RR457 Gundabloui Rd	Roads	RR	Renewal	2026/27	85,760
11.10000.0067	Cryon Road	Roads	SR	Renewal	2026/27	246,932

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2311	RR383 Pilliga Road	Roads	RR	Renewal	2026/27	80,000
11.10000.2414	Reseal - RR333 Carinda Road	Roads	RR	Renewal	2026/27	80,000
11.10000.2416	Reseal - RR402 Gingie Road	Roads	RR	Renewal	2026/27	80,000
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2026/27	233,200
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2026/27	30,000
11.04300.2550	Urban Rds Sealed Reseal	Roads	UR	Renewal	2026/27	302,273
11.10000.2603	Footpaths - Burren Junction	Footpath	VILL	Renewal	2026/27	100,000
11.10000.0184	Walgett Housing	Buildings - non-specialised	WAL	Renewal	2026/27	20,000
11.10000.0001	Walgett Swimming Pool Benches	Other Assets	WAL	Renewal	2026/27	60,000
11.10000.0098	Walgett Showground	Other Assets	WAL	Renewal	2026/27	100,000
11.10000.0139	Walgett River - Viewing Platforms	Other Structures	WAL	New	2026/27	50,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2026/27	300,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2026/27	26,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2026/27	12,000
11.10000.0121	Art & Culture - Sculptures	Other Assets		New	2026/27	70,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2026/27	65,340
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2026/27	883,000
11.10000.0128	Collarenebri Agency	Buildings - specialised	COL	Renewal	2027/28	10,000
11.10000.0130	Collarenebri Tennis Club	Buildings - specialised	COL	Renewal	2027/28	25,000
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2027/28	200,000
11.10000.0199	Footpath - Lightning Ridge	Footpath	LR	Renewal	2027/28	200,000
11.10000.0135	Lightning Ridge Community Space	Other Assets	LR	New	2027/28	80,000
11.04100.2550	Reg Rds Rural Sealed Reseal	Roads	RR	Renewal	2027/28	640,000
11.04100.2555	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2027/28	800,000
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2027/28	542,876

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2027/28	30,000
11.04300.2550	Urban Rds Sealed Reseal	Roads	UR	Renewal	2027/28	200,000
11.10000.0184	Walgett Housing	Buildings - non-specialised	WAL	Renewal	2027/28	25,000
11.10000.0141	Walgett - Administration Centre	Buildings - specialised	WAL	Renewal	2027/28	150,000
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2027/28	250,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2027/28	300,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2027/28	26,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2027/28	12,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2027/28	66,516
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2027/28	1,323,500
11.10000.0128	Collarenebri Agency	Buildings - specialised	COL	Renewal	2028/29	30,000
11.10000.0128	Collarenebri Agency	Buildings - specialised	COL	Renewal	2028/29	30,000
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2028/29	200,000
11.10000.0136	Lightning Ridge Housing	Buildings - non-specialised	LR	Renewal	2028/29	150,000
11.10000.0205	Kerb & Gutter - Lightning Ridge	Roads	LR	Renewal	2028/29	250,000
11.04100.2550	Reg Rds Rural Sealed Reseal	Roads	RR	Renewal	2028/29	640,000
11.04100.2556	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2028/29	800,000
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2028/29	300,000
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2028/29	30,000
11.10000.0141	Walgett - Administration Centre	Buildings - specialised	WAL	Renewal	2028/29	30,000
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2028/29	250,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2028/29	300,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2028/29	27,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2028/29	13,000
11.10000.0121	Art & Culture - Sculptures	Other Assets		New	2028/29	70,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2028/29	67,713
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2028/29	1,994,500
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km	Roads		Renewal	2028/29	300,000
11.10000.0129	Collarenebri Housing	Buildings - non-specialised	COL	Renewal	2029/30	20,000
11.10000.0131	Hall/Youth Centre - Collarenebri Supper Room	Buildings - specialised	COL	Renewal	2029/30	50,000
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2029/30	100,000
11.10000.3001	Lightning Ridge Depot Upgrade	Buildings - specialised	LR	Renewal	2029/30	250,000
11.10000.0205	Kerb & Gutter - Lightning Ridge	Roads	LR	Renewal	2029/30	100,000
11.04100.2550	Reg Rds Rural Sealed Reseal	Roads	RR	Renewal	2029/30	640,000
11.04100.2557	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2029/30	800,000
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2029/30	250,000
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2029/30	30,000
11.04300.2550	Urban Rds Sealed Reseal	Roads	UR	Renewal	2029/30	160,000
11.10000.0184	Walgett Housing	Buildings - non-specialised	WAL	Renewal	2029/30	30,000
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2029/30	100,000
11.10000.0001	Walgett Swimming Pool	Other Assets	WAL	Renewal	2029/30	40,000
11.10000.0098	Walgett Showground	Other Assets	WAL	Renewal	2029/30	150,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2029/30	100,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2029/30	27,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2029/30	13,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2029/30	68,932
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2029/30	1,866,000
11.10000.2308	Reconstruct & Seal - Brewon Road 1 km	Roads		Renewal	2029/30	313,809
11.10000.3101	Collarenebri Depot Upgrade	Buildings - specialised	COL	Renewal	2030/31	300,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2030/31	100,000
11.10000.3001	Lightning Ridge Depot Upgrade	Buildings - specialised	LR	Renewal	2030/31	150,000
11.10000.0199	Footpath - Lightning Ridge	Footpath	LR	Renewal	2030/31	100,000
11.10000.0205	Kerb & Gutter - Lightning Ridge	Roads	LR	Renewal	2030/31	100,000
11.04100.2550	Reg Rds Rural Sealed Reseal	Roads	RR	Renewal	2030/31	640,000
11.04100.2558	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2030/31	800,000
11.10000.0067	Cryon Road	Roads	SR	Renewal	2030/31	280,000
11.04200.2550	Local Rds Rural Sealed Reseal	Roads	SR	Renewal	2030/31	200,000
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2030/31	30,000
11.10000.2603	Footpaths - Burren Junction	Footpath	VILL	Renewal	2030/31	100,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2030/31	100,000
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2030/31	27,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2030/31	13,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2030/31	70,173
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2030/31	1,899,588
11.10000.0204	Kerb & Gutter - Collarenebri	Roads	COL	Renewal	2031/32	139,700
11.10000.0205	Kerb & Gutter - Lightning Ridge	Roads	LR	Renewal	2031/32	250,000
11.04100.2550	Reg Rds Rural Sealed Reseal	Roads	RR	Renewal	2031/32	640,000
11.04100.2559	Reg Rds Rural Sealed Rehab	Roads	RR	Renewal	2031/32	800,000
11.10000.2315	Shire Roads Unsealed - Bridge Approach Sealing	Roads	SR	Renewal	2031/32	30,000
11.04300.2550	Urban Rds Sealed Reseal	Roads	UR	Renewal	2031/32	160,000
11.10000.0186	Carinda Hall	Buildings - specialised	VILL	Renewal	2031/32	28,000
11.10000.0198	Footpath - Walgett	Footpath	WAL	Renewal	2031/32	250,000
11.10000.0098	Walgett Showground	Other Assets	WAL	Renewal	2031/32	200,000
11.10000.0203	Kerb & Gutter - Walgett	Roads	WAL	Renewal	2031/32	250,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - GENERAL FUND

Project	Program	Asset Class	Location	Construction Type: N - New, R - Renewal	Year	Budget
11.10000.0034	Computer Equipment Replacement	Office Equipment		Renewal	2031/32	28,000
11.10000.0035	Office Furniture & Equipment Replacement	Office Equipment		Renewal	2031/32	14,000
11.10000.0181	Town & Villages Refurbishment Program	Other Assets		Renewal	2031/32	71,436
11.10000.0031	Purchase of Vehicles, Plant & Equipment	Plant & Equipment		Renewal	2031/32	1,933,781

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - WASTE

Program	Asset Class	Priority	Type: N - New, R - Renewal	Year	Budget
Walgett - New landfill cell	Remediation Assets	WAL	New	2026/27	1,284,489

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - WATER FUND

Project	Program	Asset Class	Location	Type:	Year	Budget
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	New	2022/23	100,000
12.04822.2356	Telemetry and Computerisation Replacement	Water	WAL	Renewal	2022/23	27,932
13.04846.1667	Lightning Ridge -Cooling Tower	Water	LR	Renewal	2022/23	1,500,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2022/23	70,840
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2022/23	100,000
14.04866.2304	Colly - Telemetry and Computerisation	Water	COL	New	2022/23	21,518
19.04888.2304	Villages WIP - Telemetry and Computerisation	Water	VILL	Renewal	2022/23	105,475
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2023/24	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2023/24	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2023/24	100,000
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2024/25	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2024/25	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2024/25	100,000
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2025/26	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2025/26	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2025/26	100,000
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2026/27	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2026/27	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2026/27	100,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - WATER FUND

Project	Program	Asset Class	Location	Type:	Year	Budget
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2027/28	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2027/28	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2027/28	100,000
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2028/29	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2028/29	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2028/29	100,000
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2029/30	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2029/30	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2029/30	100,000
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2030/31	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2030/31	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2030/31	100,000
12.04822.2054	Walgett Water System Asset Replacement	Water	WAL	Renewal	2031/32	100,000
13.04846.2054	Lightning Ridge - Water Asset WIP	Water	LR	Renewal	2031/32	100,000
14.04866.2054	Collarenebri system asset replacement	Water	COL	Renewal	2031/32	100,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - SEWER FUND

Project	Program	Asset Class	Priority	Type: N - New, R - Renewal	Year	Budget
15.04886.4060	Sewage Treatment Plant Renewal	Sewerage N	WAL	Renewal	2022/23	300,000
16.04902.5001	Lightning Ridge - Sewer Pond WIP	Sewerage N	LR	Renewal	2022/23	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2023/24	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2023/24	100,000
16.04902.5001	Lightning Ridge - Sewer Pond WIP	Sewerage N	LR	Renewal	2023/24	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2023/24	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2024/25	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2024/25	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2024/25	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2025/26	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2025/26	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2025/26	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2026/27	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2026/27	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2026/27	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2027/28	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2027/28	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2027/28	100,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CAPITAL WORKS - PROGRAM - SEWER FUND

Project	Program	Asset Class	Priority	Type: N - New, R - Renewal	Year	Budget
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2028/29	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2028/29	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2028/29	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2029/30	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2029/30	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2029/30	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2030/31	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2030/31	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2030/31	100,000
15.04881.1854	Walgett Sewer main replacement	Sewerage N	WAL	Renewal	2031/32	100,000
16.04902.4096	Sewer mains replacement	Sewerage N	LR	Renewal	2031/32	100,000
17.04922.4061	Collarenebri sewer main replacement	Sewerage N	COL	Renewal	2031/32	100,000

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
INCOME STATEMENT - CONSOLIDATED
Scenario: Moderate - 0.70% rate pegging increase

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,418,000	9,707,599	10,077,228	10,468,939	10,735,365	11,008,995	11,290,041	11,578,711	11,875,231	12,179,825	12,492,718	12,811,281
User Charges & Fees	6,903,000	7,571,454	7,845,460	8,097,088	8,346,416	8,603,516	8,871,459	9,147,857	9,432,980	9,727,117	10,030,553	10,343,588
Other Revenues	1,350,000	2,363,500	2,254,560	2,041,801	2,056,505	2,076,390	2,096,674	2,117,157	2,137,870	2,158,794	2,179,925	2,201,262
Grants & Contributions provided for Operating Purposes	17,470,000	17,565,345	11,644,263	11,747,624	11,863,945	11,969,462	12,074,563	12,182,254	12,290,543	12,412,436	12,521,937	12,632,162
Grants & Contributions provided for Capital Purposes	5,895,000	20,610,804	1,490,000	900,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Interest & Investment Revenue	475,000	413,625	364,105	364,317	408,549	411,507	413,445	415,899	419,056	422,817	427,226	431,790
Other Income:												
Net Gains from the Disposal of Assets	-	643,500	235,966	329,333	296,398	486,360	145,823	522,786	354,748	462,212	468,316	474,481
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	256,000	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268	1,306	1,345
Joint Ventures & Associated Entities - Gain	41,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	41,808,000	58,876,827	33,912,612	33,950,163	34,108,271	34,957,356	35,293,165	36,365,859	36,911,659	37,764,469	38,521,981	39,295,909
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,906,000	8,614,264	9,008,237	9,152,332	9,327,886	9,590,702	9,732,762	9,907,919	10,086,228	10,292,743	10,452,525	10,640,632
Borrowing Costs	288,000	82,238	55,229	38,036	28,019	23,935	21,399	19,728	17,909	16,030	14,168	12,100
Materials & Contracts	18,588,000	22,536,697	16,874,788	16,456,144	17,108,526	17,663,245	18,071,452	18,770,466	19,379,330	20,069,599	20,682,019	21,326,809
Depreciation & Amortisation	6,334,000	7,475,481	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	178,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,017,000	1,839,347	1,133,370	1,218,492	1,204,373	1,246,002	1,280,497	1,316,028	1,352,626	1,390,323	1,429,149	1,474,140
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	51,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	36,362,000	40,548,027	34,457,706	34,251,086	35,054,886	35,909,966	36,492,192	37,400,223	38,222,175	39,154,777	39,963,943	40,839,763
Operating Result from Continuing Operations	5,446,000	18,328,800	(545,094)	(300,923)	(946,615)	(952,610)	(1,199,027)	(1,034,364)	(1,310,516)	(1,390,308)	(1,441,962)	(1,543,854)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,446,000	18,328,800	(545,094)	(300,923)	(946,615)	(952,610)	(1,199,027)	(1,034,364)	(1,310,516)	(1,390,308)	(1,441,962)	(1,543,854)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(449,000)	(2,282,004)	(2,035,094)	(1,200,923)	(1,346,615)	(1,352,610)	(1,599,027)	(1,434,364)	(1,710,516)	(1,790,308)	(1,841,962)	(1,943,854)

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - CONSOLIDATED
Scenario: Moderate - 0.70% rate pegging increase

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	11,039,698	11,149,661	4,541,798	8,312,311	8,202,869	8,576,711	9,465,649	11,057,534	10,898,911	11,861,688	10,965,500	10,078,762
Investments	16,500,000	7,650,515	7,690,528	4,824,525	4,946,053	4,946,053	4,216,886	2,973,263	2,351,451	1,107,828	1,107,828	1,107,828
Receivables	10,175,000	11,817,047	6,836,745	7,181,052	7,235,860	7,398,081	7,567,445	7,735,299	7,898,726	8,070,392	8,245,254	8,424,154
Inventories	1,020,000	1,850,552	1,383,875	1,338,053	1,391,308	1,431,624	1,456,169	1,505,936	1,554,767	1,606,108	1,649,889	1,696,244
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	26,000	179,427	128,872	125,258	130,195	134,390	137,023	142,064	147,024	152,233	156,733	161,531
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	38,760,698	32,647,203	20,581,817	21,781,199	21,906,286	22,486,859	22,843,173	23,414,096	22,850,878	22,798,249	22,125,203	21,468,519
Non-Current Assets												
Investments	6,000,000	4,849,485	8,182,937	6,748,940	7,077,412	7,277,412	6,706,579	6,650,202	6,972,014	6,915,637	7,615,637	8,315,637
Receivables	80,000	129,206	129,459	129,889	130,326	130,773	131,228	131,693	132,167	132,650	133,143	133,646
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Infrastructure, Property, Plant & Equipment	315,936,000	346,178,114	347,998,703	347,701,176	346,248,731	344,560,496	343,665,031	342,282,627	341,333,506	340,118,377	338,710,372	337,193,688
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Other	-	-	-	-	-	-	-	-	-	-	-	-
Total Non-Current Assets	322,829,000	351,969,805	357,124,100	355,393,005	354,269,470	352,781,681	351,315,838	349,877,522	349,250,687	347,979,664	347,272,152	346,455,971
TOTAL ASSETS	361,589,698	384,617,008	377,705,917	377,174,204	376,175,755	375,268,540	374,159,011	373,291,618	372,101,565	370,777,913	369,397,355	367,924,490
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,087,000	6,403,598	3,811,108	3,737,224	3,777,114	3,851,485	3,911,290	4,048,814	4,196,424	4,290,279	4,382,408	4,486,094
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,151,000	5,005,596	1,599,902	1,695,787	1,644,164	1,658,318	1,672,416	1,686,862	1,701,387	1,717,742	1,732,430	1,747,215
Lease liabilities	78,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	527,000	422,873	308,926	97,333	101,480	43,895	45,653	47,559	49,528	51,479	53,640	55,831
Provisions	2,221,000	2,298,998	2,346,244	2,394,431	2,443,580	2,493,709	2,544,837	2,596,986	2,597,665	2,598,354	2,599,054	2,599,765
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	9,064,000	14,131,065	8,066,180	7,924,775	7,966,338	8,047,407	8,174,196	8,380,220	8,545,004	8,657,854	8,767,532	8,888,904
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	33,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000
Borrowings	1,336,000	913,439	604,513	507,180	405,700	361,805	316,152	268,593	219,065	167,586	113,946	58,115
Provisions	5,397,000	5,373,007	5,380,820	5,388,768	5,396,851	5,405,072	5,413,435	5,421,940	5,427,147	5,432,433	5,437,799	5,443,246
Total Non-Current Liabilities	6,766,000	6,397,446	6,096,333	6,006,948	5,913,551	5,877,877	5,840,587	5,801,533	5,757,212	5,711,019	5,662,745	5,612,361
TOTAL LIABILITIES	15,830,000	20,528,510	14,162,513	13,931,723	13,879,890	13,925,284	14,014,783	14,181,753	14,302,216	14,368,873	14,430,276	14,501,266
Net Assets	345,759,698	364,088,498	363,543,404	363,242,481	362,295,866	361,343,256	360,144,229	359,109,865	357,799,349	356,409,041	354,967,079	353,423,225
EQUITY												
Retained Earnings	128,549,000	146,877,800	146,332,706	146,031,783	145,085,168	144,132,558	142,933,531	141,899,167	140,588,651	139,198,343	137,756,381	136,212,527
Revaluation Reserves	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	345,760,000	364,088,800	363,543,706	363,242,783	362,296,168	361,343,558	360,144,531	359,110,167	357,799,651	356,409,343	354,967,381	353,423,527
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	345,760,000	364,088,800	363,543,706	363,242,783	362,296,168	361,343,558	360,144,531	359,110,167	357,799,651	356,409,343	354,967,381	353,423,527

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

CASH FLOW STATEMENT - CONSOLIDATED

Scenario: Moderate - 0.70% rate pegging increase

	Actuals 2020/21	Current Year 2021/22	2022/23	2023/24	2024/25	2025/26	Projected Years					
	\$	\$	\$	\$	\$	\$	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
							\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,391,000	9,737,059	10,028,889	10,425,314	10,710,645	10,983,473	11,263,689	11,551,504	11,847,139	12,150,819	12,462,769	12,780,872
User Charges & Fees	7,125,000	7,145,164	7,744,535	8,002,348	8,251,030	8,505,236	8,769,043	9,042,295	9,324,176	9,614,968	9,914,958	10,224,442
Investment & Interest Revenue Received	551,000	332,967	462,123	309,448	408,206	405,129	405,116	413,888	426,017	428,810	432,260	437,218
Grants & Contributions	25,070,000	37,881,957	14,516,239	12,608,716	12,284,892	12,363,719	12,468,842	12,576,392	12,684,649	12,805,800	12,915,977	13,026,163
Bonds & Deposits Received	6,000	-	-	-	-	-	-	-	-	-	-	-
Other	4,314,000	2,158,402	2,507,736	2,035,789	2,059,153	2,074,064	2,094,287	2,114,706	2,135,374	2,156,121	2,177,334	2,198,621
Payments:												
Employee Benefits & On-Costs	(8,821,000)	(8,370,360)	(8,951,477)	(9,096,851)	(9,271,009)	(9,529,626)	(9,673,247)	(9,847,225)	(10,080,285)	(10,286,693)	(10,446,366)	(10,634,362)
Materials & Contracts	(22,560,000)	(21,218,094)	(17,212,979)	(16,463,541)	(17,083,728)	(17,634,626)	(18,051,311)	(18,737,886)	(19,346,935)	(20,035,717)	(20,651,506)	(21,294,078)
Borrowing Costs	(111,000)	(77,243)	(51,340)	(33,664)	(22,820)	(18,667)	(15,842)	(14,091)	(12,190)	(10,229)	(8,283)	(6,131)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(1,451,000)	(1,655,298)	(1,246,888)	(1,213,504)	(1,199,485)	(1,236,166)	(1,273,815)	(1,306,569)	(1,343,131)	(1,380,265)	(1,420,068)	(1,463,986)
Net Cash provided (or used in) Operating Activities	13,514,000	25,934,554	7,796,839	6,574,055	6,136,885	5,912,535	5,986,763	5,793,015	5,634,813	5,443,614	5,377,076	5,268,758
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	10,000,000	326,535	5,000,000	-	-	1,500,000	2,000,000	1,000,000	2,000,000	-	-
Sale of Infrastructure, Property, Plant & Equipment	91,000	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	34,500,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	(3,700,000)	(700,000)	(450,000)	(200,000)	(200,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,955,000)	(35,297,903)	(10,608,364)	(6,794,615)	(5,698,994)	(5,237,214)	(6,353,929)	(5,455,477)	(6,045,877)	(5,731,309)	(5,521,785)	(5,401,857)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(36,000,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(14,334,000)	(25,297,903)	(13,981,828)	(2,494,615)	(6,148,994)	(5,437,214)	(5,053,929)	(4,155,477)	(5,745,877)	(4,431,309)	(6,221,785)	(6,101,857)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(743,000)	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Repayment of lease liabilities (principal repayments)	(20,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(763,000)	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,583,000)	109,963	(6,607,863)	3,770,513	(109,442)	373,841	888,939	1,591,885	(158,623)	962,778	(896,188)	(886,738)
plus: Cash & Cash Equivalents - beginning of year	12,623,000	11,040,000	11,149,963	4,542,100	8,312,613	8,203,171	8,577,013	9,465,951	11,057,836	10,899,213	11,861,990	10,965,802
Cash & Cash Equivalents - end of the year	11,040,000	11,149,963	4,542,100	8,312,613	8,203,171	8,577,013	9,465,951	11,057,836	10,899,213	11,861,990	10,965,802	10,079,064
Cash & Cash Equivalents - end of the year	11,040,000	11,149,963	4,542,100	8,312,613	8,203,171	8,577,013	9,465,951	11,057,836	10,899,213	11,861,990	10,965,802	10,079,064
Investments - end of the year	22,500,000	12,500,000	15,873,465	11,573,465	12,023,465	12,223,465	10,923,465	9,623,465	9,323,465	8,023,465	8,723,465	9,423,465
Cash, Cash Equivalents & Investments - end of the year	33,540,000	23,649,963	20,415,565	19,886,078	20,226,636	20,800,478	20,389,416	20,681,301	20,222,677	19,885,455	19,689,267	19,502,528
Representing:												
- External Restrictions	17,465,748	10,123,703	8,725,907	8,939,498	9,351,392	9,809,084	9,263,539	9,769,311	10,364,466	11,011,744	11,714,014	12,471,412
- Internal Restrictions	14,327,302	12,189,739	11,784,232	11,579,594	11,911,258	12,605,408	12,982,831	13,298,562	12,681,898	12,294,124	11,993,076	11,665,743
- Unrestricted	1,746,950	1,336,521	(94,574)	(633,014)	(1,036,014)	(1,614,014)	(1,856,953)	(2,386,572)	(2,823,686)	(3,420,413)	(4,017,824)	(4,634,626)
	33,540,000	23,649,963	20,415,565	19,886,078	20,226,636	20,800,478	20,389,416	20,681,301	20,222,677	19,885,455	19,689,267	19,502,528

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

EQUITY STATEMENT - CONSOLIDATED

Scenario: Moderate - 0.70% rate pegging increase

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Opening Balance (as at 1/7)	339,877,000	345,760,000	364,088,800	363,543,706	363,242,783	362,296,168	361,343,558	360,144,531	359,110,167	357,799,651	356,409,343	354,967,381
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	339,877,000	345,760,000	364,088,800	363,543,706	363,242,783	362,296,168	361,343,558	360,144,531	359,110,167	357,799,651	356,409,343	354,967,381
Net Operating Result for the Year	5,446,000	18,328,800	(545,094)	(300,923)	(946,615)	(952,610)	(1,199,027)	(1,034,364)	(1,310,516)	(1,390,308)	(1,441,962)	(1,543,854)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	5,446,000	18,328,800	(545,094)	(300,923)	(946,615)	(952,610)	(1,199,027)	(1,034,364)	(1,310,516)	(1,390,308)	(1,441,962)	(1,543,854)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	437,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	437,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	5,883,000	18,328,800	(545,094)	(300,923)	(946,615)	(952,610)	(1,199,027)	(1,034,364)	(1,310,516)	(1,390,308)	(1,441,962)	(1,543,854)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	345,760,000	364,088,800	363,543,706	363,242,783	362,296,168	361,343,558	360,144,531	359,110,167	357,799,651	356,409,343	354,967,381	353,423,527

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

AVAILABLE WORKING CAPITAL - CONSOLIDATED

Scenario: Moderate - 0.70% rate pegging increase

	Actuals 2020/21	Current Year 2021/22	Projected Years									
	\$	\$	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	38,760,698	32,647,203	20,581,817	21,781,199	21,906,286	22,486,859	22,843,173	23,414,096	22,850,878	22,798,249	22,125,203	21,468,519
Less: Total External Restrictions - Cash	(11,465,748)	(5,526,186)	(794,938)	(2,442,526)	(2,525,948)	(2,783,640)	(2,808,928)	(3,371,076)	(3,644,420)	(4,348,075)	(4,350,346)	(4,407,743)
Less: Current Internal Restrictions - Cash	(14,327,302)	(12,189,739)	(11,784,232)	(11,579,594)	(11,911,258)	(12,605,408)	(12,982,831)	(13,298,562)	(12,681,898)	(12,294,124)	(11,993,076)	(11,665,743)
Less: Current External Restrictions - Receivables	(1,062,000)	(871,592)	(939,239)	(996,441)	(1,029,740)	(1,064,155)	(1,099,725)	(1,136,487)	(1,174,481)	(1,213,751)	(1,254,336)	(1,295,697)
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(28,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Available Current Assets	11,745,648	13,927,686	6,931,409	6,630,638	6,307,340	5,901,656	5,819,690	5,475,971	5,218,080	4,810,299	4,395,445	3,967,336
Current Liabilities	9,064,000	14,131,065	8,066,180	7,924,775	7,966,338	8,047,407	8,174,196	8,380,220	8,545,004	8,657,854	8,767,532	8,888,904
Less: Current Borrowings	(527,000)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)	(55,831)
Less: Current ELE Provisions	(2,221,000)	(2,266,080)	(2,312,705)	(2,360,262)	(2,408,772)	(2,458,251)	(2,508,721)	(2,560,201)	(2,560,201)	(2,560,201)	(2,560,201)	(2,560,201)
Less: Current External Restrictions - Payables	(145,000)	(170,063)	(158,406)	(164,760)	(168,174)	(174,130)	(180,287)	(186,652)	(193,233)	(200,037)	(207,070)	(214,295)
Less: Current Internal Restrictions - Payables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Liabilities	(4,151,000)	(5,005,596)	(1,599,902)	(1,695,787)	(1,644,164)	(1,658,318)	(1,672,416)	(1,686,862)	(1,701,387)	(1,717,742)	(1,732,430)	(1,747,215)
Less: Current Internal Restrictions - Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	2,020,000	6,266,454	3,686,241	3,606,633	3,643,748	3,712,812	3,767,119	3,898,946	4,040,655	4,128,395	4,214,191	4,311,363
Available Working Capital	9,725,648	7,661,233	3,245,167	3,024,006	2,663,591	2,188,843	2,052,571	1,577,025	1,177,424	681,903	181,254	(344,027)

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
INCOME STATEMENT - CONSOLIDATED
Scenario: Conservative - No Rate pegging increase

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Income from Continuing Operations												
Revenue:												
Rates & Annual Charges	9,418,000	9,707,599	10,036,746	10,427,646	10,693,246	10,966,033	11,246,221	11,534,015	11,829,642	12,133,325	12,445,288	12,762,904
User Charges & Fees	6,903,000	7,571,454	7,845,460	8,097,088	8,346,416	8,603,516	8,871,459	9,147,857	9,432,980	9,727,117	10,030,553	10,343,588
Other Revenues	1,350,000	2,363,500	2,254,560	2,041,801	2,056,505	2,076,390	2,096,674	2,117,157	2,137,870	2,158,794	2,179,925	2,201,262
Grants & Contributions provided for Operating Purposes	17,470,000	17,565,345	11,644,263	11,747,624	11,863,945	11,969,462	12,074,563	12,182,254	12,290,543	12,412,436	12,521,937	12,632,162
Grants & Contributions provided for Capital Purposes	5,895,000	20,610,804	1,490,000	900,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000	400,000
Interest & Investment Revenue	475,000	413,625	364,105	364,317	408,549	411,507	413,445	415,899	419,056	422,817	427,226	431,790
Other Income:												
Net Gains from the Disposal of Assets	-	643,500	235,966	329,333	296,398	486,360	145,823	522,786	354,748	462,212	468,316	474,481
Fair value increment on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of revaluation decrements on IPPE previously expensed	-	-	-	-	-	-	-	-	-	-	-	-
Reversal of impairment losses on receivables	-	-	-	-	-	-	-	-	-	-	-	-
Other Income	256,000	1,000	1,030	1,061	1,093	1,126	1,160	1,195	1,231	1,268	1,306	1,345
Joint Ventures & Associated Entities - Gain	41,000	-	-	-	-	-	-	-	-	-	-	-
Total Income from Continuing Operations	41,808,000	58,876,827	33,872,130	33,908,870	34,066,152	34,914,394	35,249,345	36,321,163	36,866,070	37,717,969	38,474,551	39,247,532
Expenses from Continuing Operations												
Employee Benefits & On-Costs	8,906,000	8,614,264	9,008,237	9,152,332	9,327,886	9,590,702	9,732,762	9,907,919	10,086,228	10,292,743	10,452,525	10,640,632
Borrowing Costs	288,000	82,238	55,229	38,036	28,019	23,935	21,399	19,728	17,909	16,030	14,168	12,100
Materials & Contracts	18,588,000	22,536,697	16,874,788	16,456,144	17,108,526	17,663,245	18,071,452	18,770,466	19,379,330	20,069,599	20,682,019	21,326,809
Depreciation & Amortisation	6,334,000	7,475,481	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082	7,386,082
Impairment of investments	-	-	-	-	-	-	-	-	-	-	-	-
Impairment of receivables	178,000	-	-	-	-	-	-	-	-	-	-	-
Other Expenses	2,017,000	1,839,347	1,126,870	1,211,992	1,197,873	1,239,502	1,273,997	1,309,528	1,346,126	1,383,823	1,422,649	1,467,640
Interest & Investment Losses	-	-	-	-	-	-	-	-	-	-	-	-
Net Losses from the Disposal of Assets	51,000	-	-	-	-	-	-	-	-	-	-	-
Revaluation decrement/impairment of IPPE	-	-	-	-	-	-	-	-	-	-	-	-
Fair value decrement on investment properties	-	-	-	-	-	-	-	-	-	-	-	-
Joint Ventures & Associated Entities	-	-	-	-	-	-	-	-	-	-	-	-
Total Expenses from Continuing Operations	36,362,000	40,548,027	34,451,206	34,244,586	35,048,386	35,903,466	36,485,692	37,393,723	38,215,675	39,148,277	39,957,443	40,833,263
Operating Result from Continuing Operations	5,446,000	18,328,800	(579,076)	(335,716)	(982,234)	(989,072)	(1,236,347)	(1,072,560)	(1,349,605)	(1,430,308)	(1,482,892)	(1,585,731)
Discontinued Operations - Profit/(Loss)	-	-	-	-	-	-	-	-	-	-	-	-
Net Profit/(Loss) from Discontinued Operations	-	-	-	-	-	-	-	-	-	-	-	-
Net Operating Result for the Year	5,446,000	18,328,800	(579,076)	(335,716)	(982,234)	(989,072)	(1,236,347)	(1,072,560)	(1,349,605)	(1,430,308)	(1,482,892)	(1,585,731)
Net Operating Result before Grants and Contributions provided for Capital Purposes	(449,000)	(2,282,004)	(2,069,076)	(1,235,716)	(1,382,234)	(1,389,072)	(1,636,347)	(1,472,560)	(1,749,605)	(1,830,308)	(1,882,892)	(1,985,731)

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
BALANCE SHEET - CONSOLIDATED
Scenario: Conservative - No Rate pegging increase

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
ASSETS												
Current Assets												
Cash & Cash Equivalents	11,039,698	11,149,661	4,541,798	8,277,872	8,133,210	8,470,998	9,323,034	10,877,150	10,679,875	11,603,100	10,666,440	9,738,293
Investments	16,500,000	7,650,515	7,669,436	4,803,433	4,924,961	4,924,961	4,195,794	2,952,171	2,330,359	1,086,736	1,086,736	1,086,736
Receivables	10,175,000	11,817,047	6,833,070	7,176,982	7,231,348	7,393,117	7,562,020	7,729,401	7,892,344	8,063,516	8,237,872	8,416,256
Inventories	1,020,000	1,850,552	1,383,875	1,338,053	1,391,308	1,431,624	1,456,169	1,505,936	1,554,767	1,606,108	1,649,889	1,696,244
Contract assets	-	-	-	-	-	-	-	-	-	-	-	-
Contract cost assets	-	-	-	-	-	-	-	-	-	-	-	-
Other	26,000	179,427	128,815	125,201	130,138	134,333	136,967	142,007	146,967	152,176	156,676	161,474
Non-current assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Assets	38,760,698	32,647,203	20,556,993	21,721,541	21,810,966	22,355,034	22,673,984	23,206,665	22,604,313	22,511,637	21,797,613	21,099,003
Non-Current Assets												
Investments	6,000,000	4,849,485	8,170,109	6,736,112	7,064,584	7,264,584	6,693,751	6,637,374	6,959,186	6,902,809	7,602,809	8,302,809
Receivables	80,000	129,206	129,311	129,737	130,171	130,615	131,067	131,529	131,999	132,479	132,969	133,468
Infrastructure, Property, Plant & Equipment	315,936,000	346,178,114	347,998,703	347,701,176	346,248,731	344,560,496	343,665,031	342,282,627	341,333,506	340,118,377	338,710,372	337,193,688
Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Right of use assets	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000	109,000
Investments Accounted for using the equity method	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000	704,000
Total Non-Current Assets	322,829,000	351,969,805	357,111,123	355,380,025	354,256,487	352,768,695	351,302,849	349,864,530	349,237,691	347,966,665	347,259,150	346,442,965
TOTAL ASSETS	361,589,698	384,617,008	377,668,116	377,101,565	376,067,452	375,123,729	373,976,833	373,071,195	371,842,004	370,478,302	369,056,763	367,541,969
LIABILITIES												
Current Liabilities												
Bank Overdraft	-	-	-	-	-	-	-	-	-	-	-	-
Payables	2,087,000	6,403,598	3,807,289	3,733,361	3,773,205	3,847,529	3,907,287	4,044,763	4,192,324	4,286,128	4,378,206	4,481,840
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	4,151,000	5,005,596	1,599,902	1,695,787	1,644,164	1,658,318	1,672,416	1,686,862	1,701,387	1,717,742	1,732,430	1,747,215
Lease liabilities	78,000	-	-	-	-	-	-	-	-	-	-	-
Borrowings	527,000	422,873	308,926	97,333	101,480	43,895	45,653	47,559	49,528	51,479	53,640	55,831
Provisions	2,221,000	2,298,998	2,346,244	2,394,431	2,443,580	2,493,709	2,544,837	2,596,986	2,597,665	2,598,354	2,599,054	2,599,765
Liabilities associated with assets classified as "held for sale"	-	-	-	-	-	-	-	-	-	-	-	-
Total Current Liabilities	9,064,000	14,131,065	8,062,361	7,920,912	7,962,429	8,043,451	8,170,193	8,376,169	8,540,904	8,653,704	8,763,330	8,884,651
Non-Current Liabilities												
Payables	-	-	-	-	-	-	-	-	-	-	-	-
Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Contract liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Lease liabilities	33,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000	111,000
Borrowings	1,336,000	913,439	604,513	507,180	405,700	361,805	316,152	268,593	219,065	167,586	113,946	58,115
Provisions	5,397,000	5,373,007	5,380,820	5,388,768	5,396,851	5,405,072	5,413,435	5,421,940	5,427,147	5,432,433	5,437,799	5,443,246
Total Non-Current Liabilities	6,766,000	6,397,446	6,096,333	6,006,948	5,913,551	5,877,877	5,840,587	5,801,533	5,757,212	5,711,019	5,662,745	5,612,361
TOTAL LIABILITIES	15,830,000	20,528,510	14,158,694	13,927,859	13,875,981	13,921,329	14,010,780	14,177,702	14,298,116	14,364,722	14,426,075	14,497,012
Net Assets	345,759,698	364,088,498	363,509,422	363,173,706	362,191,472	361,202,400	359,966,053	358,893,493	357,543,888	356,113,580	354,630,688	353,044,957
EQUITY												
Retained Earnings	128,549,000	146,877,800	146,298,724	145,963,008	144,980,774	143,991,702	142,755,355	141,682,795	140,333,190	138,902,882	137,419,990	135,834,259
Revaluation Reserves	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000	217,211,000
Other Reserves	-	-	-	-	-	-	-	-	-	-	-	-
Council Equity Interest	345,760,000	364,088,800	363,509,724	363,174,008	362,191,774	361,202,702	359,966,355	358,893,795	357,544,190	356,113,882	354,630,990	353,045,259
Non-controlling equity interests	-	-	-	-	-	-	-	-	-	-	-	-
Total Equity	345,760,000	364,088,800	363,509,724	363,174,008	362,191,774	361,202,702	359,966,355	358,893,795	357,544,190	356,113,882	354,630,990	353,045,259

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
CASH FLOW STATEMENT - CONSOLIDATED
Scenario: Conservative - No Rate pegging increase

	Actuals 2020/21	Current Year 2021/22	Projected Years									
	\$	\$	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Cash Flows from Operating Activities												
Receipts:												
Rates & Annual Charges	9,391,000	9,737,059	9,988,803	10,384,029	10,668,534	10,940,519	11,219,878	11,506,816	11,801,559	12,104,328	12,415,349	12,732,504
User Charges & Fees	7,125,000	7,145,164	7,744,535	8,002,348	8,251,030	8,505,236	8,769,043	9,042,295	9,324,176	9,614,968	9,914,958	10,224,442
Investment & Interest Revenue Received	551,000	332,967	463,322	309,793	408,598	405,529	405,525	414,307	426,445	429,249	432,708	437,677
Grants & Contributions	25,070,000	37,881,957	14,516,239	12,608,716	12,284,892	12,363,719	12,468,842	12,576,392	12,684,649	12,805,800	12,915,977	13,026,163
Bonds & Deposits Received	6,000	-	-	-	-	-	-	-	-	-	-	-
Other	4,314,000	2,158,402	2,507,736	2,035,789	2,059,153	2,074,064	2,094,287	2,114,706	2,135,374	2,156,121	2,177,334	2,198,621
Payments:												
Employee Benefits & On-Costs	(8,821,000)	(8,370,360)	(8,951,477)	(9,096,851)	(9,271,009)	(9,529,626)	(9,673,247)	(9,847,225)	(10,080,285)	(10,286,693)	(10,446,366)	(10,634,362)
Materials & Contracts	(22,560,000)	(21,218,094)	(17,213,867)	(16,463,541)	(17,083,728)	(17,634,626)	(18,051,311)	(18,737,886)	(19,346,935)	(20,035,717)	(20,651,506)	(21,294,078)
Borrowing Costs	(111,000)	(77,243)	(51,340)	(33,664)	(22,820)	(18,667)	(15,842)	(14,091)	(12,190)	(10,229)	(8,283)	(6,131)
Bonds & Deposits Refunded	-	-	-	-	-	-	-	-	-	-	-	-
Other	(1,451,000)	(1,655,298)	(1,241,033)	(1,207,004)	(1,192,985)	(1,229,666)	(1,267,315)	(1,300,069)	(1,336,631)	(1,373,765)	(1,413,568)	(1,457,486)
Net Cash provided (or used in) Operating Activities	13,514,000	25,934,554	7,762,919	6,539,615	6,101,666	5,876,482	5,949,861	5,755,246	5,596,161	5,404,062	5,336,603	5,227,350
Cash Flows from Investing Activities												
Receipts:												
Sale of Investment Securities	-	10,000,000	360,455	5,000,000	-	-	1,500,000	2,000,000	1,000,000	2,000,000	-	-
Sale of Infrastructure, Property, Plant & Equipment	91,000	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors Receipts	30,000	-	-	-	-	-	-	-	-	-	-	-
Distributions Received from Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Receipts	34,500,000	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Purchase of Investment Securities	-	-	(3,700,000)	(700,000)	(450,000)	(200,000)	(200,000)	(700,000)	(700,000)	(700,000)	(700,000)	(700,000)
Purchase of Investment Property	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Infrastructure, Property, Plant & Equipment	(12,955,000)	(35,297,903)	(10,608,364)	(6,794,615)	(5,698,994)	(5,237,214)	(6,353,929)	(5,455,477)	(6,045,877)	(5,731,309)	(5,521,785)	(5,401,857)
Purchase of Real Estate Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Intangible Assets	-	-	-	-	-	-	-	-	-	-	-	-
Purchase of Interests in Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Deferred Debtors & Advances Made	-	-	-	-	-	-	-	-	-	-	-	-
Contributions Paid to Joint Ventures & Associates	-	-	-	-	-	-	-	-	-	-	-	-
Other Investing Activity Payments	(36,000,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash provided (or used in) Investing Activities	(14,334,000)	(25,297,903)	(13,947,909)	(2,494,615)	(6,148,994)	(5,437,214)	(5,053,929)	(4,155,477)	(5,745,877)	(4,431,309)	(6,221,785)	(6,101,857)
Cash Flows from Financing Activities												
Receipts:												
Proceeds from Borrowings & Advances	-	-	-	-	-	-	-	-	-	-	-	-
Payments:												
Repayment of Borrowings & Advances	(743,000)	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Repayment of lease liabilities (principal repayments)	(20,000)	-	-	-	-	-	-	-	-	-	-	-
Net Cash Flow provided (used in) Financing Activities	(763,000)	(526,688)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)
Net Increase/(Decrease) in Cash & Cash Equivalents	(1,583,000)	109,963	(6,607,863)	3,736,074	(144,662)	337,788	852,036	1,554,116	(197,275)	923,225	(936,660)	(928,147)
plus: Cash & Cash Equivalents - beginning of year	12,623,000	11,040,000	11,149,963	4,542,100	8,278,174	8,133,512	8,471,300	9,323,336	10,877,452	10,680,177	11,603,402	10,666,742
Cash & Cash Equivalents - end of the year	11,040,000	11,149,963	4,542,100	8,278,174	8,133,512	8,471,300	9,323,336	10,877,452	10,680,177	11,603,402	10,666,742	9,738,595
Cash & Cash Equivalents - end of the year	11,040,000	11,149,963	4,542,100	8,278,174	8,133,512	8,471,300	9,323,336	10,877,452	10,680,177	11,603,402	10,666,742	9,738,595
Investments - end of the year	22,500,000	12,500,000	15,839,545	11,539,545	11,989,545	12,189,545	10,889,545	9,589,545	9,289,545	7,989,545	8,689,545	9,389,545
Cash, Cash Equivalents & Investments - end of the year	33,540,000	23,649,963	20,381,645	19,817,719	20,123,057	20,660,845	20,212,881	20,466,997	19,969,722	19,592,947	19,356,287	19,128,140
Representing:												
- External Restrictions	17,465,748	10,123,703	8,725,907	8,939,498	9,351,392	9,809,084	9,263,539	9,769,311	10,364,466	11,011,744	11,714,014	12,471,412
- Internal Restrictions	14,327,302	12,189,739	11,784,232	11,579,594	11,911,258	12,605,408	12,982,831	13,298,562	12,681,898	12,294,124	11,993,076	11,665,743
- Unrestricted	1,746,950	1,336,521	(128,494)	(701,373)	(1,139,593)	(1,753,647)	(2,033,488)	(2,600,875)	(3,076,641)	(3,712,921)	(4,350,803)	(5,009,015)
	33,540,000	23,649,963	20,381,645	19,817,719	20,123,057	20,660,845	20,212,881	20,466,997	19,969,722	19,592,947	19,356,287	19,128,140

Walgett Shire Council
10 Year Financial Plan for the Years ending 30 June 2032
EQUITY STATEMENT - CONSOLIDATED
Scenario: Conservative - No Rate pegging increase

	Actuals 2020/21 \$	Current Year 2021/22 \$	2022/23 \$	2023/24 \$	2024/25 \$	2025/26 \$	Projected Years					
							2026/27 \$	2027/28 \$	2028/29 \$	2029/30 \$	2030/31 \$	2031/32 \$
Opening Balance (as at 1/7)	339,877,000	345,760,000	364,088,800	363,509,724	363,174,008	362,191,774	361,202,702	359,966,355	358,893,795	357,544,190	356,113,882	354,630,990
Adjustments to opening balance	-	-	-	-	-	-	-	-	-	-	-	-
Restated opening Balance (as at 1/7)	339,877,000	345,760,000	364,088,800	363,509,724	363,174,008	362,191,774	361,202,702	359,966,355	358,893,795	357,544,190	356,113,882	354,630,990
Net Operating Result for the Year	5,446,000	18,328,800	(579,076)	(335,716)	(982,234)	(989,072)	(1,236,347)	(1,072,560)	(1,349,605)	(1,430,308)	(1,482,892)	(1,585,731)
Adjustments to net operating result	-	-	-	-	-	-	-	-	-	-	-	-
Restated Net Operating Result for the Year	5,446,000	18,328,800	(579,076)	(335,716)	(982,234)	(989,072)	(1,236,347)	(1,072,560)	(1,349,605)	(1,430,308)	(1,482,892)	(1,585,731)
Other Comprehensive Income												
- Correction of prior period errors	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of IPP&E	437,000	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of available for sale investments	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on available for sale investments recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Gain (loss) on revaluation of other reserves	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss from other reserves recognised in operating result	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment loss (reversal) – financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Realised (gain) loss on financial assets at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of financial assets at fair value through OCI (other than equity instruments)	-	-	-	-	-	-	-	-	-	-	-	-
- Gain/(loss) on revaluation of equity instruments at fair value through OCI	-	-	-	-	-	-	-	-	-	-	-	-
- Transfers to Income Statement	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (loss) reversal relating to I,PP&E	-	-	-	-	-	-	-	-	-	-	-	-
- Impairment (reversal) of available for sale investments to (from) operating res	-	-	-	-	-	-	-	-	-	-	-	-
- Joint ventures and associates	-	-	-	-	-	-	-	-	-	-	-	-
- Other reserves movements	-	-	-	-	-	-	-	-	-	-	-	-
- Other Movements (combined)	-	-	-	-	-	-	-	-	-	-	-	-
Other Comprehensive Income	437,000	-	-	-	-	-	-	-	-	-	-	-
Total Comprehensive Income	5,883,000	18,328,800	(579,076)	(335,716)	(982,234)	(989,072)	(1,236,347)	(1,072,560)	(1,349,605)	(1,430,308)	(1,482,892)	(1,585,731)
Distributions to/(contributions from) non-controlling interests	-	-	-	-	-	-	-	-	-	-	-	-
Transfers between Equity	-	-	-	-	-	-	-	-	-	-	-	-
Equity - Balance at end of the reporting period	345,760,000	364,088,800	363,509,724	363,174,008	362,191,774	361,202,702	359,966,355	358,893,795	357,544,190	356,113,882	354,630,990	353,045,259

Walgett Shire Council

10 Year Financial Plan for the Years ending 30 June 2032

AVAILABLE WORKING CAPITAL - CONSOLIDATED

Scenario: Conservative - No Rate pegging increase

	Actuals 2020/21	Current Year 2021/22	Projected Years									
	\$	\$	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32
			\$	\$	\$	\$	\$	\$	\$	\$	\$	\$
Current Assets	38,760,698	32,647,203	20,556,993	21,721,541	21,810,966	22,355,034	22,673,984	23,206,665	22,604,313	22,511,637	21,797,613	21,099,003
Less: Total External Restrictions - Cash	(11,465,748)	(5,526,186)	(807,766)	(2,455,354)	(2,538,776)	(2,796,468)	(2,821,756)	(3,383,904)	(3,657,248)	(4,360,903)	(4,363,174)	(4,420,571)
Less: Current Internal Restrictions - Cash	(14,327,302)	(12,189,739)	(11,784,232)	(11,579,594)	(11,911,258)	(12,605,408)	(12,982,831)	(13,298,562)	(12,681,898)	(12,294,124)	(11,993,076)	(11,665,743)
Less: Current External Restrictions - Receivables	(1,062,000)	(871,592)	(939,239)	(996,441)	(1,029,740)	(1,064,155)	(1,099,725)	(1,136,487)	(1,174,481)	(1,213,751)	(1,254,336)	(1,295,697)
Less: Current Internal Restrictions - Receivables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Inventories & Other Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Contract Assets & Contract Cost Assets	-	-	-	-	-	-	-	-	-	-	-	-
Less: Inventories not realisable in the next 12 months	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)	(132,000)
Less: Deferred Debtors to be budgeted for in future years	(28,000)	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Available Current Assets	11,745,648	13,927,686	6,893,757	6,558,152	6,199,191	5,757,002	5,637,672	5,255,713	4,958,686	4,510,859	4,055,027	3,584,992
Current Liabilities	9,064,000	14,131,065	8,062,361	7,920,912	7,962,429	8,043,451	8,170,193	8,376,169	8,540,904	8,653,704	8,763,330	8,884,651
Less: Current Borrowings	(527,000)	(422,873)	(308,926)	(97,333)	(101,480)	(43,895)	(45,653)	(47,559)	(49,528)	(51,479)	(53,640)	(55,831)
Less: Current ELE Provisions	(2,221,000)	(2,266,080)	(2,312,705)	(2,360,262)	(2,408,772)	(2,458,251)	(2,508,721)	(2,560,201)	(2,560,201)	(2,560,201)	(2,560,201)	(2,560,201)
Less: Current External Restrictions - Payables	(145,000)	(170,063)	(158,406)	(164,760)	(168,174)	(174,130)	(180,287)	(186,652)	(193,233)	(200,037)	(207,070)	(214,295)
Less: Current Internal Restrictions - Payables	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Income received in advance	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Contract Liabilities	(4,151,000)	(5,005,596)	(1,599,902)	(1,695,787)	(1,644,164)	(1,658,318)	(1,672,416)	(1,686,862)	(1,701,387)	(1,717,742)	(1,732,430)	(1,747,215)
Less: Current Internal Restrictions - Contract Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Lease Liabilities	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Borrowings	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current External Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Less: Current Internal Restrictions - Provisions	-	-	-	-	-	-	-	-	-	-	-	-
Other manual adjustment accumulated from funds	-	-	-	-	-	-	-	-	-	-	-	-
Adjusted Current Liabilities	2,020,000	6,266,454	3,682,423	3,602,769	3,639,839	3,708,857	3,763,116	3,894,896	4,036,555	4,124,245	4,209,990	4,307,109
Available Working Capital	9,725,648	7,661,233	3,211,334	2,955,382	2,559,352	2,048,145	1,874,556	1,360,817	922,131	386,613	(154,962)	(722,117)



WALGETT SHIRE COUNCIL

OPERATIONAL PLAN 2022/2023

Statement of Revenue Policy



TABLE OF CONTENTS

2022/2023 Rate Pegging	3
Rating Method Options & Categorisation of Land	3
Proposed Rate Structure 2022/2023	7
Ordinary Rates - Depicting 2.0% Rate Pegging Increase	7
Best Practice Pricing – Water Supply	9
Water Charges	10
Sewer Charges	12
Domestic Waste Management Charges	13
Trade Waste Collection Charges	13
Waste Management Services Charge	13
Recycling Services	13
Interest Rate	14
Instalment Dates	14
Statement of Proposed Borrowing	14

The Statement of Revenue Policy details a number of significant factors which have been considered in forming the projected Operational Budget. The 2022/2023 Operational Budget has been formulated within a number of income and cost constraints including rate pegging, allowable increases and the additional cost impacts of operating within a remote location.

2022/2023 RATE PEGGING

Council's primary objective for rating in the forthcoming financial year is to maintain a rating structure that is fair and equitable for all ratepayers.

Equity is the corner stone of Council's Rating Policy and to achieve the best possible result for the community, Council has chosen to have all rating categories with base and Ad valorem components.

The level of rate pegging is determined by the Independent Pricing and Regulatory Tribunal (IPART) and the maximum amount that Council is permitted to increase its general rate income by in the 2022/2023 financial year is **0.7%** and it is proposed to take up the full amount plus the catch-up adjustment from the previous year as advised by IPART. Council has also applied for an additional special variation to the general rates of **1.3%** and the rates estimates have been prepared based on a **2%** increase that would result if the special variation is approved.

The allowable rate pegging limit plus the catch-up will be distributed evenly across all rating categories and sub categories.

The IPART rate peg does not apply to ordinary fees and charges, domestic waste management, water and sewer annual charges.

RATING METHOD OPTIONS & CATEGORISATION OF LAND

The *Local Government Act 1993* provides Council with the following three alternative methods of levying rates:

1. Solely ad valorem rating i.e. cents in the \$ on land value.
2. Minimum rate plus ad valorem rate.
3. A base amount of up to 50% of the total yield required to be raised from a category or sub-category of a rate and applied to all rateable parcels within that category or sub-category plus an ad valorem rate to raise the additional required.

Council's rate structure for 2022/2023 consists of a base amount plus ad valorem rate for all categories.

Rates												
Walgett Shire Council - General Income - Ordinary Rates Forecast - 2022/2023 - Additional Special Variation (ASV)											SCENARIO 4 (ASV = 2.00% (0.7% + 1.3%))	
Ordinary Rates - Depicting 2.0% (0.7%+1.3%) Rates Pegging Increase (Valuations as per VG Supplementary List as at 6-3-2022)												
Description	Number of Assessments	Ad Valorem Amount in the Dollar	Base Amount	Land Value	2022/2023 Minimum	2022/2023 Ad Valorem	2022/2023 Ad Base Amount	2022/2023 Minimum	2022/2023 Above Minimum Ad Valorem	2022/2023 Totals	2022/2023 Base Amount %	Avg Per Assessment
Walgett Residential	632	0.02045725	230.00	10,408,140	0	212,922	145,360			358,282	41%	566.90
Lightning Ridge Residential	644	0.01107170	230.00	19,774,950	0	218,942	148,120			367,062	40%	569.97
Collarenebri Residential	210	0.13662500	210.00	455,560	0	62,241	44,100			106,341	41%	506.39
Burren Junction Residential	92	0.06991100	165.00	405,140	0	28,324	15,180			43,504	35%	472.87
Carinda Residential	66	0.06809000	100.00	122,570	0	8,346	6,600			14,946	44%	226.45
Cumborah Residential	57	0.00942500	100.00	673,500	0	6,348	5,700			12,048	47%	211.36
Rowena/Come-By-Chance Residential	37	0.03350000	100.00	117,700	0	3,943	3,700			7,643	48%	206.57
Residential - Preserved Opal Fields	1750	0.10936400	130.00	3,573,100	0	390,769	227,500			618,269	37%	353.30
Residential - Mineral Claim	0	0.10936400	130.00				0			-		
Residential	81	0.00574100	180.00	4,097,950	0	23,526	14,580			38,106	38%	470.45
Walgett Business	124	0.02966920	330.00	3,319,720	0	98,493	40,920			139,413	29%	1,124.30
Lightning Ridge Business	121	0.01133950	330.00	8,166,860	0	92,608	39,930			132,538	30%	1,095.36
Collarenebri Business	31	0.13300000	330.00	115,870	0	15,411	10,230			25,641	40%	827.12
Burren Junction Business	21	0.04443500	280.00	184,640	0	8,204	5,880			14,084	42%	670.69
Carinda Business	14	0.01546000	145.00	153,150	0	2,368	2,030			4,398	46%	314.12
Cumborah Business	0	0.00950000	125.00				0			-		
Rowena/Come-By-Chance Business	8	0.02175000	150.00	75,800	0	1,649	1,200			2,849	42%	356.08
Business - Preserved Opal Fields	45	0.06058000	260.00	275,050	0	16,663	11,700			28,363	41%	630.28
Business - Mineral Claim	0	0.06058000	260.00				0			-		
Business	98	0.00899800	180.00	3,257,840	0	29,314	17,640			46,954	38%	479.12
Environmental	0	0.00232011	160.00				0			-		
Rural (Farmland)	832	0.00232011	160.00	1,711,467,560	0.00	3,970,793	133,120			4,103,913	3%	4,932.59
Rural Irrigable (Farmland)	0	0.00232011	160.00				0			-		
Totals	4863			1,766,645,100		5,190,863	873,490			6,064,353		
										Notional General Income Yield for 2020-2021 (Estimate)	5,933,282	
										Increase 0.7%	41,533	
										Additional Special Variation of 1.3%	77,133	
										Sub-Total	6,051,948	
										Add Catch-up Allowance (as advised)	12,405	
										Allowable Yield for 2021-2022	6,064,353	

Rates Statement

Rates are levied on the land value of the property (as determined by the Valuer General) and in accordance with the *Local Government Act 1993*.

Categorisation of Land for Purposes of Ordinary Rates

Council in accordance with Section 514 *Local Government Act 1993* must declare each parcel of rateable land in its area to be within one of the following categories:

1. Farmland
2. Residential
3. Mining
4. Business

Council utilises the provisions of Section 528 and 529 of the *Local Government Act 1993* in applying differential rating to the categories of ordinary rates.

The criteria in determining the categorisation of land is as follows:

Rate may be the same or different within a category

1. Before making an ordinary rate, a council may determine a sub-category or sub-categories for one or more categories of rateable land in its area.
2. A sub-category may be determined:
 - a. for the category farmland - according to the intensity of land use, the irrigability of the land or economic factors affecting the land, or

- b. for the category residential. - according to whether the land is rural residential land or is within a centre of population, or
- c. for the category mining - according to the kind of mining involved, or
- d. for the category business - according to a centre of activity.

Note: In relation to the category business, a centre of activity might comprise a business centre, an industrial estate or some other concentration of like activities.

- 3. The ad valorem amount (the amount in the dollar) of the ordinary rate may be the same for all land within a category or it may be different for different sub-categories.
- 4. Land may be taken to be irrigable for the purposes of subsection (2) (a) if, and only if, it is the subject of a water right within the meaning of the *Valuation of Land Act 1916*.

Categorisation as farmland

- 1. Land is to be categorised as farmland if it is a parcel of rateable land valued as one assessment and its dominant use is for farming (that is, the business or industry of grazing, animal feedlots, dairying, pig-farming, poultry farming, viticulture, orcharding, bee-keeping, horticulture, vegetable growing, the growing of crops of any kind, forestry or aquaculture within the meaning of the *Fisheries Management Act 1994*, or any combination of those businesses or industries) which:
 - a. has a significant and substantial commercial purpose or character, and
 - b. is engaged in for the purpose of profit on a continuous or repetitive basis (whether or not a profit is actually made).
- 2. Land is not to be categorised as farmland if it is rural residential land.
- 3. The regulations may prescribe circumstances in which land is or is not to be categorised as farmland.

Categorisation as residential

- 1. Land is to be categorised as residential if it is a parcel of rateable land valued as one assessment and:
 - a. its dominant use is for residential accommodation (other than as a hotel, motel, guesthouse, backpacker hostel or nursing home or any other form of residential accommodation (not being a boarding house or a lodging house) prescribed by the regulations), or
 - b. in the case of vacant land, it is zoned or otherwise designated for use under an environmental planning instrument (with or without development consent) for residential purposes, or
 - c. it is rural residential land.

Note:

- 1.
 - a. For the purposes of this section, a boarding house or a lodging house means a building wholly or partly let as lodging in which each letting provides the tariff-paying occupant with a principal place of residence and in which:

(i) each tariff charged does not exceed the maximum tariff for boarding houses or lodging houses for the time being determined by the Minister by order published in the Gazette for the purposes of this subsection, and

(ii) there are at least 3 tariff-paying occupants who have resided there for the last 3 consecutive months, or any period totalling 3 months during the last year, and includes a vacant building that was so let immediately before becoming vacant, but does not include a residential flat building, licensed premises, a private hotel, a building containing serviced apartments or a backpacker hostel or other tourist establishment.

3. The regulations may prescribe circumstances in which land is or is not to be categorised as residential.

Categorisation as mining

1. Land is to be categorised as mining if it is a parcel of rateable land valued as one assessment and its dominant use is for a coal mine or metalliferous mine.

2. The regulations may prescribe circumstances in which land is or is not to be categorised as mining.

Categorisation as business

Land is to be categorised as business if it cannot be categorised as farmland, residential or mining.

Strata lots and company titles are taken to be separate parcels of land for categorisation

For the purposes of this Part:

a. each lot in a strata plan that is registered under the *Strata Schemes Freehold Development Act 1973* or the *Strata Schemes Leasehold Development Act 1986*, and

b. each dwelling or portion of the kind referred to in section 547 (1), is taken to be a separate parcel for the purposes of categorisation.

Mixed development land

1. Definitions in this section, "mixed development land" and "non-residential land" have the same meanings as in section 14BB of the *Valuation of Land Act 1916*.

2. Categorisation of parts of mixed development land If a valuation is furnished under the *Valuation of Land Act 1916* for mixed development land:

a. the part of the land that is non-residential land is taken to have been categorised as business, and

b. the part of the land that is not non-residential land is taken to have been categorised as residential, despite sections 515-518.

3 Sub-categories the council may determine a sub-category for a part of land to which subsection (2) applies according to the category determined by that subsection for the part.

4. Apportionment of rates and charges. A rate, the base amount of a rate, or the minimum amount of a rate or of a charge, that is made and levied according to categories or sub-categories of land is to apply to a parcel of mixed development land according to the percentages represented by the apportionment factor for the parcel ascertained under section 14X of the *Valuation of Land Act 1916*.

How is vacant land to be categorised?

If vacant land is unable to be categorised under section 515, 516 or 517, the land is to be categorised:

- a. if the land is zoned or otherwise designated for use under an environmental planning instrument - according to any purpose for which the land may be used after taking into account the nature of any improvements on the land and the nature of surrounding development, or
- b. if the land is not so zoned or designated - according to the predominant categorisation of surrounding land.

Notice of declaration of category

1. A council must give notice to each rateable person of the category declared for each parcel of land for which the person is rateable.

2. The notice must be in the approved form and must:

- a. state that the person has the right to apply to the council for a review of the declaration that the land is within the category stated in the notice, and
- b. state that the person has the right to appeal to the Land and Environment Court if dissatisfied with the council's review, and
- c. refer to sections 525 and 526.

PROPOSED RATE STRUCTURE FOR 2022/2023

Council proposes to use the allowable rate pegging limit plus the catch-up and additional special rate variation (if approved) to be distributed evenly across all rating categories and sub-categories.

Another two (2) rating categories, Residential and Commercial Mineral Claims is included on the premise, the State Government may in the near future re-introduce the Fire & Emergency Services Levy (FESL). Making of these rating categories now enables future valuations for such categories to be taken up as rating growth and not excess to the IPART Rate Peg.

The category, "Rural Irrigable"(Farmland) is included with a similar Base and Ad Valorem to that of "Rural" (Farmland) making provision for the possibility of successful objections to the re-categorisation of "Rural Irrigable" properties.

The following table shows the proposed rates for 2022/2023 based on an increase of 2.0%.

ORDINARY RATES - DEPICTING 2.0% RATE PEGGING AND SRV INCREASE

Rate modelling has produced a variety of rating alternatives for the coming year, with the attached model by far the best rating alternative, fair and equitable with minimal impact upon any one rating category.

RatesWalgett Shire Council - General Income - Ordinary Rates Forecast - 2022/2023 - Additional Special Variation (ASV)											SCENARIO 4 (ASV = 2.00% (0.7% + 1.3%))	
Ordinary Rates - Depicting 2.0% (0.7%+1.3%) Rates Pegging Increase (Valuations as per VG Supplementary List as at 6-3-2022)												
Description	Number of Assessments	Ad Valorem Amount in the Dollar	Base Amount	Land Value	2022/2023 Minimum	2022/2023 Ad Valorem	2022/2023 Base Amount	2022/2023 Minimum	2022/2023 Above Minimum Ad Valorem	2022/2023 Totals	2022/2023 Base Amount %	Avg Per Assessment
Walgett Residential	632	0.02045725	230.00	10,408,140	0	212,922	145,360			358,282	41%	566.90
Lightning Ridge Residential	644	0.01107170	230.00	19,774,950	0	218,942	148,120			367,062	40%	569.97
Collarenebri Residential	210	0.13662500	210.00	455,560	0	62,241	44,100			106,341	41%	506.39
Burren Junction Residential	92	0.06991100	165.00	405,140	0	28,324	15,180			43,504	35%	472.87
Carinda Residential	66	0.06809000	100.00	122,570	0	8,346	6,600			14,946	44%	226.45
Cumbarah Residential	57	0.00942500	100.00	673,500	0	6,348	5,700			12,048	47%	211.36
Rowena/Come-By-Chance Residential	37	0.03350000	100.00	117,700	0	3,943	3,700			7,643	48%	206.57
Residential - Preserved Opal Fields	1750	0.10936400	130.00	3,573,100	0	390,769	227,500			618,269	37%	353.30
Residential - Mineral Claim	0	0.10936400	130.00				0			-		
Residential	81	0.00574100	180.00	4,097,950	0	23,526	14,580			38,106	38%	470.45
Walgett Business	124	0.02966920	330.00	3,319,720	0	98,493	40,920			139,413	29%	1,124.30
Lightning Ridge Business	121	0.01133950	330.00	8,166,860	0	92,608	39,930			132,538	30%	1,095.36
Collarenebri Business	31	0.13300000	330.00	115,870	0	15,411	10,230			25,641	40%	827.12
Burren Junction Business	21	0.04443500	280.00	184,640	0	8,204	5,880			14,084	42%	670.69
Carinda Business	14	0.01546000	145.00	153,150	0	2,368	2,030			4,398	46%	314.12
Cumbarah Business	0	0.00950000	125.00				0			-		
Rowena/Come-By-Chance Business	8	0.02175000	150.00	75,800	0	1,649	1,200			2,849	42%	356.08
Business - Preserved Opal Fields	45	0.06058000	260.00	275,050	0	16,663	11,700			28,363	41%	630.28
Business - Mineral Claim	0	0.06058000	260.00				0			-		
Business	98	0.00899800	180.00	3,257,840	0	29,314	17,640			46,954	38%	479.12
Environmental	0	0.00232011	160.00				0			-		
Rural (Farmland)	832	0.00232011	160.00	1,711,467,560	0.00	3,970,793	133,120			4,103,913	3%	4,932.59
Rural Irrigable (Farmland)	0	0.00232011	160.00				0			-		
Totals	4863			1,766,645,100		5,190,863	873,490			6,064,353		
Notional General Income Yield for 2020-2021 (Estimate)										5,933,282		
Increase 0.7%										41,633		
Additional Special Variation of 1.3%										77,133		
Sub-Total										6,051,948		
Add Catch-up Allowance (as advised)										12,405		
Allowable Yield for 2021-2022										6,064,353		

Other Services

Council may, under Section 501 (1) of the *Local Government Act 1993*, make an annual charge for any of the following services provided, or proposed to be provided, on an annual basis by the Council:

- Water supply services
- Sewerage services
- Drainage services
- Waste management services (other than domestic waste management services)
- Any services prescribed by the regulations

BEST-PRACTICE PRICING – WATER SUPPLY

Council in 2012/13 introduced user pays water billing under the State Government Best-Practice Guidelines for the effective and sustainable supply of reticulation water supply. Council seeks to ensure that its water supply and sewerage tariffs:-

- Provide appropriate pricing signals that enable customers to balance the benefits and costs of using the water supply and sewerage services and promote efficient use of resources;
- Distribute costs equitably among its customers and eliminate significant cross-subsidies; and

- Reflect the cost of providing the service and raise the annual income required for the long-term financial sustainability of Council's water supply and sewerage services, including investment in new and replacement infrastructure.

With increasing demands being placed on the finite water resources of NSW, it is vital that we use the resources efficiently. Introduction of best-practice pricing for water supply, sewerage and liquid waste services is an essential step for achieving the objectives in non-metropolitan NSW.

Each year Council will continue to review its water pricing policy to confirm a continuation of progress towards full compliance of best practice pricing.

Section 552 (1)(b) of the *Local Government Act 1993* prescribes that Council can charge for a water service provided the land is within 225 metres of a water pipe of Council.

Section 552 (3)(a) of the *Local Government Act 1993* prescribes that Council can charge for a sewer service provided the land is within 75 metres of a sewer line of Council.

In developing its water pricing structure Council categorised its water supply schemes as 3 Bore and 2 River Systems.

WATER CHARGES

STAND PIPE CHARGES

From the 1st July 2017 Council re-introduced standpipe charges at both Lightning Ridge standpipes, using the pre-paid Avdata system. The system and its processes has taken some time to fully implement, and was put on-hold because of drought conditions. It is proposed to increase the charge from \$2.85 to \$3.10.

Lightning Ridge/Cumborah/Grawin

Purchase of system key/replacement key \$54.00

Charge per kilolitre \$3.10

All other Standpipes

Metered Standpipes whereby Council has to raise invoices and/or process cash payments

Administration fee per truck load \$30.00

Plus charge per kilolitre \$3.10

BORE WATER CHARGES

The charges for bore water consist of an access charge calculated to raise between 70% and 79% of the revenue required to operate the service and a two part tariff calculated to raise between 21% and 30%. This tariff applies to the reticulated water supplies in Carinda, Lightning Ridge and Rowena.

It is planned in 2022/2023 to increase all Water Access and Consumption Charges by around 8.0% to 9.0% as per the schedule shown below.

Access Charges

		8% - 9%	4.84% or \$50 minimum per assessment	2.50%
Bore Water - Lightning Ridge, Carinda and Rowena		2022-2023	2021-2022	2020-2021
20mm Connection	Residential	421.00	390.00	340.00
20mm Connection	Non Residential	421.00	390.00	340.00
25mm Connection	Residential	421.00	390.00	340.00
25mm Connection	Non Residential	626.00	580.00	530.00
32mm Connection	Residential	421.00	390.00	340.00
32mm Connection	Non Residential	994.00	920.00	870.00
40mm Connection	Residential	421.00	390.00	340.00
40mm Connection	Non Residential	1,539.00	1,425.00	1,359.00
50mm Connection	Residential	421.00	390.00	340.00
50mm Connection	Non Residential	2,405.00	2,227.00	2,124.00
75mm Connection	Residential	421.00	390.00	340.00
75mm Connection	Non Residential	5,253.00	4,864.00	4,639.00
100mm Connection	Residential	421.00	390.00	340.00
100mm Connection	Non Residential	9,333.00	8,642.00	8,243.00

Consumption Charges

		8% - 9%	5.00%	5.00%
Bore Water - Lightning Ridge, Carinda and Rowena		2022-2023	2021-2022	2020-2021
Usage Charge	per kilolitre <600kl	0.37	0.34	0.32
Usage Charge	per kilolitre >600kl	0.54	0.50	0.48

RIVER SYSTEMS

The charges for water from the river systems comprise separate access charges and consumption tariffs for both filtered and raw water. Like the bore water tariff, the access charge is calculated to raise between 75% and 77% of the revenue required to operate the service and a two part tariff for both filtered and raw water to raise 23 and 25%. This tariff applies to the reticulated water supplies in Collarenebri and Walgett.

All properties, either connected to or within 225 metres of a Council water main, or able to connect are charged. This annual charge is independent of the level of consumption and is charged per connection (or possible connection) to the property. The water access charge for the 2022/2023 rating year has been set between 75% and 77% of the income required to fund the service. Council will progressively move towards a lower percentage of revenue to be raised from the access charge component as more reliable data on actual consumption levels is available.

(Section 501 *Local Government Act 1993*)

It is planned in 2022/2023 to increase all Water Access and Consumption Charges by around 8.0% to 9.0% as per the schedule shown below.

Access Charges

		8% - 9%	4.84% or \$50 minimum per assessment	2.50%
River Water - Walgett and Collarenebri		2022-2023	2021-2022	2020-2021
20mm Connection	<i>Residential</i>	584.00	541.00	516.00
20mm Connection	<i>Non Residential</i>	584.00	541.00	516.00
25mm Connection	<i>Residential</i>	584.00	541.00	516.00
25mm Connection	<i>Non Residential</i>	912.00	844.00	805.00
32mm Connection	<i>Residential</i>	584.00	541.00	516.00
32mm Connection	<i>Non Residential</i>	1,494.00	1,383.00	1,319.00
40mm Connection	<i>Residential</i>	584.00	541.00	516.00
40mm Connection	<i>Non Residential</i>	2,334.00	2,161.00	2,061.00
50mm Connection	<i>Residential</i>	584.00	541.00	516.00
50mm Connection	<i>Non Residential</i>	3,648.00	3,378.00	3,222.00
75mm Connection	<i>Residential</i>	584.00	541.00	516.00
75mm Connection	<i>Non Residential</i>	8,005.00	7,412.00	7,070.00
100mm Connection	<i>Residential</i>	584.00	541.00	516.00
100mm Connection	<i>Non Residential</i>	14,232.00	13,178.00	12,570.00

Consumption Charges

		8% - 9%	5.00%	5.00%
River Water - Walgett and Collarenebri		2022-2023	2021-2022	2020-2021
Filtered Usage Charge	<i>per kilolitre <600kl</i>	1.08	1.00	0.95
Filtered Usage Charge	<i>per kilolitre >600kl</i>	1.65	1.53	1.46
Raw Usage Charge	<i>per kilolitre <600kl</i>	0.37	0.34	0.32
Raw Usage Charge	<i>per kilolitre >600kl</i>	0.54	0.50	0.48

The Water Supply service is classified as a category 1 business activity which is subject to the provisions of the National Competition Policy and its pricing procedures. In the forthcoming year, the service will not make a recognised subsidy to consumers.

SEWER CHARGES

Council provides reticulated sewer systems in Collarenebri, Lightning Ridge and Walgett. All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged.

The fees and charges for 2021/2022 have been increased by 3.0% to 3.5% for the 2022/2023 financial year.

The annual charge is per sewer connection (or possible connection) to the property. Properties categorised as Business also receive a per Cistern charge.

(Section 501 *Local Government Act 1993*)

SERVICE PROVIDED		SEWERAGE			
		2022/2023	2021/2022	2020/2021	2019/2020
All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged					
Walgett	per annum	546.00	529.00	514.00	501.00
Lightning Ridge	per annum	472.00	457.00	444.00	447.00
Collarenebri	per annum	454.00	440.00	427.00	533.00
Additional Sewer Connections (per connection)					
Walgett	per annum	546.00	529.00	514.00	501.00
Lightning Ridge	per annum	472.00	457.00	444.00	447.00
Collarenebri	per annum	454.00	440.00	427.00	533.00
Cistern charges - Applicable to Business categories (per toilet/urinal)					
Walgett	per cistern	85.00	82.00	80.00	78.00
Lightning Ridge	per cistern	73.00	71.00	69.00	71.00
Collarenebri	per cistern	66.00	64.00	62.00	71.00

This service is classified as a category 2 business activity which is subject to the provisions of the National Competition Policy and its pricing procedures. In the forthcoming year, the service will not make a recognised subsidy to consumers.

DOMESTIC WASTE MANAGEMENT CHARGES

Domestic Waste Management (Household garbage) collection services are provided to Burren Junction, Carinda, Collarenebri, Cumborah, Lightning Ridge, Rowena and Walgett.
(Section 496 *Local Government Act 1993*)

The fees and charges for 2021/2022 have been increased by 3% for the 2022/2023 financial year.

Council does not have to obtain ministerial approval in terms of Section 508(2) of the *Local Government Act, 1993* in regard to Domestic Waste Management (DWM) charges. Council has reviewed its waste management operations in order to determine the appropriate current and future costs to be included as part of the reasonable costs determination. The *Local Government Act 1993* requires that the level of charges must be based upon "reasonable costs".

SERVICE PROVIDED		DOMESTIC WASTE MANAGEMENT		
		2022/2023	2021/2022	2020/2021
Domestic Waste Collection Charge (S496) per occupancy - per bin per annum		551.00	535.00	510.00

TRADE WASTE COLLECTION CHARGES

Commercial garbage collection services are provided to Burren Junction, Carinda, Collarenebri, Cumborah, Lightning Ridge, Rowena and Walgett.
(Section 501 *Local Government Act 1993*)

The Trade Waste Charging Structure for 2022/2023 is detailed below. The charges for 2022/2023 represent a 10.0% increase on the previous year.

SERVICE PROVIDED	TRADE WASTE MANAGEMENT			
		2022/2023	2021/2022	2020/2021
240L MGB Collection - weekly collection - per bin per annum		588.00	535.00	510.00
360L MGB Collection - twice weekly collection - per bin per annum		1,680.00	1,527.00	1,455.00
360L MGB weekly Service - per bin per annum		840.00	764.00	727.00

WASTE MANAGEMENT SERVICES CHARGE

In addition to the Domestic Waste Management and Trade Waste Collection service charges a availability charge for waste management services provided across the Shire is levied on all properties regardless of whether they receive a kerbside collection or not.

(Section 501 *Local Government Act 1993*)

The fees and charges for 2021/2022 have been increased by 10% for the 2022/2023 financial year.

SERVICE PROVIDED	WASTE MANAGEMENT			
		2022/2023	2021/2022	2020/2021
Waste Management Charge (\$501) - per annum		69.00	62.70	57.00

RECYCLING SERVICES

The Community Strategic Plan has identified a desire by a significant section of the community for a recycling service. This aspect will form part of the development of the Walgett Shire Solid Waste Management strategy.

INTEREST RATE

In accordance with section 566(3) of the Act, it has been determined that the maximum rate of interest payable on overdue rates and charges for the period 1 July 2022 to 30 June 2023 (inclusive) will be 6.0% per annum.

The methodology used to calculate the interest rate is the Supreme Court methodology (the Reserve Bank cash rate plus 6%), rounded to the nearest half per cent. The cash rate used for the purposes of the maximum interest rate for local government is based on the cash rate as at 7 December 2021.

Notice giving effect to these decisions will be published in the NSW Government Gazette.

INSTALMENT DATES

Section 562 (3) *Local Government Act 1993* states "instalments are payable 31st August, 30th November, 28th February and 31st May, except as provided in subsection (4)." It has been Council's practice to extend the payment date to the first working day after the due date if the instalment falls due on a weekend or public holiday.

STATEMENT OF PROPOSED BORROWINGS

Nil



Fees & Charges

Walgett Shire Council

Table Of Contents

Walgett Shire Council	7
Administration	7
Rating and User Charges	8
Rates.....	8
Rates, Rating Information and Enquiry Fees.....	8
Rates - Penalties.....	8
Domestic Waste Management.....	9
Waste Management	9
Commercial Waste Management	9
User Charges	9
Water Charges	9
Sewerage.....	12
Photocopying Legal Documents Under Subpoena.....	12
Truckwash.....	13
Community Services.....	14
Library	14
Walgett Visitor Information and Internet Centre.....	14
Black & White Copying	14
A4 Single	14
A4 Double Sided.....	14
A3 Single	14
A3 Double Sided.....	15
Copying to Colour Paper	15
A4 Single	15
A4 Double Sided.....	15
Colour Copying	15
A4 Full Page.....	15
A3 Full Page.....	16
Colour Copying - Authorised School Projects	16
A4 Full Page.....	16
A3 Full Page.....	16

Table Of Contents [continued]

Colour Copying - Additional Charges	16
Faxing	16
Photo Quality Copying (Best Quality Paper Used)	17
Printing	17
Black & White Print	17
Colour Print.....	17
Laminating	18
Internet Charges	18
Typing	18
Environmental Services.....	19
Planning, Building & Local Activities	19
Applications & Inspections	19
Activity - Manufactured Home.....	19
Activity - Waste	20
Activity - Other.....	20
Planning & Local Government Certificates	21
Building/Planning Certificates	21
Applications.....	22
Construction Certificate and Complying Development Certificate Modification Fee.....	22
Building, Planning & Local Government Research	23
List of Development Applications or Construction Certificates, Digital Format Only	23
Building & Mandatory Inspections	23
Mandatory Inspections	23
DA Fees	26
Development Applications	26
245D Maximum Fee for Application Involving Erection of Building, Carrying out of Work or Demolition (Other Than for Marinas or Extractive Industries)	26
All Development Applications Fees are based on the Environmental Planning and Assessment Regulation 2000. The most frequent used fees are listed below:.....	28
Division 2 Other Fees and Charges	29
Cemetery	32
Cemetery Administration.....	32
Cemetery Register.....	32

Table Of Contents [continued]

Exhumations	33
Burial - Lawn and Beam Sections.....	33
Burial - Monumental Section (Walgett, Lightning Ridge, Collarenebri)	33
Burial - Monumental Section.....	33
Burial - Additional Charges	34
Burial Reservation.....	34
Memorial Wall (where provided)	34
Regulatory Functions	34
Animal Control	34
Impounded Animals	34
Annual Permits	36
Penalties Relating to Annual Permits.....	36
Products and Services.....	36
Registration	37
Regulatory Functions - Other.....	37
Impounding of Property.....	37
Vehicles	38
Other	38
GIS Maps and Data.....	38
GIS Maps	39
Waste Centre Fees	39
Landfill Tipping Fees.....	39
General Waste.....	39
Recyclable Waste	39
Tyres	40
Engineering and Technical Services	41
Engineering.....	41
Garbage Bin – New Mobile Garbage Bins (MGB).....	41
Engineering - Activity Approval.....	41
Activity - Plumbing.....	41
Activity Approval B1 - Water Supply Work	42

Table Of Contents [continued]

Activity Approval B2 - Draw and Sell Water From Council Supply	42
Activity Approval B3 - Water Connection or Meter – Standard Connections.....	42
Activity Approval B3 - Water Connection or Meter – Non-Standard Connections	42
Activity Approval B3 - Water Disconnection/Reconnection	43
Activity Approval B4 - Sewerage Work for BCA Class 1 and 10 Buildings	43
Activity Approval B4 - Sewerage Work for BCA Class 2 - 9 Buildings	43
Activity Approval B6 - Connect Private Sewer to Public Sewer	43
Activity - Waste.....	43
Activity Approval C3, Place a Waste Storage Container in a Public Place.....	43
Activity Approval C4 - Dispose of Waste into a Council Sewer.....	43
Engineering - Plant Hire.....	44
Engineering - Showgrounds, Sports Grounds	44
Bonds – Refundable.....	44
Temporary Licences.....	45
Showground/Racecourses, Sportsgrounds	45
Showgrounds	45
Sportsgrounds.....	46
Camping	47
Ovals Multipurpose Centre Lightning Ridge	48
Facility Hire Charges.....	48
Engineering - Halls.....	49
All Halls	49
Bond – Refundable.....	49
Cleaning – All Halls	49
Collarenebri	49
Function – Collarenebri	49
Meetings – Collarenebri	50
Rowena, Carinda and Burren Junction	50
Function – Rowena, Carinda and Burren Junction.....	50
Meetings – Rowena, Carinda and Burren Junction	50
Engineering - Council Administration Building	51
Engineering - Saleyards	51

Table Of Contents [continued]

Engineering - Walgett Aerodrome 51

Engineering - Walgett Swimming Pool..... 52

Engineering - Carinda Swimming Pool 52

Engineering - Collarenebri Swimming Pool..... 52

Engineering - Burren Junction Swimming Pool..... 52

Engineering - Burren Junction Bore Baths 53

Engineering - Water Supply..... 53

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Walgett Shire Council

Administration

Research Staff Costs (minimum one hour)	\$75.45	\$7.55	\$83.00	3.75%	per hour	Y
Document Folding	\$47.27	\$4.73	\$52.00	4.00%	per 1,000 or part thereof	Y
Typing	\$70.91	\$7.09	\$78.00	4.00%	per hour	Y
Plans and Map Printing – over the counter A3 to A2	\$8.18	\$0.82	\$9.00	12.50%		Y
Plans and Map Printing – over the counter A2 to A1	\$11.00	\$1.10	\$12.10	10.00%		Y
Plans and Map Printing – over the counter A1 or larger	\$16.00	\$1.60	\$17.60	6.67%		Y
Plans and Map Printing – by post Smaller than A1	\$17.00	\$1.70	\$18.70	6.25%		Y
Plans and Map Printing – by post A1 or larger	\$21.00	\$2.10	\$23.10	5.00%		Y
Binding First 100 pages	\$8.18	\$0.82	\$9.00	12.50%		Y
Binding + ADD Per each additional 100 pages	\$7.27	\$0.73	\$8.00	14.29%		Y
GIPA Act Applications	As set by Regulations				per application	N
GIPA Act – Process application	\$40.00	\$0.00	\$40.00	5.26%	per hour	N
First 20hrs. No Charge for personal affairs requests - If application is made for personal information about the applicant as per Section 67 of the GIPA Act 2009 No 52						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Administration [continued]

GIPA Act – Process application fee reduction	\$20.00	\$0.00	\$20.00	5.26%	per hour	N
Fee Reduction - refers to hardship or if application is of special benefit to the public generally as per Section 65/66 of the GIPA Act 2009 No 52						
Applications for internal review of Privacy and Personal Information Act determinations	\$62.00	\$0.00	\$62.00	3.33%	per application	N

Rating and User Charges

Rates

Rates, Rating Information and Enquiry Fees

Section 603 Certificate	As per Regulations					N
Urgent Section 603 Certificate	\$160.00	\$0.00	\$160.00	3.23%	each	N
Information given in writing	\$29.00	\$0.00	\$29.00	3.57%		N
Inspection of valuation records by applicant	\$45.00	\$0.00	\$45.00	4.65%	per hour or part thereof	N
Search conducted by Council	\$86.00	\$0.00	\$86.00	3.61%	per hour or part thereof	N
Reprinting rate notices	\$11.00	\$0.00	\$11.00	10.00%	per notice	N

Rates - Penalties

Accrual of Interest on Overdue Rates and Charges

(See Section 566 of NSW Local Government Act 1993)

Statutory Interest Rate	6%		N
-------------------------	----	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Other Penalties

Legal Fees				Actual cost		N
------------	--	--	--	-------------	--	---

Domestic Waste Management

Domestic Waste Collection Charge (S496) per occupancy	\$551.00	\$0.00	\$551.00	2.99%	per bin per annum	N
---	----------	--------	----------	-------	-------------------	---

Waste Management

Waste Management Charge (S501)	\$69.00	\$0.00	\$69.00	10.05%	per annum	N
--------------------------------	---------	--------	---------	--------	-----------	---

Commercial Waste Management

240L MGB Collection – weekly collection	\$588.00	\$0.00	\$588.00	9.91%	per bin per annum	N
360L MGB Collection – twice weekly collection	\$1,680.00	\$0.00	\$1,680.00	10.02%	per bin per annum	N
360L MGB weekly Service	\$840.00	\$0.00	\$840.00	9.95%	per bin per annum	N

User Charges

Water Charges

Access

All properties either connected to or within 225 metres of a Council water main and able to connect are charged

Access charges are charged per connection or possible connection. For example where a property has the potential to connect to both raw water and filtered water mains, two access charges will apply even though the land may not actually be supplied with water from any water pipe of the council.

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Residential

River Water - Walgett and Collarenebri

20mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N
25mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N
32mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N
40mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N
50mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N
75mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N
100mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N

Bore Water - Lightning Ridge, Carinda, Rowena

20mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N
25mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N
32mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N
40mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N
50mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N
75mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N
100mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N

Non-Residential

River Water - Walgett, Collarenebri

20mm Connection	\$584.00	\$0.00	\$584.00	7.95%		N
25mm Connection	\$912.00	\$0.00	\$912.00	8.06%		N
32mm Connection	\$1,494.00	\$0.00	\$1,494.00	8.03%		N
40mm Connection	\$2,334.00	\$0.00	\$2,334.00	8.01%		N
50mm Connection	\$3,648.00	\$0.00	\$3,648.00	7.99%		N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

River Water - Walgett, Collarenebri [continued]

75mm Connection	\$8,005.00	\$0.00	\$8,005.00	8.00%		N
100mm Connection	\$14,232.00	\$0.00	\$14,232.00	8.00%		N

Bore Water - Lightning Ridge, Carinda and Rowena

20mm Connection	\$421.00	\$0.00	\$421.00	7.95%		N
25mm Connection	\$626.00	\$0.00	\$626.00	7.93%		N
32mm Connection	\$994.00	\$0.00	\$994.00	8.04%		N
40mm Connection	\$1,539.00	\$0.00	\$1,539.00	8.00%		N
50mm Connection	\$2,405.00	\$0.00	\$2,405.00	7.99%		N
75mm Connection	\$5,253.00	\$0.00	\$5,253.00	8.00%		N
100mm Connection	\$9,333.00	\$0.00	\$9,333.00	8.00%		N

Usage

Recreation and Sporting Facilities Water Usage	\$0.34	\$0.00	\$0.34	0.00%		N
--	--------	--------	--------	-------	--	---

River Water - Walgett and Collarenebri

Filtered Usage Charge <=600kl	\$1.08	\$0.00	\$1.08	8.00%	per kilolitre	N
Filtered Usage Charge > 600kl	\$1.65	\$0.00	\$1.65	7.84%	per kilolitre	N
Raw Usage Charge <=600kl	\$0.37	\$0.00	\$0.37	8.82%	per kilolitre	N
Raw Usage Charge >600kl	\$0.54	\$0.00	\$0.54	8.00%	per kilolitre	N

Bore Water - Lightning Ridge, Carinda and Rowena

Usage Charge <=600kl	\$0.37	\$0.00	\$0.37	8.82%	per kilolitre	N
Usage Charge >600kl	\$0.54	\$0.00	\$0.54	8.00%	per kilolitre	N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Water - Standpipes

Purchase of system key/replacement key	\$49.09	\$4.91	\$54.00	3.85%	per card	Y
Metered Standpipes Administration Fee	\$30.00	\$0.00	\$30.00	11.11%	per load	N
Whereby Council has to raise invoices and/or process cash payments.						
Water Usage Charge per kilolitre	\$3.10	\$0.00	\$3.10	8.77%	per kilolitre	N

Sewerage

All properties either connected to or within 75 metres of a Council sewer main and able to connect are charged

Walgett	\$546.00	\$0.00	\$546.00	3.21%	per annum	N
Lightning Ridge	\$472.00	\$0.00	\$472.00	3.28%	per annum	N
Collarenebri	\$454.00	\$0.00	\$454.00	3.18%	per annum	N

Additional Sewer Connections (Per Connection)

Walgett	\$546.00	\$0.00	\$546.00	3.21%	per annum	N
Lightning Ridge	\$472.00	\$0.00	\$472.00	3.28%	per annum	N
Collarenebri	\$454.00	\$0.00	\$454.00	3.18%	per annum	N

Cistern Charges - Applicable to Business Categories (Per Toilet/Urinal)

Walgett	\$85.00	\$0.00	\$85.00	3.66%	per cistern	N
Lightning Ridge	\$73.00	\$0.00	\$73.00	2.82%	per cistern	N
Collarenebri	\$66.00	\$0.00	\$66.00	3.13%	per cistern	N

Photocopying Legal Documents Under Subpoena

All copying, regardless of size	\$88.00	\$0.00	\$88.00	3.53%	per hour	N
Written Property Search and Zoning Compliance Inquiries	\$200.00	\$0.00	\$200.00	2.56%	first hour	N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Photocopying Legal Documents Under Subpoena [continued]

Written Property Search and Zoning Compliance Inquiries	\$105.00	\$0.00	\$105.00	5.00%	subsequent hours / part thereof	N
---	----------	--------	----------	-------	---------------------------------------	---

Truckwash

Truckwash Fee	\$11.82	\$1.18	\$13.00	4.84%	per half hour	Y
Truckwash Key	\$52.73	\$5.27	\$58.00	3.57%	each	Y
Water Usage	\$6.60	\$0.00	\$6.60	8.20%	Minimum	N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Community Services

Library

Photocopying B&W	\$0.55	\$0.05	\$0.60	9.09%	per page	Y
Overdue Item	\$0.90	\$0.00	\$0.90	5.88%	per item	N
Overdue Item + ADD	\$0.50	\$0.00	\$0.50	11.11%	per day	N
Lost Membership Card	\$5.90	\$0.00	\$5.90	3.51%		N

Walgett Visitor Information and Internet Centre

Black & White Copying

A4 Single

0-50 copies	\$0.55	\$0.05	\$0.60	9.09%	per page	Y
51-100 copies	\$0.50	\$0.05	\$0.55	10.00%	per page	Y
101-500 copies	\$0.45	\$0.05	\$0.50	11.11%	per page	Y
501+ copies	\$0.36	\$0.04	\$0.40	14.29%	per page	Y

A4 Double Sided

0-50 copies	\$0.68	\$0.07	\$0.75	50.00%	per page	Y
51-100 copies	\$0.64	\$0.06	\$0.70	7.69%	per page	Y
101-500 copies	\$0.59	\$0.06	\$0.65	8.33%	per page	Y
501+ copies	\$0.55	\$0.05	\$0.60	9.09%	per page	Y

A3 Single

0-50 copies	\$0.82	\$0.08	\$0.90	5.88%	per page	Y
-------------	--------	--------	--------	-------	----------	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

A3 Single [continued]

51-100 copies	\$0.59	\$0.06	\$0.65	0.00%	per page	Y
101-500 copies	\$0.59	\$0.06	\$0.65	0.00%	per page	Y
501+ copies	\$0.50	\$0.05	\$0.55	0.00%	per page	Y

A3 Double Sided

0-50 copies	\$0.91	\$0.09	\$1.00	25.00%	per page	Y
51-100 copies	\$0.68	\$0.07	\$0.75	0.00%	per page	Y
101-500 copies	\$0.64	\$0.06	\$0.70	0.00%	per page	Y
501+ copies	\$0.59	\$0.06	\$0.65	0.00%	per page	Y

Copying to Colour Paper

A4 Single

0-50 copies	\$0.36	\$0.04	\$0.40	0.00%	per page	Y
51+ copies	\$0.32	\$0.03	\$0.35	0.00%	per page	Y

A4 Double Sided

0-50 copies	\$0.45	\$0.05	\$0.50	0.00%	per page	Y
51+ copies	\$0.41	\$0.04	\$0.45	0.00%	per page	Y

Colour Copying

A4 Full Page

0-50 copies	\$3.64	\$0.36	\$4.00	0.00%	per page	Y
51+ copies	\$3.64	\$0.36	\$4.00	0.00%	per page	Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

A3 Full Page

0-50 copies	\$6.36	\$0.64	\$7.00	0.00%	per page	Y
51+ copies	\$5.45	\$0.55	\$6.00	0.00%	per page	Y

Colour Copying - Authorised School Projects

A4 Full Page

0-50 copies	\$3.64	\$0.36	\$4.00	0.00%	per page	Y
51+ copies	\$3.64	\$0.36	\$4.00	0.00%	per page	Y

A3 Full Page

0-50 copies	\$5.45	\$0.55	\$6.00	0.00%	per page	Y
51+ copies	\$5.45	\$0.55	\$6.00	0.00%	per page	Y

Colour Copying - Additional Charges

Wallet size	\$0.59	\$0.06	\$0.65	0.00%		Y
4' x 6'	\$0.91	\$0.09	\$1.00	0.00%		Y
5' x 7'	\$1.82	\$0.18	\$2.00	0.00%		Y
6.5' x 8.5'	\$2.73	\$0.27	\$3.00	0.00%		Y

Faxing

Inwards	\$0.91	\$0.09	\$1.00	0.00%	initial page	Y
Inwards + ADD	\$0.50	\$0.05	\$0.55	0.00%	additional page	Y
Outwards	\$2.73	\$0.27	\$3.00	0.00%	initial page	Y
Outwards + ADD	\$0.50	\$0.05	\$0.55	0.00%	additional page	Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Photo Quality Copying (Best Quality Paper Used)

Black & White A4 Full Page	\$0.68	\$0.07	\$0.75	0.00%		Y
Colour A4 Full Page	\$4.59	\$0.46	\$5.05	0.00%		Y
Sepia A4 Full Page	\$2.73	\$0.27	\$3.00	0.00%		Y
Black & White 8.5' x 6.5'	\$0.41	\$0.04	\$0.45	0.00%		Y
Colour 8.5' x 6.5'	\$3.64	\$0.36	\$4.00	0.00%		Y
Sepia 8.5' x 6.5'	\$1.82	\$0.18	\$2.00	0.00%		Y
Black & White 5' x 7'	\$0.41	\$0.04	\$0.45	0.00%		Y
Colour 5' x 7'	\$1.82	\$0.18	\$2.00	0.00%		Y
Sepia 5' x 7'	\$0.91	\$0.09	\$1.00	0.00%		Y
Black & White 4' x 5'	\$0.41	\$0.04	\$0.45	0.00%		Y
Colour 4' x 6'	\$0.91	\$0.09	\$1.00	0.00%		Y
Sepia 4' x 6'	\$0.77	\$0.08	\$0.85	0.00%		Y
Black & White Wallet Size	\$0.41	\$0.04	\$0.45	0.00%		Y
Colour Wallet Size	\$0.64	\$0.06	\$0.70	0.00%		Y
Sepia Wallet Size	\$0.59	\$0.06	\$0.65	0.00%		Y

Printing

Black & White Print

A4	\$0.59	\$0.06	\$0.65	8.33%	per page	Y
A1	\$7.27	\$0.73	\$8.00	0.00%	per page	Y
A0	\$9.09	\$0.91	\$10.00	0.00%	per page	Y

Colour Print

A4	\$3.64	\$0.36	\$4.00	0.00%	per page	Y
A1	\$9.09	\$0.91	\$10.00	0.00%	per page	Y
A0	\$13.64	\$1.36	\$15.00	0.00%	per page	Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Laminating

A0	\$18.18	\$1.82	\$20.00	0.00%		Y
A1	\$13.64	\$1.36	\$15.00	0.00%		Y
A3	\$6.36	\$0.64	\$7.00	0.00%		Y
A4	\$4.91	\$0.49	\$5.40	3.85%		Y
A5	\$1.82	\$0.18	\$2.00	0.00%		Y
Credit Card Size	\$0.91	\$0.09	\$1.00	0.00%		Y

Internet Charges

Internet Usage	\$3.64	\$0.36	\$4.00	0.00%	initial 1/2 hour	Y
Internet Usage + Additional per minute thereafter	\$0.14	\$0.01	\$0.15	0.00%		Y
Internet Usage – Members	\$3.64	\$0.36	\$4.00	0.00%	per hour	Y

Typing

Fee	\$78.18	\$7.82	\$86.00	3.61%	per hour	Y
-----	---------	--------	---------	-------	----------	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Environmental Services

Planning, Building & Local Activities

Applications & Inspections

Applications & Inspections - Local Government & Public Health Act

All Activity Applications	\$235.00	\$0.00	\$235.00	0.00%	Per application	N
<div>- s68 LG Act 1993</div> <div>- Except Water, Sewer and Stormwater main connections - See also inspection fees</div>						
Modification to Activity Application or Approval	\$120.00	\$0.00	\$120.00	0.00%	per application	N
<div>- Except Water, Sewer and Stormwater main connections</div>						
Activity Application Inspection	\$110.00	\$0.00	\$110.00	0.00%		N
<div>(If Required)</div> <div>Inspection fees may apply annually in some cases</div>						
Premises Inspection Fee	\$120.00	\$0.00	\$120.00	0.00%	Per inspection	N
Fee Quotes may be provided for Community Development and Tourism Activities	Quotes on approval					N
including applications and inspections where approved by the General Manager						

Activity - Manufactured Home

Activity Approval A1 – Install manufactured home, moveable dwelling, etc on land	\$340.00	\$0.00	\$340.00	0.00%		N
--	----------	--------	----------	-------	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Activity - Waste

Activity Approval C5, Install, Construct or Alter a Waste Treatment Device or a Human Waste Storage Facility or a Drain Connected to any Such Device or Facility

a) Install or construct	\$195.00	\$0.00	\$195.00	0.00%		N
b) Alteration of an existing approved system	\$125.00	\$0.00	\$125.00	4.17%		N

Activity Approval C6 - Operate a System of Sewerage Management (Within the Meaning of Section 68A)

a) up to 2 systems on a single property	\$33.00	\$0.00	\$33.00	0.00%		N
b) each for additional systems	\$15.00	\$0.00	\$15.00	7.14%		N

Activity - Other

Activity Approval E2 - Street Dining

Activity Approval E2 – Street Dining per year	\$110.00	\$0.00	\$110.00	0.00%		N
---	----------	--------	----------	-------	--	---

Activity Approval F2 - Operate a Caravan Park or Camping Ground

a) Caravan Site per year	\$5.00	\$0.00	\$5.00	0.00%		N
b) Camping Site per year	\$3.00	\$0.00	\$3.00	0.00%		N
Minimum Charge \$300.00						

Activity Approval F4 - Install a Domestic Oil or Solid Fuel Heating Appliance, Other than a Portable Appliance

Fee	\$125.00	\$0.00	\$125.00	4.17%		N
-----	----------	--------	----------	-------	--	---

Activity Approval F5 - Install or Operate Amusement Devices (Within the Meaning of the Construction Safety Act 1912)

a) First device	\$66.00	\$0.00	\$66.00	0.00%		N
-----------------	---------	--------	---------	-------	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Activity Approval F5 - Install or Operate Amusement Devices (Within the Meaning of the Construction Safety Act 1912) *[continued]*

b) Subsequent devices	\$44.00	\$0.00	\$44.00	0.00%		N
Must be owned by same company / person and provided that complete papers are lodged for all devices at the same time						

Activity Approval F7 - Use a Standing Vehicle or any Article for the Purpose of Selling any Article in a Public Place

Fee	\$355.00	\$0.00	\$355.00	2.90%	per annum	N
-----	----------	--------	----------	-------	-----------	---

Miscellaneous Activity Approvals - Any Section 68 Local Government Act 1993 Activity Approval not referred to above

Fee	\$110.00	\$0.00	\$110.00	0.00%		N
-----	----------	--------	----------	-------	--	---

Planning & Local Government Certificates

Building/Planning Certificates

Planning Certificates (S.10.7 (2))	\$53.00	\$0.00	\$53.00	0.00%	each	N
Previously Environmental Protection and Assessment Act S.149(2)						
Planning Certificate with additional information (S.10.7 (2) & (5))	\$133.00	\$0.00	\$133.00	0.00%	each	N
g) Drainage diagram - including adjoining lots	\$52.00	\$0.00	\$52.00	0.00%		N
Outstanding Notices & Orders Certificates	\$110.00	\$0.00	\$110.00	0.00%	per certificate	N
S.735A of the Local Government Act & S.121ZP EPA Act 1979 previously separate applications						
Building Certificate (Cl. 260 of Environmental Planning and Assessment Regulation 2000)	As set by Regulations				Per Certificate	N
Private Certifier	\$0.00	\$0.00	\$0.00	-100.00%	per certificate	Y
Registration of Certificates issued by a Private Certifier						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Building/Planning Certificates [continued]

Private Certifier	\$34.00	\$0.00	\$34.00	0.00%	per certificate	N
Registration of Certificates issued by a Private Certifier						
Subdivision Certificate	\$300.00	\$0.00	\$300.00	0.00%	Per application	N
Plus \$15.00 per Lot						

Applications

Note: Buildings with floor areas of 2,000 square metres & above and/or alternative solutions of the Building Code of Australia, will be charged at the full cost incurred by Council.

(i) <\$5,000	\$104.55	\$10.45	\$115.00	4.55%		Y
ADD 0.5% x proposed building cost						
(ii) >\$5,000 and < \$100,000	\$159.09	\$15.91	\$175.00	2.94%		Y
ADD 3.00% per \$1,000.00 or part thereof of building cost						
(iii) >\$100,000 and <\$250,000	\$320.00	\$32.00	\$352.00	0.00%		Y
ADD 3.64% per additional \$10,000 building cost						
(iv) >\$250,000	\$1,109.09	\$110.91	\$1,220.00	3.39%		Y
ADD 0.1% x proposed building cost ADD 2.34% per additional \$10,000 building cost						

Construction Certificate and Complying Development Certificate Modification Fee

Class 1,10	\$80.00	\$8.00	\$88.00	0.00%	per application	Y
Class 1, 10 >\$15,000	\$281.82	\$28.18	\$310.00	3.33%		Y
Class 2-9	30% x original application fee				per application	Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Construction Certificate and Complying Development Certificate Modification Fee [continued]

Class 2, 9 >\$100,000	\$700.00	\$70.00	\$770.00	2.67%	Per application	Y
-----------------------	----------	---------	----------	-------	-----------------	---

Building, Planning & Local Government Research

Access to Building, Planning Records	As set by Regulations				per application	N
See GIPA Act Applications						
ePortal lodgement of applications by Council	\$90.91	\$9.09	\$100.00	0.00%		Y
In depth advice or research by professional staff not covered by other fees or charges	\$155.00	\$0.00	\$155.00	3.33%	per hour	N
Minimum Charge 1 hour						
Administrative Fee for searching Planning & Regulatory Services records	\$155.00	\$0.00	\$155.00	3.33%	per hour	N
Minimum charge 1 hour						

List of Development Applications or Construction Certificates, Digital Format Only

6 months	\$99.00	\$0.00	\$99.00	3.13%		N
12 months	\$130.00	\$0.00	\$130.00	4.00%		N
Existing Use – Written Response	\$130.00	\$0.00	\$130.00	4.00%	minimum	N
Rezoning enquiry requiring written response	\$185.00	\$0.00	\$185.00	2.78%	minimum	N

Building & Mandatory Inspections

Mandatory Inspections

Note: Buildings with floor areas of 2,000 square metres & above and/or alternative solutions of the Building Code of Australia, will be charged at the full cost incurred by Council.

Boarding house initial compliance investigation fee (S. 23 Boarding Houses Act 2012)	\$465.00	\$0.00	\$465.00	3.33%		N
--	----------	--------	----------	-------	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Mandatory Inspections [continued]

Inspection – Additional Single	\$175.00	\$0.00	\$175.00	2.94%		N
Swimming Pool Inspection Fee & Compliance Certificate (cl. 18A of the Swimming Pools Regulation 2008)	\$238.30	\$23.83	\$262.13	3.00%		Y
Swimming Pool Reinspection Fee	\$122.20	\$12.22	\$134.42	3.00%		Y
& Compliance Certificate (cl. 18A of the Swimming Pools Regulation 2008)						
Additional or repeat inspections – class 1 & 10	\$209.09	\$20.91	\$230.00	2.22%	each	Y
Additional or repeat inspections – class 2 & 9	\$322.73	\$32.27	\$355.00	2.90%	each	Y
Manufactured home or moveable dwelling (S.68)	\$480.00	\$0.00	\$480.00	3.23%		N
Up to 3 inspections						
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – minimum per inspection	\$236.36	\$23.64	\$260.00	4.00%	minimum per inspection	Y
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – hourly rate	\$177.27	\$17.73	\$195.00	2.63%	hourly rate	Y
Requested inspections of slab, frames, etc for work not subject of a CC or CDC issued by Council – per km travelled	\$1.23	\$0.12	\$1.35	3.85%	per km travelled	Y
Boarding house initial compliance investigation fee (S. 23 Boarding Houses Act 2012)	\$475.00	\$0.00	\$475.00	3.26%		N

BCA 1A or 1B (Domestic)

New building up to \$100,000	\$727.27	\$72.73	\$800.00	0.00%		Y
Up to 8 inspections						
New building over \$100,000	\$909.09	\$90.91	\$1,000.00	0.00%		Y
Up to 8 inspections						
Minor alterations & additions	\$363.64	\$36.36	\$400.00	0.00%		Y
Up to 3 inspections						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

BCA 1A or 1B (Domestic) [continued]

Major alterations & additions	\$636.36	\$63.64	\$700.00	0.00%		Y
Up to 5 inspections						

BCA 2,3 or 4 (Commercial)

Up to \$500,000	\$1,090.91	\$109.09	\$1,200.00	0.00%		Y
Up to 6 inspections						
Over \$500,000	\$1,636.36	\$163.64	\$1,800.00	0.00%		Y
Up to 10 inspections typically						

BCA 10

BCA 10a	\$363.64	\$36.36	\$400.00	0.00%		Y
Up to 3 inspections						
BCA 10b – fencing, flagpoles, etc	\$272.73	\$27.27	\$300.00	0.00%		Y
Up to 2 inspections						

BCA 5,6,7 or 8 (Commercial)

Up to \$250,000	\$1,090.91	\$109.09	\$1,200.00	0.00%		Y
Up to 5 inspections						
\$250,000 – \$1.0M	\$1,818.18	\$181.82	\$2,000.00	0.00%		Y
Up to 10 inspections						
Over \$1.0M	Fees calculated based on number & complexity of inspections required					Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

BCA 9A, 9B, or 9C (Commercial)

Up to \$249,999 Up to 5 inspections (typically)	\$1,090.91	\$109.09	\$1,200.00	0.00%		Y
Up to \$250,000 to 1.0M Up to 10 inspections (typically)	\$1,818.18	\$181.82	\$2,000.00	0.00%		Y
Over \$1.0M	Fees calculated based on number & complexity of inspections required					Y

Pool

Inground Up to 6 inspections incl. fences	\$545.45	\$54.55	\$600.00	0.00%		Y
Above ground Up to 3 inspections incl. fences	\$363.64	\$36.36	\$400.00	0.00%		Y

DA Fees

Development Applications

245D Maximum Fee for Application Involving Erection of Building, Carrying out of Work or Demolition (Other Than for Marinas or Extractive Industries)

(1) The maximum fee for a Part 3A application in respect of a project involving the erection of a building, the carrying out of a work or the demolition of a work or a building, and having an estimated cost within the range specified in the Table to this clause is calculated in accordance with that Table.

(2) The fees determined under this clause do not apply to development for which a fee is payable under clause 245E or 245F.

Estimated Cost:

Up to \$5,000	\$750.00	\$0.00	\$750.00	0.00%		N
---------------	----------	--------	----------	-------	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

245D Maximum Fee for Application Involving Erection of Building, Carrying out of Work or Demolition (Other Than for Marinas or Extractive Industries) [continued]

\$5,001–\$50,000	\$750, plus an additional \$23.33 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000.					N
\$50,001–\$100,000	\$1,800, plus an additional \$70.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.					N
\$100,001–\$200,000	\$5,300, plus an additional \$4.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000.					N
\$200,001–\$500,000	\$5,750, plus an additional \$5.83 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$200,000.					N
\$500,001–\$1,000,000	\$7,500, plus an additional \$5.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.					N
\$1,000,001–\$2,000,000	\$10,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.					N
\$2,000,001–\$3,000,000	\$11,000, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$2,000,000.					N
\$3,000,001–\$4,000,000	\$11,500, plus an additional \$0.70 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$3,000,000.					N
\$4,000,001–\$5,000,000	\$12,200, plus an additional \$0.80 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$4,000,000.					N
\$5,000,001–\$8,000,000	\$13,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$5,000,000.					N
\$8,000,001–\$9,000,000	\$16,000, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$8,000,000.					N
\$9,000,001–\$10,000,000	\$17,500, plus an additional \$2.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$9,000,000.					N
\$10,000,001–\$50,000,000	\$20,000, plus an additional \$1.00 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.					N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

245D Maximum Fee for Application Involving Erection of Building, Carrying out of Work or Demolition (Other Than for Marinas or Extractive Industries) [continued]

\$50,000,001–\$100,000,000	\$60,000, plus an additional \$0.60 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000,000.		N
\$100,000,001–\$200,000,000	\$90,000, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$100,000,000.		N
\$200,000,001–\$300,000,000	\$140,000, plus an additional \$0.35 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$200,000,000.		N
\$300,000,001–\$400,000,000	\$175,000, plus an additional \$0.81 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$300,000,000.		N
More than \$400,000,000	\$256,000, plus an additional \$0.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$400,000,000.		N

All Development Applications Fees are based on the Environmental Planning and Assessment Regulation 2000. The most frequent used fees are listed below:

246B What is the Maximum Fee?

- (1) The maximum fee for development involving the erection of a building, the carrying out of work or the demolition of a work or a building, and having an estimated cost within the range specified in the Table to this clause is calculated in accordance with that Table.
- (2) Despite subclause (1), the maximum fee payable for development for the purpose of one or more advertisements is:
 - (a) \$285, plus \$93 for each advertisement in excess of one, or
 - (b) the fee calculated in accordance with the Table, whichever is the greater.
- (3) The fees determined under this clause do not apply to development for which a fee is payable under clause 247.

Estimated Cost:

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

246B What is the Maximum Fee? *[continued]*

Up to \$5,000	\$110.00	\$0.00	\$110.00	0.00%		N
\$5,001–\$50,000	\$170, plus an additional \$3 for each \$1,000 (or part of \$1,000) of the estimated cost.					N
\$50,001–\$250,000	\$352, plus an additional \$3.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$50,000.					N
\$250,001–\$500,000	\$1,160, plus an additional \$2.34 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.					N
\$500,001–\$1,000,000	\$1,745, plus an additional \$1.64 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.					N
\$1,000,001–\$10,000,000	\$2,615, plus an additional \$1.44 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.					N
More than \$10,000,000	\$15,875, plus an additional \$1.19 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.					N

Division 2 Other Fees and Charges

257 What is the Fee for a Request for a Review of a Determination?

The maximum fee for a request for a review of a determination under section 82A (3) of the Act is:

- (a) in the case of a request with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50 per cent of the fee for the original development application, and
- (b) in the case of a request with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$150, and
- (c) in the case of a request with respect to any other development application, as set out in the Table to this clause, plus an additional amount of not more than \$500 if notice of the application is required to be given under section 82A of the Act.

Estimated Cost

Up to \$5,000	\$55.00	\$0.00	\$55.00	0.00%		N
---------------	---------	--------	---------	-------	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

257 What is the Fee for a Request for a Review of a Determination? *[continued]*

\$5,001–\$250,000	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.					N
\$250,001–\$500,000	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.					N
\$500,001–\$1,000,000	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.					N
\$1,000,001–\$10,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.					N
More than \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.					N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

258 What is the Fee for an Application for Modification of a Consent for Local Development or State Significant Development?

(1) The maximum fee for an application under section 96 (1) of the Act is \$71.

(1A) The maximum fee for an application under section 96 (1A) of the Act, or under section 96AA (1) of the Act in respect of a modification which, in the opinion of the consent authority, is of minimal environmental impact, is \$645 or 50 per cent of the fee for the original development application, whichever is the lesser.

(2) The maximum fee for an application under section 96 (2) of the Act, or under section 96AA (1) of the Act in respect of a modification which, in the opinion of the consent authority, is not of minimal environmental impact, is:

(a) if the fee for the original application was less than \$100, 50 per cent of that fee, or

(b) if the fee for the original application was \$100 or more:

(i) in the case of an application with respect to a development application that does not involve the erection of a building, the carrying out of a work or the demolition of a work or building, 50 per cent of the fee for the original development application, and

(ii) in the case of an application with respect to a development application that involves the erection of a dwelling-house with an estimated cost of construction of \$100,000 or less, \$190, and

(iii) in the case of an application with respect to any other development application, as set out in the Table to this clause, plus an additional amount of not more than \$500 if notice of the application is required to be given under section 96 (2) or 96AA (1) of the Act.

(2A) An additional fee, not exceeding \$760, is payable for development to which clause 115 (1A) applies.

(3) The consent authority must refund so much of the additional amount as is not spent in giving the notice under section 96 (2) or 96AA (1) of the Act.

(3A) The consent authority must refund the additional fee paid under subclause (2A) if the development is not referred to a design review panel.

(4) In this clause:

(a) a reference to an original development application is a reference to the development application that resulted in the granting of the consent to be modified, and

(b) a reference to the fee for the original development application does not include a reference to any fee under clause 252 that was payable for the giving of notice.

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

258 What is the Fee for an Application for Modification of a Consent for Local Development or State Significant Development? *[continued]*

(5) This clause does not apply to an application for the modification of a development consent granted by the Land and Environment Court on appeal from some other consent authority.

Estimated Cost:

Up to \$5,000	\$55.00	\$0.00	\$55.00	0.00%		N
\$5,001–\$250,000	\$85, plus an additional \$1.50 for each \$1,000 (or part of \$1,000) of the estimated cost.					N
\$250,001–\$500,000	\$500, plus an additional \$0.85 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$250,000.					N
\$500,001–\$1,000,000	\$712, plus an additional \$0.50 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$500,000.					N
\$1,000,001–\$10,000,000	\$987, plus an additional \$0.40 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$1,000,000.					N
More than \$10,000,000	\$4,737, plus an additional \$0.27 for each \$1,000 (or part of \$1,000) by which the estimated cost exceeds \$10,000,000.					N

Cemetery

Cemetery Administration

Cemetery Plaque and Installation	AT cost plus freight and GST				Per item	Y
Late Fee	\$100.00	\$10.00	\$110.00	0.00%	Per item	Y
Late Fee on applications for Burial Certificates						

Cemetery Register

Note: Cemetery plot maps and burial details can be downloaded from Council's web site for free as pdf files.

a) Digital (email or CD)	\$27.00	\$0.00	\$27.00	3.85%		N
--------------------------	---------	--------	---------	-------	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Cemetery Register [continued]

b) Printed	\$52.00	\$0.00	\$52.00	4.00%		N
------------	---------	--------	---------	-------	--	---

Exhumations

Administrative fee	\$659.09	\$65.91	\$725.00	2.84%		Y
Excavation, ancillary staff & equipment	Cost					Y

Burial - Lawn and Beam Sections

Walgett only

Note: Grave excavation included

a) 1st Interment	\$1,645.45	\$164.55	\$1,810.00	2.84%		Y
b) Reopening for 2nd Interment	\$822.73	\$82.27	\$905.00	2.84%		Y
c) Childs cask (less than 1.1 m long)	\$440.91	\$44.09	\$485.00	3.19%		Y

Burial - Monumental Section (Walgett, Lightning Ridge, Collarenebri)

Note: Grave excavation included

a) 1st Interment or	\$936.36	\$93.64	\$1,030.00	3.00%		Y
b) Reopening for 2nd Interment or	\$468.18	\$46.82	\$515.00	3.00%		Y
c) Childs cask (less than 1.1 m long)	\$331.82	\$33.18	\$365.00	2.82%		Y

Burial - Monumental Section

Burren Junction, Cumborah, Angledool and Carinda

Note: Permit only. Grave excavation not included. Council excavation work is additional on a per job basis

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Burial - Monumental Section [continued]

a) 1st Interment	\$595.45	\$59.55	\$655.00	3.15%		Y
b) Reopening for 2nd Interment	\$300.00	\$30.00	\$330.00	3.13%		Y
c) Childs casket (less than 1.1 m long)	\$209.09	\$20.91	\$230.00	2.22%		Y

Burial - Additional Charges

Where Council excavates the grave

a) Weekend and public holiday interment	\$659.09	\$65.91	\$725.00	2.84%		Y
b) Extra (double) depth	\$168.18	\$16.82	\$185.00	2.78%		Y

Burial Reservation

All Public Cemeteries	\$213.64	\$21.36	\$235.00	2.17%	per plot	Y
-----------------------	----------	---------	----------	-------	----------	---

Memorial Wall (where provided)

Private installation of Niche Inspection on work completion	\$170.00	\$0.00	\$170.00	3.03%	each	N
Reservation Fee – Memorial Wall	\$39.09	\$3.91	\$43.00	4.88%	per reservation	Y
Niche	\$227.27	\$22.73	\$250.00	2.04%		Y

Regulatory Functions

Animal Control

Impounded Animals

Dog and Cat Impounding Release Fee	\$38.00	\$0.00	\$38.00	5.56%		N
------------------------------------	---------	--------	---------	-------	--	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Impounded Animals [continued]

Dog and Cat Impounding Sustenance	\$31.00	\$0.00	\$31.00	3.33%	per day	N
-----------------------------------	---------	--------	---------	-------	---------	---

Impounded Stock and Other Animals

Impounded horses, cattle, goats and sheep:-

Impounded horses, cattle, goats and sheep: + ADD (administration fees)	\$51.00	\$0.00	\$51.00	4.08%		N
a) Entry of Impounding	\$38.00	\$0.00	\$38.00	5.56%		N
b) Entry of Release	\$20.00	\$0.00	\$20.00	5.26%		N
c) Advertising				Cost		N
c) Advertising + ADD (administration fees)	\$31.00	\$0.00	\$31.00	3.33%		N
d) Notice of Impounding	\$38.00	\$0.00	\$38.00	5.56%		N
e) Transportation to pound				Cost		N
e) Transportation to pound + ADD (administration fees)	\$51.00	\$0.00	\$51.00	4.08%		N

Driving Fees

Rates for Driving or Taking to Pound, Horses, Asses, Mules, Cows or Camels

1st Animal	\$6.00	\$0.00	\$6.00	20.00%	per km	N
2nd Animal	\$5.00	\$0.00	\$5.00	25.00%	per km	N
Additional Animals	\$5.00	\$0.00	\$5.00	25.00%	per km	N
Owned by the same person and impounded at the one time						
0 – 100 sheep	\$9.00	\$0.00	\$9.00	12.50%	per km	N
Each additional 100 sheep (or part thereof)	\$7.00	\$0.00	\$7.00	16.67%	per km	N
Plus truck hiring fees				At cost		N
Driving Fees – Every goat or pig	\$6.00	\$0.00	\$6.00	20.00%	each	N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Sustenance - Horses, Cattle, Goats and Sheep

Cattle and Horses (Weekdays)	\$10.00	\$0.00	\$10.00	11.11%	each	N
Cattle and Horses (Weekends & Public Holidays)	\$15.00	\$0.00	\$15.00	7.14%	each	N
Minimum charge of \$40.00 per day per owner						

Annual Permits

Cat - Not Desexed (by 4 months of age)	As set by Regulations	per animal	N
Dog - Dangerous	As set by Regulations		N
Dog - Restricted	As set by Regulations		N

Penalties Relating to Annual Permits

Cat - Not Desexed (over 4 months of age)	As set by Regulations		N
Cat - Notice requiring permit application	As set by Regulations		N
Dog - Dangerous	As set by Regulations		N
Dogs - Restricted	As set by Regulations	per animal	N
Dog - Notice requiring permit application	As set by Regulations		N
Permit conditions - not complied with	As set by Regulations		N

Products and Services

Micro chipping	\$60.00	\$6.00	\$66.00	3.13%		Y
Includes micro-chip and service to install						
Inspection of Restricted and Dangerous Dog Enclosures	\$180.00	\$0.00	\$180.00	2.86%		N
Products - Dangerous Dogs	Cost plus 20% administration fee and GST				Per item	Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Registration

Companion Animals

Dogs

Dog - Desexed (sold by pound/shelter)	As set by Regulations		N
Dog - Desexed (by relevant age)	As set by Regulations		N
Dog - Desexed (by relevant age) Eligible Pensioner	As set by Regulations		N
Dogs - Assistance Animals	Free of charge		N
Dog - Service of the State	Free of Charge		N
Dog - Working	Free of Charge		N
Dog - Not desexed – (not recommended for desexing)	As set by Regulations	each	N
Dog - Not Desexed (recognised breeder)	As set by Regulations	per animal	N
Dog - Not Desexed or Desexed (after relevant age)	As set by Regulations	per animal	N

Cats

Cat - Desexed (sold by pound/shelter)	As set by Regulations		N
Cat - Desexed or Not Sexed (after relevant age)	As set by Regulations		N
Cat - Eligible Pensioner	As set by Regulations		N
Cat - Not Desexed (not recommended)	As set by Regulations		N
Cat - Not Desexed (recognised breeder)	As set by Regulations		N

Regulatory Functions - Other

Impounding of Property

Charges for seizure, taking custody, removal, keeping and releasing vehicle

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Vehicles

a) Examination and valuation of vehicle	\$130.00	\$0.00	\$130.00	4.00%		N
b) Photographs	\$32.00	\$0.00	\$32.00	3.23%		N
c) Notice to Police	\$62.00	\$0.00	\$62.00	3.33%		N
d) Advertising Charges	\$52.00	\$0.00	\$52.00	4.00%		N
d) Advertising Charges + ADD				Cost		N
e) Notification	\$40.00	\$0.00	\$40.00	5.26%		N
f) Release Fee	\$62.00	\$0.00	\$62.00	3.33%		N
g) Towing and Removal	\$52.00	\$0.00	\$52.00	4.00%		N
g) Towing and Removal + ADD				Cost		N
h) Charges for keeping vehicle in custody per day	\$32.00	\$0.00	\$32.00	3.23%		N

Other

Impounding of Abandoned Shopping Trolleys	\$99.00	\$0.00	\$99.00	3.13%		N
---	---------	--------	---------	-------	--	---

GIS Maps and Data

Note: Rural addressing, urban addressing, road, cemetery and LEP maps can be downloaded for free as pdf files from Council's web site.

GIS Data owned by Council	\$140.00	\$0.00	\$140.00	3.70%	per DVD	N
E.g. Water mains, sewer mains, zoning data						
Nil for Government Authorities, Community Groups and Non Profit Groups						
Walgett Local Environment Plan (LEP) document	\$27.00	\$0.00	\$27.00	3.85%		N
Colour Copy						
Walgett Local Environmental Plan (LEP) maps	\$62.00	\$0.00	\$62.00	3.33%		N
Colour Copy						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

GIS Maps

a) Colour A1 – existing map	\$62.00	\$0.00	\$62.00	3.33%		N
b) Colour A1 – custom map	\$99.00	\$0.00	\$99.00	3.13%		N
c) Colour A0 – existing map	\$130.00	\$0.00	\$130.00	4.00%		N
d) Colour A0 – custom map	\$160.00	\$0.00	\$160.00	3.23%		N
e) Black and White up to A3	\$29.00	\$0.00	\$29.00	3.57%		N
f) Colour up to A3	\$43.00	\$0.00	\$43.00	4.88%		N

Waste Centre Fees

Landfill Tipping Fees

General Waste

All waste - animal carcass, bones, skins, etc	\$25.00	\$2.50	\$27.50	∞	per m3	Y
Asbestos	\$127.27	\$12.73	\$140.00	12.00%	per m3	Y
Concrete	\$64.55	\$6.45	\$71.00	14.52%	per m3	Y
Chemical drums within Drum muster				Free		Y
Un-contaminated Waste Water				Quote Only	Per tonne	Y
Waste not listed or Waste Quantity over 20m3				Quote Only		Y

Recyclable Waste

Recyclable Batteries				Free		Y
- sorted and delivered to battery bin						
Recyclable Clean Green Waste				Free		Y
Recyclable Sorted domestic waste				Free		Y
- delivered to storage areas						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Recyclable Waste [continued]

Recyclable Sorted dry fill and rubble - delivered to area for recycling				Free		Y
Recyclable Sorted metal waste - delivered to stockpile				Free		Y

Tyres

Small Car & Similar - Less Than 600mm diameter	\$10.00	\$1.00	\$11.00	22.22%	per tyre	Y
4WD, Truck and Small Tractor More than 600 and less than 1000mm diameter	\$28.18	\$2.82	\$31.00	14.81%		Y
Large Tractor and Heavy Equipment More than 1000mm in diameter	\$131.82	\$13.18	\$145.00	11.54%	per tyre	Y
Large Quantity More than 20m3				Quote only		Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Engineering and Technical Services

Engineering

Inspections – Driveways	\$165.00	\$0.00	\$165.00	0.00%		N
Solid Septic Waste Management	\$27.00	\$0.00	\$27.00	3.85%	per m3	N
Dumping charge						
Power Access	\$0.00	\$0.00	\$0.00	-100.00%	Per day	Y

Garbage Bin – New Mobile Garbage Bins (MGB)

240L Replacement	\$98.00	\$0.00	\$98.00	3.16%	each	N
360L Replacement (Commercial Properties Only)	\$160.00	\$0.00	\$160.00	3.23%	each	N

Engineering - Activity Approval

Activity Approval E1 – Swing or hoist goods over any part of a public road by means of a lift, hoist or tackle	\$215.00	\$0.00	\$215.00	0.00%		N
Activity Approval E2 – Expose or allow to be exposed any article in or on or so as to overhang any part of the road or outside a shop window etc	\$110.00	\$0.00	\$110.00	0.00%		N

Activity - Plumbing

a) new service	\$110.00	\$0.00	\$110.00	0.00%		N
b) modify existing	\$86.00	\$0.00	\$86.00	3.61%		N
Fee	\$675.00	\$0.00	\$675.00	3.05%	per connection	N
Any domestic B1, B4 and B5 Activity Applications (other than water connection or meter), for new domestic connections where complete applications are lodged at same time with a single plumber						
a) Sewer, stormwater or water supply (includes review of plans and report) – per inspection	\$410.00	\$0.00	\$410.00	0.00%	per inspection	N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Activity - Plumbing [continued]

a) Sewer, stormwater or water supply (includes review of plans and report) plus travelling (per km from Walgett)	\$1.00	\$0.00	\$1.00	0.00%		N
--	--------	--------	--------	-------	--	---

Activity Approval B1 - Water Supply Work

a) new service	\$235.00	\$0.00	\$235.00	2.17%		N
----------------	----------	--------	----------	-------	--	---

Activity Approval B2 - Draw and Sell Water From Council Supply

Fee	\$210.00	\$0.00	\$210.00	2.44%	per annum	N
Charge for regulatory application only, including checking compliance with Public Health Act 2010						
Separate access & volume charges apply, see water section						

Activity Approval B3 - Water Connection or Meter – Standard Connections

All prices include water meters

Standard single 20mm water connection (raw or filtered)	\$905.00	\$0.00	\$905.00	2.84%		N
Dual 20mm water connection (raw and filtered)	\$1,230.00	\$0.00	\$1,230.00	3.36%		N
Single 25mm water connection (raw or filtered)	\$1,040.00	\$0.00	\$1,040.00	2.97%		N
Dual 25mm water connection (raw and filtered)	\$1,420.00	\$0.00	\$1,420.00	2.90%		N
Road Crossings for Connections additional charge				At cost	Per application	N

Activity Approval B3 - Water Connection or Meter – Non-Standard Connections

For services greater than 25mm				Cost		N
For relocation or replacement of services with a larger service				Cost		N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Activity Approval B3 - Water Disconnection/Reconnection

Disconnection	\$475.00	\$0.00	\$475.00	3.26%		N
Reconnection (where existing meter in place & functional)	\$230.00	\$0.00	\$230.00	2.22%		N

Activity Approval B4 - Sewerage Work for BCA Class 1 and 10 Buildings

a) new service or reconnection (with existing connection point)	\$300.00	\$0.00	\$300.00	3.45%		N
b) new service (with new connection point)	\$585.00	\$0.00	\$585.00	2.63%		N
c) modify existing	\$300.00	\$0.00	\$300.00	3.45%		N
d) disconnection	\$475.00	\$0.00	\$475.00	3.26%		N

Activity Approval B4 - Sewerage Work for BCA Class 2 - 9 Buildings

a) new service or reconnection	\$705.00	\$0.00	\$705.00	2.92%		N
b) modify existing	\$355.00	\$0.00	\$355.00	2.90%		N
c) disconnection	\$475.00	\$0.00	\$475.00	3.26%		N

Activity Approval B6 - Connect Private Sewer to Public Sewer

Fee	\$950.00	\$0.00	\$950.00	3.26%	per connection	N
-----	----------	--------	----------	-------	----------------	---

Activity - Waste

Activity Approval C3, Place a Waste Storage Container in a Public Place

Fee	\$74.00	\$0.00	\$74.00	4.23%	per bin	N
-----	---------	--------	---------	-------	---------	---

Activity Approval C4 - Dispose of Waste into a Council Sewer

Contractor access for disposal of septic waste into Council sewage/effluent system	\$585.00	\$0.00	\$585.00	2.63%	per year	N
--	----------	--------	----------	-------	----------	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Engineering - Plant Hire

Availability of most plant is limited and Council reserves the right to deny the availability of any plant not in a serviceable condition or where making the plant available would potentially interrupt delivery of Council's core services.

All plant must be hired with a Council employee as operator

Brentwood Trailer / Truck Combination			Quote given on request (includes GST)			Y
Jackpick, Compressor and Operator			Quote given on request (includes GST)			Y
Loader			Quote given on request (includes GST)			Y
Backhoe / Loader			Quote given on request (includes GST)			Y
Water Tanker (11,800L)			Quote given on request (includes GST)			Y
Tractor / Slasher / Mower – Large			Quote given on request (includes GST)			Y
Tractor / Slasher / Mower – Small			Quote given on request (includes GST)			Y
Crane Truck			Quote given on request (includes GST)			Y
Skid Steer and Attachments			Quote given on request (includes GST)			Y
Concrete Saw			Quote given on request (includes GST)			Y
Truck – 7 Tonne			Quote given on request (includes GST)			Y
Roller			Quote given on request (includes GST)			Y
Grader			Quote given on request (includes GST)			Y
Slashing of Private Urban Land Blocks	\$240.00	\$0.00	\$240.00	2.13%	per hour (minimum half an hour)	N

Engineering - Showgrounds, Sports Grounds

Bonds – Refundable

Cost of any cleaning and/or repairs after a function, and the loss of keys to be borne by hirer.

Showgrounds	\$1,170.00	\$0.00	\$1,170.00	2.63%	per user	N
Leonard Pavillion	\$1,030.00	\$0.00	\$1,030.00	3.00%		N

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Bonds – Refundable [continued]

Lightning Ridge Ovals Multipurpose Centre	\$1,030.00	\$0.00	\$1,030.00	3.00%		N
Sports Grounds	\$295.00	\$0.00	\$295.00	3.51%	per user	N
Pavilions	\$350.00	\$0.00	\$350.00	2.94%	Per use/Per user	N

Temporary Licences

Fees applicable to all Crown Lands, Showgrounds and Sportsgrounds

Annual Licence	\$168.18	\$16.82	\$185.00	2.78%	per annum	Y
Licence to access to Crown Lands held in Trust by Walgett Shire Council						

Showground/Racecourses, Sportsgrounds

Showgrounds

Walgett Showground

Leonard Pavilion

Dining Room - Function	\$109.09	\$10.91	\$120.00	4.35%	Per day	Y
Dining Room - Meeting	\$38.18	\$3.82	\$42.00	5.00%	Per day	Y

Walgett Showground Other Pavilions

Hire - Functions	\$95.45	\$9.55	\$105.00	0.00%	Per day	Y
Hire - Meetings	\$31.82	\$3.18	\$35.00	0.00%	Per day	Y
Hire of Walgett Showground Pavillions other than the Leonard Pavillion for a meeting of 20 people or less						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Other Charges

Electricity (Events Only)	\$26.36	\$2.64	\$29.00	3.57%	per day	Y
Floodlighting - Showground/Racecourse Arena	\$67.27	\$6.73	\$74.00	4.23%	per day	Y
Horse Stalls	\$5.45	\$0.55	\$6.00	0.00%	per stall per night	Y
Stewarding of Toilets	\$0.00	\$0.00	\$0.00	0.00%		Y
Sanitary Bins	\$0.00	\$0.00	\$0.00	-100.00%	per bin per booking	Y

Bar - Walgett Showgrounds

Showground/Racecourse - Cool Room (Bar) Hire	\$59.09	\$5.91	\$65.00	3.17%	per day	Y
Floodlights - Bar Area	\$38.18	\$3.82	\$42.00	5.00%	per day	Y
Maximum of 7 days for booked events only						
Minimum Charge \$30.00 per booking						

Kitchen - Walgett Showgrounds

Kitchen - Bond	\$360.00	\$0.00	\$360.00	2.86%	per user	N
Hire of Kitchen	\$55.45	\$5.55	\$61.00	3.39%	per day	Y

Gazebo

Gazebo - Bond	\$0.00	\$0.00	\$0.00	-100.00%		N
Gazebo - Hire	\$0.00	\$0.00	\$0.00	-100.00%	per day	Y

Sportsgrounds

Sportsgrounds - Floodlighting

Per night	\$48.18	\$4.82	\$53.00	3.92%	per night	Y
-----------	---------	--------	---------	-------	-----------	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Sportsgrounds - Floodlighting [continued]

Per season	\$468.18	\$46.82	\$515.00	3.00%	per season	Y
------------	----------	---------	----------	-------	------------	---

Sportsgrounds - Line Marking

Per season	\$763.64	\$76.36	\$840.00	3.07%	per season	Y
Maximum of 5 line markings per season Per season (maximum of 5 line markings per season)						
Per event	\$368.18	\$36.82	\$405.00	2.53%	per event	Y

Camping

Showground / Racecourse / Sportsgrounds

Maximum of 7 days for booked events only

Individual (one site)	\$19.09	\$1.91	\$21.00	5.00%	per day	Y
Individual powered site (Walgett Showground only)	\$25.45	\$2.55	\$28.00	3.70%	per day	Y
Organisation (10+ sites)	\$145.45	\$14.55	\$160.00	3.23%	per day	Y

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Ovals Multipurpose Centre Lightning Ridge

Facility Hire Charges

Monday to Friday

Day event from 8am to 3pm

Night event 6pm to midnight

Saturday & Sunday

Day event from 8am to 4pm

Night event 4pm to midnight

Half day hire 60% of relevant area hire charge

Not for profit community group hire 75% of relevant area hire charge

Set up prior to wedding/event is 50% of relevant area hire charge

Alfresco Dining Area	\$46.81	\$4.68	\$51.49	2.98%	Per day	Y
Bar Hire	\$95.45	\$9.55	\$105.00	5.00%	Per day	Y
BBQ and Alfresco Dining Area	\$104.55	\$10.45	\$115.00	4.55%	Per day	Y
Dining setting hire	\$3.18	\$0.32	\$3.50	∞	per head	Y
Crockery and cutlery settings available for parties and functions (See attached list of items)						

Function Room Hire	\$327.27	\$32.73	\$360.00	2.86%	Per day	Y
Kitchen Hire	\$104.55	\$10.45	\$115.00	4.55%	Per day	Y
Whole of Complex	\$563.64	\$56.36	\$620.00	3.33%	Per day	Y
Day or night regardless of day of the week						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Engineering - Halls

All Halls

Bond – Refundable

Cost of any cleaning / repairs after function, and loss of keys to be borne by hirer.

Bond deposited into Council's Bank Account

For all Halls	\$360.00	\$0.00	\$360.00	2.86%	per user	N
---------------	----------	--------	----------	-------	----------	---

Cleaning – All Halls

Cleaning – All Halls	\$50.91	\$5.09	\$56.00	3.70%	per hour	Y
Cleaning – All Halls + ADD	\$1.18	\$0.12	\$1.30	4.00%	per km travel	Y

Collarenebri

Function – Collarenebri

Combined	\$259.09	\$25.91	\$285.00	3.64%	per day	Y
Involving more than 20 people per event						
Supper Room	\$109.09	\$10.91	\$120.00	4.35%	per day	Y
Involving more than 20 people per event						
Main Hall	\$154.55	\$15.45	\$170.00	3.03%	per day	Y
Involving more than 20 people per event						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Meetings – Collarenebri

Meeting Room	\$38.18	\$3.82	\$42.00	5.00%	per day	Y
Hire of the facility for a meeting of 20 people or less						
Supper Room	\$38.18	\$3.82	\$42.00	5.00%	per day	Y
Hire of the facility for a meeting of 20 people or less						
Main Hall	\$38.18	\$3.82	\$42.00	5.00%	per day	Y
Hire of the facility for a meeting of 20 people or less						

Rowena, Carinda and Burren Junction

Function – Rowena, Carinda and Burren Junction

Combined	\$259.09	\$25.91	\$285.00	3.64%	per day	Y
Involving more than 20 people per event						
Supper Room	\$109.09	\$10.91	\$120.00	4.35%	per day	Y
Involving more than 20 people per event						
Main Hall	\$154.55	\$15.45	\$170.00	3.03%	per day	Y
Involving more than 20 people per event						

Meetings – Rowena, Carinda and Burren Junction

Supper Room	\$38.18	\$3.82	\$42.00	5.00%	per day	Y
Hire of the facility for a meeting of 20 people or less						
Main Hall	\$38.18	\$3.82	\$42.00	5.00%	per day	Y
Hire of the facility for a meeting of 20 people or less						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Engineering - Council Administration Building

Council Chambers	\$163.64	\$16.36	\$180.00	2.86%	per day	Y
Hire of the facility for a meeting of 20 people or less						
Back of Council Chambers	\$104.55	\$10.45	\$115.00	4.55%	per day	Y
Hire of the facility for a meeting of 20 people or less						
Meeting Room	\$87.27	\$8.73	\$96.00	3.23%	per day	Y
Hire of the facility for a meeting of 20 people or less						

Engineering - Saleyards

Yard Dues – Cattle Sold	\$9.09	\$0.91	\$10.00	11.11%	per head	Y
Yard Dues – Store Cattle Sold	\$7.27	\$0.73	\$8.00	14.29%	per head	Y
Yard Dues – Horses	\$19.09	\$1.91	\$21.00	5.00%	per head	Y
Yard Dues – Bulls	\$19.09	\$1.91	\$21.00	5.00%	per head	Y
Working Use – Cattle (ie, use of crush)	\$6.36	\$0.64	\$7.00	16.67%	per head	Y
Private Weighing of Cattle	\$9.09	\$0.91	\$10.00	11.11%	per head	Y
Casual use of yards for sheep	\$43.64	\$4.36	\$48.00	4.35%	per 1,000 (or part thereof) per day	Y
Casual use of yards for cattle	\$46.36	\$4.64	\$51.00	4.08%	per 100 (or part thereof) per day	Y

Engineering - Walgett Aerodrome

Rental of Hangar Space at Walgett Aerodrome

Casual Rental	\$84.55	\$8.45	\$93.00	3.33%		Y
Per week (or part thereof for less than 4 weeks)						

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Engineering - Walgett Aerodrome [continued]

Monthly Rental	\$209.09	\$20.91	\$230.00	2.22%		Y
Per month (or part thereof for periods exceeding 4 weeks)						
Annual Rental	\$2,218.18	\$221.82	\$2,440.00	2.95%	per annum	Y

Engineering - Walgett Swimming Pool

Family Season Ticket	\$331.82	\$33.18	\$365.00	2.82%		Y
Single Season Ticket	\$168.18	\$16.82	\$185.00	2.78%		Y
Adult (+child under 2yrs)	\$2.73	\$0.27	\$3.00	0.00%		Y
Children	\$2.73	\$0.27	\$3.00	0.00%		Y

Engineering - Carinda Swimming Pool

All tickets \$20.00 deposit on key

Family Season Ticket	\$104.55	\$10.45	\$115.00	4.55%		Y
Single Season Ticket	\$56.36	\$5.64	\$62.00	3.33%		Y
Adult and Child	\$2.73	\$0.27	\$3.00	0.00%	per person	Y

Engineering - Collarenebri Swimming Pool

Family Season Ticket	\$204.55	\$20.45	\$225.00	2.27%		Y
Single Season Ticket	\$109.09	\$10.91	\$120.00	4.35%		Y
Adult and Child	\$2.73	\$0.27	\$3.00	0.00%	per person	Y

Engineering - Burren Junction Swimming Pool

Bond - Key (Refundable)	\$20.00	\$0.00	\$20.00	0.00%	Per item	N
-------------------------	---------	--------	---------	-------	----------	---

Name	Year 22/23			Increase %	Unit	GST
	Fee (excl. GST)	GST	Fee (incl. GST)			

Engineering - Burren Junction Swimming Pool [continued]

Family Season Ticket	\$104.55	\$10.45	\$115.00	4.55%		Y
Single Season Ticket	\$56.36	\$5.64	\$62.00	3.33%		Y
Adult	\$2.73	\$0.27	\$3.00	0.00%		Y
Child	\$2.73	\$0.27	\$3.00	0.00%		Y
Child under 5 year of age				Free		Y

Engineering - Burren Junction Bore Baths

Camping – Burren Junction Bore Baths	\$4.55	\$0.45	\$5.00	0.00%	per day	Y
--------------------------------------	--------	--------	--------	-------	---------	---

Engineering - Water Supply

Water Meter – Interim Meter Read	\$77.00	\$0.00	\$77.00	4.05%		N
Water Meter – Test	\$130.00	\$0.00	\$130.00	4.00%		N
To be paid upfront						
Water Meter – Replacement – 20mm	\$270.00	\$0.00	\$270.00	8.00%		N
Water Meter – Replacement – other sizes			Actual Cost + 15% + GST			N
Fire Flow Investigation	\$645.00	\$0.00	\$645.00	8.40%		N
Max / Minimum Pressure Enquiries	\$395.00	\$0.00	\$395.00	2.60%		N



Lightning Ridge Multi Purpose Centre

Available Items for Dining Setting Hire

SUGGESTED BASIC DINNER SETTING

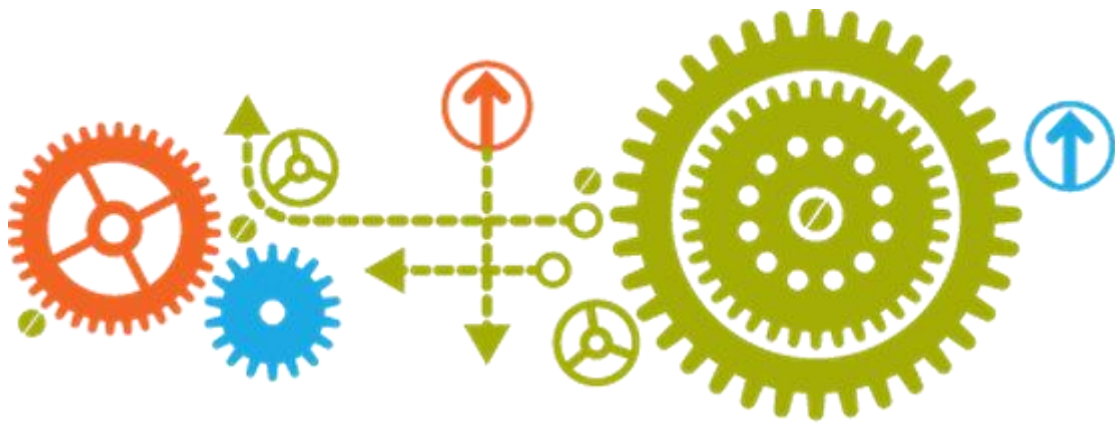
Colour	Description	Retail Hire Price	Qty	Qty Required
White	Side Plate - round 160mm wide rim	\$ 0.55	EACH	
White	Dinner Plate - round 280mm wide rim	\$ 0.55	EACH	
Stainless	Table Knife - 210mm	\$ 0.50	EACH	
Stainless	Table Fork - 195mm	\$ 0.50	EACH	
Stainless	Dessert Spoon - 182mm	\$ 0.50	EACH	
White	Salt Shaker	\$ 0.70	EACH	
White	Pepper Shaker	\$ 0.70	EACH	
Glass	Tumbler - 229ml	\$ 0.60	EACH	
Glass	Carafe - 1183ml	\$ 3.00	EACH	
Glass	White Wine - 296ml	\$ 0.70	EACH	

ADDITIONAL ITEMS

Colour	Description	Retail Hire Price	Qty	Qty Required
White	Soup/Pasta Plate - round 230mm wide rim	\$ 0.55	EACH	
White	Coffee/Tea Cup 230ml	\$ 0.45	EACH	
White	Saucer - 148mm to suit coffee and tea cups	\$ 0.10	EACH	
White	Gravy Boat - 330ml	\$ 1.30	EACH	
White	Teapot and Lid	\$ 3.00	EACH	
White	Sugar Sachet Holder	\$ 0.70	EACH	
Stainless	Soup Spoon	\$ 0.50	EACH	
Stainless	Teaspoon	\$ 0.50	EACH	
Stainless	Steak Knife - pistol grip	\$ 0.55	EACH	
Glass	Red Wine - 237ml	\$ 0.60	EACH	
Stainless	Wine/Champagne Bucket - mirror polished	\$ 4.50	EACH	

PLEASE NOTE: ALL BREAKAGES AND MISSING ITEMS WILL BE CHARGED OUT TO THE HIRER AT REPLACEMENT COST VALUE AS DETERMINED BY WALGETT SHIRE COUNCIL

Walgett Shire Council Workforce Plan



2022/23 – 2024/25

Contents

Introduction and Overview	2
Council's Corporate Goals	3
Employees' Expectations	3
Scoping the Development of the Workforce Plan	5
Council's Strategic Priorities	5
Walgett Shire Council Workforce Profile - 30 June 2021.....	7
Walgett Shire Council Workforce Profile to 30 June 2021 – By Gender	9
Walgett Shire Council Workforce Profile to 30 June 2016 – By Age	10
SWOT Analysis of Council's Current Workforce.....	11
Current workforce improvement priorities.....	13
Future Workforce Profile.....	14
Monitoring and Evaluating the Workforce Strategy Action Plan.....	14
Annexure A:.....	15
WORKFORCE STRATEGY ACTION PLAN 2022/2023 – 2024/2025	15

Introduction and Overview

Walgett Shire is situated in North West New South Wales and has excellent road and rail/Coach links to most of Australia's capital cities. With an area of 22,007 square kilometres, the Shire is approximately half the size of Tasmania. It is home to approximately 7,000 people. The Shire's prosperity is built around the thriving farming, pastoral and opal mining industries, which are strongly supported by a wide range of attractions and activities that make it a major tourist destination and a wonderful place in which to live, work and play.

The Walgett Shire Council has four divisions:

- Administration/Governance Division
- Finance/ Community Services Division
- Environmental Services Division
- Engineering/Technical Services Division

The core services provided by these Divisions are detailed in the Staff Structure which is contained in this document.

To this end, Council's Recruitment Policy has an underlying premise of being an "Employer of Choice" and to 'Recruit for Attitude; Train for Skills'.

This Workforce Plan is prepared with the understanding that it not be complicated in its delivery. It aims to undertake a simple analysis of Council's current staffing structure and identify the direction for the next three years. The implementation of this Plan will deliver a number of benefits to the organisation such as:

- Creating a contemporary workforce.
- Improving workforce planning and development through greater efficiency, effectiveness, productivity and new technology.
- Responding to changes in the market and taking appropriate steps to retain and attract a diverse workforce.
- Identification of staff development needs and investing in a range of skills.
- Maximising management and leadership.
- Ensuring Council's processes for recruitment, development and retention of appropriate staff meet the needs of the organisation.
- Ensuring employees possess the relevant skills and are suitable for the responsibilities of the positions they hold to improve efficiency, effectiveness and productivity.

Council's Corporate Goals

Finance and Community:

To provide effective financial planning and reporting to ensure Council remains in a sound financial position, implement revenue policies which provide a fair and equitable distribution of the rate burden and maximise revenue from user charges, regulatory fees and contributions, ensure effective use of information technology throughout all the operations of Council and maintain effective administrative support to fulfil Council's broad range of services and activities. Community Services should address community expectations whilst not becoming a drain on Council's limited resources.

Engineering/Technical Services:

To provide, develop and maintain the Shire's infrastructure assets in terms of its transport services (roads, pathways, airport and saleyards), utility services (water, sewerage, drainage) and open space recreation facilities (parks, reserves, sporting ovals, show grounds/racecourses swimming pool, cemetery maintenance) and to provide adequate resources to facilitate emergency service requirements.

Environmental Services:

To promote, develop and maintain the natural and built environment and protect the community from risks to health and safety by properly monitoring buildings, development, food and waste services and facilitating services for a safe, clean healthy and orderly environment which will in turn improve the quality of life for citizens of the Shire and to undertake timely and effective forward planning of the Shire land use, infrastructure requirements and recycling services.

Employees' Expectations

The Senior Management of Walgett Shire Council has revised the Employee Expectations Statement. The consultation process came up with the following expectations:

- Strong emphasis on communication.
- Proactive staff who provide positive solutions to problems.
- Staff undertaking jobs to the best of their ability who are recognised for their achievements and service.
- Flexible staff who meet the changing needs of the organisation and take on new roles when needed.
- Excellent customer service, to other employees as well as the public.
- Good work-life balance with increasing workloads effectively managed and prioritised.
- Access to training and education, and management having a good understanding of the existing skills base and knowledge.

- Guidance, manuals and procedures available to new employees.
- Good quality tools and equipment, including IT and support services.
- Mutual respect for each other and the role each employee plays, cooperation and honesty.
- A safe working environment that is productive and inclusive.
- Staff with a 'can do' attitude who share knowledge and value input from others.

Council's senior management team will continue to work on issues identified during the updating of the Employee Expectations Statement.

Council's Workforce Plan is part of the Resourcing Strategy that underpins the Three-Year Delivery Programme. This Programme, along with the Asset Management Plans and Long Term Financial Plan, outlines Council's capacity to manage assets and deliver services into the future.



- Following adoption of the Workforce Plan, the Workforce Strategy Action Plan, contained within the plan (see Appendix A), will be implemented, monitored and reviewed.

Scoping the Development of the Workforce Plan

Council's Workforce Plan will cover the entire workforce with some attention to critical occupations and/or skill sets and occupations that are difficult to recruit or retain.

The following positions have been identified as "hard-to-fill" and "difficult to retain":

- Engineers – civil
- Supervisors with middle management skills to lead Council's staff in achieving its corporate goals efficiently and effectively – Technical Officers and Skilled Team Leaders
- Town planners, health surveyors, building surveyors
- Geographical Information Systems (Mapping)

Council's Strategic Priorities

Council's Community Strategic Plan and Delivery Program identify the long-term aspirations the community has for the Shire. They identify the outcomes and long-term strategic responses needed to achieve the agreed directions, and require strong leadership from the Council in working with others to grow our Shire into the future. The Council's three year Delivery Program links the 'planning' in the long-term Strategic Plan with the 'implementing' of the Annual Operational Plan. The Delivery Program is the document that guides the organisation's work over the three-year period; it sets out the priorities, ongoing activities and specific actions Council will undertake and its capacity to achieve the communities' outcomes.

Council's Delivery Program contains strategies to address the following broad themes:

- Community
- Economic Development
- Governance and Civil Leadership
- Infrastructure
- Sustainable Living

The strategies proposed by Council in the Three-Year Delivery Program will use a similar structure to the current workforce and its current skill set to achieve Council's objectives. It is envisaged that there will be only minor changes to work practices other than those normally accepted in organisations with a continuous improvement philosophy.

Internal Environment

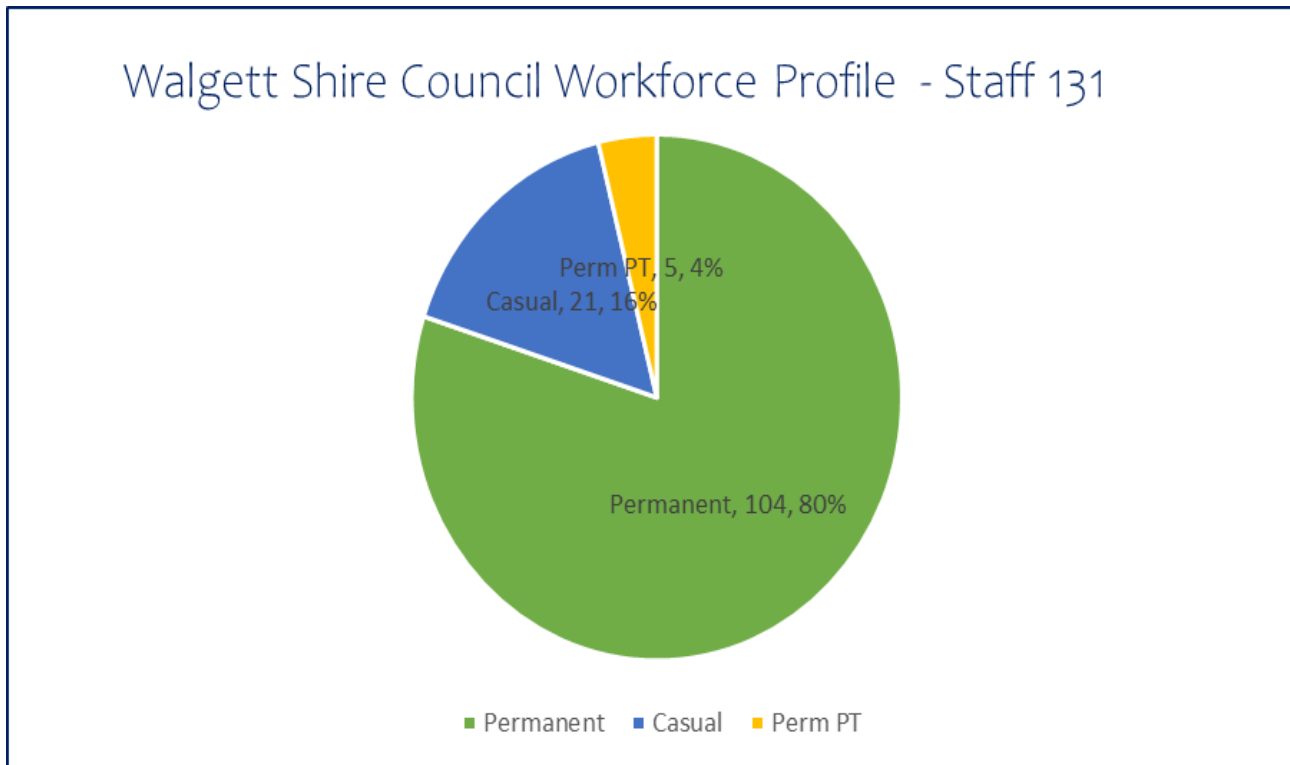
Council has three operational depots, the major one located in the town of Walgett and smaller ones in Lightning Ridge (75 km) and Collarenebri, almost 80km distant. Employees at the outlying depots are mainly involved in delivering services to the minor centres in the table above. The remoteness of the outlying depots contributes to logistical difficulties associated with communication, resource-sharing and supervision.

Walgett Shire Council Organisation Chart

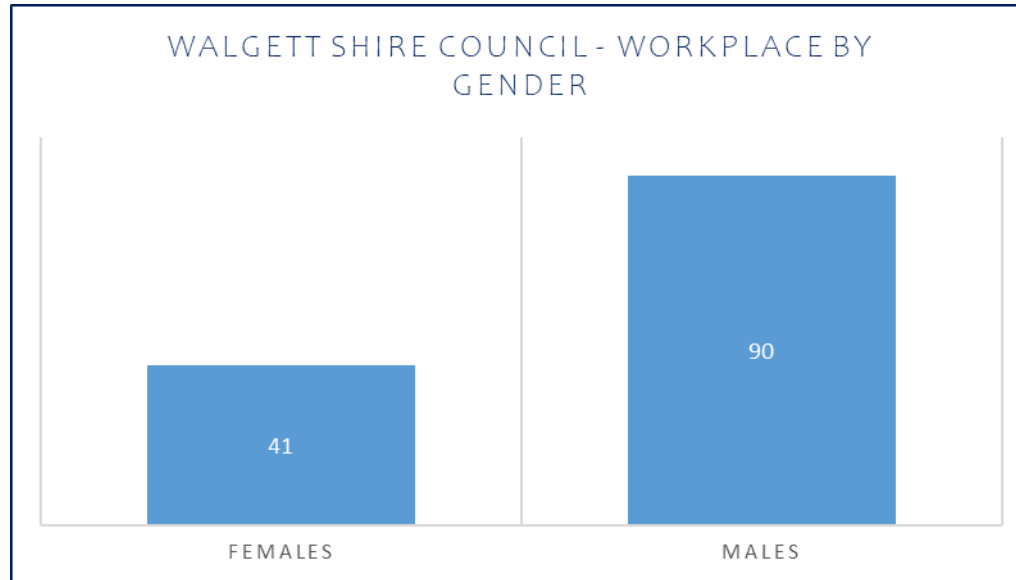
Organisational Functional Structure

		General Manager	
Environmental Services	Corporate Services		Engineering/ Technical Services
<ul style="list-style-type: none"> • Development Approvals • Building Services • Environmental and Health Compliance • State of the Environment Report • Onsite Wastewater Management • Development Compliance • Land Use and Environment Strategies • Local Environment Plans • Development Control Plans • Section 149 Certificates • Main Street Program • Animal Control • By Laws • Heritage • Solid Waste and Recycling Services including New Landfill Development • CCTV 	<ul style="list-style-type: none"> • Aboriginal Services • Youth Services • Childcare Services • Financial Services • Information Technology • Property Services • Leases and Licences • Property Register • Caravan Parks • Libraries • Swimming Pool management Arrangements • Arts and Cultural Services • Public Officer Services • Records Management • Infrastructure Asset Register • Corporate and Strategic Planning • Legal Services • Budget and Community Plan • Crown Reserves • Stores • Building Maintenance 	<ul style="list-style-type: none"> • Mayoral Support • Councillor Training and Support • Council Business- Agenda and Action • Intergovernmental Relations • Inter Council Relations • Community Relations • Corporate Leadership and Direction • Organisational Structure and Performance Management • Economic Development • Community Working Parties • Human Resources Management • Tourism and Visitor Information • Community Working Party • Workplace Health & Safety • Emergency Services • Policy and Delegations • Delegates to external Bodies • Complaints Coordination 	<ul style="list-style-type: none"> • Road and Bridge Construction • Road and Bridge maintenance • Traffic Facilities • Quarries and construction material storage and supply • Plant and Fleet Management • Workshop • Depot Development/Management • Water Services • Waste Water Services • Urban Stormwater Management • Urban Streetscape and Cleansing • Parks and Reserve Maintenance • Airfields • Urban Flood mitigation including Levee Bank • Bore Baths Maintenance and Management • GIS Management

Walgett Shire Council Workforce Profile - 30 June 2021

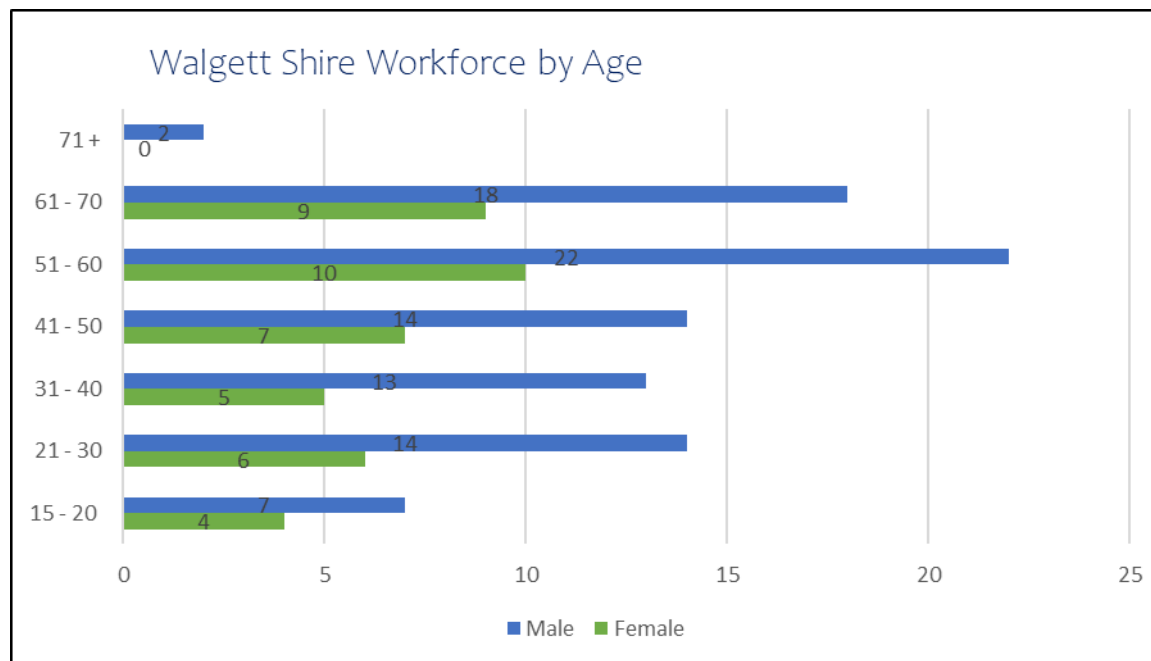


Walgett Shire Council Workforce Profile to 30 June 2021 – By Gender



Walgett Shire Council's workforce comprises of 31.3% females and 68.7% males. There are a greater number of part-time and casual female employees due mainly to the roles at Councils of youth facilities and other community services roles. This could be attributed to the limited availability of childcare facilities within the Shire, thus part time and casual positions are a better fit for their family.

Walgett Shire Council Workforce Profile to 30 June 2021 – By Age



With 46.5% of Council's current workforce aged 51 years or older, it is envisaged that Council can expect a number of resignations from employees wishing to retire from the workforce over the next 3 years. Some ageing workforce risk management strategies Council will need to develop will centre on:

- Knowledge retention and how to capture the corporate knowledge of retiring employees.
- Attracting new talent to replace retirees.
- Injury management.
- Staff retention, especially qualified and skilled personnel and apprentices who have had significant investment in their skills development.
- The importance of linking with skills and school students and leaders to meet Council's skills requirements.
- Mentoring of staff to develop and maintain their skill levels.
- The benefits of developing career pathways through systematic succession planning.
- Valuing older workers and developing programs which ensure that their knowledge of Council's processes are not lost, through knowledge creation and retention strategies, including phased retirement.
- Building staff loyalty by providing a caring and supportive workforce culture.

SWOT Analysis of Council's Current Workforce

Strengths of current workforce and Council's ability to recruit and retain:

- Council is a good alternative employer to the local Agricultural industry.
- High number of employees with specialist skills.
- Most workers enjoy family-friendly working conditions (work weekdays, no shift work) – exceptions are employees at the visitor information centre and youth and centres.
- Opportunities for advancement exist at the Council.
- Employees have broad skills – and are multi-skilled.
- Council's reputation as an 'employer of choice'.
- Competitive salaries when compared with similar councils.
- Salary Packaging strategies for remote location.
- Generation of revenue and expertise associated with Transport NSW Roads Maintenance Council Contract.
- Good Consultative, dispute resolution, grievance management and employee support systems in place.
- Employee Health and Wellbeing (free flu shots, Hepatitis B program).
- Award winning WH&S protocols in place.

Weaknesses of current workforce and Council's ability to recruit and retain:

- High turnover of staff due to limited facilities (school, medical, sporting).
- Limited opportunities for current young workers to be trained locally, lack of local trainers.
- Lack of willingness to join Council and become included in the broader community.
- Cost and time for attending professional networking, training and conferences.
- High workload of some roles.
- Existing specialist positions make it difficult for staff to take leave with the consequence that employees are not getting a really good 'break' away from work.

- Small pool of potential employees in local community from which to recruit.
- Aging workforce.
- Attraction and retention is hampered by a lack of and affordability of reasonable residential accommodation in Walgett amid poor educational outcomes at senior school level.
- Attraction and retention issues around childcare availability.
- Reluctance of outdoor staff to “camp out”.

Opportunities for current workforce and Council’s ability to recruit and retain:

- Promotion of excellent working conditions for most positions, such as family-friendly hours, weekday work, no shift work, and the like – exceptions are employees within the visitor information, youth and fitness centres.
- Increased IT capacity to manage the businesses of Council more effectively.
- Improved educational outcomes at senior school level.
- Develop career pathways as a retention strategy.
- Increase career/work opportunities for local youth.
- Tap into youth population to produce/train professionals.
- Capture corporate knowledge from long-term employees.
- Development of formal procedures or duty guides for all positions.
- Develop mentoring/coaching roles within ‘hard to attract and retain’ positions.
- Investigate staff exchange programs – sister-city relationships and 12-month international exchanges.
- Use exchange programs to promote the Outback Lifestyle.

Threats for current workforce and Council’s ability to recruit and retain:

- Competition from nearby mining industry operations in relation to attraction and retention of high performing skilled and competent employees.
- Poor educational outcomes.
- Perception of Council employees being poor performers in the eyes of the general public.

- Community dependence upon others to fix things rather than becoming more self-reliant/hence over demand on Council.
- Loss of corporate knowledge from long-term employees.
- Limited local childcare options for existing and potential employees.
- Cost of continually upskilling, then not able to retain, resulting in a loss to the workplace, replaced by unskilled people who then need training.

Strategies to fill identified gaps include:

- Being an employer of choice and providing an environment where employees:
 - Feel successful, fulfilled and passionate.
 - Values are aligned meaningfully with the business of Council.
 - Have pride and respect in working for Council and are motivated to 'go the extra mile'.
- An adequate budget for:
 - Training employees.
 - Recruitment – attraction strategies.
 - Incentives for competent and skilled workforce to retain good performers.
- Working conditions and work/life balance.
- Communication
 - Ongoing consultation – our people need to know the values and purposes of the Council, what the 'big picture' is for Council and how they fit into it.
 - Combination of face to face communication, newsletters.
 - Manager/Director visits to remote workplaces face-to-face.
 - Implement regular (at least quarterly) meetings for managers and supervisors in all departments to swap ideas, brainstorm, and share information.
- Job fulfilment
 - Employee's roles reviewed regularly to ensure strengths are utilised.
 - Supervisors need to know the most fulfilling skills and challenges that keep employees satisfied on a daily basis.
 - Employees should be equipped with the resources and tools they need to be successful (such as equipment, training, time, systems of work).

The above information along with the SWOT analysis and Council's Employee Expectations Statement help Council to determine what is required in relation to the current skills and competencies, strengths and development needs of Council's workforce.

Current workforce improvement priorities

Council's current workforce improvement priorities are as follows:

1. Development and implementation of an attraction/retention strategy.

2. Education and training of Council's Workplace Health and Safety Manual and Management System
3. Budgeting for training and staff development to align with Council's Recruitment Policy of 'Recruit for Attitude, Train for Skills'.
4. An improved IT capability.
5. A focus on local youth development for existing or potential Council employees.
6. Written formal procedures to be developed for all Council roles and functions.

The priorities have been addressed in the Delivery Program as follows:

- Increased Educational Opportunities Provided Locally;
- Minimise Risk for Council and the Community; and
- Staff are Valued, Well Trained and Able to Undertake their Roles and Functions.

A Workforce Strategy Action Plan has been developed to address these priorities - see Annexure A.

Future Workforce Profile

The future workforce profile is not expected to change significantly within the next three years, but may take into account the following:

- Improving Council's IT capability.
- Organisational structure meets the requirements of the Delivery Program and Annual Operational Plan including budget.
- Increasing youth services, especially in the area of youth development.
- Overcoming recruitment difficulties due to the ongoing national skills shortage.
- Legislative requirements/external factors impacting on the following operations:
 - RMS Road Maintenance Council Contract.
 - Building certification/food inspection requirements.

Monitoring and Evaluating the Workforce Strategy Action Plan

Council's Workforce Plan is part of the Resource Strategy that underpins the Three-Year Delivery Plan. This Plan along with the Asset Management Plans and Long Term Financial Plan outlines Council's capacity to manage assets and deliver services into the future.

Annexure A:

WORKFORCE STRATEGY ACTION PLAN 2022/2023 – 2024/2025

Strategy	Objective	Action
1. Improving work force planning and development.	To strengthen the capabilities of managers in workforce planning.	<ul style="list-style-type: none"> - Collect data on skills shortages, skill gaps and new skills required. -Develop and promote tools for professional development programs such as leadership and mentoring programs.
2. Promotion of Local Government as an employer of choice.	<p>Increase community awareness of the diversity of jobs within Local Government.</p> <p>Attraction and retention of quality employees by way of career progression.</p> <p>Promotion of Council as a workplace compliant with WHS and EEO</p>	<ul style="list-style-type: none"> -Research perceptions of Local Government. -The use of media to promote Local Government's profile and diversity career opportunities. (Apprenticeship, cadetship and traineeships). -Ensure consistent commitment and review of WHS and EEO policies.
3. Create a Modern Workplace that is reflective of the needs of employees and the organisation.	To improve the capacity for workplace flexibility and thus retaining skills and knowledge for a sustainable workforce	<ul style="list-style-type: none"> -Professional development for managers to increase their awareness of the benefits of workforce flexibility. -Negotiation of LG award to maximize flexibility.

4. Attraction and Retention of a diverse Workforce	To develop an increased awareness amongst Managers, staff and Councillors of the benefits to the community of a diverse workforce.	<ul style="list-style-type: none"> -Retraining of maturing workforce transitioning to new roles. -Provide mentoring and coaching. -Adhere to EEO and recruiting policy and review regularly. -Reduce procedural barriers without compromising existing qualifications, professional registration and Australian Standards requirements.
5. Investing In Skills for the future	<p>To develop the entry level skills of its workforce through education and training.</p> <p>Increased awareness and access to funding.</p> <p>Adequate budget for training of staff.</p> <p>Identify individuals with an interest in career advancement.</p> <p>Develop essential capabilities of Councillors and employees.</p>	<ul style="list-style-type: none"> -Identify long term demands for professional roles in Local Government and develop strategies to address potential skill shortages. - Increase opportunities for apprentices and trainees with Council. - Target and recruit school leavers and youth in the gaining of formal qualifications. (15% of staff under the age of 25). -Partner with Universities to increase the numbers of tertiary students and graduates working with Local Government. -Provide professional development to staff that are keen to gain experience at a higher level by addressing their skill gaps. -Workforce succession planning. -Creation of Training Plan.
6. Improving Productivity and leveraging Technology	Increase Council's awareness about innovative systems and technology to improve workplace productivity.	<ul style="list-style-type: none"> -Research case studies of innovative technologies and shared service models. -Promote opportunities for joint procurement to minimize costs. -Provide Training to staff to adapt to new technology in the workplace.

		<ul style="list-style-type: none"> -Training and awareness of cyber security issues.
7. Maximizing Management and Leadership.	<p>To encourage leadership and management capability within Council.</p> <p>Provide a standard framework for management and leadership recruitment and development.</p>	<ul style="list-style-type: none"> -Promote leadership and management programs that are relevant to the Local Government framework. -Involve managers and Supervisors in formal mentoring/coaching programs. -Provide opportunity for the development of Leadership. -Develop policy and procedure to support good governance such as risk management, transparency of operations and fair and ethical behaviour.
8. Implementation and Collaboration	<p>The mutual collaboration of industry bodies, professional associations, Unions, training organisations with Council to promote the actions identified.</p>	<ul style="list-style-type: none"> -Work groups established with relevant stakeholders to develop projects and timeframes for the delivery of actions. -Ascertain resource requirements to deliver Workforce outcomes and be aware of funding for such actions. -Design and implement a framework to monitor the progress of workforce development. -Monitor the implementation progress regularly and review strategies annually for relevance. -Promote resources and professional development opportunities available to support Council's activity in each strategic area.



ASSET MANAGEMENT POLICY, STRATEGY AND STRATEGIC PLAN

PREPARED FOR WALGETT SHIRE COUNCIL

By PEECE Pty Ltd

April 2022

Version 2

PROJECT DETAILS

Name of Client: Walgett Shire Council
Name of Project: Asset Management Policy, Strategy and Plan
PEECE Project Manager: Peter Rufford
Name of Document: Walgett IP&R report Vers2

DOCUMENT HISTORY AND STATUS

Revision	Issued to	Date	Prepared by	Reviewed by
0	Michael Urquhart	17 March 2022	Peter Rufford	Geoff Webb
1	Michael Urquhart	27 April 2022	Peter Rufford	Peter Rufford
2	Michael Urquhart	2 May 2022	Peter Rufford	Peter Rufford

PEECE Pty Ltd
PO Box 239
WARNERS BAY NSW 2282
www.peece.com.au

Abstract

This report outlines the policies, strategies, and strategic asset management plans for assets under the control of Walgett Shire Council. It provides an Action Plan to guide future the development of asset management at Council and highlights the need for more detailed asset management plans for each asset category to establish links between levels of service provided by the assets and available funding.

This work is copyright. Apart from any fair dealings for the purposes of study, research, criticism or review, as permitted by the Copyright Act 1968, no part may be reproduced by any process without written permission. Copyright is the responsibility of the Executive Director, PEECE Pty Ltd.

This report has been prepared in accordance with the scope of services described in the contract or agreement between PEECE Pty Ltd and Walgett Shire Council. The report relies upon data and results taken at or under the times and conditions specified herein. Any findings, conclusions or recommendations apply only to the scope and circumstances, and no greater reliance should be assumed or drawn. PEECE Pty Ltd does not warrant that the information provided is complete and disclaims all responsibility and liability for any loss or damage incurred as a result of relying on the accuracy or completeness of this information. This report has been prepared solely for the use of Walgett Shire Council and PEECE Pty Ltd accepts no responsibility for its use by other parties.

TABLE OF CONTENTS

TABLE OF CONTENTS.....	3
EXECUTIVE SUMMARY	1
1. INTRODUCTION	3
1.1 Background to the Shire	3
1.2 The Integrated Planning and Reporting Framework	3
2. COUNCIL ASSET CATEGORIES.....	6
3. ASSET MANAGEMENT POLICY	7
3.1 Council Policy.....	7
3.2 Policy Objectives	7
3.3 Principles.....	7
3.4 Relevant Legislation	8
3.5 Asset Management Roles and Responsibilities	8
3.6 Revision.....	9
4. ASSET MANAGEMENT STRATEGY	10
4.1 Introduction	10
4.2 Objectives	10
4.3 Levels of Service.....	11
4.4 Operations and Maintenance Strategies	11
4.5 Renewal and Replacement Strategies	11
4.6 Risk Assessment.....	12
4.7 Revision.....	12
5. STRATEGIC ASSET MANAGEMENT PLANS.....	13
5.1 Approach Taken in this Report	13
5.2 Roads, Bridges and Associated Infrastructure	15
5.3 Water and Sewer	18
5.4 Specialised and Non-Specialised Buildings	21
5.5 Other Structures and Assets	24
5.6 Plant, Equipment and Land.....	26
5.7 Consolidated List of Asset Values	26
5.8 Action Plan	27
5.9 Revision.....	27

EXECUTIVE SUMMARY

Walgett Shire Council owns a range of physical assets, from roads, footpaths, stormwater drainage, water, sewer, parks & gardens, buildings, plant & equipment, to land. These assets enable the community to enjoy the access, services and facilities made available by Council.

These assets represent an investment built up over many years. The management of these assets now present a significant challenge for Council as many were constructed or acquired many decades ago with the aid of community and other government funding and are now approaching the end of their useful lives.

The management of these assets plays a vital role in maintaining safe, reliable, and effective services that help achieve the strategic priorities and goals of Council. Failure to adequately plan for the replacement of existing assets and the development of new assets will result in the needs of the community not being met, now and in the future.

The environment in which local government operates is constantly changing. As assets age, Councils need to demonstrate a level of skill and expertise to manage them effectively. There are a number of factors which influence the way Council manages its assets, including:

- Limitations in Council's ability to raise funds
- Specific purpose grants that limit Council's ability to allocate funding according to need
- Increased pressure from the community for improved service delivery
- Legislation requiring the identification and depreciation of assets in its financial statements
- Reporting in accordance with the State's Integrated Planning and Reporting Framework

Council needs to take a strategic approach to the way it manages its physical assets to deliver services in a cost-effective manner, and to demonstrate that it is doing so. In particular, asset management practice must adopt a lifecycle approach and be applied across all Council assets.

The purpose of an asset management strategy is to:

- Develop a set of actions to improve asset management practices through improved stewardship and accountability, communication with the community, improved risk management and effective utilisation of assets.
- To ensure that asset management practices are applied consistently across the organisation and supported by a continuous improvement so that Council may more effectively manage community assets now and in the future.
- To enable Council to effectively plan for new assets, asset replacement and ongoing maintenance of assets.
- To enable Council to competently deliver services to the community.
- To be a living document, and subject to periodic review.

This report provides the Policy and Strategy for the management of Walgett Council's assets. It also provides a Strategic Asset Management Plan for the four main asset categories, namely:

- Roads, Bridges, and Associated Infrastructure
- Water and Sewer
- Specialised and Non-Specialised Buildings
- Other Structures and Assets

Council owns other assets, namely Plant, Equipment, and Land and whilst a plan has not been developed for these assets, they are part of Council's asset base.

The Strategic Asset Management Plans have been developed from the valuation of their assets undertaken to meet Council's financial reporting requirements. The gross replacement cost (current replacement cost) and fair value (depreciated replacement cost) of each asset category are summarised in Table 0.1. This table shows that Council is responsible for an asset base of \$426.5 million, which has now depreciated by 31% to a present value of \$294.4 million.

Table 0.1: Valuation of Council assets

Asset Category	Gross Replacement Cost, \$'000	Fair Value, \$'000	% Depreciation
Roads, bridges, and associated infrastructure	\$278,054	\$201,988	27%
Water and Sewer	\$81,731	\$51,171	37%
Specialised and Non-Specialised Buildings	\$41,063	\$22,318	46%
Other Assets and Other Structures	\$19,517	\$12,765	35%
Plant and Equipment	\$3,207	\$3,207	
Land	\$2,934	\$2,934	
Total	\$426,506	\$294,384	31%

The Strategic Asset Management Plans are part of the Integrated Planning and Reporting Framework, introduced by the State Government in 2009. Other parts of the framework, such as the Community Strategic Plan, the Long-Term Financial Plan, and the Operating and Delivery Plans have been prepared by Council and made available to the community through its website.

However, the strategic plans as presented in this report do not go into the detail required for the community to understand the linkages between available funding and levels of service. The need for this additional level of planning has been captured in the Action Plan accompanying the asset management plans.

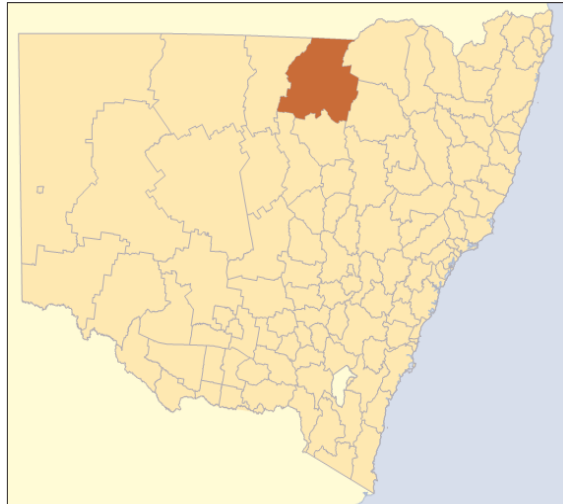
It is important to appreciate that the process of improving asset management can seem overwhelming for a small remote Council with limited financial and staff resources. The Action Plan shows the pathway forward for Council to address these issues in a systematic manner over 4 years. Most of the work needs to be done in-house but external resources could be employed at discrete times for technical input. A critical part of the Action Plan is for the General Manager to set up an Asset Management Executive Group to oversee the implementation of the Action Plan and to report to Council bi-monthly.

1. INTRODUCTION

1.1 BACKGROUND TO THE SHIRE

Walgett Shire Council is a Local Government Authority located on the north-west plains of New South Wales bordering with Queensland, as shown in Figure 1.

Figure 1.1: Location of Walgett Shire in NSW



Walgett Shire is approximately 2.2 million ha in area and has a population of 7,200. The two main centres are Walgett, the administrative centre and Lightning Ridge, the main tourist destination. Both towns have similar population. Other centres include Collarenebri, Burren Junction, and several smaller villages. The Shire supports traditional farming and grazing industries on rich black soil plains and an opal mining industry centred on Lightning Ridge.

Agriculture is the Shire's largest industry. ABS statistics show that in 2011 the industry employed approximately 29% of the total workforce of 2,317 employed persons. Later statistics show that in 2014, there were 680 businesses in the Shire of which 302 were in the agricultural sector.

Whilst cropping is the dominant sub-sector in terms of annual production value for the local economy, sheep and cattle grazing are conducted much more extensively, covering about 1.3 million ha or 56% of the total land area.

Tourism is an increasingly important economic industry for the Shire. Lightning Ridge and Grawin attract a large number of tourists to its opal fields, but the Shire has much to offer with its bore baths, horse racing and camp drafting, bird watching opportunities, access to Macquarie Marshes and Narran Lake Nature Reserves, RV friendly facilities, and locations of historical interest.

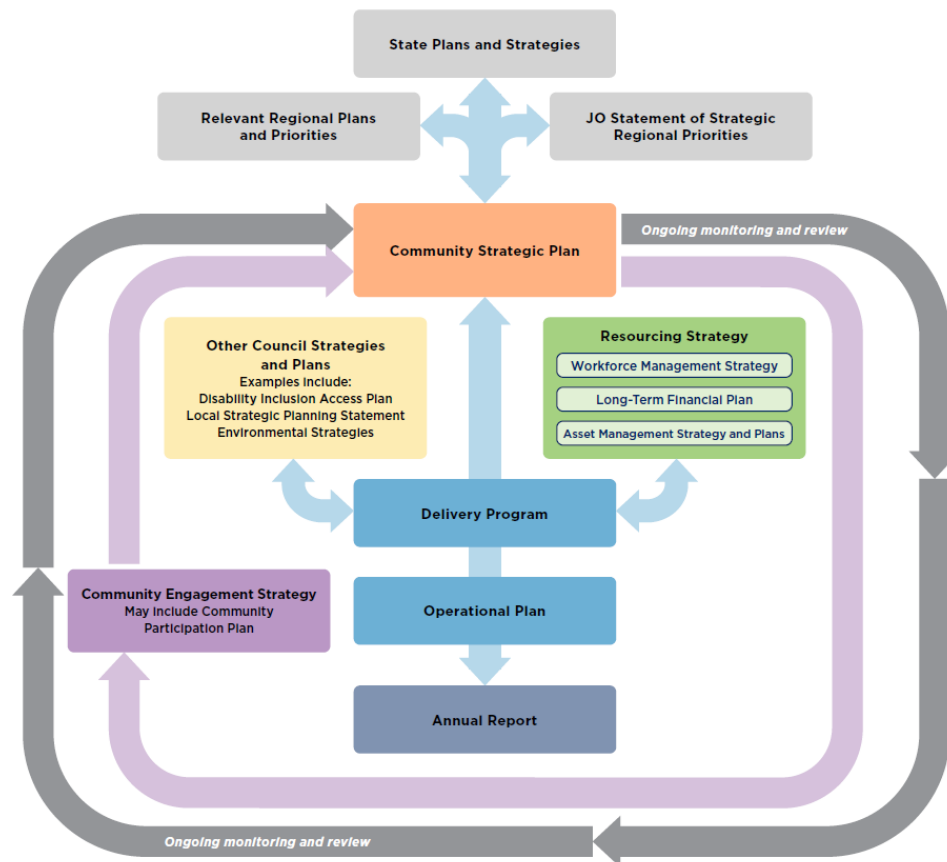
1.2 THE INTEGRATED PLANNING AND REPORTING FRAMEWORK

The Integrated Planning and Reporting (IP&R) Framework changed the way Councils in NSW planned, documented, and reported on their plans for the future. The framework was introduced in 2009 and most Councils have used it to refine the way they manage their assets.

In essence the IP&R Framework begins with the community's aspirations for a period of at least 10 years. It includes a suite of integrated plans that set out their vision and goals, and strategic plans to achieve them. It has a reporting structure to communicate progress to Council and the community as well as a structured timeline for review to ensure the goals and actions continue to be relevant.

The IP&R framework is shown schematically in Figure 1.2.

Figure 1.2: The Integrated Planning and Reporting Framework



The Community Strategic Plan provides a vehicle for each community to express its long-term aspirations. However, these aspirations will not be achieved without sufficient resources – time, funding, assets, and people – to implement them. The Resourcing Strategy is the critical link when translating strategic objectives into actions.

The Resourcing Strategy consists of three inter-related components:

- Workforce Management Strategy
- Long-Term Financial Planning
- Asset Management Strategy and Plans

The Resourcing Strategy makes clear what elements of the Community Strategic Plan for which Council will take responsibility. Other levels of government, business, non-government organisations, community groups and individuals will also have a role in Implementing the Community Strategic Plan.

Each of the elements of the Resourcing Strategy play a role in developing and resourcing the Delivery Program and Operational Plan, as well as any other strategies and plans that Council develops to support the Community Strategic Plan.

An important part of Figure 1.2 is the ongoing monitoring and review which encapsulates the entire asset management process. The need for ongoing review cannot be over-emphasised as it is means by which Council can learn from past decisions and maintain a continuous improvement ethic amongst its staff.

This report outlines the approach being taken by Walgett Shire Council with their Asset Management Strategy and Plans. The Long-Term Financial Plan, Delivery Program and Operational Plan have been prepared separately and are available on Council's website.

Council's asset management is supported by three key pieces of work, that are detailed in this report, namely:

- an **asset management policy** – to be endorsed by the Council. Refer to Section 3.
- an **asset management strategy** – that identifies assets that are critical to the Council's operations. The Strategy must include actions required to improve the Council's asset management capability and forecast resource requirements. Refer to Section 4.
- **strategic asset management plans** – for the main asset categories to identify asset service standards and long-term projections of asset maintenance and renewal costs. Refer to Section 5.

2. COUNCIL ASSET CATEGORIES

Council has six main categories of assets, described in Table 2.1. The first four are the subject of the Strategic Asset Management Plans found in Section 5. The other two categories are added for completeness.

Table 2.1: Description of asset types

Asset Type	Description	Services Provided
Roads, bridges, and associated infrastructure	Town and rural roads, culverts and signage /roadside furniture, bridges, kerb and gutter, footpaths, and stormwater drainage	Movement of goods and services from production to market and to consumers. Movement of people around and between the towns for business, education, recreation, tourism, and access to residential property
Water and sewer	Trunk supply mains, treatment plants, pumping stations, service reservoirs, reticulation network, water services	Provision of safe drinking water for people to drink and for domestic, business, industrial and recreation use Provision of a system for the disposal of sewage from domestic, business, and industrial premises
Specialised and non-specialised buildings	Specialised and Non-Specialised buildings including Council's administration offices, community, recreation, cultural, commercial, and residential facilities	Facilitates community interaction and development Supports Council operations and functions Provides accommodation for Council staff
Other structures and assets	Assets to support recreational activity, such as sporting ovals, playgrounds, swimming pools, etc and community use such as libraries and village public halls	Facilitates community recreation activity and use
Plant and equipment	Light, heavy vehicles, machinery, and other equipment	The use of vehicles, machinery, and other equipment to support the provision of Council services
Land	Land on which the physical assets are situated	

3. ASSET MANAGEMENT POLICY

3.1 COUNCIL POLICY

Council is committed to implementing a systematic asset management methodology to apply appropriate asset management best practices across all areas of the organisation. This ensures that assets are planned, created, operated, maintained, renewed, and disposed of in accordance with Council's priorities for service delivery.

Council owns non-current assets with a replacement value of approximately \$426.5 million to support its core business of service delivery to the community.

Asset management practices impact directly on the core business of the organisation and appropriate asset management is required to achieve the strategic service delivery objectives of Council. Adopting asset management principles will assist Council achieve its Long-Term Strategic Plans and Financial objectives.

A strategic approach to asset management will ensure that the Council delivers the highest appropriate levels of service through its assets, providing a positive impact on:

- Members of the public and staff,
- Council's financial position,
- The capacity of Council to deliver the expected levels of service,
- The political environment in which Council operates, and
- The legal responsibilities of Council.

3.2 POLICY OBJECTIVES

Council is committed to ensuring adequate provision is made for the long-term replacement of major assets by:

- Ensuring that Council's services and infrastructure are provided in a sustainable manner, with the appropriate levels of service to residents, visitors, and the environment.
- Safeguarding Council assets including physical assets and employees by implementing appropriate asset management strategies and financial resources for those assets.
- Creating an environment where all Council employees play an integral part in the overall management of Council assets by creating and sustaining asset management awareness through effective training and development.
- Meeting legislative requirements for asset management.
- Ensuring resources and operational capabilities are identified and responsibility for asset management is allocated to relevant staff.
- Demonstrating transparent and responsible asset management processes that align with best practice.

3.3 PRINCIPLES

The twelve principles behind this policy are:

1. An Asset Management Strategy will exist to implement systematic asset management and appropriate asset management best practice throughout all Council Departments.
2. All relevant legislative requirements together with political, social, and economic environments will be considered in asset management.
3. Asset Management principles will be integrated within existing planning and operational processes.

4. Asset Management Plans will be developed for the major asset categories. The plans will be informed by community consultation and financial planning and reporting.
5. An inspection regime will be used as part of asset management to ensure agreed service levels are maintained and to identify asset renewal priorities.
6. Service levels defined in asset management plans will inform the annual budget process including the risk consequences of variations in defined services levels.
7. Asset renewal and maintenance will be considered when considering the creation of new assets.
8. Asset renewal plans will be prioritised and implemented progressively based on agreed service levels and the effectiveness of the current assets to provide that level of service.
9. Cyclic valuation reviews will be undertaken for all asset categories to ensure that they are valued and depreciated in accordance with best practice financial management.
10. Future life cycle costs will be reported and considered in all decisions relating to the provision of new and upgrading of existing services and assets.
11. Future services levels will be determined in consultation with the community.
12. Training in asset and financial management will be provided for Councillors and relevant staff.

3.4 RELEVANT LEGISLATION

The legislation relevant to this policy are:

- Local Government Act 1993
- Environmental Planning and Assessment Act 1979
- Catchment Management Act 1989
- Soil Conservation Act 1938
- Public Works Act 1912
- Water Act 2007 Commonwealth
- Water Act 1912
- Water Management Act 2000
- Work Health and Safety Act 2011
- Mine Health and Safety Act 2004
- Protection of the Environment Operations Act 1997
- Pesticides Act 1999
- Native Titles Act
- Environment Protection & Biodiversity Conservation Act 1999 Commonwealth
- Threatened Species Act 1995
- Roads Act 1993
- Road Transport (Safety & Traffic Management) Act 1999
- Roads to Recovery Act 2000 Commonwealth
- Telecommunications Act 1997 Commonwealth

3.5 ASSET MANAGEMENT ROLES AND RESPONSIBILITIES

The current responsibilities for asset management within Council are:

Council

- Act as stewards for all Council public assets

- Adopt and review Asset Management Policy and Strategy
- Approve levels of service, risk, and associated costs
- Ensure appropriate resources are made available to achieve agreed asset management outcomes

General Manager

- Endorse the development and implementation of Council's Asset Management Policy and Strategy
- Monitor and review performance and achievements of the Asset Management Strategy
- Ensure that accurate, timely and reliable asset management information is presented to Council

The Director and relevant managers

- Develop and implement the Asset Management Plans for the major asset categories
- Ensure the currency and accuracy of data included in Asset Management Plans and Registers
- Annually review service levels and recommend to the Chief Financial Officer and Council on required funding levels
- Ensure the implementation of best practice in asset management
- Maintain a sound knowledge of legislation and Accounting Standards in relation to asset management

3.6 REVISION

This policy is to be reviewed in 2026 at the same time as the Asset Management Strategy.

4. ASSET MANAGEMENT STRATEGY

4.1 INTRODUCTION

Physical assets deliver important services to communities. A key issue facing local governments throughout Australia is the management of ageing assets in need of renewal and replacement. Assets such as roads, stormwater drainage, bridges, water and sewer and public buildings present particular challenges as their condition and longevity can be difficult to determine.

Financing needs can be large at times in their life cycle, requiring planning for peaks and troughs in expenditure for renewing and replacing such assets. The demand for new and improved services adds to the planning and financing complexity. The creation of new assets also presents challenges in funding the ongoing maintenance and renewal necessary to provide the service over the assets' useful life.

Life cycle costs (or whole of life costs) reflect the funding required to sustain the assets at current service levels. Life cycle costs include maintenance and operating expenditure and asset consumption (depreciation expense) and need to be part of the asset management planning process.

Comprehensive review of service levels will provide appropriate projected expenditure levels to ensure ongoing financial sustainability is accommodated within the 10-year Long Term Financial Plan.

The asset management strategy is developed to support the asset management policy and enable Council to:

- Show how its asset portfolio will meet the affordable service delivery needs of the community into the future,
- Enable Council's asset management policies to be achieved, and
- Ensure the integration of Council's asset management with its long-term strategic plans.

4.2 OBJECTIVES

The objectives of the Asset Management Strategy are to:

- Ensure that the Council's services are provided in an economically optimal way, with the appropriate level of service to residents, visitors, and the environment, consistent with Council's financial sustainability.
- Safeguard Council's assets including physical assets and employees by implementing appropriate asset management strategies and financial resources for those assets.
- Adopt the Long-Term Financial Plan as the basis for all service and budget funding decisions.
- Meet legislative requirements for all Council's operations.
- Ensure resources and operational capabilities are identified and the responsibility for asset management is allocated to appropriate people in the organisation.
- Provide high level oversight of financial and asset management responsibilities through the General Manager reporting to Council on the development and implementation of the Asset Management Strategy, Asset Management Plans and Long-Term Financial Plan.

4.3 LEVELS OF SERVICE

Levels of Service acceptable to the community are a core component of asset management planning. Levels of Service are determined to match community expectations with the service levels that can be afforded through Council's Operational Plan.

Council may need to review Levels of Service in the future in accordance with changing community needs, industry trends and affordability. The Asset Management Plans, in conjunction with the Long-Term Financial Plan and the Community Strategic Plan, are the tools which Council will use to assess the long-term sustainability of physical assets and identify the appropriate level of resourcing to maintain agreed service levels. Accurate, up-to-date, and easily accessible records are important factors in enabling Council to meet its statutory governance requirements.

Council will use Asset Management Planning to provide a way in which the community can become engaged in the setting of priorities and the allocation of resources. One way of doing this is to establish a Community Level of Service which the community can relate to as opposed to a Technical Level of Service which will inevitably only be used by Council staff.

The Asset Management Plans help to categorise some of the risks associated to Council assets and enables identification and implementation of work programs linked to achieving corporate objectives and service level targets.

4.4 OPERATIONS AND MAINTENANCE STRATEGIES

Council will operate and maintain assets to provide the defined level of service within approved budgets, in the most cost-efficient manner with activities including:

- Undertaking a cost-benefit analysis to determine the most effective split between scheduled and unplanned maintenance activities.
- Maintain a current risk register and assess the risk associated with providing services from its assets. Report Very High/High risk and any Residual risk to management and Council.
- Review current and required skills base and implement workforce training and development to meet required operations and maintenance needs.
- Identify demand management options for under-utilised/over-utilised assets.
- Maintain a hierarchy of critical assets and required operational and maintenance activities.

4.5 RENEWAL AND REPLACEMENT STRATEGIES

It is clear that Council needs to be more proactive in asset renewal than it has in recent years. Priority for funding needs to go to asset renewals in order to attain a satisfactory level of sustainability. In budgeting, an asset-category approach is required to assess community needs and prioritise the allocation of available funds. Council needs to plan future levels of service to match affordable organisational needs and maximise the benefit to the community.

Priority for funding needs to go to the assets that are of a higher risk classification (measured against Condition/Function/Utilisation performance measures). In order to minimise Council's risk, those renewals that Council cannot afford to fund at the appropriate time will still require regular inspections and intervention when the condition falls below certain threshold levels and new appropriate levels of service are applied.

Planning and scheduling renewal projects need to deliver defined service levels in the most efficient manner by:

- Undertaking project scoping for all capital renewal and replacement projects to identify:
 - The service deficiency, present risk, and optimum time for renewal/replacement
 - The project scope and objectives to rectify the deficiency

- The estimated capital and life cycle costs for each option to address service deficiencies
- An evaluation of the options against criteria adopted by Council; and
- The best option for inclusion in capital renewal programs
- Using low-cost methods where technically applicable.
- Fully funding depreciation to allow for a budget to be available as assets reach the end of their useful life.
- Reviewing management of capital renewal/ replacement activities to ensure Council is obtaining best value for resources consumed.

4.6 RISK ASSESSMENT

A high-level risk assessment of Council's assets is summarised in Table 4.1.

Table 4.1: Risk assessment

Critical Asset	Primary Risks	Management Strategies
Roads, bridges, and associated infrastructure	Safety issues arising from asset failures and/or other issues such as fallen trees, washed out bridges, flooded roads	Inspection systems in place with additional inspections where necessary (e.g. after a major storm event) to identify and respond to defects
Water and sewer	Water supply problems due to drought Failure of critical infrastructure (e.g. pumps) or loss of power leading to loss of supply	Criticality analysis and condition assessments on all assets to identify opportunities to improve redundancy and resilience (e.g. backup pumps, storage in reservoirs)
	Release of untreated sewage or effluent to the environment due to failure of critical infrastructure or loss of power	Criticality analysis and condition assessments on all assets to identify opportunities to improve redundancy and resilience Put pollution incident response plans in place
Specialised and non-specialised buildings	Business continuity in the event of a problem with the building	Business continuity plans and appropriate maintenance
Other assets		
Playgrounds	Safety issues from damaged or broken equipment	Put inspection system in place to identify and respond to defects
Swimming pools	Safety of users	Carry out appropriate maintenance and close pools closed if necessary
Sports grounds	Safety of users	Carry out appropriate maintenance and close grounds closed if necessary
Plant	Safety for workers and others on Council worksites	Maintenance programs, regular inspections, and trained operators

4.7 REVISION

This strategy is to be reviewed in 2026 informed by the work outlined in the Action Plan in Section 5.8.

5. STRATEGIC ASSET MANAGEMENT PLANS

5.1 APPROACH TAKEN IN THIS REPORT

Council's asset management planning is in its infancy as it implements the Integrated Planning and Reporting Planning Framework. Council has recently adopted the Confirm Asset Management System to provide the information required to support its asset management processes. It is essential that Council gain expertise and confidence in using this system to inform it on asset management decisions.

This report relies heavily on the asset valuation reports that Council had prepared for it to meet its financial management obligations. These reports provided enough data to make a strategic assessment of how well these assets are performing and to identify what Council needs to do to improve its asset management processes. But they do not provide the data required for a detailed asset management plan for each asset category that would address the relationship between funding and levels of service provided by each asset category. This is a much more detailed level of planning involving the reconciliation of the community's expectations with Council's available financial resources. The need for the development of these plans has been highlighted in the Action Plan in Section 5.8.

The valuation reports on which these strategic asset management plans rely are summarised in Table 5.1.

Table 5.1: Asset valuations

Asset Category	Valuer	Date
Roads and stormwater network	AssetVal	30 June 2020
Water and sewer	APV Valuers and Asset Management	30 June 2022
Land, Buildings and Plant	Australis Asset Advisory Group	30 June 2018
Other Structures and Assets	Scott Fullerton Valuations	30 June 2016

The approach taken by Council in developing these asset management plans involved the following three steps:

1. Identify the assets that make up each asset category and the issues relating to the asset category.
2. Assess the condition of each asset category on a rating scale of 1 (very good) to 5 (very poor) based on the accumulated asset consumption expressed as a percentage of the gross replacement value. A description of each condition rating is given in Table 5.2, that are extensively used by Councils across NSW. In the absence of a comprehensive physical assessment of condition across each asset category, the average condition of each asset was used to estimate the condition profile of the asset over the 1 – 5 rating scale. A commitment to undertake an actual physical assessment prior to the next review of the plan is highlighted in the Action Plan in Section 5.8.
3. Estimate the required routine and scheduled maintenance expenditures based on metrics appropriate to each category and compare with the actual funding over the last few years. The metrics used in the analysis are given in Table 5.3, whilst the future annual escalation in costs and the expected growth in funding over the 10 years is given in Table 5.4. The metrics were established by comparing the modelled expenditure with the actual funding over the last four years together with an assessment of the adequacy of the current funding to meet the existing levels of service.

Table 5.2: Description of asset condition

Condition	Description
1	Very Good: Planned maintenance schedule only
2	Good: Minor maintenance required, planned maintenance schedule
3	Fair: Significant maintenance required
4	Poor: Significant renewal/rehabilitation required
5	Very Poor: Physically unsound and/or beyond rehabilitation

Table 5.3: Analysis metrics

Category	Routine maintenance	Operation Cost	Scheduled maintenance
	% of Gross Replacement Value		
Roads, bridges, and associated infrastructure	1.4%	0.0%	1.8%
Water and sewer	1.4%	1.4%	1.2%
Specialised and non-specialised Buildings	1.0%	0.9%	1.0%
Other structures and assets	8%	8%	3.2%

Note – The rates of the “Other structures and assets” are higher than for the other categories due to the small capital value of the individual assets and the labour-intensive maintenance activities.

Table 5.4: Annual escalation of maintenance costs and funding

Category	Annual Escalation / Growth
Routine maintenance	2%
Scheduled maintenance	2%
Funding	2%

These steps were applied to the four asset categories, shown in Table 5.5.

Table 5.5: List of asset categories

Category	Sub-category
Roads, bridges, and associated infrastructure	Roads - sealed Roads - unsealed Footpaths Kerb and gutter Bridges Stormwater drainage
Water and sewer	Water - above ground Water - below ground Sewer - above ground Sewer - below ground
Specialised and non-specialised Buildings	Walgett Lightning Ridge Collarenebri Other Villages
Other structures and assets	Other structures and assets

5.2 ROADS, BRIDGES AND ASSOCIATED INFRASTRUCTURE

Context

Walgett Shire is a large agricultural area serviced by two main towns, a number of villages and a large road network. The low-density rural population generates low traffic volumes but a high proportion of heavy vehicles. The population has fallen over the last few decades through drought, land aggregation, mechanisation and young people leaving for education and employment.

With agriculture now recovering, numbers may stabilise. Major issues facing the area include isolation, an ageing population, floods, and drought cycles. Road access needs to be maintained to service the farming sector, operate school buses and mail contracts, and facilitate social interaction and recreation activities.

The road network is ageing, maintenance costs rising, and unsealed roads are impassable when wet. Present funding cannot provide all users with access to all weather roads or undertake new construction without affecting the maintenance and renewal of the rest of the network.

Maintaining and renewing the sealed road network is critical to maximising all weather access, linking communities and producers with markets, and long useful lives of road pavements are key to network sustainability.

Council is not anticipating any significant change in the size of its road network, especially given that an extensive road network already exists within the Shire. Overall, Council will be focussing its limited budgetary funding on maintaining and renewing its road assets rather than expanding the network. Notwithstanding, opportunities will be taken to extend the sealed network with grant funding when it becomes available provided it does not negatively impact on the sustainability of the network as a whole.

The community has certain expectations as to the level of service it requires from each of the road asset sub-categories, namely sealed roads, unsealed roads, footpaths, kerbs and gutters, bridges, and stormwater drainage. This requires a multi-faceted approach to the assessment of level of service.

Arguably the biggest issue for Council is that it receives a significant share of its road funding through specific purpose grants that are tied to a particular project or program and cannot be used for more generalised capital renewal or maintenance items. As a result, Council receives funding for extending the sealed network, but this funding is not accompanied by an additional maintenance allocation that the sealed asset will require over its useful life. The funding source for maintaining the road network is Council's own rate revenue supplemented with Commonwealth Financial Assistance Grants and State Regional Road funding. This heavy reliance on Council's own funding sources creates a challenge for it to implement sustainable asset management strategies.

Another major issue for the maintenance of the sealed road asset is the need to reseal the pavement at a frequency commensurate with the useful life of the seal, normally 15 years. This is a major expense for Council that is not met by any specific purpose funding source. Consequently this falls back to Council funding it from its own sources.

The estimated gross replacement cost of the road, bridges, and associated infrastructure is estimated at \$278.05 million or 65% of Council's total asset value.

Asset Values

The asset values are summarised in Table 5.6. They are derived from the asset valuation undertaken in 2020.

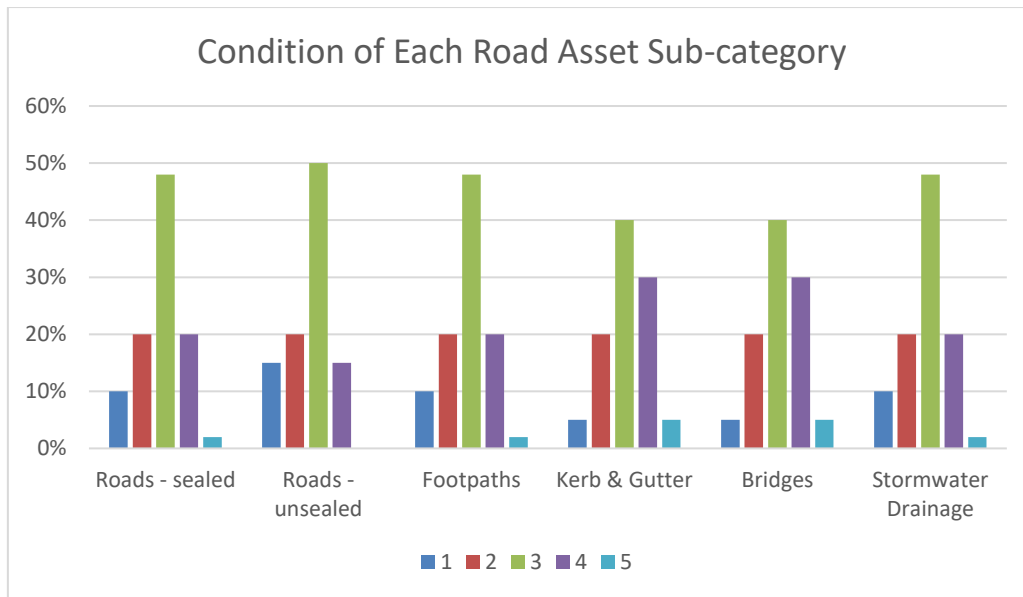
Table 5.6: Asset values

Roads Sub-category	Unit	Amount	Gross Replacement Cost, \$'000	Accumulated Depreciation, \$'000	Fair Value, \$'000
Roads - sealed	km	988	\$98,125	\$29,456	\$68,670
Roads - unsealed	km	1919	\$75,252	\$6,665	\$68,588
Footpaths	km	18	\$5,508	\$1,412	\$4,096
Kerb & Gutter	km	535	\$12,802	\$6,296	\$6,506
Bridges	no	63	\$67,800	\$28,490	\$39,311
Stormwater Drainage	km	520	\$18,566	\$3,748	\$14,818
Total			\$278,054	\$76,067	\$201,988
% Depreciation				27%	

Condition Assessment

The condition assessment for the six asset sub-categories is shown in Figure 5.1

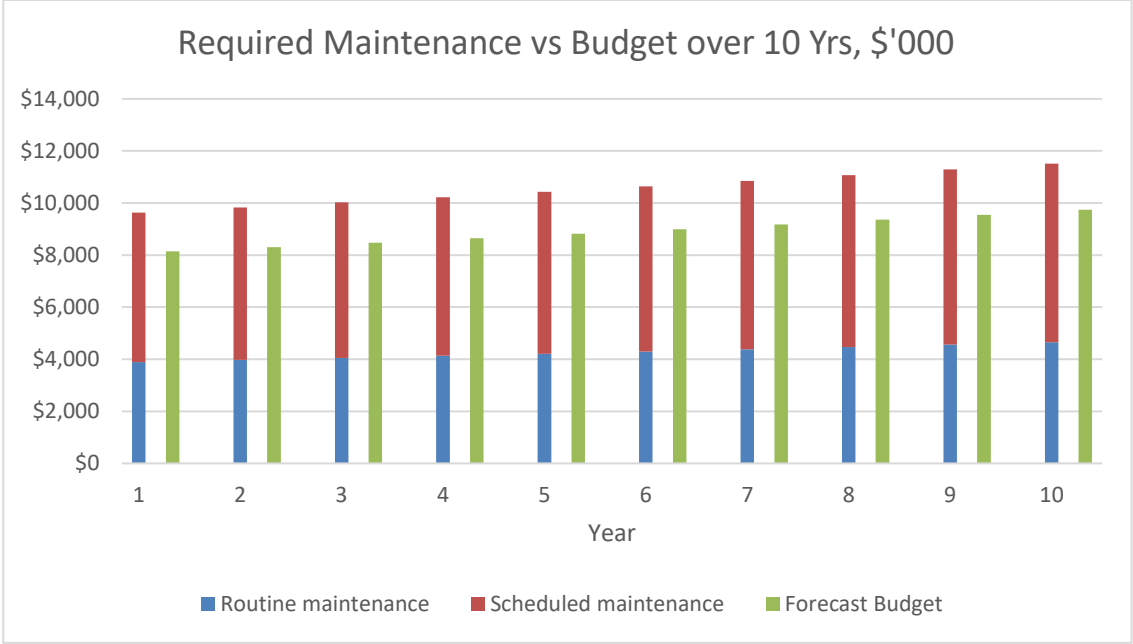
Figure 5.1: Condition assessment



Future Funding Profile

The future funding profile based on the modelled Table 5.3 rates, is shown in Figure 5.2. The profile reflects that the current funding levels are not adequate to maintain the current service levels, with greater emphasis required for resealing the sealed network at a frequency cycle commensurate with the useful life of the seal.

Figure 5.2: Future funding profile



5.3 WATER AND SEWER

Context

Council provides a water supply to the communities of Walgett, Lightning Ridge, and Collarenebri as well as the villages of Carinda, Rowena, Cumborah and Burren Junction. Council provides a dual water supply of both potable (filtered) and non-potable (raw) water to Walgett and Collarenebri from both bores and rivers. Unfiltered bore water is used to supply Lightning Ridge and the various villages across the Shire.

Water was first supplied to Walgett in the 1890s but much of the existing infrastructure was installed between the 1960s and the 1990s. Today, the water supply network is comprised of a series of bores, mains, reservoirs, and pumping stations. Although the towns of Walgett, Lightning Ridge and Collarenebri have each experienced a steady decline in their populations, new bores have been installed in each over the past few years. This will secure their water supply well into the foreseeable future.

There has also been a focus in recent years on upgrading telemetry assets and water pumps to minimise any disruption to water supply due to plant failure.

Council provides a sewer network for the communities of Walgett, Lightning Ridge, and Collarenebri. The original sewer scheme in Walgett was constructed in 1958 and began operations in 1959. Today, the sewer networks in both Walgett and Lightning Ridge comprise mains, rising mains, pumping stations and a treatment works. The Collarenebri system is a common effluent pumped (CEP) scheme with homeowners required to maintain septic tanks and effluent pumps into a common pressure main.

The allocation to both routine and scheduled maintenance is considered to be sufficient at this point in time to meet current levels of service for Walgett and Lightning Ridge but may change as pipes deteriorate with age needing either lining or replacement. It is difficult to inspect underground pipes and assets, and as a result it is difficult to develop a renewal program for these systems.

The CEP scheme at Collarenebri, on the other hand, is in a serious state of disrepair and should be replaced with a standard gravity sewer system similar to that of Walgett and Lightning Ridge as a matter of urgency. This would be funded as a capital item rather than renewal and as such is outside the scope of this plan.

Council's responses tend to be reactive rather than proactive and it is difficult to see this changing without Council introducing a program of CCTV inspections of problematic pipes. However, this type of inspection is expensive and would probably have to be funded at the expense of other maintenance.

The funding for maintaining Council's water and sewer assets relies heavily on charges imposed on ratepayers through their rates. Whilst there are from time to time, State grants for capital works, there is little financial assistance from the State for routine and scheduled maintenance activities resulting in the funding burden falling to Council. As with the road assets, any State grant for a new asset upgrading the level of service does not include provision for the increased maintenance cost over the useful life of the asset.

The estimated gross replacement cost of the water supply and sewer networks across Walgett Shire is \$81.73 million or 19% of Council's total asset value.

Asset Values

The asset values are summarised in Table 5.7. They are derived from the asset valuation undertaken in 2022. The asset categories are divided into above ground (active) and below ground (passive) sub-category assets.

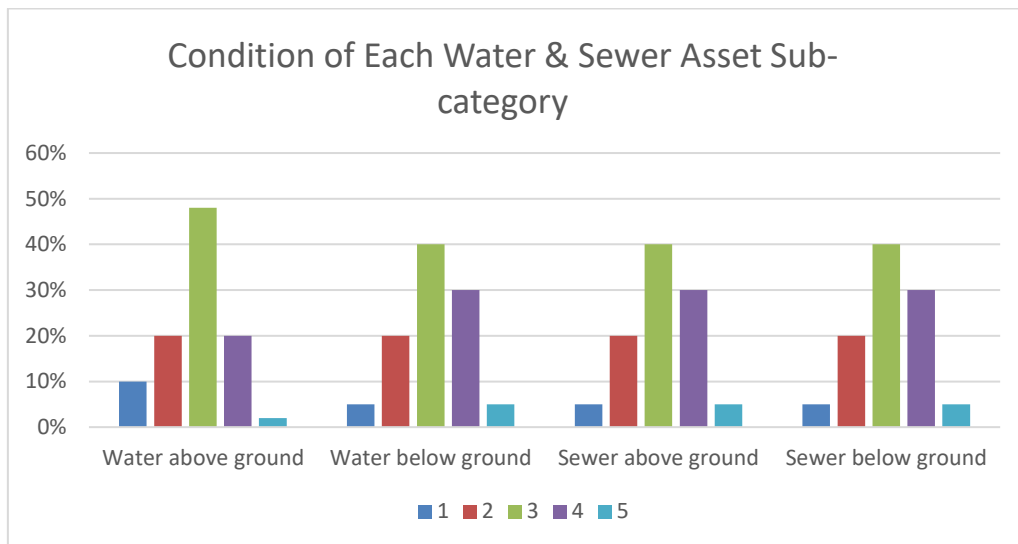
Table 5.7: Asset values

Water and Sewer Sub-category	Unit	No	Gross Replacement Cost, \$'000	Accumulated Depreciation, \$'000	Fair Value, \$'000
Water - above ground	No	201	\$26,121	\$5,942	\$20,179
Water - below ground	No	1605	\$24,571	\$11,427	\$13,144
Sewer - above ground	No	179	\$10,238	\$4,377	\$5,861
Sewer - below ground	No	925	\$20,801	\$8,814	\$11,986
Total		2,910	\$81,731	\$30,560	\$51,171
% Depreciation				37%	

Condition Assessment

The condition assessment for the four asset categories is shown in Figure 5.3.

Figure 5.3: Condition assessment

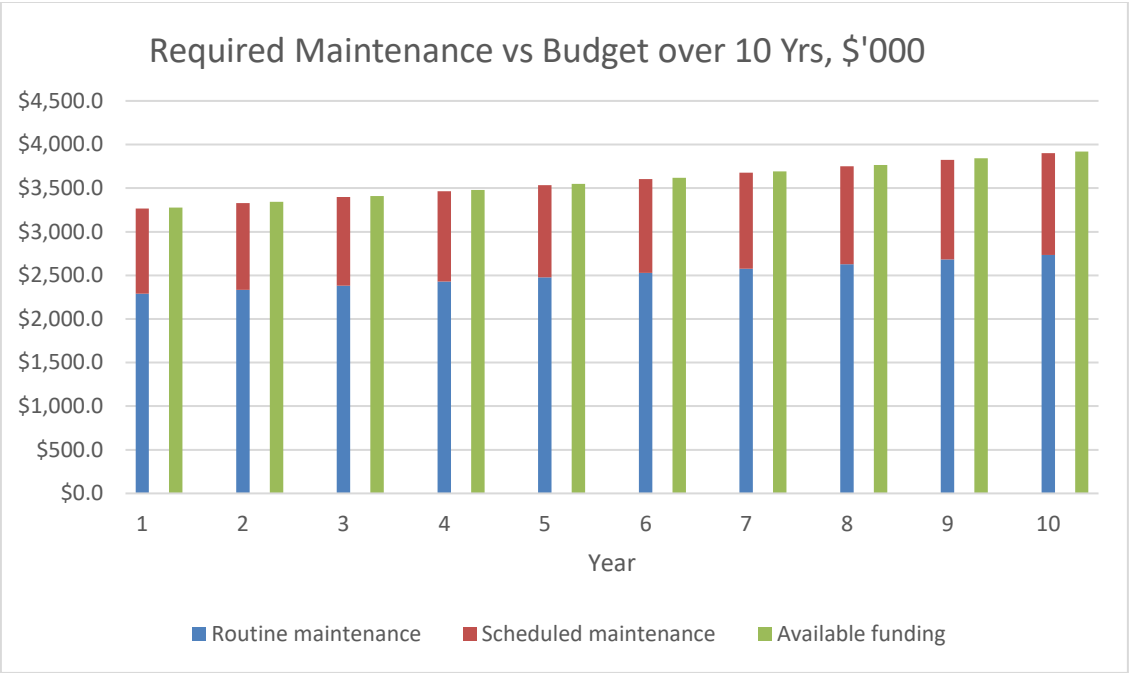


Future Funding Profile

The future funding profile based on the modelled Table 5.3 rates, is shown in Figure 5.4. Unlike the road assets, the routine maintenance cost for water and sewer assets includes an operational component associated with licenses, supply of electricity, night soil disposal etc.

The profile reflects that the current funding levels are adequate for the current service levels, but this may change as the asset components deteriorate with age.

Figure 5.4: Future funding profile



5.4 SPECIALISED AND NON-SPECIALISED BUILDINGS

Context

Council owns and operates buildings to support its operations and provide facilities for the community. The buildings fall into specialised and non-specialised categories for accounting for fair or market value purposes. Specialised buildings are those that do not have a market value in the real estate market, due to their specialised nature meaning that they would not be of use to the private sector. Examples include buildings on community land and water treatment plant buildings. Non-specialised buildings are those that do have a market value and include Council residential properties where a reasonable 'market value' can be obtained.

Most of the buildings that Council owns are in Walgett and Lightning Ridge with some facilities in Collarenebri and the villages across the Shire. Council's building portfolio is anticipated to remain stable over coming years as there is likely to be little change in the demand for building assets.

The buildings and their number in this asset category (AAAG classification) are shown in Table 5.8.

Table 5.8: List of building assets

Type	Number of Assets
Administration	13
Amenities/Toilets	35
Childcare	1
Commercial	1
Community Facility	17
Recreational Facility	25
Residential	27
Shed	57
Shelter	23
Site Improvement	2
Transportable - Amenities	3
Transportable - Office	3
Total	207

The allocation to both routine and scheduled maintenance is considered to be short of what will be required in the future as many of these assets are well into their useful life. There is a significant operation cost particularly with respect to the maintenance of Council's administration building in Walgett. The maintenance regime is primarily reactive, and more attention needs to be given to building inspections and developing scheduled maintenance plans.

Whilst there are from time to time, State grants for capital works for specific building facilities, there is little financial assistance from the State for routine and scheduled maintenance activities resulting in the funding burden falling to Council.

The estimated gross replacement cost of these buildings is \$41.06 million or 10% of Council's total asset value.

Asset Values

The asset values are summarised in Table 5.9. They are derived from the asset valuation undertaken in 2018.

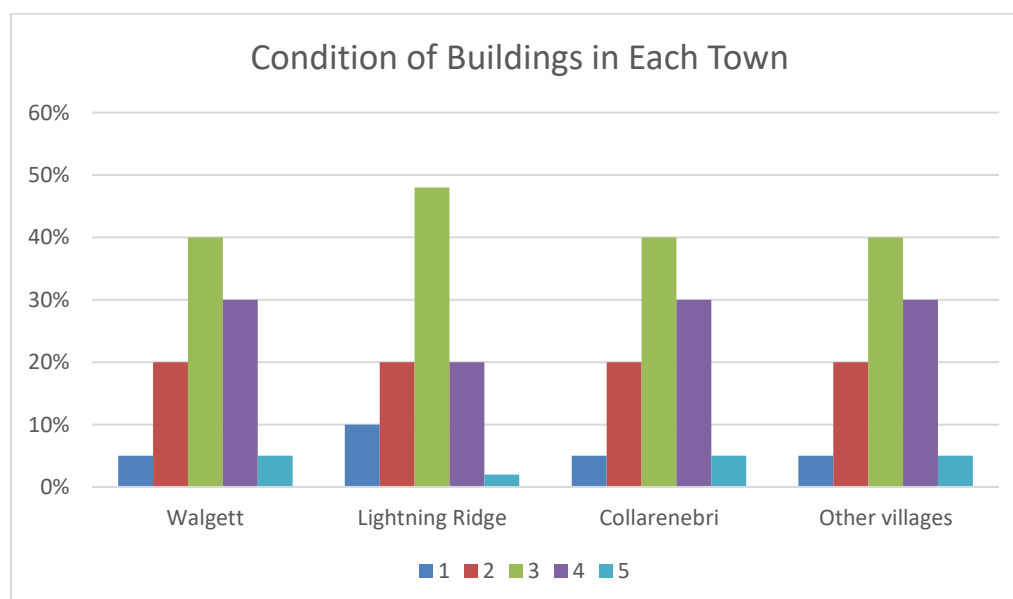
Table 5.9: Asset values

Building Sub-category	Unit	No	Gross Replacement Cost, \$'000	Accumulated Depreciation, \$'000	Fair Value, \$'000
Walgett	No	105	\$21,844	\$10,156	\$11,688
Lightning Ridge	No	42	\$10,749	\$3,991	\$6,758
Collarenebri	No	26	\$3,489	\$1,949	\$1,540
Other villages	No	34	\$4,980	\$2,647	\$2,333
Total		207	\$41,063	\$18,744	\$22,318
% Depreciation				46%	

Condition Assessment

For the purpose of reporting the condition of the building assets, they have been grouped into assets for each of the towns of Walgett, Lightning Ridge, Collarenebri, and the other villages. Their overall condition is shown in Figure 5.5.

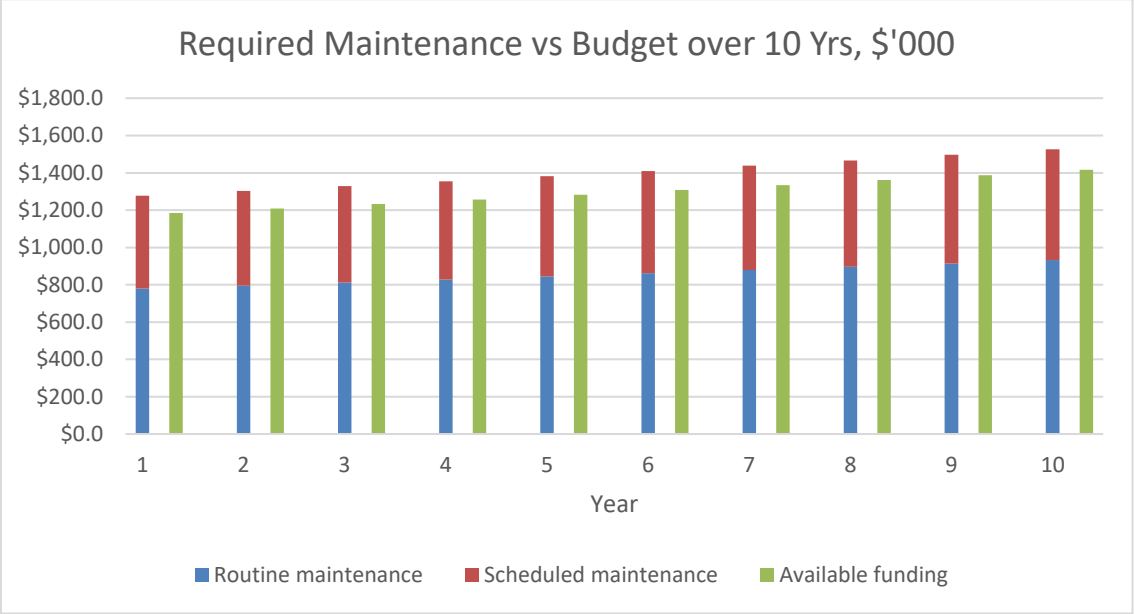
Figure 5.5: Condition assessment



Future Funding Profile

The future funding profile based on the modelled Table 5.3 rates, is shown in Figure 5.6. The profile reflects that the current funding levels are not adequate to maintain the current service levels, with greater emphasis required for the planning and funding of scheduled maintenance activities.

Figure 5.6: Future funding profile



5.5 OTHER STRUCTURES AND ASSETS

Context

Council owns and manages a range of other structures and assets that are used to support the functions of Council in the towns, villages and across the Shire. These assets include following assets and buildings:

- Libraries – 2
- Village Public Halls – 6
- Sporting Ovals – 8
- Playgrounds – 9
- Swimming Pools/Artesian Bore Baths – 7
- Cemeteries – 7
- Monuments/Sculptures – 3
- Toilet blocks – 24
- Landfills – 6
- Showground/Racecourses
- Tennis Courts/Boat Ramps etc

Whilst there are from time to time, State grants for capital works for specific structures, there is little financial assistance from the State for routine and scheduled maintenance activities resulting in the funding burden falling to Council.

The estimated gross replacement cost of our other assets is \$19.52 million or 5% of Council's total asset value.

Asset Values

The asset values are summarised in Table 5.10. They are derived from the asset valuation undertaken in 2016.

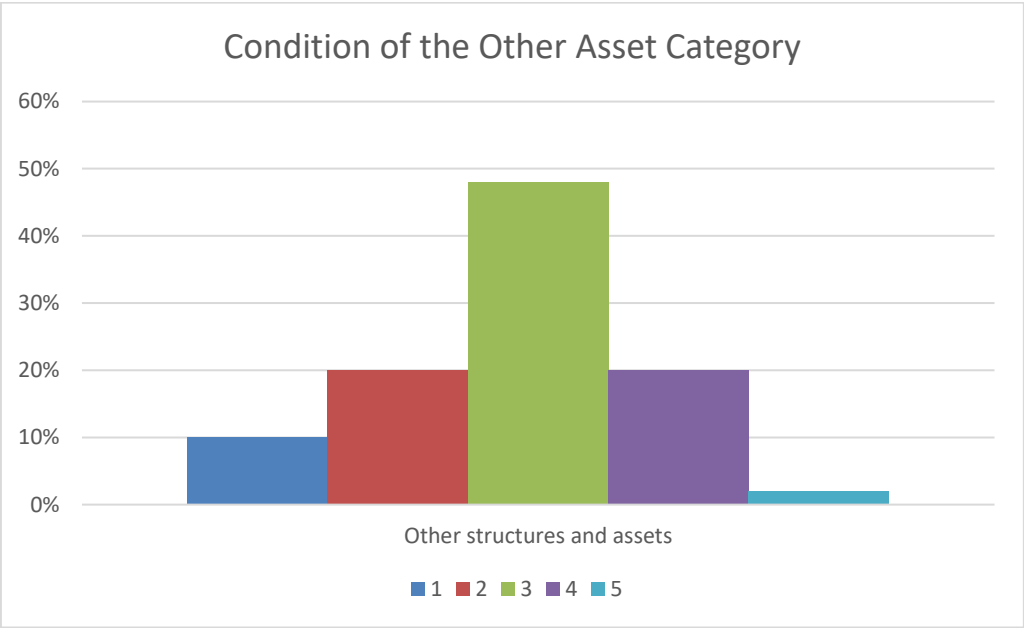
Table 5.10: Asset values

Asset Sub-category	Unit	No	Gross Replacement Cost, \$'000	Accumulated Depreciation, \$'000	Fair Value, \$'000
Other structures and assets	No	314	\$19,517	\$6,752	\$12,765
Total		314	\$19,517	\$6,752	\$12,765
% Depreciation				35%	

Condition Assessment

The condition assessment for the four asset categories is shown in Figure 5.7.

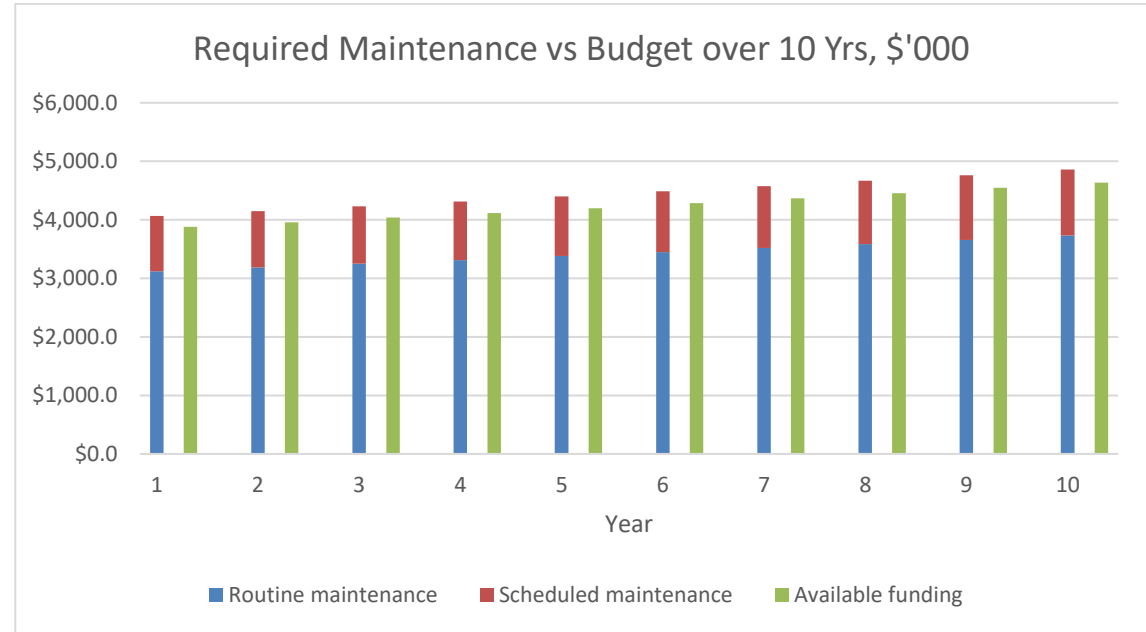
Figure 5.7: Condition assessment



Future Funding Profile

The future funding profile based on the modelled Table 5.3 rates, is shown in Figure 5.8. As with the building category the profile reflects that the current funding levels are not adequate to maintain the current service levels, with greater emphasis required for the planning and funding of scheduled maintenance activities.

Figure 5.8: Future funding profile



5.6 PLANT, EQUIPMENT AND LAND

Council owns other assets, namely Plant, Equipment, and Land and whilst a plan has not been developed for these assets, they are added to the list of assets to provide a comprehensive valuation of all Council's assets. Their values are shown in Table 5.11.

Table 5.11: Asset Values

Asset Type	Gross Replacement Cost \$'000	Accumulated Depreciation \$'000	Fair Value \$'000
Plant and Equipment	\$3,207	NA	\$3,207
Land	\$2,934	NA	\$2,934
Total	\$6,141		\$6,141

5.7 CONSOLIDATED LIST OF ASSET VALUES

The consolidated list of Council assets is shown in Table 5.12. This table shows that the Gross Replacement Value for all Council assets is estimated at \$426.5 million, with a Fair Value of \$294.4 million. This represents an accumulated depreciation of 31% and an annual depreciation cost of \$5.1 million.

Table 5.12: Asset value for all Council assets

Asset Category	Gross Replacement Cost \$'000	Accumulated Depreciation \$'000	Fair Value \$'000	Depreciated Annual Cost, \$'000
Roads, bridges, and associated infrastructure	\$278,054	\$76,067	\$201,988	\$2,697
Water and sewer	\$81,731	\$30,560	\$51,171	\$1,218
Specialised and non-specialised buildings	\$41,063	\$18,744	\$22,318	\$784
Other assets and structures	\$19,517	\$6,752	\$12,765	\$412
Plant and equipment	\$3,207	NA	\$3,207	
Land	\$2,934	NA	\$2,934	
Total	\$426,506	\$132,123	\$294,384	\$5,111
% Depreciation		31%		

5.8 ACTION PLAN

Council is committed to the Action Plan outlined in the Table 5.13 and recognises that the implementation of the asset management strategy will take a number of years. However, if the task is broken down into its individual components progress can be made each year without adversely detracting from the daily operational tasks that Council has to manage.

As the Director, Infrastructure is heavily invested in the operational side of Council's activities, a key recommendation is for the General Manager to set up an Asset Management Executive Group to oversee the implementation of the Action Plan. The Group could comprise the General Manager, the Chief Financial Officer, the Director, Infrastructure and the Manager, Finance with the latter acting as the secretary of the group to document progress with the implementation of the plan. The Group would meet on a regular bi-monthly basis and report to Council.

Table 5.13: Action Plan

No	Task	By Whom	By When
1	Councillors adopt the Asset Management Policy	Mayor	May 2022
2	Implement the governance process for monitoring and reporting on progress with implementing improved asset management by setting up an Asset Management Executive Group	General Manager	September 2022
3	Establish an Asset Register from the Asset Valuation Reports and develop a schedule of inspections of all assets over the next 2 years based on a risk assessment of the assets (i.e. higher risk assets assessed first)	Chief Financial Officer	July 2022
4	Undertake an assessment of the condition of each asset and compare with that expected from the asset valuations. This is a significant exercise and will be staged over several years. This exercise will lead to further decisions on how best to collect this data in the future and what technology would best support Council's asset management processes	Asset Management Executive Group	2022/23 and 2023/24
5	Review the metrics used to model the maintenance expenditure	Asset Management Executive Group	2022/23
6	Develop a more detailed Asset Management Plan for each asset category to ensure that they communicate asset service-related costs, benefits, and risks to the community. This will also be staged over several years	Asset Management Executive Group	2023/24, 2024/25 and 2025/26
7	Review the Asset Management Policy, Strategy and Strategic Asset Management Plan based on the individual asset management plans	Asset Management Executive Group	2026

5.9 REVISION

Implementing the Action Plan will inform a review of the asset management plans in 2026.

Walgett Shire Council

Community Research

Prepared by: Micromex Research

Date: April 13, 2022



WALGETT
SHIRE COUNCIL

micromex
research



Table of Contents

Detailed Findings	4
1. Living in Walgett Shire	5
2. Economic Development	8
3. Sustainable Living	12
4. Infrastructure	17
5. Community Development	21
6. Governance	32
7. Area Analysis Summary	36
Appendix A: Additional Analysis	38
Appendix B: Questionnaire	41



WALGETT
SHIRE COUNCIL

Objectives, Methodology & Sampling

Objectives (Why?)

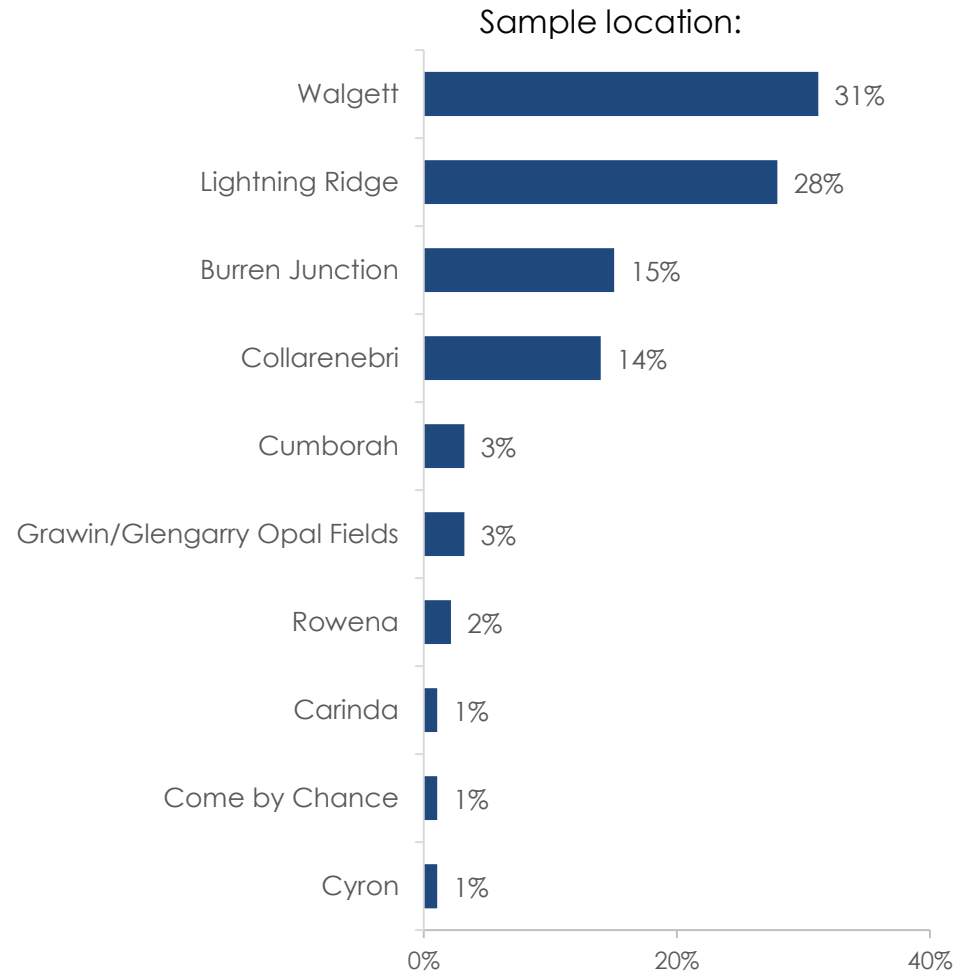
- To measure community response to current and future needs for the Walgett Shire

Sample (How?)

- Paper copy/Online survey to N = 94 residents

Timing (When?)

- Implementation 3rd March – 5th April 2022



Detailed Findings



WALGETT
SHIRE COUNCIL

micromex
research

1. Living in Walgett Shire



1. Living in Walgett Shire

2. Economic Development

3. Sustainable Living

4. Infrastructure

5. Community Development

6. Governance

7. Area Analysis Summary



WALGETT
SHIRE COUNCIL

What Do You Value Most?

Q1. Please list the 3 things you value the most in the Shire.

Verbatim Comments:

"Community spirit"

"Availability of shopping - we have most things you would need in day to day running"

"Free access to bore baths"

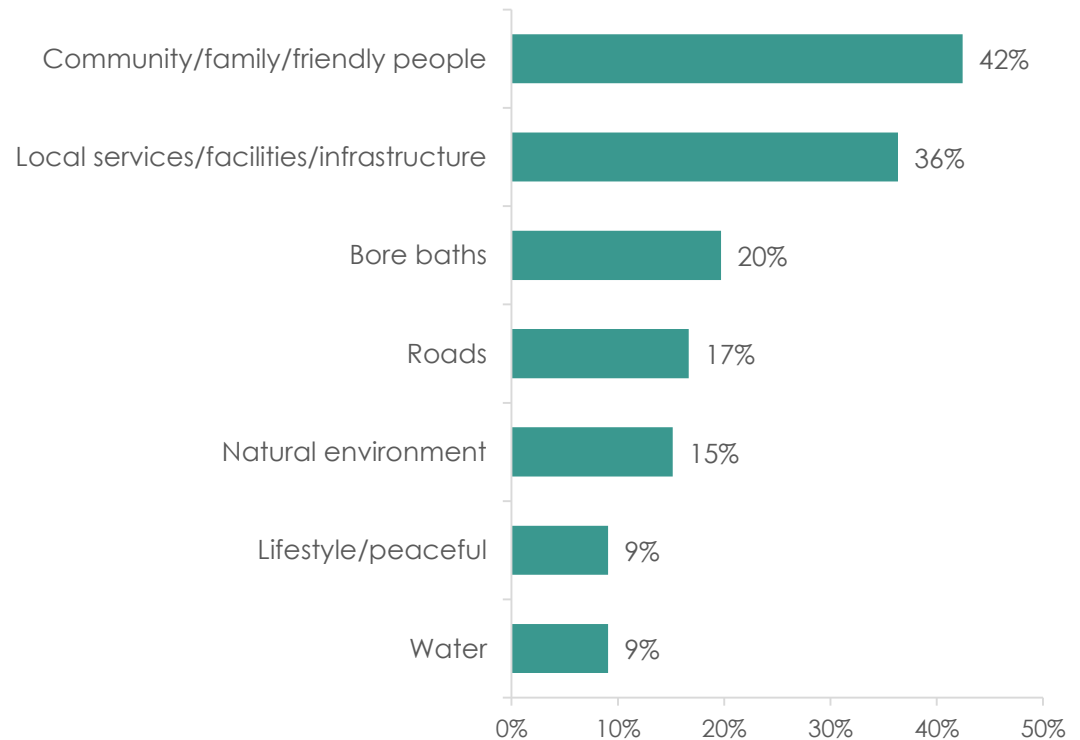
"Safe roads"

"Natural environment - native birds, animals, flora"

"Slow pace"

"Water - both bore and river"

"Access to health"



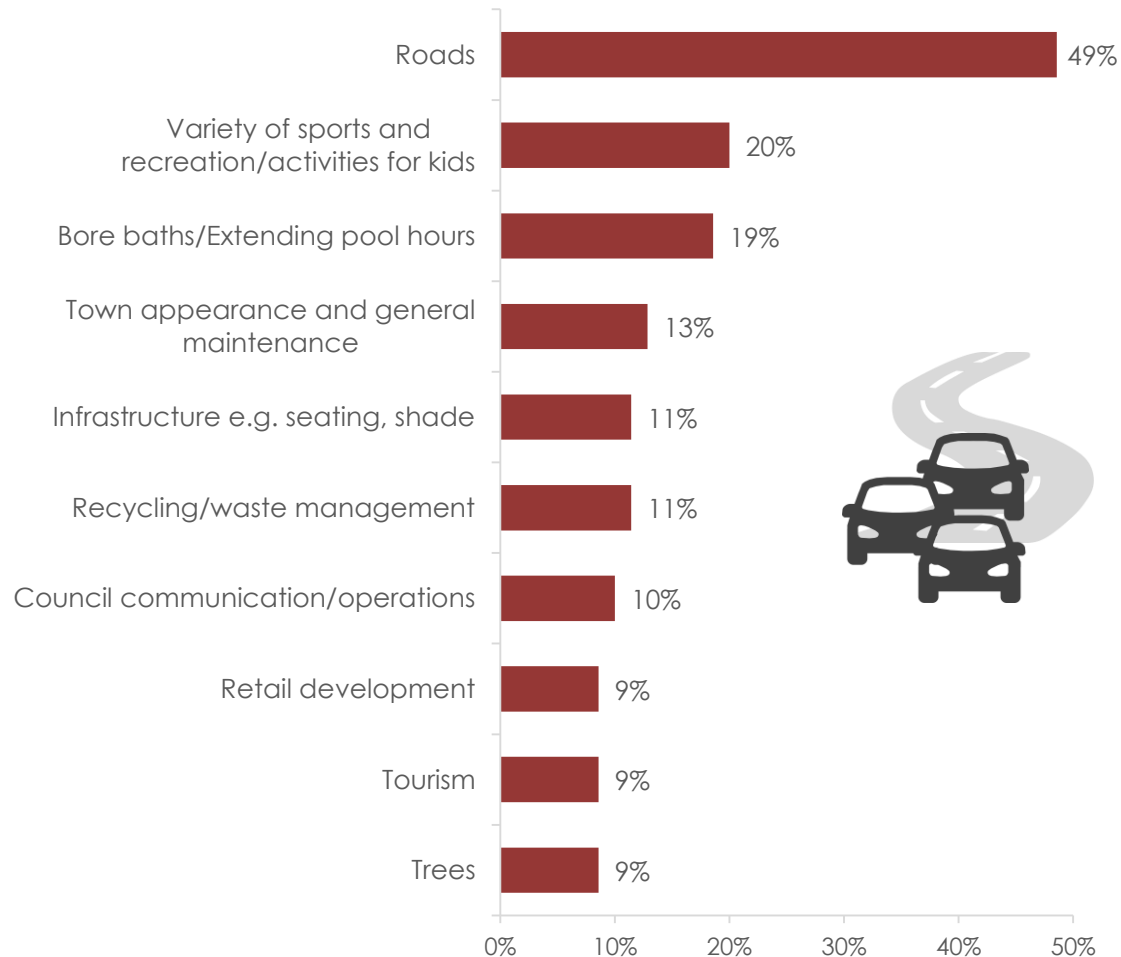
Base: N = 66

Please see Appendix A for complete list

Respondents value the sense of community/friendliness of people and access to local services/facilities in the Shire.

Areas for Improvement

Q2. Please list 3 things you would like to improve in the Shire.



Base: N = 66

Verbatim Comments:

"Roads. Every road at this end of the Shire is in major disrepair and are dangerous. They were in this condition before the drought"

"Improvements of roads - to allow farm produce not to be restricted by roads and weather and unrestricted school bus operations"

"More sporting things to do"

"Developing and maintaining exercise, revitalisation and relaxation opportunities for residents"

"The bore baths to be open all year"

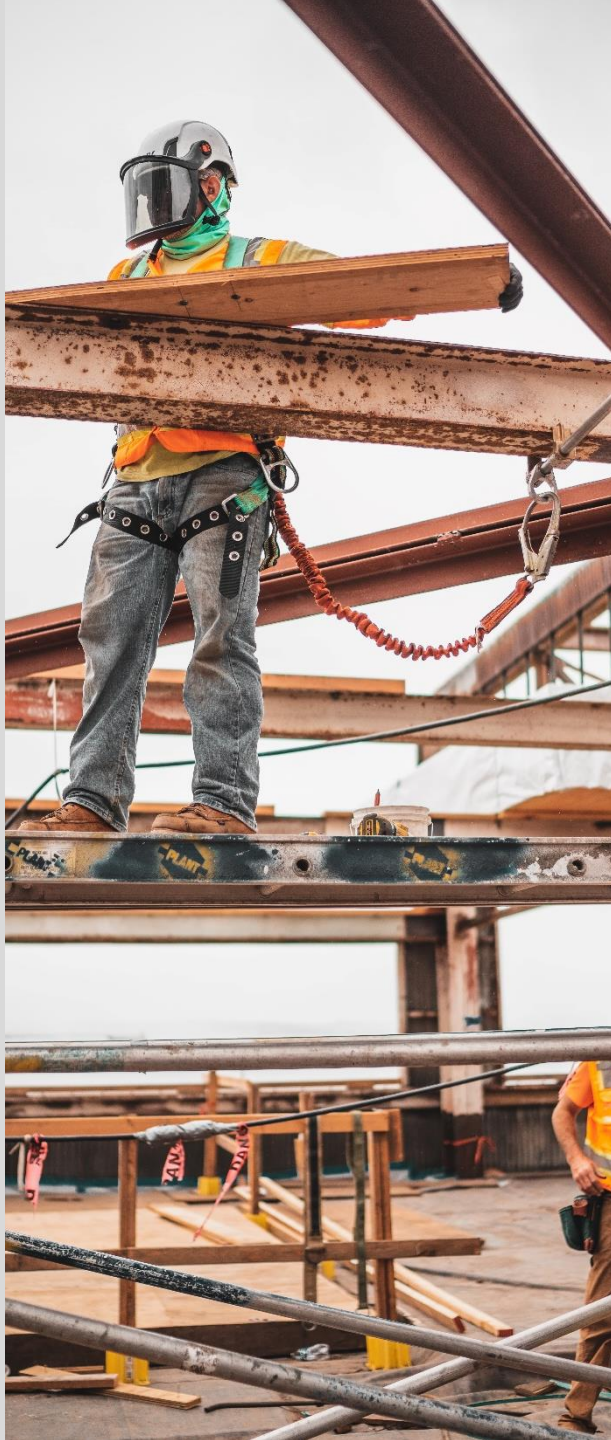
"Make the Shire appealing - everything looks unkept. Take pride in the appearance of the Shire"

"More public seating"

Please see Appendix A for complete list

Roads was identified as an area for improvement, followed by more recreation/sporting opportunities and extending the hours of the bore baths/pools.

2. Economic Development



1. Living in Walgett Shire

2. Economic Development

3. Sustainable Living

4. Infrastructure

5. Community Development

6. Governance

7. Area Analysis Summary

Jobs ● Local Business ● Your Future

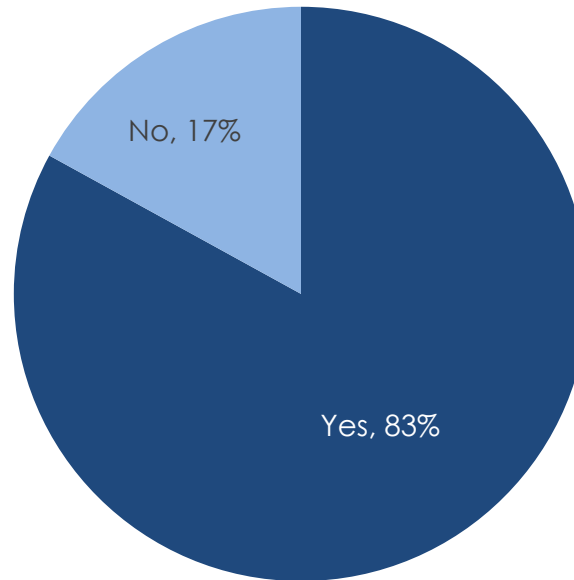


WALGETT
SHIRE COUNCIL

micromex
research

Assistance for New Businesses in Walgett Shire

Q3a. Should Council increase its incentives and assistance for new businesses to relocate/establish in Walgett Shire?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	83%	93%	73%	93%	62%▼	100%
Base	94	29	26	14	13	11

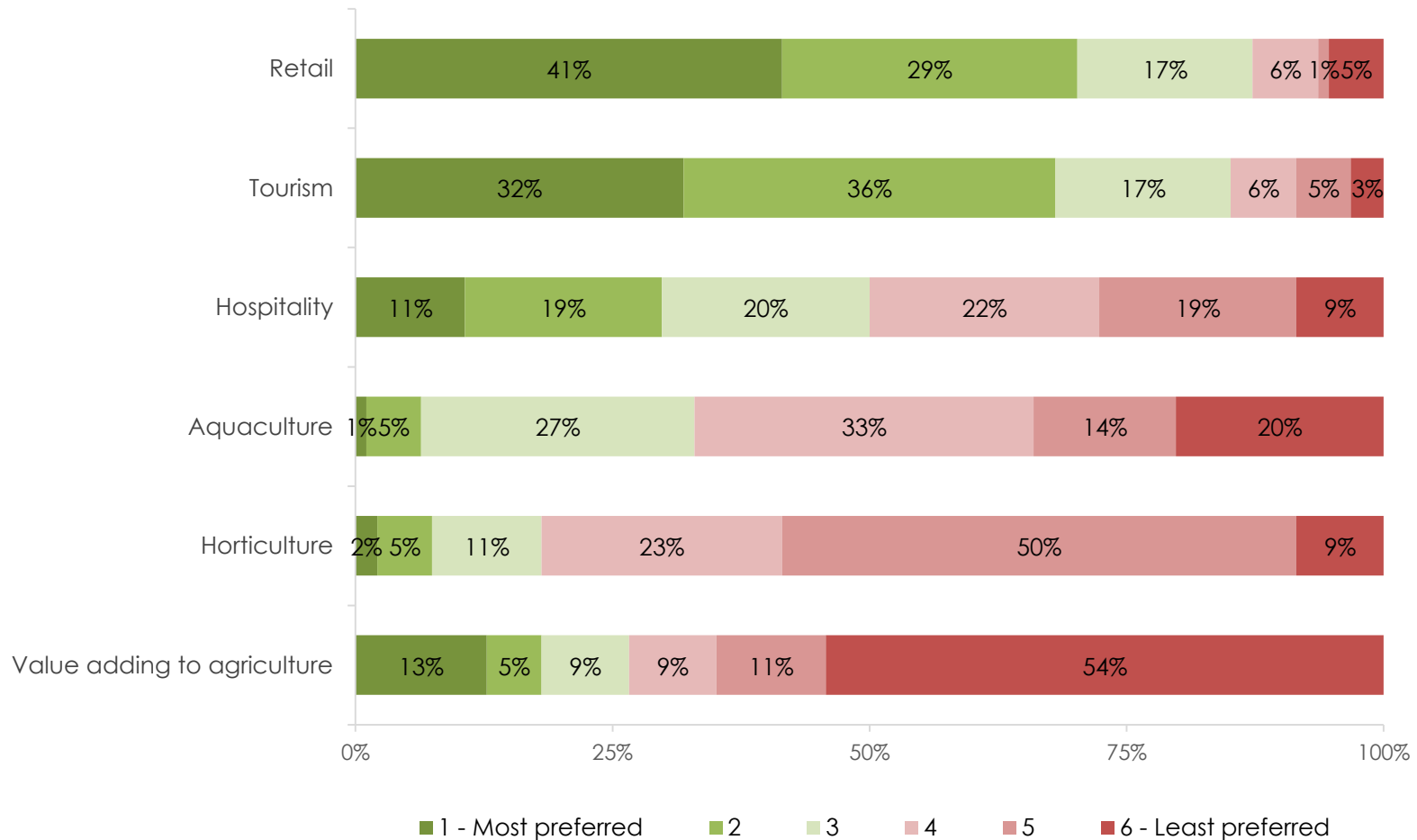
Base: N = 94

▲▼ = A significantly higher/lower percentage (by location)

83% of respondents believe Council should increase incentives and assistance for new businesses to relocate/establish in Walgett Shire.

Types of Industry/Businesses to be Established

Q3b. What industry and businesses do you think can be established in the Shire?



Base: N = 94

Retail and Tourism businesses are the most preferred business types for the Shire. Value adding to agriculture was least preferred.

Improvements to Attract Tourism

Q3c. In your opinion, what could the Council improve to attract tourists to come and stay in the Shire?



Base: N = 94

Just under half of respondents stated more Aboriginal cultural based tourism is the most preferred area for Council to improve in order to attract more tourists.

3. Sustainable Living



1. Living in Walgett Shire

2. Economic Development

3. Sustainable Living

4. Infrastructure

5. Community Development

6. Governance

7. Area Analysis Summary

Natural Resources



Environment



WALGETT
SHIRE COUNCIL

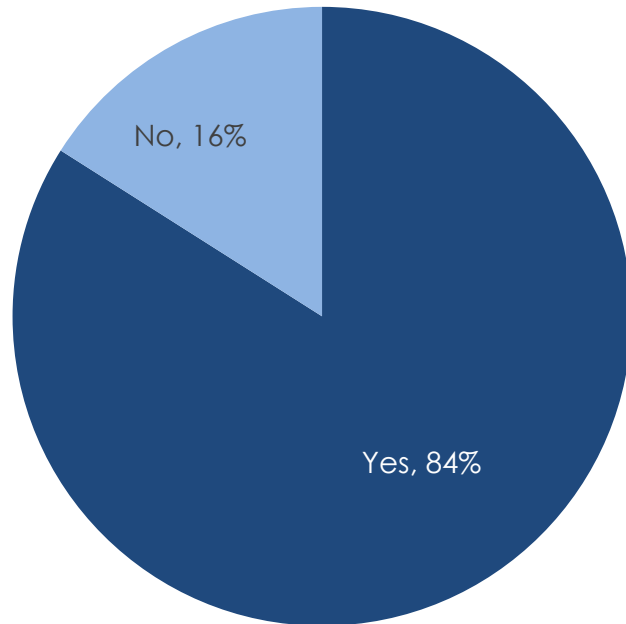
micromex
research

Waste Management

Q4a. Do you think the Shire should adopt a more leading approach to waste management?

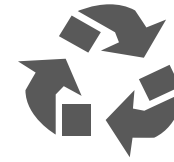


Leading approach to waste management?

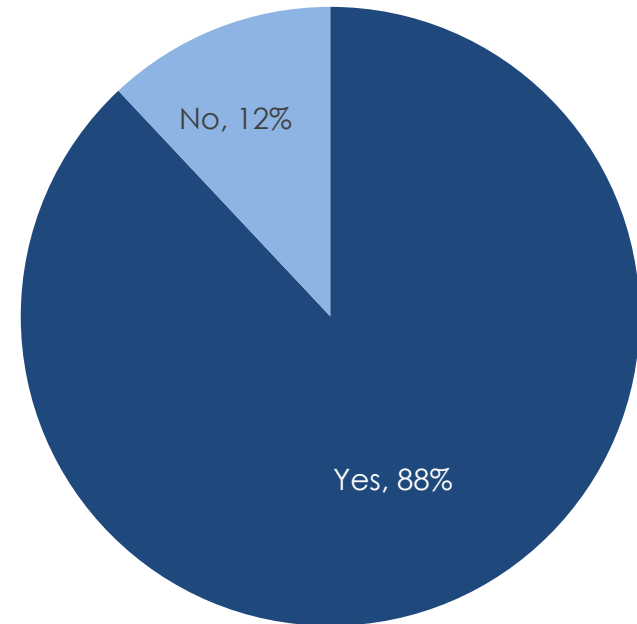


Base: N = 94

Q4b. Do you think Council should re-introduce recycling across the Shire?



Re-introduce recycling?



Base: N = 94

There is strong support for adopting improved waste management practices.

Waste Management

Q4a. Do you think the Shire should adopt a more leading approach to waste management?

Leading approach to waste management?

	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	84%	86%	92%	79%	69%	91%
Base	94	29	26	14	13	11

Q4b. Do you think Council should re-introduce recycling across the Shire?

Re-introduce recycling?

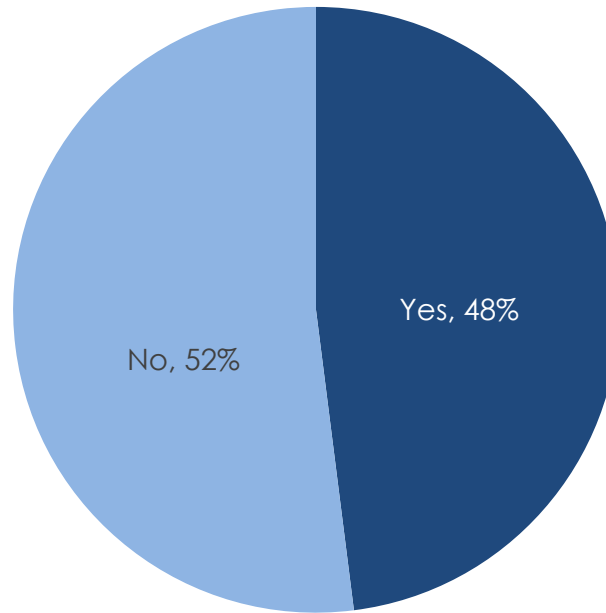
	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	88%	90%	92%	100%	69%▼	91%
Base	94	29	26	14	13	11

▲ ▼ = A significantly higher/lower percentage (by location)

Some slight skews by location.

Water Supply

Q4c. Does your local water supply meet your needs and expectations?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	48%	59%	46%	29%	38%	64%
Base	94	29	26	14	13	11

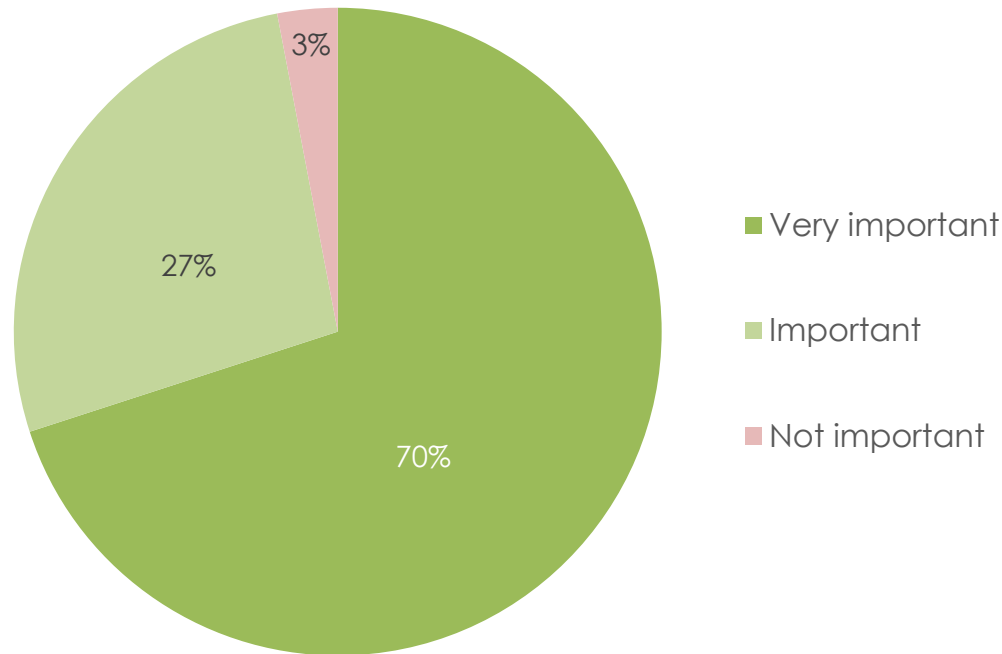
Base: N = 94

Mixed reviews regarding the Shire's water supply, with 52% stating the local water supply does not meet their needs/expectations.

Respondents from Burren Junction have the lowest agreement levels.

Importance of Preserving the Natural Environment

Q4d. How important to you is preserving the Shire's natural environment?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Very important %	70%	69%	73%	86%	62%	64%
Base	94	29	26	14	13	11

Base: N = 94

The vast majority of respondents believe it is important/very important to preserve the Shire's natural environment.

4. Infrastructure



1. Living in Walgett Shire

2. Economic Development

3. Sustainable Living

4. Infrastructure

5. Community Development

6. Governance

7. Area Analysis Summary

Telecommunications ● Roads ● Bridges ● Electrical Grids



WALGETT
SHIRE COUNCIL

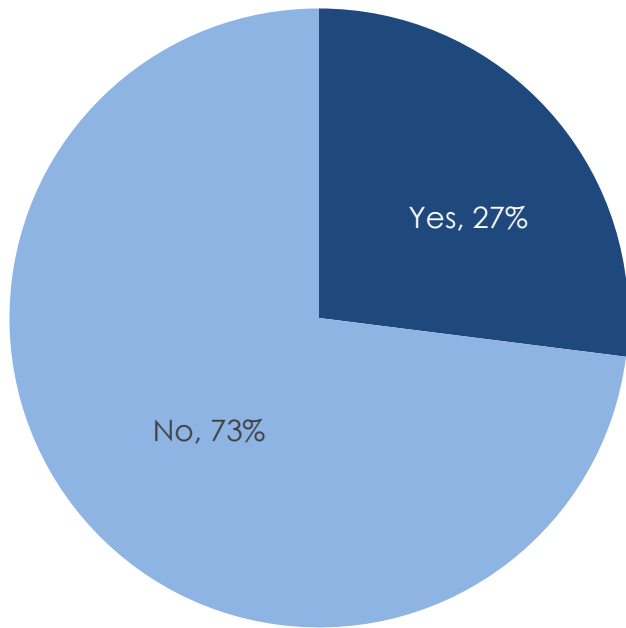
micromex
research

Local Infrastructure Meeting Resident Needs

Q5a. Does your local road network meet your needs?



Local Road Network

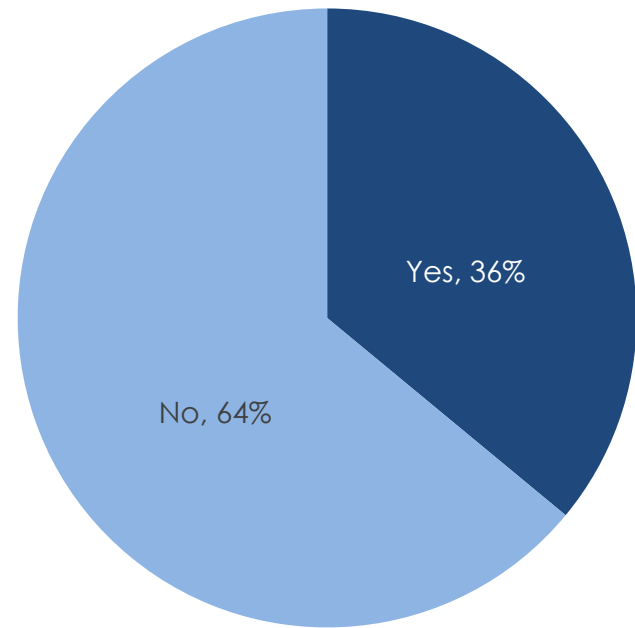


Base: N = 94

Q5b. Do the electricity and communications networks meet your personal and/or business needs?



Electricity/Communications Networks



Base: N = 94

There appears to be a need for improvement to meet local needs for the road network and electricity/communications networks.

Local Infrastructure Meeting Resident Needs

Q5a. Does your local road network meet your needs?

Local Road Network

	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	27%	38%	23%	7%	15%	45%
Base	94	29	26	14	13	11

Q5b. Do the electricity and communications networks meet your personal and/or business needs?

Electricity/Communications Networks

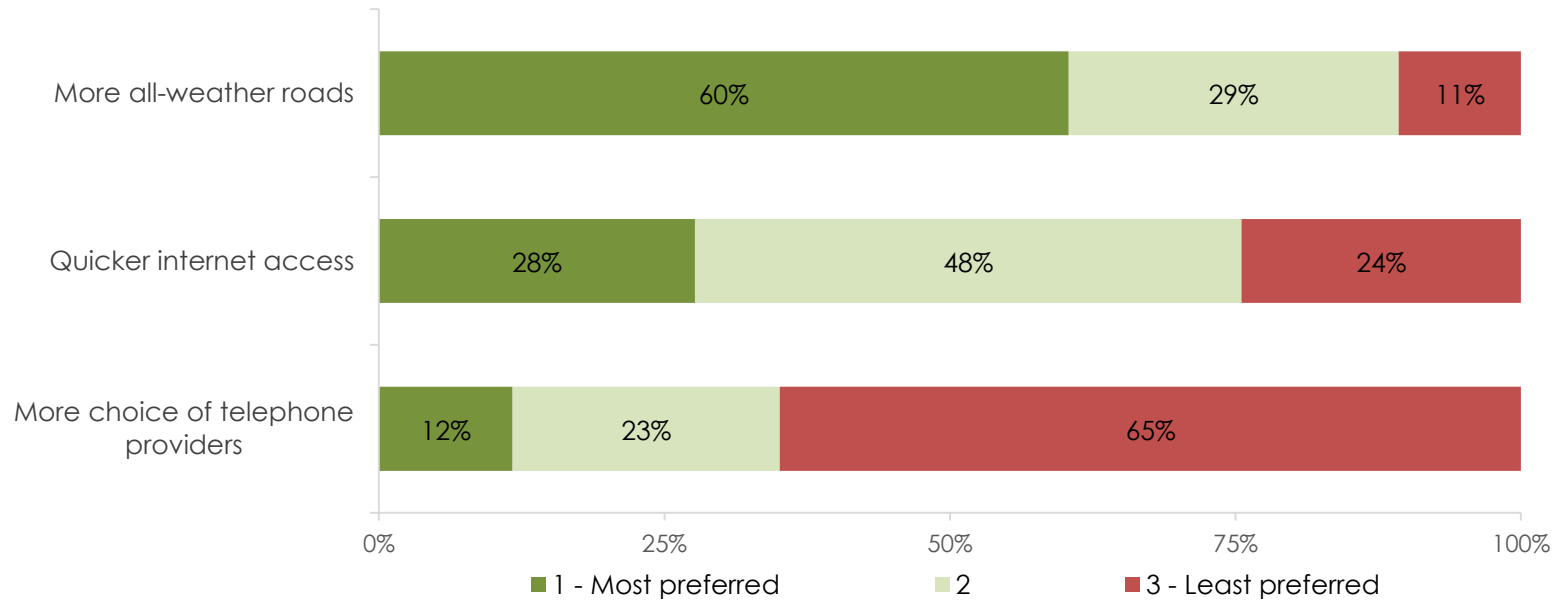
	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	36%	45%	54%▲	14%	15%	27%
Base	94	29	26	14	13	11

▲▼ = A significantly higher/lower percentage (by location)

There are locational skews.

Preference to Improve Infrastructure

Q5c. What improvement in infrastructure would enhance your quality of life most?



Most preferred %	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Roads	60%	55%	81%▲	93%▲	15%▼	36%
Internet	28%	34%	12%▼	7%	54%▲	45%
Phone	12%	10%	8%	0%	31%▲	18%
Base	94	29	26	14	13	11

Base: N = 94

▲ ▼ = A significantly higher/lower percentage (by location)

At a shire level there is strong preference for more all-weather roads. Locationally, Collarenebri is more interested in communication networks.

5. Community Development



1. Living in Walgett Shire

2. Economic Development

3. Sustainable Living

4. Infrastructure

5. Community Development

6. Governance

7. Area Analysis Summary

Social Inclusion ● Participation ● Collaborative Approach

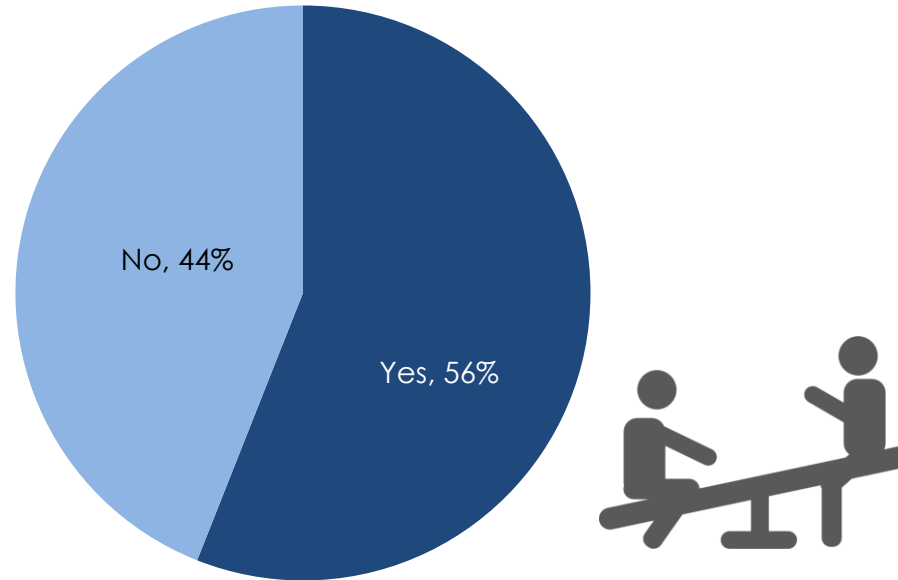


WALGETT
SHIRE COUNCIL

micromex
research

Satisfaction with Park Facilities

Q6a. Are you satisfied with the facilities provided in our parks?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	56%	55%	54%	79%	54%	45%
Base	94	29	26	14	13	11

Base: N = 94

56% of respondents are satisfied with the facilities in parks.
Reason for satisfaction is found on the following two slides...

Reason for Being Satisfied with Park Facilities

Q6a. Are you satisfied with the facilities provided in our parks?

Q6a. Why?

Verbatim comments - **YES**

Clean and tidy

Facilities are in good condition

Fence should be installed

Good condition

Looks pleasant

Lovely parks in Walgett and the Ridge

Maintained

Meets towns needs

Nice playground under cover

Not on my list of priorities

Overall happy with playgrounds, amount of green space, toilets & BBQs however I think more shaded areas are required

Public toilets

Quite good

Reasonably new

Regular maintenance

Safe for children and adults during daylight hours

Shade and grass provided in parks I have visited

There are BBQs

There are bins but could be more

There are kids playgrounds

We have great parks & playgrounds, Council has been very proactive in finding funding for parks & playgrounds

We love the pool but a water play park that is free to all would be good

Reason for Not Being Satisfied with Park Facilities

Q6a. Are you satisfied with the facilities provided in our parks?

Q6a. Why?

Verbatim comments - **NO**

Absolutely no access to the Burren Junction pool unless you are a seasonal member - it should be available to any paying customer

Bark is not appropriate

Better play area and more shade around playground

Burren junction bore baths is now closed more than it is open. It is a major draw card for tourism

CCTV for safety

Close town access

Distance to store

Grass is full of weeds and burrs

In Burren we need some more attention paid to our oval and tennis court area and we would like to see a picnic spot with good signage at the entrance to Burren.

More garden beds and seating

More parks to keep kids off streets

Need a nice park in the main street with shade and seats

Not enough equipment and maintenance

Not enough seating in shaded areas. The parks could be made more attractive. The maintenance should improve

Pools should have subsidized entry

Poor quality toilet facilities in all parks even the new ones

Public park space and toilets in LR have improved however much more creative, community spaces would be a huge advantage

Shelter needed at Lion Park in Colly

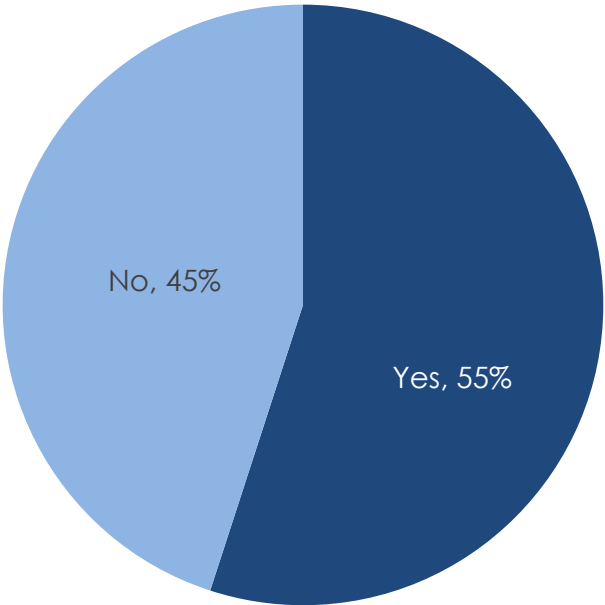
The Walgett Bore baths should be open all year round

Toilets need updating

Youth need more sport e.g. Skatepark

Council Programs and Activities

Q6b. Do you think the Council's programs and activities meet the needs of diverse community groups within the Shire?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	55%	52%	62%	29%▼	69%	64%
Base	94	29	26	14	13	11

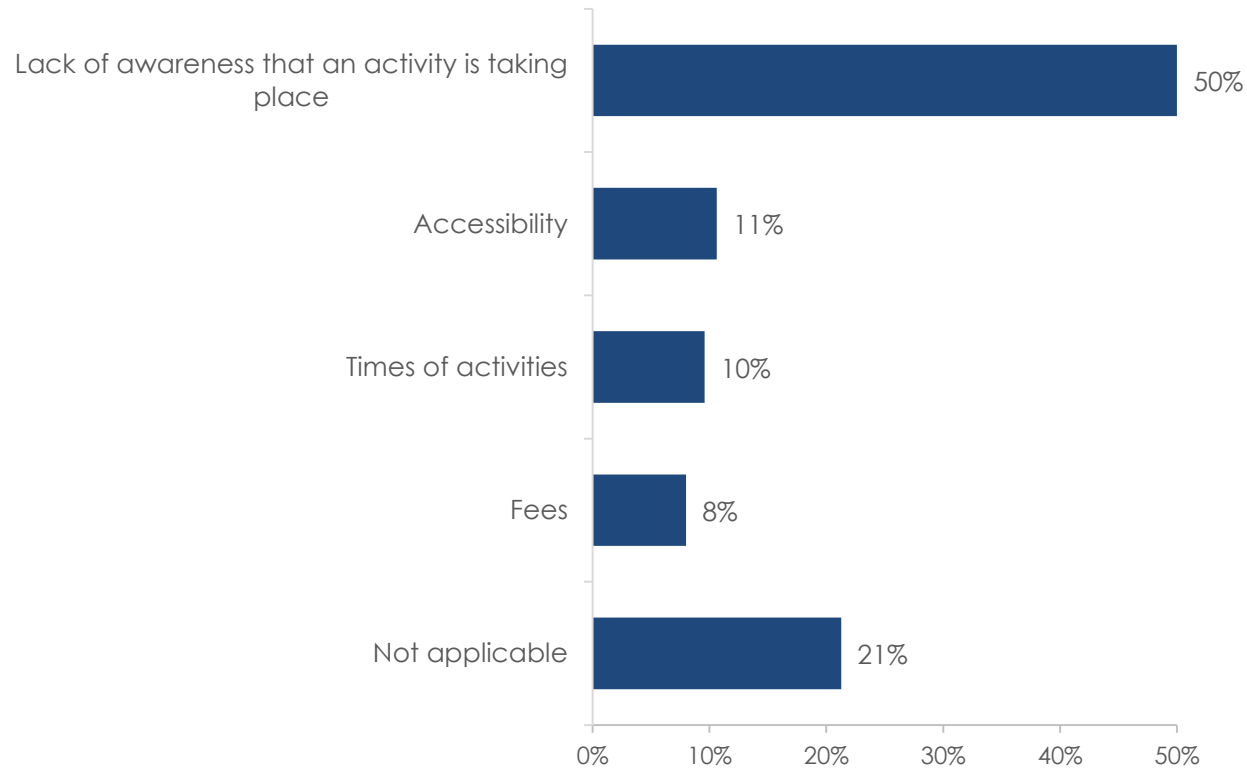
Base: N = 94

▲▼ = A significantly higher/lower percentage (by location)

Just over half believe Council programs and activities meet the needs of diverse community groups.

Reason for Not Joining Community Activities or Using Community Facilities

Q6c. What stops you from joining in community activities or using community facilities?

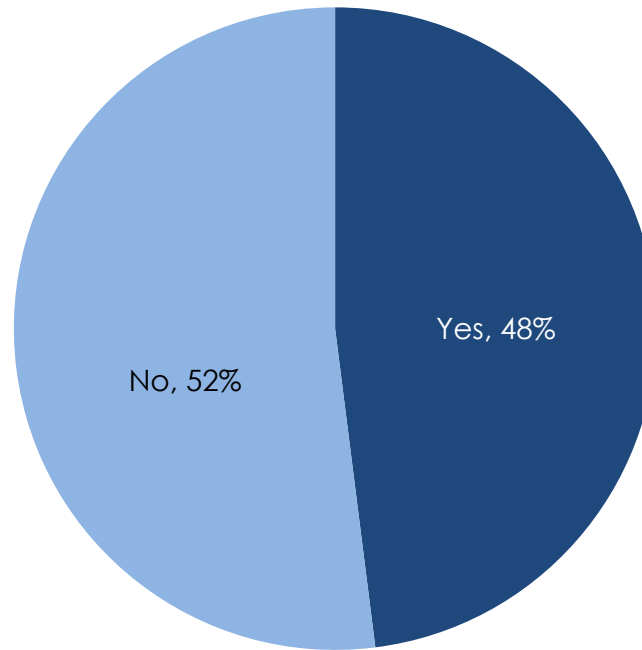


Base: N = 94

A lack of awareness of community activities is the main reason for lack of participation.

Satisfaction with Sporting Facilities

Q6d. Are you satisfied with the Shire's sporting facilities?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	48%	55%	50%	14%▼	46%	73%
Base	94	29	26	14	13	11

Base: N = 94

▲▼ = A significantly higher/lower percentage (by location)

48% of respondents are satisfied with the Shire's sporting facilities. Burren Junction residents are the least satisfied.

Reason for satisfaction is found on the following three slides...

Reason for being Satisfied with Sporting Facilities

Q6d. Are you satisfied with the Shire's sporting facilities?

Q6d. Why?

Verbatim comments - YES

Fantastic playing surfaces

Good and well maintained

I don't feel the shire should be wasting money on a sports coordinator as this takes away from parents what they should be doing - engaging with their children. Too many times things are taken from parents and hence their responsibilities as parents is diminished.

I don't use the sporting facilities

In Walgett we have good facilities

Our sporting ovals are well maintained & council is replacing the amenities in most towns

PCYC fantastic in Walgett!! How about the ridge??

Plenty of choices for those of any age

Sports fields /tennis courts /gun and pistol clubs /bowling clubs /swimming pools/race course--

The new PCYC is excellent and i hope it continues to be used and manned to a top standard and not be allowed to drop off.

There are more important issues to be addresses before sending more money on sporting facilities

Too many things have been taken over by departments which has lead to an attitude that "someone else will do it"

Yes, but some venues do not encompass the whole community

Reason for not being Satisfied with Sporting Facilities

Q6d. Are you satisfied with the Shire's sporting facilities?

Q6d. Why?

Verbatim comments - **NO**

Our pool is not accessible for daily visits. If you pay for a year, the pool is not open enough to justify the costs. Tourists can't access at all. Artesian bore needs to open up again too

Oval needs automatic watering

Oval needs maintenance and watering system

Oval upgrade

Pony club

Pool fees expensive

Pool fees unreasonable

Poorly maintained

Rowena oval

Swimming pool pathetic and never open

As you know, Burren needs its tennis courts upgraded and the oval needs work, water and lights.

Compare by driving to Coonamble sport facilities

Could be better toilets, accessibility for disabled

Facilities are too old

Good seating, lighting

Grounds are often dead and full of cracks

I would like to see more support for the gym, golf course and tennis courts in lightning ridge

Lightning ridge tennis courts are bad

Many needs resurfacing and new equipment i.e., goal posts, etc.

More seating

Need shade for people

Netball courts need upgrading

No golf/tennis competitions

Not all sports catered for netball and softball

Reason for not being Satisfied with Sporting Facilities

Q6d. Are you satisfied with the Shire's sporting facilities?

Q6d. Why?

Verbatim comments - **NO**

Tennis courts closed

The astronomical costs of having the local oval (Rowena) marked for a school athletics carnival, when there are holes all over the running track, which could easily cause serious injury to a child competing.

The Burren oval is almost nonexistent. The fence is patchy and falling over, there is minimal grass

The camp draft facilities were built privately and events organised privately

The damaged seating @ the rowena oval, which has just been removed & placed to the side. Also, the damaged water pipes, which have been like this for several years - just marked by a witch's hat.

The pool has been closed for longer than it has been open for the last 2 seasons

The ridiculous suggestion by a shire staff member that the local school use a mattress for the long jump, instead of the shire rotary hoeing the long jump pit, as would be expected for the cost charged.

The showgrounds rely on local people hiring them to get them ready to use

The sporting grounds are cracked, broken gravel courts etc. And the toilets are always broken and leaking which is embarrassing any time we have a visiting team playing.

The walgett swimming pool leaks and has done for years it requires improvement and beatification

There is no exercise area, walking tracks etc. Any walking activities are along roadways or the highway

There is very little in burren junction - the sports oval and tennis courts need serious attention

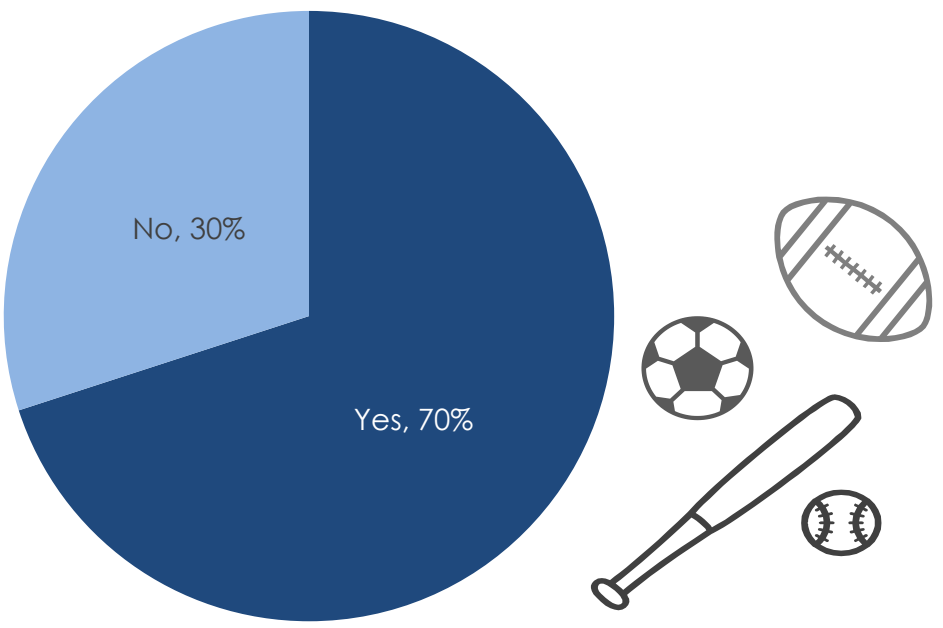
Toilets usually leak and are broken

Walgett golf course greens need upgrading

Would like dance class

Community Sport Management

Q6e. Should Council engage a Community Sports Co-Ordinator to assist sporting organisations in the Shire with administration and sport management?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	70%	86%▲	62%	57%	92%	45%▼
Base	94	29	26	14	13	11

Base: N = 94

▲▼ = A significantly higher/lower percentage (by location)

Overall, 70% believe Council should engage a Community Sports Co-Ordinator.

6. Governance

A close-up photograph of a hand holding a pen, writing the word 'PLANNING' in large, bold, black capital letters on a white spiral-bound notebook. A red line is drawn under the word. The notebook is resting on a wooden surface.

1. Living in Walgett Shire
2. Economic Development
3. Sustainable Living
4. Infrastructure
5. Community Development
- 6. Governance**
7. Area Analysis Summary

Management ● Policies ● Role Modelling ● Guidance

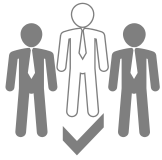


WALGETT
SHIRE COUNCIL

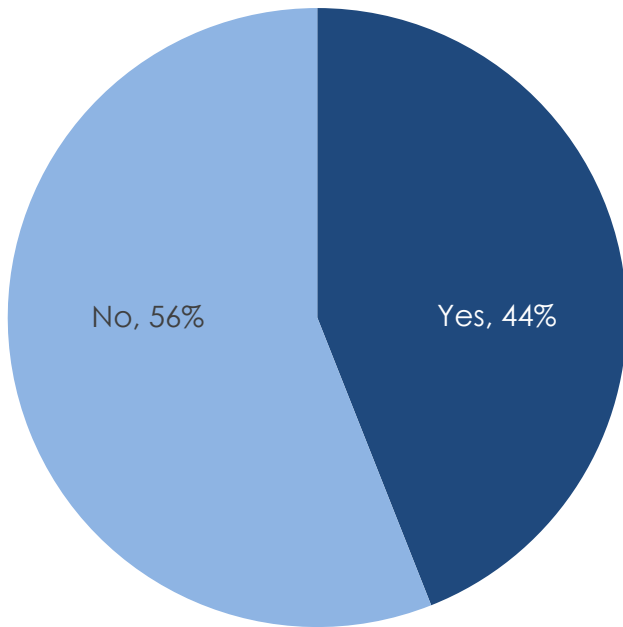
micromex
research

Leadership and Decision Making

Q7a. Do you think Council is providing good leadership across the broader community?



Does Council provide good leadership?

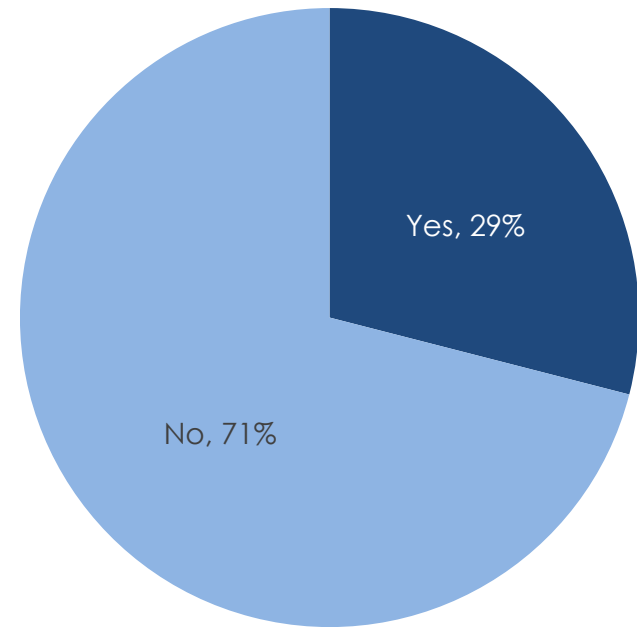


Base: N = 93

Q7b. Do you think Council provides the community with maximum opportunities for participation with decision making for the Shire?



Opportunities to participate in decision making?



Base: N = 93

There appears to be a desire for improvement with regards to Council leadership and opportunities for the community to participate in decision making.

Leadership and Decision Making

Q7a. Do you think Council is providing good leadership across the broader community?

Does Council provide good leadership?

	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	44%	52%	31%	21%	54%	73%▲
Base	94	29	26	14	13	11

Q7b. Do you think Council provides the community with maximum opportunities for participation with decision making for the Shire?

Opportunities to participate in decision making?

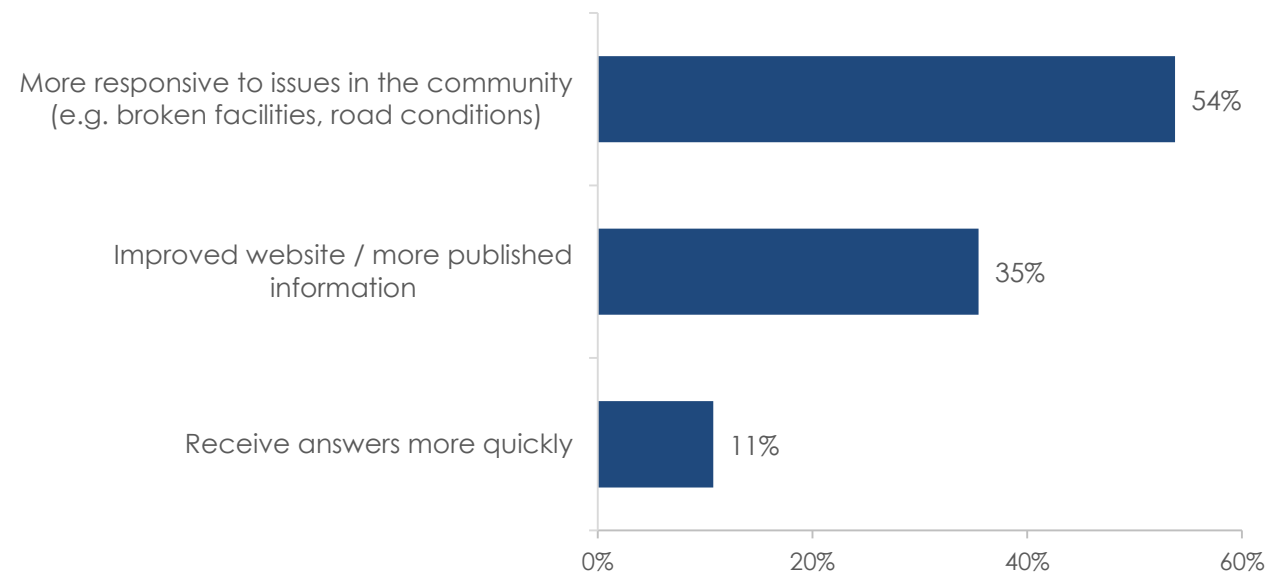
	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Yes	29%	34%	19%	14%	31%	55%▲
Base	94	29	26	14	13	11

▲▼ = A significantly higher/lower percentage (by location)

Respondents from Lightning Ridge and Burren Junction are the least likely to agree to these statements.

Improving the Relationship with the Community

Q7c. How do you think Council could further improve it's relationship with the community?



	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
More responsive	54%	45%	58%	71%	46%	55%
Improved website/ published information	35%	38%	35%	14%	46%	45%
Quicker answers	11%	17%	8%	14%	8%	0%
Base	93	29	26	14	13	11

Base: N = 93

7. Area Analysis Summary



1. Living in Walgett Shire
2. Economic Development
3. Sustainable Living
4. Infrastructure
5. Community Development
6. Governance
- 7. Area Analysis Summary**



WALGETT
SHIRE COUNCIL

Summary by Location

Yes %	Overall	Walgett	Lightning Ridge	Burren Junction	Collarenebri	Other area
Council should be a leader in waste management	84%	86%	92%	79%	69%	91%
Council should re-introduce recycling	88%	90%	92%	100%	69%▼	91%
Local water supply meets needs/expectations	48%	59%	46%	29%	38%	64%
Local road network meets needs	27%	38%	23%	7%	15%	45%
Electricity and communications networks meets needs	36%	45%	54%▲	14%	15%	27%
Satisfied with the park facilities	56%	55%	54%	79%	54%	45%
Council programs/activities meets needs of diverse community groups	55%	52%	62%	29%▼	69%	64%
Satisfied with Shire's sporting facilities	48%	55%	50%	14%▼	46%	73%
Council provides good leadership	44%	52%	31%	21%	54%	73%▲
Council provides opportunities for participation with decision making	29%	34%	19%	14%	31%	55%▲
Base	93-94	29	26	14*	13*	11*

▲▼ = A significantly higher/lower percentage (by location)
 Green cells = above overall result, red cells = below overall result

*Caution small base size

Results tend to be more positive for Walgett and other areas. Respondents from Burren Junction had much lower results for most questions including being significantly less satisfied with sporting facilities and meeting the needs of diverse community groups.

Appendix A: Additional Analysis



WALGETT
SHIRE COUNCIL

micromex
research

What Do You Value Most?

Q1. Please list the 3 things you value the most in the Shire.

	N = 66
Community/family/friendly people	42%
Local services/facilities/infrastructure	36%
Bore baths	20%
Roads	17%
Natural environment	15%
Lifestyle/peaceful	9%
Water	9%
Community support	8%
Mining/opals	6%
Pool/sporting options	6%
Work/business opportunities	6%
Character/township	5%
Clean/tidy area	5%
Community events/activities	5%
Development of the area	5%
Safe area	5%
Tourism	5%
Council's communication with the community	3%
History of the area	3%
Housing availability	3%
Other comments	15%



Areas for Improvement

Q2. Please list 3 things you would like to improve in the Shire.

	N = 66
Roads	49%
Variety of sports and recreation/activities for kids	20%
Bore baths/extending pool hours	19%
Town appearance and general maintenance	13%
Infrastructure e.g. seating, shade	11%
Recycling/waste management	11%
Council communication/operations	10%
Retail development	9%
Tourism (e.g. attractions, caravan park)	9%
Trees for shade	9%
Drainage	6%
Events	6%
Focus on all areas	6%
Walking/cycling tracks	6%
Aboriginal support/recognition	4%
Housing	4%
Job opportunities	4%
Management of the natural environment	4%
Ovals	4%
Water security	4%
Dog control	3%
Other comments	24%



Appendix B: Questionnaire



WALGETT
SHIRE COUNCIL

micromex
research



WALGETT SHIRE DELIVERY PROGRAM & OPERATIONAL PI AN REVIFW

During March 2022, Council will be conducting a community consultation program to identify what matters most to its residents and ratepayers for the upcoming Council term. Because of the postponed general election in 2020, the next Delivery Program is for 3 years 2022/2023 to 2024/2025.

What is being reviewed?

The Delivery Program:

- Addresses the objectives and strategies of the Community Strategic Plan and identifies specific actions Council will undertake to achieve this.
- Allocates responsibilities for each activity in each set of actions.
- Includes budget items for the three (3) year term and the Operational Plan for 2022/2023

The **Operational Plan**, is a sub-plan of the Delivery Program and it directly addresses the strategies outlined in the Delivery Program.

Tell us what is important to YOU!

- ✓ Economic Development
- ✓ Community Development
- ✓ Sustainable Living
- ✓ Infrastructure
- ✓ Governance & Leadership



**Together we
can build a
better future!**

HAVE YOUR SAY!

Please list the 3 things
you value most in the Shire

1. _____
2. _____
3. _____

Please list 3 things you
would like to improve in the Shire

1. _____
2. _____
3. _____

Other comments:

Economic Development

jobs • local business • your future

Q. Should Council increase its incentives and assistance for new businesses to relocate/establish in Walgett Shire? ☐ YES ☐ NO

Q. What industry and businesses do you think can be established in the Shire?

(Please rank from 1 (most preferred) to 6 (least preferred))

- | | |
|--------------------------------------|--|
| <input type="checkbox"/> Retail | <input type="checkbox"/> Hospitality |
| <input type="checkbox"/> Tourism | <input type="checkbox"/> Horticulture |
| <input type="checkbox"/> Aquaculture | <input type="checkbox"/> Value adding to agriculture |

Q. In your opinion, what could the Council improve to attract tourists to come and stay in the Shire?

(Please rank from 1 (most preferred) to 5 (least preferred))

- | |
|---|
| <input type="checkbox"/> More Aboriginal cultural based tourism |
| <input type="checkbox"/> Increased Agritourism |
| <input type="checkbox"/> Increase National tourism promotion |
| <input type="checkbox"/> More RV Friendly towns and villages |
| <input type="checkbox"/> Increased tourist accommodation |

Sustainable Living

natural resources • environment

Q. Do you think the Shire should adopt a more leading approach to waste management? ☐ YES ☐ NO

Q. Do you think Council should re-introduce recycling across the Shire? ☐ YES ☐ NO

Q. Does your local water supply meet your needs and expectations? ☐ YES ☐ NO

Q. How important to you is preserving the Shire's natural environment?

(Please tick one)

- | |
|---|
| <input type="checkbox"/> Very important |
| <input type="checkbox"/> Important |
| <input type="checkbox"/> Not important |

Infrastructure

telecommunications • roads • bridges • electrical grids

Q. Does your local road network meet your needs? ☐ YES ☐ NO

Q. Do the electricity and communications networks meet your personal and/or business needs?

☐ YES ☐ NO

Q. What improvement in infrastructure would enhance your quality of life most?

(Please rank from 1 (most preferred) to 3 (least preferred))

- | |
|---|
| <input type="checkbox"/> Quicker internet access |
| <input type="checkbox"/> More all-weather roads |
| <input type="checkbox"/> More choice of telephone providers |

Community Development

Social inclusion • participation • collaborative approach

Q. Are you satisfied with the facilities provided in our parks? ☐ YES ☐ NO Why? _____

Q. Do you think the Council's programs and activities meet the needs of diverse community groups within the Shire?

☐ YES ☐ NO

Q. What stops you from joining in community activities or using community facilities? (Please tick one)

- | | |
|---|--|
| <input type="checkbox"/> Lack of awareness that an activity is taking place | |
| <input type="checkbox"/> Fees | <input type="checkbox"/> Times of activities |
| <input type="checkbox"/> Accessibility | <input type="checkbox"/> Not applicable |

Q. Are you satisfied with the Shire's sporting facilities?

☐ YES ☐ NO Why? _____

Q. Should Council engage a Community Sports Co-ordinator to assist sporting organisations in the Shire with administration and sport management? ☐ YES ☐ NO

Governance

management • policies • role modelling • guidance

Q. Do you think Council is providing good leadership across the broader community? ☐ YES ☐ NO

Q. Do you think Council provides the community with maximum opportunities for participation with decision making for the Shire? ☐ YES ☐ NO

Q. How do you think Council could further improve its relationship with the community?

(Please tick one)

- | |
|---|
| <input type="checkbox"/> Improved Website / More published information |
| <input type="checkbox"/> More responsive to issues in the community
(e.g., broken facilities, road conditions) |
| <input type="checkbox"/> Receive answers more quickly |

Please select the closest community to where you live:

- | | |
|--|---|
| <input type="checkbox"/> Burren Junction | <input type="checkbox"/> Cumborah |
| <input type="checkbox"/> Carinda | <input type="checkbox"/> Lightning Ridge |
| <input type="checkbox"/> Collarenebri | <input type="checkbox"/> Rowena |
| <input type="checkbox"/> Come By Chance | <input type="checkbox"/> Walgett |
| <input type="checkbox"/> Cryon | <input type="checkbox"/> Grawin/Glengarry Opal Fields |

OPTIONAL – For further correspondence if required:

Name: _____

Address: _____

Email: _____

For more information contact

Michael Urquhart

General Manager

02 6828 1106

murquhart@walgett.nsw.gov.au

The information contained herein is believed to be reliable and accurate, however, no guarantee is given as to its accuracy and reliability, and no responsibility or liability for any information, opinions or commentary contained herein, or for any consequences of its use, will be accepted by Micromex Research, or by any person involved in the preparation of this report.



Telephone: (02) 4352 2388
Web: www.micromex.com.au
Email: stu@micromex.com.au